

## TOWN OF COLLINGWOOD JUDICIAL INQUIRY

Before:

Associate Chief Justice Frank Marrocco

Held at:

Collingwood Town Hall Council Chambers 97 Hurontario Street Collingwood, Ontario

June 12th, 2019



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                  APPEARANCES
2
3 Kate McGrann
                          ) Inquiry Counsel
4 John Mather
                          ) Associate Inquiry
5
                          ) Counsel
6
                          ) Alectra Utilities
7 Michael Watson
8 Belinda Bain
                          ) Corporation
9
10 (No Counsel)
                          ) For Paul Bonwick
11
12 George Marron ) For Sandra Cooper
13
14 (No Counsel) ) For Timothy Fryer
15
16 Frederick Chenoweth ) For Edwin Houghton
17
18 William McDowell ) For Town of Collingwood
19 Ryan Breedon
                          )
20
21 Patrick Gajos (np) ) For Collus PowerStream
22
                           ) Corporation
23
24
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		3
1	TABLE OF CONTENTS	
2	PAG	GE NO.
3	List of Exhibits	4
4		
5	EDWIN DONALD HOUGHTON, Previously Sworn	
6	Cross-examination by Mr. William McDowell	6
7	Re-direct examination by Mr. Frederick Chenoweth	189
8		
9	PAUL BONWICK, Sworn	
10	Examination-in-Chief by Ms. Kate McGrann	193
11		
12		
13		
14		
15		
16		
17		
18	Certificate of Transcript	343
19		
20		
21		
22		
23		
24		
25		

_					
					4
	1		List of Exhibits		
	2	Exhibit No.	Description	Page No.	
	3	328	ALE0049393		
	4	329	TOC0051620		
	5	330	CJI0008523		
	6	331	TOC0033719		
	7	332	TOC0036843		
	8	333	KPM0001905		
	9	334	TOC0192460		
	10	335	TOC0060031		
	11	336	CPS0010857_00001		
	12	337	CJI0011185		
	13	338	TOC0261265		
	14	339	TOC0133497		
	15	340	TOC0133498		
	16	341	TOC0325145.0001		
	17	342	CJI0010484		
	18	343	TOC0038291		
	19				
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	21				
	22				
	23				
	24				
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5
   --- Upon resuming at 9:05 a.m.
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3
                   THE REGISTRAR: Mr. Houghton, do you
   confirm you're still under oath?
5
                   MR. EDWIN HOUGHTON:
                                         I do.
 6
           EDWIN DONALD HOUGHTON, Previously Sworn
                   THE HONOURABLE FRANK MARROCCO:
                                                    Just -
10
    - just before you commence, so that -- Mr. Bonwick, be
    -- you're representing yourself. So I think the way
11
12
   we'll proceed when you give your evidence is similar
13
   to the way we proceed with Mr. Fryer.
14
                   Counsel -- the Commission counsel and
15
   the other counsel will ask whatever questions they
   want to ask, and then what would amount to your
17
   counsel questioning you, you can just make a statement
18
   about matters that have come up during the course of
19
   your testimony that you want to clear up, if --
   matters that have come up during the course of the
20
   questioning that you want to clear up, you'll be able
21
   to do that at the conclusion of the -- of the -- of
22
   the questioning, and then -- and then there will be
24
   the concluding examination by Commission counsel, just
   the same way that there is for all the witnesses.
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- 1 Is that clear?
- MR. PAUL BONWICK: Yes.
- 3 THE HONOURABLE FRANK MARROCCO: Okay.
- 4 Go ahead, Mr. McDowell.

- 6 CROSS-EXAMINATION BY MR. WILLIAM MCDOWELL:
- 7 MR. WILLIAM MCDOWELL: Good morning,
- 8 Mr. Houghton.
- 9 MR. EDWIN HOUGHTON: Good morning.
- 10 MR. WILLIAM MCDOWELL: I'm Will
- 11 McDowell. As you know, I'm, for the record, counsel
- 12 for Collingwood. So I just wanted to ask you some
- 13 questions surrounding the beginnings of the RFP, if I
- 14 could.
- So as I understand it, 2010, within
- 16 Collus there had been a number of discussions about
- 17 the future of Collus?
- 18 MR. EDWIN HOUGHTON: I think we
- 19 recognized what the environment was around just the --
- 20 the industry environment. We had our strategic
- 21 planning session at the beginning of 2010. We
- 22 attended different meetings. We attended the -- the
- 23 one in the fall.
- 24 And I think that as well, having, you
- 25 know, the experience of someone like Mr. McFadden on

- 1 the -- on the board, you know, letting us know what
- 2 people are thinking, where the government's thinking,
- 3 and those things --
- 4 MR. WILLIAM MCDOWELL: Okay, well, I
- 5 don't -- let's not get ahead of each other, here.
- 6 MR. EDWIN HOUGHTON: Okay.
- 7 MR. WILLIAM MCDOWELL: So, like --
- 8 I'll -- I'll follow up with some questions. I won't
- 9 be too long about this.
- 10 So Mr. McFadden, he was of the view
- 11 that the status quo, being a small utility was
- 12 unsustainable? Is that fair?
- MR. EDWIN HOUGHTON: He felt that for
- 14 us to move forward in a sustainable way, status quo
- 15 was not an option.
- 16 MR. WILLIAM MCDOWELL: Right. And so
- 17 you had a retreat at Clevelands House in the fall?
- 18 MR. EDWIN HOUGHTON: No, it wasn't a
- 19 retreat. It was a conference.
- 20 MR. WILLIAM MCDOWELL: All right. And
- 21 among the discussions through all of this period of
- 22 time, one (1) of them was the idea of getting more
- 23 investment into infrastructure because the
- 24 infrastructure is pretty old?
- MR. EDWIN HOUGHTON: No, our -- our

- 1 infrastructure on the electric side was actually quite
- 2 good.
- 3 MR. WILLIAM MCDOWELL: Right, and in
- 4 any event, in the fall of 2010, you decided to reach
- 5 out to Mr. Bentz, correct?
- 6 MR. EDWIN HOUGHTON: That's correct.
- 7 MR. WILLIAM MCDOWELL: You discussed
- 8 that decision with Mr. Muncaster, the chair?
- 9 MR. EDWIN HOUGHTON: That's correct.
- 10 MR. WILLIAM MCDOWELL: And then you
- 11 met with Mr. Bentz December 3rd, 2010.
- 12 Is that right?
- 13 MR. EDWIN HOUGHTON: That's correct.
- 14 MR. WILLIAM MCDOWELL: And in your
- 15 discussion with Mr. Bentz, you spoke of having
- 16 received some kind of direction from Mayor Cooper.
- 17 Is that right?
- MR. EDWIN HOUGHTON: No. What --
- 19 well, I'm not exactly sure how the discussion came
- 20 about. We -- we talked about many, many things, and
- 21 on December the 3rd, we -- we talked about the fact
- 22 that we, as a -- as a board, at this point in time,
- 23 are thinking about outward -- like, outward thinking.
- 24 That's what we were -- that's what basically the
- 25 genesis of what we talked about.

- 1 MR. WILLIAM MCDOWELL: Okay. So, you
- 2 have this meeting with Mr. Bentz December 3rd. Then
- 3 you have a discussion with him in January about
- 4 identifying a valuator.
- 5 MR. EDWIN HOUGHTON: That's correct.
- 6 MR. WILLIAM MCDOWELL: And you were,
- 7 as you've said, ruminating about the issue of options
- 8 for Collus until you got the letter from Mayor Cooper,
- 9 correct?
- 10 MR. EDWIN HOUGHTON: I -- I think it's
- 11 our job to continue to do an environmental scan of
- 12 what's going on in -- in the industry.
- MR. WILLIAM MCDOWELL: Right. But
- 14 when you got the letter from Mayor Cooper, that firmed
- 15 up the direction that you wanted to go in, I take it?
- 16 MR. EDWIN HOUGHTON: It -- it didn't
- 17 firm up the direction we wanted to go. What it did
- 18 was it kept us in keeping with the direction that
- 19 Council had talked about with Council, you know,
- 20 getting -- you know, keeping costs in check and doing
- 21 more for less, providing greater benefit. As well,
- 22 which she challenged the department heads, she -- she
- 23 did the same thing for Collus.
- 24 MR. WILLIAM MCDOWELL: Right. So it
- 25 contained explicit direction about steps that she

- 1 wanted Collus to take.
- We would agree on that, I take it?
- MR. EDWIN HOUGHTON: Yeah. Well, I
- 4 think the first natural step was, you know, what --
- 5 what does the Utility -- what's the value of it, and
- 6 then what -- what are potential options.
- 7 MR. WILLIAM MCDOWELL: Right. And one
- 8 of her -- according to you anyway, that one of the
- 9 steps that she had in her letter that was explicit
- 10 that came from her was the idea of getting a
- 11 valuation.
- 12 MR. EDWIN HOUGHTON: That's correct.
- MR. WILLIAM MCDOWELL: Right. Now,
- 14 this is an important step for the Town, I take it,
- 15 looking at the value and the potential sale of the
- 16 Utility?
- 17 MR. EDWIN HOUGHTON: It's an important
- 18 step for Collus and it doesn't mean that you're going
- 19 to sell.
- 20 MR. WILLIAM MCDOWELL: Right. But
- 21 it's -- it's an important step for the Town.
- MR. EDWIN HOUGHTON: Well, certainly
- 23 again it's a -- it's a first step which -- you know,
- 24 there's many, many, many, many steps, so there's -- I
- 25 don't think it's any more important than any of the

- 1 other ones that we went through.
- MR. WILLIAM MCDOWELL: Well, I'll come
- 3 back to that. But it was a big step for the Mayor to
- 4 take personally.
- 5 MR. EDWIN HOUGHTON: No, I don't think
- 6 so. I don't agree with that.
- 7 MR. WILLIAM MCDOWELL: And in
- 8 preparing this letter, first of all she asked you to
- 9 prepare the draft?
- 10 MR. EDWIN HOUGHTON: That's correct.
- MR. WILLIAM MCDOWELL: And then,
- 12 according to your evidence, she wanted Mr. Bonwick to
- 13 -- to review the draft, right?
- 14 MR. EDWIN HOUGHTON: That's correct.
- 15 MR. WILLIAM MCDOWELL: And on that
- 16 footing you sent it to Mr. Bonwick?
- MR. EDWIN HOUGHTON: that's correct.
- 18 MR. WILLIAM MCDOWELL: Now, I wanted
- 19 to pull up the Mayor's evidence, April 25th, page 50.
- 20
- 21 (BRIEF PAUSE)
- 22
- MR. WILLIAM MCDOWELL: So there's an
- 24 exchange with the obligatory objection from Mr.
- 25 Chenoweth, and then a question is asked again:

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12
                      "Just out of fairness, sitting here
 1
 2
                      today, is it still your evidence you
 3
                      asked Mr. Houghton to draft this?"
                   And she says:
 5
                      "Yes."
 6
                   Then I say:
                      "But one of the things that's
                      curious about this is that you asked
 9
                      him to draft your remarks to
10
                      Council, but then he sends the draft
11
                      to your brother."
12
                   And Ms. Cooper says:
13
                      "I was not copied on that."
14
                   And if we keep scrolling:
15
                      "I know, but do you know why that
16
                      is?"
17
                   And Ms. Cooper says:
18
                      "I was not privy to it."
19
                   Right? So the Mayor seems to have a
   different view of how it is that the letter went to
20
21
   Mr. Bonwick than you do.
22
                   MR. EDWIN HOUGHTON: I -- I see that,
23 yes.
24
                   MR. WILLIAM MCDOWELL: Right. And so
25 one of the things that the Commission will have to
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- decide, I guess, is which version of that to accept. 2 Did you speak with Mr. Bonwick about options for the Collus utility in January of 2011? MR. EDWIN HOUGHTON: In January 2011, we hadn't even looked at potentially the options at that point in time. 7 MR. WILLIAM MCDOWELL: Right. Can we turn up TOC38162? 9 10
  - (BRIEF PAUSE)
- 11
- 12 MR. WILLIAM MCDOWELL: So, I suspect
- 13 you and I look at this message for different purposes,
- 14 but what I take from it is that there had been a
- 15 discussion between the two of you because Mr. Bonwick
- 16 says:
- 17 "When I spoke to you" --
- 18 That is the Mayor --
- 19 -- "a few weeks ago about this type
- 20 of direction, Ed thought his board
- 21 would be supportive of the request."
- 22 Right?
- 23 MR. EDWIN HOUGHTON: I see that, yes.
- 24 MR. WILLIAM MCDOWELL: Right. And so
- what I take from that is that you and Mr. Bonwick had

- 1 been discussing this -- broadly speaking, this issue
- 2 about what was going to happen with Collus in -- in or
- 3 about that time.
- 4 MR. EDWIN HOUGHTON: No. I think the
- 5 discussion we had was that Her Worship had challenged
- 6 herself and Council, Her Worship had challenged
- 7 department heads, and the challenge was going to be
- 8 extended to Collus.
- 9 MR. WILLIAM MCDOWELL: Right. And --
- 10 and you and Mr. Bonwick had discussed that much, I
- 11 take it?
- 12 MR. EDWIN HOUGHTON: I believe that
- 13 Mr. Bonwick said that I'm sure that Sandra, Her
- 14 Worship, Mayor Cooper, is going to do the same thing
- 15 with you, and -- and I said, I think we're good with
- 16 that, and I -- I mentioned that yesterday. We'll do
- 17 whatever we have to do to help the community.
- 18 MR. WILLIAM MCDOWELL: Now, by January
- 19 30, 2011, just taking stock, you'd met with
- 20 PowerStream, you'd met with Mr. Bentz, correct?
- 21 MR. EDWIN HOUGHTON: Did you say
- 22 January 30?
- MR. WILLIAM MCDOWELL: 30th, yes.
- 24 MR. EDWIN HOUGHTON: Yes, okay, sorry.
- 25 MR. WILLIAM MCDOWELL: So you'd --

- 1 you'd met with Mr. Bentz?
- MR. EDWIN HOUGHTON: I had, yes.
- 3 MR. WILLIAM MCDOWELL: Right. And it
- 4 seemed that Mr. Bentz at least showed positive signs
- 5 about whether or not PowerStream would be interested
- 6 in -- would be keen on acquiring an interest in -- in
- 7 Collus.
- 8 Is that fair?
- 9 MR. EDWIN HOUGHTON: I think -- I
- 10 think PowerStream would have been keen on acquiring an
- 11 interest in any utility that was potentially for sale,
- 12 whatever, at that point in time.
- MR. WILLIAM MCDOWELL: Right.
- 14 MR. EDWIN HOUGHTON: I think that's a
- 15 fair statement.
- 16 MR. WILLIAM MCDOWELL: And you thought
- 17 that the status quo wasn't an option. You shared that
- 18 opinion with Mr. McFadden and others, I take it?
- 19 MR. EDWIN HOUGHTON: I think that --
- 20 again, you're going back to my letter. My letter said
- 21 this doesn't necessarily mean that Collus is for sale.
- 22 And in fact, if we go through the exercise, if
- 23 somebody does suggest that it should be sold, at least
- 24 we have an argument that we've gone through this
- 25 process, because I was certainly not convinced at that

- 1 point in time a sale was the right thing.
- MR. WILLIAM MCDOWELL: Yeah, but my
- 3 question was whether or not the status quo was -- was
- 4 viable.
- 5 I -- I take it that your instinct and
- 6 your judgment as of January 30th was that it wasn't
- 7 viable to just maintain the status quo.
- MR. EDWIN HOUGHTON: Status -- change
- 9 of status quo means a lot of things. It doesn't mean
- 10 sale.
- MR. WILLIAM MCDOWELL: Yeah, but I"m
- 12 not asking that. I'm asking whether or not you
- 13 thought the status quo was viable, just carrying on
- 14 completely the same as --
- MR. EDWIN HOUGHTON: I --
- MR. WILLIAM MCDOWELL: -- you were
- 17 before.
- 18 MR. EDWIN HOUGHTON: I accept what
- 19 you're saying. What I'm -- I'm trying to put context
- 20 around it, and context around status quo means doing
- 21 nothing. I don't think in -- in our entire history,
- 22 we did nothing. We continued to move forward.
- 23 I think that we, at one point in time,
- 24 even looked at other opportunities, whether it be
- 25 merge or ac -- all those things, but I think that we

- 1 were always forward thinking and we continually tried
- 2 to better ourselves so that we created a better
- 3 opportunity for the community. So, moving forward on
- 4 status quo, I don't believe is an option for anybody.
- 5 MR. WILLIAM MCDOWELL: All right. And
- 6 the Mayor in her letter sent you a clear direction,
- 7 which was hers, to get a valuation. Is that right?
- MR. EDWIN HOUGHTON: That's correct.
- 9 MR. WILLIAM MCDOWELL: All right. So
- 10 can we turn up April 23rd? I think it is page 100.

11

12 (BRIEF PAUSE)

- 14 MR. WILLIAM MCDOWELL: Then keep
- 15 scrolling down.
- 16 So the Mayor is asked by My Friend Ms.
- 17 McGrann:
- "When you asked Mr. Houghton to
- 19 write this message for you, did you
- ask him to specifically put in this
- 21 request to undertake an evaluation
- of Collus and to look at the ups and
- downs of selling the assets?"
- The Mayor says:
- 25 "Well, I would have been looking at

18 opportunities." 1 2 Keep going. 3 "Did you ask him to write a letter instructing him to undertake an evaluation of Collus?" 5 6 Then keep going. "In so many words." And then she carries on. And then she 9 says: 10 "Perhaps not exactly those words, 11 but definitely I would've said, you 12 know, even Collus has to look at 13 some opportunities there too. 14 Valuation, I'm not sure if I would 15 have said that, but looking at the 16 opportunities, that would have been 17 something -- okay -- I would think 18 that would be considered as well." 19 You see that, right? 20 MR. EDWIN HOUGHTON: I tried to read 21 it all, yes. 22 MR. WILLIAM MCDOWELL: Well, take your 23 time if you want. 24 MR. EDWIN HOUGHTON: No, no, I'm good. 2.5 MR. WILLIAM MCDOWELL: But what I take

- 1 from this is that the Mayor was giving you a fair
- 2 amount of latitude in the way that you crafted this
- 3 letter. That's what I take from that evidence.
- 4 MR. EDWIN HOUGHTON: I think that
- 5 Mayor Cooper, again, this is now almost nine years
- 6 ago, Mayor Cooper and I had a conversation, we talked
- 7 about this in a full -- fulsome way.
- 8 We talked about if you were going to
- 9 even consider anything like this, the first thing you
- 10 need to do is to -- what is the cost? What is the
- 11 value?
- I was calling it a "valuation", I'm not
- 13 sure whether she understood the difference between the
- 14 evaluation and a valuation, but --
- MR. WILLIAM MCDOWELL: And you think
- 16 there may be a transcribing thing too, because it's
- 17 hard to pick up between "valuation" and "evaluation".
- 18 MR. EDWIN HOUGHTON: Which are two --
- 19 two (2) totally different things, but yes.
- 20 MR. WILLIAM MCDOWELL: Right. Right,
- 21 but what you were saying was the Mayor may not have
- 22 drawn that distinction?
- MR. EDWIN HOUGHTON: Well, I'm just
- 24 saying that in the conversation -- in the
- 25 conversation, I mean, she understood what we were

- 1 talking about. I just mean the word itself.
- 2 So we talked about that if -- if we're
- 3 going to be going down this path, you kind of need to
- 4 know what the price is. Same as if you're going to
- 5 sell a house, you need to know what the price of the
- 6 house is.
- 7 MR. WILLIAM MCDOWELL: All right.
- 8 MR. EDWIN HOUGHTON: So we had that
- 9 conversation, it was a fulsome conversation, so -- and
- 10 I think reading her words and -- and knowing Her
- 11 Worship and how she articulates things, I think she's
- 12 saying exactly that.
- 13 MR. WILLIAM MCDOWELL: All right.
- 14 Well, let's move on.
- Now, if you wanted to have a process to
- 16 sell all or part of the utility, Collus, you wanted to
- 17 be even-handed about the process?
- 18 MR. EDWIN HOUGHTON: Even-handed, is
- 19 that what you said?
- MR. WILLIAM MCDOWELL: Yes.
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: You wanted to
- 23 ensure that all the participants had access to the
- 24 same information?
- 25 MR. EDWIN HOUGHTON: I would expect,

- 1 if it -- if it was of any substantive nature, yes.
- 2 MR. WILLIAM MCDOWELL: Well, if it's
- 3 relevant information you want equal access, correct?
- 4 MR. EDWIN HOUGHTON: That's what I'm
- 5 saying, yes, I agree.
- 6 MR. WILLIAM MCDOWELL: You wanted to
- 7 make sure that all of the participants had the same
- 8 access or no access, for that matter, to the decision
- 9 makers at Collus?
- 10 MR. EDWIN HOUGHTON: One would think
- 11 that, yes.
- 12 MR. WILLIAM MCDOWELL: And the same
- 13 with respect to access to the decision makers at the
- 14 Town?
- 15 MR. EDWIN HOUGHTON: The same access
- 16 to the decision makers at the Town.
- 17 MR. WILLIAM MCDOWELL: Right. So you
- 18 could have a rule, for example, that everybody has the
- 19 same right of access to all of the people at the Town
- 20 that are going to make the decision, or you might
- 21 stipulate that there's no access to any of the
- 22 decision makers.
- MR. EDWIN HOUGHTON: You could make
- 24 that decision, yes.
- MR. WILLIAM MCDOWELL: Right. But in

- 1 your process you wanted there to be equality of access
- 2 to the decision makers at the Town, I take it?
- 3 MR. EDWIN HOUGHTON: Are you talking
- 4 about within the RFP?
- 5 MR. WILLIAM MCDOWELL: Before the RFP,
- 6 during the RFP.
- 7 MR. EDWIN HOUGHTON: I think -- I
- 8 think the confidential nature basically started with
- 9 the RFP.
- 10 MR. WILLIAM MCDOWELL: So whatever
- 11 happened before then was the wild west, nobody cares
- 12 about that?
- 13 MR. EDWIN HOUGHTON: I don't -- I'm
- 14 not that cavalier to say that, no.
- MR. WILLIAM MCDOWELL: No, I didn't
- 16 think you were saying that.
- MR. EDWIN HOUGHTON: No.
- MR. WILLIAM MCDOWELL: But if you're
- 19 going to have a process, an RFP where you've got
- 20 equality of treatment, that shouldn't just begin the
- 21 moment that the RFP begins. Do you agree?
- MR. EDWIN HOUGHTON: No, I accept
- 23 that. If you can indicate to me what we're talking
- 24 about, I could maybe discuss it, because I -- I'm not
- 25 sure I provided any information that was -- that was

- 1 of any substantive nature or others, if I knew about
- 2 it.
- 3 MR. WILLIAM MCDOWELL: Well, you're
- 4 kind of -- you're kind of getting ahead of me.
- 5 MR. EDWIN HOUGHTON: I apologize, I'm
- 6 not trying to get ahead of you, I'm trying to
- 7 understand, trying to get it in context and I don't
- 8 want to say --
- 9 MR. WILLIAM MCDOWELL: I'm not being
- 10 as clever as you, perhaps you're thinking I am in
- 11 these questions.
- 12 But let's look at CPS8331 00001.
- So you're familiar with this email?
- 14 MR. EDWIN HOUGHTON: Yes, I am.
- MR. WILLIAM MCDOWELL: Right, so
- 16 November 23rd, 2010 you say to Mr. Bentz:
- "I was hoping to have a confidential
- discussion with you."
- 19 Right?
- 20 MR. EDWIN HOUGHTON: That's correct.
- 21 MR. WILLIAM MCDOWELL: You knew Mr.
- 22 Bentz? Yes?
- MR. EDWIN HOUGHTON: Yes.
- 24 MR. WILLIAM MCDOWELL: We've heard
- 25 your evidence that you respected him?

- 1 MR. EDWIN HOUGHTON: Absolutely.
- 2 MR. WILLIAM MCDOWELL: And
- 3 instinctively you thought even in November 2010 that
- 4 PowerStream would be a good choice to approach?
- 5 MR. EDWIN HOUGHTON: Yes, I -- I mean,
- 6 if I was trying to get the information that we were
- 7 thinking about, trying to glean information from
- 8 somebody that's been doing this, I'm not going to talk
- 9 to somebody in Thud -- Thunder Bay that isn't doing
- 10 any of these kinds of things.
- 11 MR. WILLIAM MCDOWELL: I kind of like
- 12 Thudbury, I think --
- MR. EDWIN HOUGHTON: I was going to
- 14 say Sudbury -- Thunder Bay at the same time.
- MR. WILLIAM MCDOWELL: Right. It's
- 16 the neighbouring utility, right?
- 17 MR. EDWIN HOUGHTON: Absolutely.
- 18 MR. WILLIAM MCDOWELL: And there's
- 19 likely a cultural fit because you've had the sense of
- 20 how that worked out with Barrie?
- MR. EDWIN HOUGHTON: Well, I think,
- 22 again, it was -- you're -- you're actually giving me
- 23 more credit than I think we thought about at that
- 24 point in time. We were thinking that you -- you'd
- 25 think about who -- who has been doing mergers and

- 1 those kinds of things? PowerStream. Who has the ear
- 2 of the -- the Minister and the government better than
- 3 most people? PowerStream. Who is closest?
- 4 PowerStream. So it made sense to reach out to Mr.
- 5 Bentz.
- 6 MR. WILLIAM MCDOWELL: Okay. And as
- 7 you said on Monday, and quite candidly, this RFP was
- 8 PowerStream's to lose.
- 9 MR. EDWIN HOUGHTON: Yeah, I -- I
- 10 mean, I think that you can -- you can look at it from
- 11 a whole bunch of different perspectives, but they are
- 12 the closest to us.
- 13 They -- they basically were almost like
- 14 the -- the hole in the donut in one sense, you know,
- 15 they're -- they're Barrie, they're Penetang, you know,
- 16 it's kind of -- from that perspective, it is theirs.
- 17 MR. WILLIAM MCDOWELL: Right. But
- 18 having said that, you know, even instinctively you're
- 19 going into a process, they've got some obvious
- 20 geographical and other advantages, you want to have a
- 21 proper process because you want to get maximum value
- 22 for Collingwood, correct?
- 23 MR. EDWIN HOUGHTON: It's an extremely
- 24 good point. We did. We didn't sole source like
- 25 everybody else has done. We could have easily went to

- 1 PowerStream and sole sourced this. So it was exactly
- 2 as you're saying, what we tried to do, we tried to get
- 3 maximum value by putting it out as an RFP, putting to
- 4 a competitive thing.
- 5 So you're absolutely correct.
- 6 MR. WILLIAM MCDOWELL: Right. But
- 7 another option, just to talk about this for a second,
- 8 another option is you go to TD Securities and you hire
- 9 one of these high-powered people there and approach
- 10 PowerStream and TD Securities works out a deal with
- 11 you and implicit in that always is if it doesn't work
- 12 out with you, I can go to the market, right?
- MR. EDWIN HOUGHTON: I -- I don't know
- 14 if that's a process that happens. I don't know.
- MR. WILLIAM MCDOWELL: Well, it
- 16 happened in Mississauga, for example.
- MR. EDWIN HOUGHTON: Yes, and I don't
- 18 know that, so.
- 19 MR. WILLIAM MCDOWELL: Okay. Now, the
- 20 Mayor had as a driver savings, she wanted to get
- 21 spending cuts where she could get them within the
- 22 Town, I take it?
- MR. EDWIN HOUGHTON: Correct.
- MR. WILLIAM MCDOWELL: And she wanted
- 25 to get maximum financial value for Collus, I take it,

- 1 if there was going to be a sale or a partial sale?
- MR. EDWIN HOUGHTON: No, I disagree
- 3 with that.
- 4 MR. WILLIAM MCDOWELL: Okay. The
- 5 Mayor was interested in addressing Collingwood's debt?
- 6 MR. EDWIN HOUGHTON: That's correct.
- 7 MR. WILLIAM MCDOWELL: Right. And so
- 8 on that basis you approached PowerStream, you had this
- 9 confidential discussion with Mr. Bentz, right?
- 10 MR. EDWIN HOUGHTON: I did, yes. With
- 11 the full knowledge of my -- my boss, yes.
- 12 MR. WILLIAM MCDOWELL: Yeah, okay, I
- 13 wasn't actually worried about that at the moment.
- MR. EDWIN HOUGHTON: I am.
- MR. WILLIAM MCDOWELL: Okay. You
- 16 wanted an RFP, but you also wanted to approach others,
- 17 I take it?
- 18 MR. EDWIN HOUGHTON: You mean in that
- 19 same discussion?
- MR. WILLIAM MCDOWELL: No, no, but
- 21 just moving on from that discussion, the issue of the
- 22 RFP is raised in the discussion with Mr. Bentz?
- MR. EDWIN HOUGHTON: Right. I'm
- 24 sorry, I was trying not to jump ahead of you again.
- 25 MR. WILLIAM MCDOWELL: That's all

- 1 right.
- 2 MR. EDWIN HOUGHTON: I think as I
- 3 mentioned, that I don't have a specific recollection
- 4 of talking about RFP. But it wouldn't surprise me if
- 5 -- if Mr. Bentz had said, you know, are you thinking
- 6 of just, you know, like everybody else, sole sourcing
- 7 and I think I would have probably said very quickly,
- 8 no probably we'd go with RFP with multiple bidders.
- 9 And that's why I can't -- I can't deny
- 10 or say anything about those few words that were in his
- 11 notes.
- 12 MR. WILLIAM MCDOWELL: Let's leave it
- 13 at this. You probably had that discussion with him?
- MR. EDWIN HOUGHTON: In -- in that --
- 15 in the way I just described, yes, maybe.
- MR. WILLIAM MCDOWELL: All right.
- 17 But you wanted to -- if you're going to
- 18 have an RFP you wanted to approach other potential
- 19 bidders, right?
- MR. EDWIN HOUGHTON: Absolutely, yes.
- 21 MR. WILLIAM MCDOWELL: Okay. So, if
- 22 we pull up ALE49393.
- 23
- 24 (BRIEF PAUSE)
- 25

1 MR. WILLIAM MCDOWELL: So, let's just

- 2 scroll down a little bit here. So, this is your note
- 3 to Max Cananzi. And there you ask about giving him a
- 4 confidential phone call, correct?
- 5 MR. EDWIN HOUGHTON: That's correct.
- 6 MR. WILLIAM MCDOWELL: And then
- 7 TOC51620.

- 9 (BRIEF PAUSE)
- 10
- MR. WILLIAM MCDOWELL: So, this one's
- 12 headed, "Confidential phone call." And is to Laura
- 13 Formusa, who's the President of Hydro One?
- 14 MR. EDWIN HOUGHTON: Laura Formusa,
- 15 yeah.
- 16 MR. WILLIAM MCDOWELL: Right. And
- 17 that's also on July 12th?
- MR. EDWIN HOUGHTON: Yes.
- 19 MR. WILLIAM MCDOWELL: Right. So, you
- 20 approach these two (2) companies seven (7) months
- 21 after the initial approach to Mr. Bentz, right?
- MR. EDWIN HOUGHTON: Well, again, I
- 23 didn't approach Mr. Bentz at that point in time with
- 24 any knowledge what we were going to be doing.
- MR. WILLIAM MCDOWELL: Well, you

- 1 approached him and there was a discussion about an
- 2 RFP?
- 3 MR. EDWIN HOUGHTON: Absolutely.
- 4 MR. WILLIAM MCDOWELL: So --
- 5 MR. EDWIN HOUGHTON: And -- and in the
- 6 context of what we talked about, we haven't done
- 7 anything at this point in time about starting to -- to
- 8 -- what -- and of the flesh on the bones, so.
- 9 MR. WILLIAM MCDOWELL: I -- I'm not
- 10 suggesting that, but --
- 11 MR. EDWIN HOUGHTON: What we were --
- 12 what we were attempting to do with Mr. Bentz was
- 13 again, which our job is, is doing an environmental
- 14 scan of what's going on in the industry to talk to
- 15 somebody who's been going through this.
- Mr. Muncaster and I and -- and
- 17 potentially others, and I don't have the dates of
- 18 those others, with Her Worship and Mr. McFadden, had
- 19 had conversations about it trying to think is this the
- 20 direction we should be going.
- 21 So, there's -- the difference between
- 22 December 3rd and July 7th is because in De -- on
- 23 December 3rd, we -- the -- the concept hadn't even
- 24 been -- hadn't even really been conceived at that
- 25 point.

- So, there's no -- there's no -- we're
- 2 not saying we're giving Mr. Bentz seven (7) months to
- 3 try and get prepared for this because --
- 4 MR. WILLIAM MCDOWELL: Let -- let me
- 5 jump in here, okay? You know, there's not just the
- 6 initial discussion with Mr. Bentz. There's the
- 7 discussion about the valuator. And there are --
- 8 there's a whole host of other discussions with Mr.
- 9 Bentz in the period leading up to July the 12th.
- 10 MR. EDWIN HOUGHTON: Okay. But given
- 11 -- given that --
- 12 MR. WILLIAM MCDOWELL: But just give
- 13 me -- give me an answer on that. That's correct.
- 14 MR. EDWIN HOUGHTON: Okay. So, given
- 15 -- given that --
- 16 MR. WILLIAM MCDOWELL: Give me an
- 17 answer on that. That's correct, right, that there are
- 18 these discussions?
- 19 MR. EDWIN HOUGHTON: I -- I reached
- 20 out. I spoke to Mr. Bentz.
- 21 MR. WILLIAM MCDOWELL: It's a really
- 22 simple question. Did you have a number of other
- 23 discussions?
- 24 MR. EDWIN HOUGHTON: I -- I'm trying
- 25 to say that.

1 MR. FREDERICK CHENOWETH: Your Honour,

- 2 I think --
- 3 THE HONOURABLE FRANK MARROCCO: I
- 4 think you should allow the witness the opportunity to
- 5 respond.
- 6 MR. WILLIAM MCDOWELL: Well --
- 7 THE HONOURABLE FRANK MARROCCO: He's
- 8 trying to ex --
- 9 MR. WILLIAM MCDOWELL: -- I would if
- 10 he was being responsive.
- 11 THE HONOURABLE FRANK MARROCCO: I
- 12 appreciate that.
- MR. EDWIN HOUGHTON: I apologize, I'm
- 14 not trying to be res -- not responsive, I'm not. I'm
- 15 trying --
- 16 THE HONOURABLE FRANK MARROCCO: Just a
- 17 second. I'm sorry, Mr. Chenoweth, I think you were
- 18 speaking at the same time I was.
- 19 MR. FREDERICK CHENOWETH: On the same
- 20 issue, Your Honour. And -- and I'm content with the
- 21 remarks you made with respect to it.
- MR. EDWIN HOUGHTON: Now I forgot the
- 23 question.
- 24
- 25 CONTINUED BY MR. WILLIAM MCDOWELL:

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1 MR. WILLIAM MCDOWELL: You had a
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- 2 number -- let's start with this.
- 3 MR. EDWIN HOUGHTON: Okay.
- 4 MR. WILLIAM MCDOWELL: You had a
- 5 number of other discussions with Mr. Bentz between
- 6 December 3rd and July 12th?
- 7 MR. EDWIN HOUGHTON: Okay. But -- but
- 8 again, you're saying there's a number of -- which
- 9 gives -- gives impression of something that's not
- 10 correct.
- 11 MR. WILLIAM MCDOWELL: Well, it means
- 12 more than one (1), for example.
- MR. EDWIN HOUGHTON: So, yeah, more
- 14 than -- more than one (1) is not several.
- MR. WILLIAM MCDOWELL: Well --
- 16 MR. EDWIN HOUGHTON: So, I -- I spoke
- 17 --
- MR. WILLIAM MCDOWELL: -- go --
- 19 MR. EDWIN HOUGHTON: I spoke to mis --
- 20 MR. WILLIAM MCDOWELL: -- go ahead and
- 21 say what you were going to say. Let's just get it
- 22 over with.
- MR. EDWIN HOUGHTON: Well, again, I'm
- 24 not trying to be difficult, but I'm not -- I don't
- 25 want to be -- I don't want you to put me into a

- 1 corner, which is not accurate.
- I spoke to Mr. Bentz on December the
- 3 3rd to do the environmental scan, absolutely. Mr.
- 4 Muncaster and I talked about, yes, at some point in
- 5 time we may have to do a valuation. Who does a
- 6 valuation? We have no idea.
- 7 We reached out one (1) more time to say
- 8 do you know who might do a valuation. So, those kinds
- 9 of conversations in no way, shape, or form give any
- 10 person, a potential bidder, any kind of an -- of a leg
- 11 up to anybody else. And that's what you're -- that's
- 12 what you're trying to say, and it doesn't.
- MR. WILLIAM MCDOWELL: Well, here's
- 14 what I'm trying to say. And he --
- MR. EDWIN HOUGHTON: I know, but it
- 16 doesn't.
- MR. WILLIAM MCDOWELL: No, and here's
- 18 why, because -- I'm not going to go through them
- 19 because, frankly, I promised to keep this short. But
- 20 if you look at what PowerStream is doing after you
- 21 have the initial discussion, they are preparing. They
- 22 do have a leg up. They do have an advantage. They
- 23 are marshalling resources.
- 24 MR. EDWIN HOUGHTON: Okay. That's
- 25 what they're doing. It was not our intent. Our

- 1 intent was just to try to do our job.
- MR. WILLIAM MCDOWELL: Well, okay.
- 3 But if you do your job the way you did your job, you
- 4 are conferring an advantage. Let's turn up ALE196.

5

6 (BRIEF PAUSE)

7

- 8 MR. WILLIAM MCDOWELL: So, this is the
- 9 introductory and exploratory meeting with you?
- 10 MR. EDWIN HOUGHTON: No, that -- this
- 11 meeting did not -- in my mind, it did not take place.
- MR. WILLIAM MCDOWELL: In your mind,
- 13 did not -- that did not take place?
- 14 MR. EDWIN HOUGHTON: I -- I think
- 15 everybody has said they don't recollect this meeting
- 16 ever taking place.
- 17 MR. WILLIAM MCDOWELL: Okay. FD -- go
- 18 to the Foundation Document 216.

19

20 (BRIEF PAUSE)

- MR. WILLIAM MCDOWELL: So, this is the
- 23 golf game that did take place, correct?
- MR. EDWIN HOUGHTON: That's correct.
- 25 MR. WILLIAM MCDOWELL: Around this

- 1 time, PowerStream agreed to work with Collus on the
- 2 solar vent initiative?
- MR. EDWIN HOUGHTON: That's correct.
- 4 MR. WILLIAM MCDOWELL: And according
- 5 to you, PowerStream passed a litmus test by doing
- 6 this, right?
- 7 MR. EDWIN HOUGHTON: Well, I think --
- 8 I think what we were saying was we -- we were using it
- 9 as a litmus test. I think our litmus test failed.
- 10 MR. WILLIAM MCDOWELL: Well, I'm
- 11 amused by the because your evidence when you raised it
- 12 the first time was that it was a litmus test and it
- 13 had succeeded because the big guy cooperated with the
- 14 little guy --
- 15 MR. EDWIN HOUGHTON: No. No. I think
- 16 what I --
- MR. WILLIAM MCDOWELL: -- on --
- 18 MR. EDWIN HOUGHTON: I think what I
- 19 said -- I apologize, I cut you off.
- MR. WILLIAM MCDOWELL: No, but am I
- 21 wrong about that? We can pull up the transcript
- 22 reference if you like, but...
- MR. EDWIN HOUGHTON: Maybe -- maybe we
- 24 need to do that. What I think I said was that we --
- 25 it -- it -- the original intent was a litmus test to

- 1 see if the big guy would -- would jump onboard with
- 2 the small LDC's pilot project.
- 3 MR. WILLIAM MCDOWELL: Proposed by --
- 4 MR. EDWIN HOUGHTON: I think --
- 5 MR. WILLIAM MCDOWELL: -- the small
- 6 LDC?
- 7 MR. EDWIN HOUGHTON: Exactly.
- 8 MR. WILLIAM MCDOWELL: Right.
- 9 MR. EDWIN HOUGHTON: And -- and we --
- 10 we offered it up to Horizon. They didn't -- they
- 11 didn't buy into it. We offered it up to Veridian. It
- 12 was marginal. We didn't offer it up to Hydro One
- 13 because we really didn't know who to talk to. So, I'm
- 14 not sure I said it was a success at all, but I said
- 15 that was the intent.
- 16 And we were hoping that -- that it
- 17 would be a good litmus test.
- 18 MR. WILLIAM MCDOWELL: Okay. But
- 19 whether it succeeded or it didn't -- and, frankly, I
- 20 think the transcript will show that you kind of
- 21 enthusiastically described that it did. But whether
- 22 it did or it didn't, it was something that you and Mr.
- 23 Muncaster were looking at to evaluate in potential
- 24 partners, correct?
- MR. EDWIN HOUGHTON: It was -- it was

- 1 what we were hoping would work, yes.
- 2 MR. WILLIAM MCDOWELL: It was a tool
- 3 for evaluating potential partners?
- 4 MR. EDWIN HOUGHTON: That's correct.
- 5 MR. WILLIAM MCDOWELL: Right. And
- 6 didn't form part of the RFP?
- 7 MR. EDWIN HOUGHTON: No, it did not.
- 8 MR. WILLIAM MCDOWELL: Right. And so,
- 9 just looking at this, if you're Hydro One or you're
- 10 Horizon, take Horizon, Horizon has no idea that you're
- 11 placing any reliance on this with respect to the RFP?
- 12 MR. EDWIN HOUGHTON: That's correct.
- 13 But I think -- I think that even -- we've sort of
- 14 discussed here, as well, that to -- to see if the
- 15 litmus test would work, you don't inform the others,
- 16 you don't let them know the importance of it. You
- 17 show their willingness to become a partner, to become
- 18 -- to jump on board.
- 19 I think that -- I think that's where we
- 20 -- where we -- we talked about whether or not we did
- 21 it correctly or didn't do it correctly, because we
- 22 were actually saying, by the way, we're going to be
- 23 doing this, oh, by the way, PowerStream's jumped on
- 24 board, by the way, St. Thomas Energy's jumped on
- 25 board, et cetera.

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So, I think -- I think there's two (2)
 1
   ways of looking at it, and probably the correct way
   would have been for us just to offer it without saying
   anything to anybody else, not put it in the RFP, which
   it wasn't, as -- because that way, you'd be sort of
   having them buy into it needlessly or want -- or just
   because they want to make sure that they check the
   box.
 9
                   You want them to do it because they
10
   believe it's the right thing to do to jump on board
11
   with something that a small guy's offering.
12
                   MR. WILLIAM MCDOWELL:
                                           All right.
13
   Now, if we turn up the Foundation Document, paragraph
14
   240...
15
16
                          (BRIEF PAUSE)
17
18
                   MR. WILLIAM MCDOWELL:
                                          So, there you
19
   and Mr. Muncaster report to the Strategic Task Team
    that you had attended initial meetings with
20
   potentially interested bidders and that you had used a
21
22
   consistent introduction at each meeting, right?
23
                   MR. EDWIN HOUGHTON:
24
                   MR. WILLIAM MCDOWELL: And the
   consistent introduction is an order to have the
25
```

- 1 fundamental fairness of the RFP, correct?
- 2 MR. EDWIN HOUGHTON: That's correct.
- 3 MR. WILLIAM MCDOWELL: Right. But --
- 4 and -- not but -- and you wanted to convey that the
- 5 bidders were all being treated the same? Correct?
- MR. EDWIN HOUGHTON: Yes.
- 7 MR. WILLIAM MCDOWELL: But again, you
- 8 don't tell the team as there's been all of this other
- 9 contact with PowerStream. Correct?
- 10 MR. EDWIN HOUGHTON: Again, you're
- 11 talking about all this other contact. The only other
- 12 contact has been in regards to the solar vent, which
- 13 everybody had an opportunity.
- 14 And if you look at how many times I --
- 15 I had conversations with Veridian; I had conversations
- 16 with Horizon, whether it be the solar vents or other
- 17 issues. There was -- there was equal amounts of
- 18 conversation as well -- or communications.
- 19 MR. WILLIAM MCDOWELL: Well, I don't
- 20 think the record here reflects that frankly. But --
- 21 MR. EDWIN HOUGHTON: I -- I think if
- 22 you go through all of the documents, there -- there
- 23 are significant -- but -- but that's okay.
- 24 MR. WILLIAM MCDOWELL: And just on
- 25 another point, the mayor in her testimony said that

- 1 she thought that the Strategic Task Team should have
- 2 been aware of the extent to which there'd been contact
- 3 with PowerStream. Do you agree with that?
- 4 MR. EDWIN HOUGHTON: I think that what
- 5 we talked about at the Strategic Task Team was the
- 6 solar vent project that we were doing.
- 7 MR. WILLIAM MCDOWELL: Right. But to
- 8 the extent that you had other discussions with
- 9 Mr. Bentz or with PowerStream or went golfing with
- 10 them, the team should have been aware of that. Do we
- 11 agree?
- MR. EDWIN HOUGHTON: I did go golfing
- 13 with them. That's the only other event that you're --
- 14 MR. WILLIAM MCDOWELL: Yeah. But
- 15 should the team have been told that?
- 16 MR. EDWIN HOUGHTON: I've golfed with
- 17 Mr. Bentz before.
- 18 MR. WILLIAM MCDOWELL: That's not what
- 19 I'm asking.
- 20 MR. EDWIN HOUGHTON: I don't see
- 21 the -- the relevance of a golf game, a social game
- 22 with Mayor Jeff Lehman.
- 23 MR. WILLIAM MCDOWELL: If there had
- 24 been other discussions with PowerStream, the team
- 25 should have been aware of those discussions.

- 1 MR. EDWIN HOUGHTON: Which
- 2 discussions?
- 3 MR. WILLIAM MCDOWELL: Any
- 4 discussions.
- 5 MR. EDWIN HOUGHTON: We've -- we had
- 6 discussions about the solar vents.
- 7 MR. WILLIAM MCDOWELL: Look, I'm not
- 8 asking that. But just as a matter of principle, if
- 9 there have been other discussions with one (1) bidder,
- 10 should the team not have been made aware of that as a
- 11 matter of fairness?
- 12 MR. EDWIN HOUGHTON: If -- I think
- 13 that if -- if any of the discussions -- and I believe
- 14 that we at the very beginning part of it -- and
- 15 maybe -- well, actually I shouldn't say that.
- 16 By August the 3rd, the discussions that
- 17 we had on December the 3rd with Mr. Bentz was long
- 18 forgotten. I think that, at that point in time, none
- 19 of us knew -- felt that any of those kinds of
- 20 discussions were salient to anything that we were
- 21 doing.
- MR. WILLIAM MCDOWELL: When you say
- 23 "none of us," you meant neither of us because only you
- 24 and Mr. Muncaster knew about that discussion.
- 25 MR. EDWIN HOUGHTON: No. I -- no.

- 1 Not at that point in time. I think Mr. --
- 2 Mayor Cooper knew I'd spoken to Mr. Bentz at that
- 3 point in time. And I'm certain -- I don't have
- 4 evidence of that -- that Mr. Muncaster had spoken to
- 5 Mr. McFadden that we had reached out.
- 6 But again, I don't think anybody gave
- 7 it any significance because it was at the 20 or
- 8 30,000 foot level trying to get some guidance, some
- 9 education on potentially what we could do in the
- 10 future.
- 11 It -- I would agree if I was going --
- 12 if I was out, and I was giving them all of this
- 13 information about potentially the RFP or what we were
- 14 thinking about or the criteria. A hundred percent I
- 15 would agree with you.
- 16 That didn't occur. The only thing that
- 17 occurred was a meeting for solar vents and potentially
- 18 a golf game, which I think Mr. Bentz has said that --
- 19 that there was no discussions. I had no discussions,
- 20 except for the multi-utility model.
- 21 MR. WILLIAM MCDOWELL: Well, let me
- 22 just jump in here. So really it's a small point, but
- 23 when you have this meeting, they had used a consistent
- 24 introduction at each meeting. It just seems to me
- 25 that there should have been a, mind you, we'd had a

- 1 discussion going way back to December with one (1) of
- 2 the bidders. That's -- that's the only point.
- 3 MR. EDWIN HOUGHTON: I -- I'm not
- 4 trying to be argumentative. I disagree with you
- 5 because I don't think it was a salient point.
- 6 MR. WILLIAM MCDOWELL: You see, it's
- 7 not that persuasive to say, I'm not trying to be
- 8 argumentative, but I disagree with you.
- 9 So -- but Mayor Cooper said that she
- 10 wasn't aware that there'd been these other
- 11 discussions, and she thought that there should have
- 12 been some awareness in the team. Do you agree with
- 13 that or you disagree with that?
- 14 MR. EDWIN HOUGHTON: I heard what
- 15 Mayor Cooper said, and I'm not going to suggest that
- 16 she should have remembered or not remembered. Again,
- 17 part of this discussion was nine (9) years ago, almost
- 18 a decade ago.
- MR. WILLIAM MCDOWELL: No. I
- 20 understand that.
- 21 MR. EDWIN HOUGHTON: And so -- so
- 22 people's memories aren't as good as they should be.
- 23 MR. WILLIAM MCDOWELL: Right. I'm
- 24 sure the Commissioner has that front of mind.
- Now, let me just move on. So it is

- 1 something on which we've heard a fair amount of
- 2 evidence. There were no discussions with Town Council
- 3 prior to having these discussions with Mr. Bentz.
- 4 Right?
- 5 MR. EDWIN HOUGHTON: No. Our -- our
- 6 job is -- our responsibility is to -- to look outward.
- 7 MR. WILLIAM MCDOWELL: So it is the
- 8 Town's most valuable asset. The Town is the sole
- 9 shareholder of Collus. Correct?
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: And --
- 12 MR. EDWIN HOUGHTON: I don't know if
- 13 it's the most valuable, but certainly, it's a valuable
- 14 asset. Yes.
- MR. WILLIAM MCDOWELL: Right. And
- 16 before having even a valuation done, can I suggest to
- 17 you that Town Council should have been aware that you
- 18 were doing that?
- 19 MR. EDWIN HOUGHTON: So what you're --
- 20 again, Her Worship -- we talked about this
- 21 yesterday -- Mayor Cooper wanted Collus to be on the
- 22 same thinking plane as department heads and -- and her
- 23 Council.
- 24 She asked us to put this together and
- 25 report back to them. Didn't say, come bring it -- you

- 1 know, get the information and keep coming back and
- 2 forth. Bring it back to them.
- 3 And that makes sense. It makes sense
- 4 for the company that the shareholder is asking to --
- 5 to take a look at this and bring it back to them when
- 6 there's a little bit more information to bring back.
- 7 So we did that. We tried to meet
- 8 the -- the deadlines you gave us. And we came back on
- 9 June the 27th. We came back. They were aware during
- 10 that period of time. We talked bout the genesis of
- 11 it. I showed the slides. We talked about potential
- 12 opportunities.
- MR. WILLIAM MCDOWELL: Right. But
- 14 then again, let me -- let me jump in. They were aware
- 15 only on June the 27th. Right?
- 16 MR. EDWIN HOUGHTON: That's correct.
- 17 Because that's what we were asked to do. And quite
- 18 frankly, that's what a company would do. They don't
- 19 take every -- everything they find in a laboratory to
- 20 the shareholder immediately. They -- they test it.
- 21 They make sure it's going to work. They're going to
- 22 do this.
- MR. WILLIAM MCDOWELL: Well, let me
- 24 suggest something to you. If it's the Thomson Group
- 25 of companies and some major company in the Thomson

- 1 Group says we're thinking about selling ourselves, and
- 2 we're going to go, and we're going to have a valuation
- 3 done.
- 4 And then the shareholders of the
- 5 Thomson Group, i.e., the Thomson family, find out down
- 6 the road that there's been a valuation done and
- 7 they've given no authority to do this, I think they'd
- 8 be a little unhappy about that.
- 9 MR. EDWIN HOUGHTON: I think that
- 10 you -- you heard Mr. Bentz say that they went down the
- 11 road with two (2) other locations where the LDC was
- 12 looking forward, looking outward, seeing what the
- 13 opportunities, and they went a long way down the road,
- 14 took it to their Council, and their Councils turned it
- 15 down.
- 16 That's not what happened here. We took
- 17 it to our Council, and they embraced it, and we moved
- 18 forward.
- 19 MR. WILLIAM MCDOWELL: Right. But
- 20 they didn't -- but they weren't asked at the front end
- 21 whether or not they wanted to do this.
- MR. EDWIN HOUGHTON: And -- because
- 23 what they were doing was exercising their
- 24 responsibility, their diligence to do it. We're --
- 25 we're going to agree to disagree.

- I believe -- I believe that that's what
- 2 you do. You don't -- you don't take it -- because at
- 3 that point in time, we didn't say we were going to
- 4 sell. We said here's a recommendation that we might
- 5 consider. So we didn't go out to sell specifically.
- 6 We were looking at options.
- 7 MR. WILLIAM MCDOWELL: But by the time
- 8 you went to Council, there was a pretty big head of
- 9 steam up to enter into this transaction.
- 10 MR. EDWIN HOUGHTON: No. What we'd
- 11 done was we'd -- we'd looked at the -- the options.
- 12 We landed in location. We felt that we had a bit of a
- 13 plan. And they asked us to exercise the plan.
- 14 The Council of the day was not upset in
- 15 any way, shape, or form. They embraced it
- 16 100 percent.
- 17 MR. WILLIAM MCDOWELL: But you didn't
- 18 ask for their authority before having the valuation.
- 19 MR. EDWIN HOUGHTON: Her Worship, who
- 20 is the mayor of Council, asked us to do it. If I went
- 21 around her, she'd go, are you trying to usurp my
- 22 authority?
- MR. WILLIAM MCDOWELL: Okay. But --
- 24 MR. EDWIN HOUGHTON: No. But
- 25 that's -- that's what --

- 1 MR. WILLIAM MCDOWELL: -- you've gone
- 2 on at some length about -- during your testimony about
- 3 the mayor being the chief executive officer. Right?
- 4 MR. EDWIN HOUGHTON: Well, that's what
- 5 she actually is.
- 6 MR. WILLIAM MCDOWELL: Okay.
- 7 MR. EDWIN HOUGHTON: I wasn't going
- 8 to --
- 9 MR. WILLIAM MCDOWELL: Well, let's
- 10 actually look at that. So can we find the Municipal
- 11 Act. I don't have the document number handy. I can
- 12 find it. Can you find it quickly over there? Thanks.
- 13
- 14 (BRIEF PAUSE)
- 15
- MR. WILLIAM MCDOWELL: Let's turn up
- 17 section 225.
- 18
- 19 (BRIEF PAUSE)
- 20
- 21 MR. WILLIAM MCDOWELL: All right. So
- 22 the mayor's the head of Council. Right?
- MR. EDWIN HOUGHTON: Yes.
- 24 MR. WILLIAM MCDOWELL: And it's the
- 25 role of Council to act as the Chief Executive Officer

- 1 of the -- of the municipality. That's what you're
- 2 talking about. Right?
- MR. EDWIN HOUGHTON: That's correct.
- 4 MR. WILLIAM MCDOWELL: And then if we
- 5 go down, there are a number of other sections that set
- 6 out what the Mayor's powers are.
- 7 But let -- let's look at section 226
- 8 and then 226.1:
- 9 "As Chief Executive Officer of the
- 10 Municipality, the Head of Council
- 11 shall"
- 12 And then we have the list of powers
- 13 there. That is not the description of a Chief
- 14 Executive Officer in the corporate context.
- MR. EDWIN HOUGHTON: I accept that.
- 16 MR. WILLIAM MCDOWELL: Right. It's a
- 17 Chief Executive Officer with respect to a fairly
- 18 narrow range of functions that are set out in that
- 19 section, right?
- 20 MR. EDWIN HOUGHTON: I think what I --
- 21 I didn't say that -- what her duties were. I used the
- 22 term because previous Mayors have said that they are
- 23 the executive -- chief executive officer of the
- 24 corporation.
- 25 She is the Chief Executive Officer of

- 1 the corporation. She directed us to do it. She
- 2 directed us with a date. We came back aft -- albeit
- 3 after the date. That's what we did.
- 4 MR. WILLIAM MCDOWELL: Okay, but I
- 5 mean, here's -- here's the problem I think. It's put
- 6 to you Council didn't give its authority and you --
- 7 just a sec -- and you say well, we had the Mayor and
- 8 the Mayor was the Chief Executive Officer. And all
- 9 I'm saying is two things. One, she's only the Chief
- 10 Executive Officer in the limited sense set out in that
- 11 section. Right?
- 12 MR. EDWIN HOUGHTON: She's still the
- 13 Chief Executive -- she's still my boss.
- 14 MR. WILLIAM MCDOWELL: Well, we could
- 15 probably have a quarrel about that. I think Council
- 16 is your boss, not the Mayor.
- But the other issue, like you know, the
- 18 Mayor can't fire you, let's put it that way.
- 19 There shouldn't be a long pause here,
- 20 the answer to that is no, she can't.
- 21 MR. EDWIN HOUGHTON: Oh, I'm sorry, I
- 22 didn't -- like I said, I was thinking about have I
- 23 ever been almost fired from the Mayor before, but --
- 24 MR. WILLIAM MCDOWELL: No, of course
- 25 not, but -- of course not. But -- but the Mayor

- 1 couldn't. That's my point.
- 2 MR. EDWIN HOUGHTON: Maybe not
- 3 directly, but she -- if he or she wished to do so, I
- 4 would expect that that would happen.
- 5 Again, I guess -- and you continue to
- 6 say you, you, you, Ed didn't do this on his own.
- 7 MR. WILLIAM MCDOWELL: Well, because
- 8 you're in the box, that's kind of how I have to do it.
- 9 MR. EDWIN HOUGHTON: Because every
- 10 time I say "we", they ask me what "we" means.
- 11 MR. WILLIAM MCDOWELL: Right.
- But then the other point with the Mayor
- 13 is, and you've made this point, the Mayor in giving
- 14 authority on behalf of the Town, has a bit of an issue
- 15 because she's also a Board member of Collus, right?
- MR. EDWIN HOUGHTON: She -- she is,
- 17 but she -- so she sits --
- 18 MR. WILLIAM MCDOWELL: Hang on, just
- 19 let me get this question out.
- 20 So she owes fiduciary duties to the
- 21 corporation as well?
- MR. EDWIN HOUGHTON: No, not as well.
- 23 When she wrote the letter she wrote the
- 24 letter as the Mayor. She only has fiduciary
- 25 responsibility to the -- to Council, to this comm --

- 1 or to the corporation, I mean.
- 2 She does not to Collus at that point in
- 3 time.
- 4 MR. WILLIAM MCDOWELL: But -- but it's
- 5 a bit --
- 6 MR. EDWIN HOUGHTON: And that's the
- 7 conundrum that we --
- MR. WILLIAM MCDOWELL: Just a sec,
- 9 because we can't talk over each other here.
- 10 MR. EDWIN HOUGHTON: I finished my
- 11 statement, but go ahead.
- MR. WILLIAM MCDOWELL: But -- but it's
- 13 a bit --
- 14 MR. FREDERICK CHENOWETH: Your Honour,
- 15 I'm just a little concerned. We're -- as a result of
- 16 My Friend not allowing the witness to answer the
- 17 question, the parties are now talking over themselves.
- 18 MR. WILLIAM MCDOWELL: Well, look --
- 19 MR. FREDERICK CHENOWETH: It may be
- 20 that my friend needs to, again, consider the prospect
- 21 of allowing the witness to answer the question.
- MR. WILLIAM MCDOWELL: Let me -- let
- 23 me say this --
- 24 MR. FREDERICK CHENOWETH: He may not
- 25 like the answers.

- 1 MR. WILLIAM MCDOWELL: I don't care
- 2 about the answers. The answers are fine.
- But at the end of this case, I've known
- 4 Mr. Chenoweth for a long time, he's going to make a
- 5 terrific closing argument. The witness doesn't have
- 6 to do that through the answers.
- 7 That's the only point.
- 8 THE HONOURABLE FRANK MARROCCO: I've
- 9 been less vigilant about the witness completing the
- 10 answer because, to some extent, I have the perception
- 11 that the answers have been responsive to questions
- 12 that weren't asked.
- MR. WILLIAM MCDOWELL: Right.
- 14 THE HONOURABLE FRANK MARROCCO: So
- 15 I've -- I see the problem, but it really don't avail
- 16 much if you're talking over each other and trying to
- 17 sort of control the -- the dialogue on --
- 18 unnecessarily.
- 19 So it's a bit of a balancing act from -
- 20 from my perspective it would be better if I didn't
- 21 have to do it.
- But I do think the witness should be
- 23 permitted to complete an answer, but I will allow a
- 24 certain amount of leeway where the answer is clearly
- 25 not what you asked.

- 1 CONTINUED BY MR. WILLIAM MCDOWELL:
- 2 MR. WILLIAM MCDOWELL: All right.
- 3 So let me back up, I apologize to you
- 4 and the witness, Commissioner.
- 5 Let's just leave it at this. It is
- 6 complicated for the Mayor, because on the one hand she
- 7 issues the directive on behalf of Council, but as you
- 8 say, when she enters the building and sits around the
- 9 Board room table, there she has a fiduciary
- 10 responsibility to the corporation, right?
- 11 MR. EDWIN HOUGHTON: That's correct.
- 12 And that is the conundrum of having political folks on
- 13 a board. And I will also apologize to His Honour for
- 14 --
- MR. WILLIAM MCDOWELL: I apologized
- 16 first, for the record.
- 17 THE HONOURABLE FRANK MARROCCO: That's
- 18 very gratifying.
- 19
- 20 CONTINUED BY MR. WILLIAM MCDOWELL:
- 21 MR. WILLIAM MCDOWELL: Yes. No, no,
- 22 but that is a problem, right? That where -- so on the
- 23 one end you've got the Mayor wearing her mayoral hat
- 24 or chain and she issues a directive to the
- 25 corporation.

- 1 But then as the corporation considers
- 2 how to -- how to implement the directive, she's
- 3 sitting about that table too owing duties to the
- 4 corporation.
- 5 MR. EDWIN HOUGHTON: I agree. And
- 6 that's why she wrote the letter, not -- not bring it
- 7 to the Board meeting and espouse it at the Board
- 8 meeting. You're correct.
- 9 MR. WILLIAM MCDOWELL: Right. But
- 10 there wasn't any transparency in her writing the
- 11 letter. She didn't say to her Council look, you
- 12 should know that as of this date I've written this
- 13 letter, we're going to keep this confidential, we can
- 14 discuss it in camera, I have issued this. Correct?
- 15 MR. EDWIN HOUGHTON: I -- don't know
- 16 if there wasn't transparency, I don't know if she --
- 17 she didn't do it, but I -- I truly believe she was
- 18 doing it in the best interests of the community and I
- 19 believe as the Chief Executive Officer, albeit, you
- 20 know, narrow -- narrow authority, felt that that --
- 21 that was a -- a thing to do, recognizing what they all
- 22 campaigned on.
- 23 MR. WILLIAM MCDOWELL: The other thing
- 24 about going to Council to get authority before doing
- 25 the valuation is that, as you say, there was good

- 1 reason to believe that you couldn't maintain the
- 2 status quo doing the environmental scan, it looked
- 3 like there was going to be more consolidation. You
- 4 probably want to get a -- you don't want to be the
- 5 last person trying to sell and that -- in that
- 6 environment and so on.
- 7 If the case for entering into some kind
- 8 of transaction is that strong, Council would have gone
- 9 -- gone along with this in January as well as in June,
- 10 correct?
- 11 MR. EDWIN HOUGHTON: I -- I don't -- I
- 12 would say correct. I don't think that Council would
- 13 have had an issue and, you know, hindsight being
- 14 20/20, if Her Worship had taken it to -- to Council, I
- 15 think they would have given her that direction anyway.
- MR. WILLIAM MCDOWELL: Okay
- 17 Commissioner, I'm about to embark on a completely
- 18 different area. Do you want to take the morning break
- 19 a little bit early?
- 20 THE HONOURABLE FRANK MARROCCO: That's
- 21 fine.
- MR. WILLIAM MCDOWELL: All right.
- 23
- 24 --- Upon recessing at 9:58 a.m.
- 25 --- Upon resuming at 10:10 a.m.

- 2 CONTINUED BY MR. WILLIAM MCDOWELL:
- 3 MR. WILLIAM MCDOWELL: So Mr. Bonwick
- 4 -- you and Mr. Bonwick have been friends for a very
- 5 long time?
- 6 MR. EDWIN HOUGHTON: Yeah. I think
- 7 where I first got to know him when he was our Member
- 8 of Parliament.
- 9 MR. WILLIAM MCDOWELL: Am I right that
- 10 your parents and his parents knew one another?
- 11 Is that correct?
- MR. EDWIN HOUGHTON: Certainly. I
- 13 don't know if his -- I don't know if you could
- 14 categorize it that his parents know my parents. My
- 15 father would know who his father is.
- MR. WILLIAM MCDOWELL: Right. I'm
- 17 just trying to get a sense of this. Did -- did you
- 18 grow up together at the same time in Collingwood, or?
- 19 MR. EDWIN HOUGHTON: I'm much older
- 20 than Mr. Bonwick.
- 21 MR. WILLIAM MCDOWELL: I apologize for
- 22 that.
- MR. EDWIN HOUGHTON: You should
- 24 actually apologize to Mr. Bonwick.
- MR. WILLIAM MCDOWELL: Okay. And you

- 1 -- you'd been involved with Mr. Bonwick on projects
- 2 before, right?
- 3 MR. EDWIN HOUGHTON: Mr. Bonwick has
- 4 assisted in many projects for the Town of Collingwood,
- 5 yes.
- 6 MR. WILLIAM MCDOWELL: Right. Let's
- 7 pull up TOC33719. So this is a project in which Mr.
- 8 Bonwick had become involved with a First Nations group
- 9 on the East Coast?
- 10 MR. EDWIN HOUGHTON: That's correct.
- MR. WILLIAM MCDOWELL: The Tobique
- 12 Band?
- 13
- 14 (BRIEF PAUSE)
- 15
- MR. WILLIAM MCDOWELL: I think it was
- 17 the -- it was the Band that -- it's a Band that
- 18 gathered -- it was on the Tobique River and had some
- 19 issues about a hydroelectric dam and -- and its
- 20 hydroelectric -- electric capacity.
- 21 Does this ring a bell?
- MR. EDWIN HOUGHTON: Yeah. I don't --
- 23  $\,$  I think I -- I Googled the same thing way back when,
- 24 but I don't think that this was what this was about,
- 25 yes.

- 1 MR. WILLIAM MCDOWELL: Okay. So this
- 2 one, INAC Professional and Institutional Development
- 3 Program, INAC was the former department Indian and --
- 4 and Northern Affairs Canada?
- 5 MR. EDWIN HOUGHTON: That's correct.
- 6 MR. WILLIAM MCDOWELL: Okay. And
- 7 this, I think, has to do with a -- a program to build
- 8 institutional capacity in First Nations?
- 9 Is that right.
- 10 MR. EDWIN HOUGHTON: That's -- that's
- 11 what I understand, yes.
- MR. WILLIAM MCDOWELL: Right, and Mr.
- 13 Bonwick was involved in this as a consultant, again?
- 14 MR. EDWIN HOUGHTON: I think at this
- 15 point in time, he was trying to get involved, yes.
- 16 MR. WILLIAM MCDOWELL: Okay. And
- 17 I've seen in the -- in the materials that -- a -- a
- 18 bill that the Band paid to him. And from that, I
- 19 infer that he was a -- a paid consultant at some
- 20 point?
- 21 MR. EDWIN HOUGHTON: I think so, but I
- 22 think this was him putting together a proposal for
- 23 that, yes.
- 24 MR. WILLIAM MCDOWELL: Right. And so
- 25 you've sent a CV. And I take it that the idea was

- 1 that as part of this project, you would supply
- 2 expertise in Hydro and water management?
- 3 MR. EDWIN HOUGHTON: No. My -- my --
- 4 what -- what my understanding of what this was, was
- 5 that they were trying to become more self-sufficient,
- 6 the community itself.
- 7 MR. WILLIAM MCDOWELL: M-hm. Okay.
- 8 MR. EDWIN HOUGHTON: And what Mr.
- 9 Bonwick was trying to do was put together a proposal
- 10 to say, here are the types of resources that if I need
- 11 to get information, I can have information from.
- MR. WILLIAM MCDOWELL: All right. And
- 13 this, I -- I take it, was going to be an unpaid thing
- 14 for you?
- 15 MR. EDWIN HOUGHTON: I don't think I
- 16 had any intent on becoming actually involved. I think
- 17 others did, but not me.
- 18 MR. WILLIAM MCDOWELL: All right. So
- 19 why did you send him a CV?
- 20 MR. EDWIN HOUGHTON: I think that,
- 21 again, what he's doing is he's building a proposal
- 22 that he needs to be able to put out to them to say,
- 23 here are the people that he can rely on to get
- 24 information to assist in being able to -- to do that,
- 25 yes.

- 1 MR. WILLIAM MCDOWELL: Okay. So then
- 2 let's look at the Foundation Document, paragraph 71.

3

4 (BRIEF PAUSE)

5

- 6 MR. WILLIAM MCDOWELL: So it was a
- 7 company called Gemba. And I don't think there's any
- 8 issue that this was Mr. Bonwick's company?
- 9 MR. EDWIN HOUGHTON: That's correct.
- 10 MR. WILLIAM MCDOWELL: And he sent you
- 11 a proposal for you to -- to look at and mark up?
- MR. EDWIN HOUGHTON: Correct.

13

14 (BRIEF PAUSE)

- MR. EDWIN HOUGHTON: It -- for me to
- 17 review. Yes.
- 18 MR. WILLIAM MCDOWELL: Right. And
- 19 then you did review it and made a couple of changes?
- MR. EDWIN HOUGHTON: Just, I think,
- 21 changes of -- to make it more correct. Yes.
- MR. WILLIAM MCDOWELL: Okay. And the
- 23 -- but the proposal was going to go to the Town. Is
- 24 that right?
- MR. EDWIN HOUGHTON: No, but I think

- 1 the proposal was actually something that we --
- 2 something that we hadn't been thinking about from the
- 3 -- the -- our -- our gas tanks and things like that.
- 4 So the -- this was -- it was like, wow, and I think
- 5 the only changes I made, and I -- I'd have to check
- 6 exactly the changes, was just to make it more
- 7 accurate, what it was. And then I handed it over to
- 8 the -- the folks that look after this.
- 9 MR. WILLIAM MCDOWELL: I see. And did
- 10 Mr. Bonwick know about the gas tanks, or?
- 11 MR. EDWIN HOUGHTON: I don't think Mr.
- 12 Bonwick knows any more about gas tanks than I do.
- 13 You're right. But he was involved with -- with a
- 14 young gentleman that does this, yes.
- MR. WILLIAM MCDOWELL: This is Craig
- 16 Fisher. Is that right, something like that?
- 17 MR. EDWIN HOUGHTON: I -- I don't
- 18 remember Craig's last name.
- MR. WILLIAM MCDOWELL: In any event,
- 20 you -- you were able to provide that assistance to Mr.
- 21 Bonwick, correct?
- 22 MR. EDWIN HOUGHTON: Just -- just from
- 23 the -- that -- that very brief port -- portion. Yes.
- 24 MR. WILLIAM MCDOWELL: Right. And
- 25 then as I understand it, Gemba went on to do some work

- 1 for the Town, and I -- I believe for Collus. Is that
- 2 correct?
- 3 MR. EDWIN HOUGHTON: They did, yeah.
- 4 MR. WILLIAM MCDOWELL: Okay. And this
- 5 was, what, doing an audit to make sure the tanks
- 6 weren't leaking or something like that, or?
- 7 MR. EDWIN HOUGHTON: In fairness, I
- 8 didn't get really much involved. I think that's where
- 9 Mr. Firman came here and testified that -- that it was
- 10 handed off to -- to him and Mr. McNalty. They
- 11 reviewed the proposal. They had the -- the
- 12 discussions with the -- Mr. Fisher -- if that was his
- 13 last name -- and -- and ensured the work.
- 14 In fact, I didn't even recollect that
- 15 the work had gotten completed, but it --
- 16 MR. WILLIAM MCDOWELL: It apparently
- 17 did.
- 18 MR. EDWIN HOUGHTON: -- foundation
- 19 part -- it did, yes. Yeah.
- 20 MR. WILLIAM MCDOWELL: Okay. So as I
- 21 understand it, you had some discussions with Mr.
- 22 Bonwick about the energy industry in mid-2010?
- MR. EDWIN HOUGHTON: That's correct.
- 24 MR. WILLIAM MCDOWELL: And there were
- 25 two (2) or three (3) different discussions?

- 1 MR. EDWIN HOUGHTON: Yeah. I think
- 2 what -- what I had said was that over a period of time
- 3 in a conversation, it would come up what's going on in
- 4 the industry, or I'd get it -- or I'd get comments
- 5 back what's -- what he's heard going on in the
- 6 industry, yes.
- 7 MR. WILLIAM MCDOWELL: So I know this
- 8 -- this is a long time ago, and we're unassisted by
- 9 emails or anything, but would the discussions have
- 10 begun in the summer of 2010 and then progressed into
- 11 the fall?
- 12 MR. EDWIN HOUGHTON: Yeah, I think
- 13 they were progressive. Yes, I think, began -- I think
- 14 -- I think it... where does it fly. I -- I think it
- 15 began in -- in mid-2010, yeah.
- 16 MR. WILLIAM MCDOWELL: And eventually,
- 17 Mr. Bonwick indicated that he wanted to become
- 18 involved in some capacity in the LDC area.
- 19 Is that right?
- 20 MR. EDWIN HOUGHTON: I think what I
- 21 testified was that the question came up, Do you
- 22 believe that there might be anything in the electric
- 23 industry that he could get involved with.
- 24 MR. WILLIAM MCDOWELL: Okay. So let's
- 25 look at TOC36843.

Transcript Date June 12, 2019 66 1 (BRIEF PAUSE) 2 3 MR. WILLIAM MCDOWELL: So this is the email Mr. Bonwick sends to Mr. Bentz. And he gets a bounce-back, correct? 5 6 MR. EDWIN HOUGHTON: That's correct. MR. WILLIAM MCDOWELL: And let's just scroll down. I'm -- I'm sure you -- this is one (1) of the ones you know pretty well, but. 10 And as I understand it, you learned --11 I guess we should look at this, three-o -- or sorry, 12 36988. 13 14 (BRIEF PAUSE) 15 16 MR. WILLIAM MCDOWELL: We'll keep scrolling down. 17 18 19 (BRIEF PAUSE) 20 21 MR. WILLIAM MCDOWELL: All right. 22 That's actually the wrong one. I -- I apologize for 23 that. 24 Let me ask you, nothing to do with that 25 email, but --

- 1 MR. EDWIN HOUGHTON: Okay.
- 2 MR. WILLIAM MCDOWELL: -- the -- as I
- 3 understand it, Mr. Bonwick tried to email Mr. Bentz.
- 4 He got a bounce-back, but you -- you saw the text of
- 5 his message that he wanted to send Mr. Bentz because
- 6 of that bounce-back?
- 7 MR. EDWIN HOUGHTON: No. Mr. Bonwick
- 8 sent the email and then he sent one to me and then he
- 9 emailed me and he said:
- 10 "It bounced back. Can you -- can
- 11 you pro -- provide me with Mr.
- 12 Bentz' email address?"
- So I sent it to him. And then sometime
- 14 later, I read the original email.
- MR. WILLIAM MCDOWELL: Right. And
- 16 from the original email, you realized that he wanted
- 17 to approach Mr. Bentz about a potential sale of
- 18 Collus, correct?
- 19 MR. EDWIN HOUGHTON: That's correct.
- 20 MR. WILLIAM MCDOWELL: Okay. And this
- 21 caused you some concern.
- MR. EDWIN HOUGHTON: That's correct.
- MR. WILLIAM MCDOWELL: And you,
- 24 therefore, asked to see his draft Compenso proposal to
- 25 ensure that it said nothing about Collingwood.

```
MR. EDWIN HOUGHTON:
 1
                                       That's not
  accurate. What I -- we had the conversation and I
   told him about my concern, and -- and again this was
   at the very infancy stage of this whole thing, and I
   expressed my concern, and -- and -- and I said,
   please, you can't do this. He said, I'll tell you
   what, I will show you my proposal and I will ensure it
   does not have anything referencing Collingwood on it.
 9
                   MR. WILLIAM MCDOWELL:
                                           Right. Can we
   find Mr. Houghton's notes? I don't know that we
10
11
   actually ever got a document number for those, but --
12
                  MR. EDWIN HOUGHTON:
                                        My notes?
13
                   THE HONOURABLE FRANK MARROCCO: Whose
14
   notes?
                   MR. WILLIAM MCDOWELL: Mr. Houghton's,
15
   the ones that were produced the other day.
17
18
                          (BRIEF PAUSE)
19
20
                   MS. KATE MCGRANN: For the record, the
21
   doc ID is CJI11187 -- 86 -- 11186.
22
23
                          (BRIEF PAUSE)
24
   CONTINUED BY MR. WILLIAM MCDOWELL:
2.5
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- 1 MR. WILLIAM MCDOWELL: Okay. And if
- 2 we go down to -- it's around page 20, I think.

3

4 (BRIEF PAUSE)

- 6 MR. WILLIAM MCDOWELL: There's a
- 7 heading, Enhanced Communications, if you can find
- 8 that.
- 9 You know, Mr. Houghton, the Enhanced
- 10 Communications part, is it after the -- the Key Events
- 11 thing or is it before?
- MR. EDWIN HOUGHTON: I don't know
- 13 where they were in the -- these -- and again, these --
- 14 these were -- these were prepared with -- with my
- 15 lawyer, by my lawyer. I typed them. So these were
- 16 between my lawyer and myself, of the actions that were
- 17 taking place.
- MS. KATE MCGRANN: I think you're
- 19 looking --
- 20 THE HONOURABLE FRANK MARROCCO: Did I
- 21 understand --
- MS. KATE MCGRANN: -- for page 7.
- 23 THE HONOURABLE FRANK MARROCCO: -- you
- 24 to say that Mr. Chenoweth prepared these notes?
- 25 MR. EDWIN HOUGHTON: No. I -- I typed

- 1 them, but this was conversations between my -- my
- 2 lawyer and myself. I typed them, and I -- I provided
- 3 him the copy, I think as he said, and I had a copy and
- 4 I --

- 6 CONTINUED BY MR. WILLIAM MCDOWELL:
- 7 MR. WILLIAM MCDOWELL: Okay. Well,
- 8 let me -- let me -- let's just ask a couple of
- 9 questions about that.
- 10 Is it the situation that you met with
- 11 Mr. Chenoweth, you discussed what your evidence would
- 12 be in relation to a number of these issues, and then
- 13 he created this document, but --
- 14 MR. EDWIN HOUGHTON: I -- I typed the
- 15 document.
- 16 MR. WILLIAM MCDOWELL: Right, but he
- 17 created the document, setting out what he thought the
- 18 evidence was going to be, and then you typed it up.
- 19 Is that correct?
- 20 MR. EDWIN HOUGHTON: We had the
- 21 conversation. I -- we -- we were in -- like, we were
- 22 trying to do this together, so looking at all of this,
- 23 we looked at all the -- any kind of potential issues
- 24 and we typed them, put down the -- any of the things -
- 25 any -- any -- my recollections, and again this was

- 1 between Mr. Chenoweth and myself.
- 2 MR. WILLIAM MCDOWELL: Okay. So let's
- 3 -- we'll come back to this one.
- 4 Let's look at a ALE59.

5

6 (BRIEF PAUSE)

- 8 MR. WILLIAM MCDOWELL: So you're
- 9 familiar with this email, I take it?
- 10 MR. EDWIN HOUGHTON: Yeah. Even
- 11 though I'm not copied, I am now, yes.
- 12 MR. WILLIAM MCDOWELL: And you had
- 13 reviewed the Compenso proposal to satisfy yourself
- 14 that the -- the proposal said nothing about
- 15 Collingwood.
- MR. EDWIN HOUGHTON: That's correct.
- 17 MR. WILLIAM MCDOWELL: And so we look
- 18 at this.
- "Ed and I have had detailed
- 20 discussions relating to the overall
- 21 proposal that I have prepared in --
- in the context of involvement and
- 23 timing."
- You see that, right?
- MR. EDWIN HOUGHTON: Yes.

- 1 MR. WILLIAM MCDOWELL: And the
- 2 following sentence:
- "As a result of my assessment of the
- 4 situation, I constructed the
- 5 proposal in a manner that addresses
- any potential concerns."
- 7 Right?
- 8 MR. EDWIN HOUGHTON: Which -- which I
- 9 -- I believe he's expressing the concerns that I --
- 10 yes.
- MR. WILLIAM MCDOWELL: Right. And the
- 12 concern was -- we'll come back to this, but the
- 13 concern was that you thought it was not proper for him
- 14 to be approaching Mr. Bentz about the Collingwood
- 15 opportunity.
- MR. EDWIN HOUGHTON: I don't think --
- 17 I don't think I said it wasn't proper, because it's
- 18 not for me to -- to tell him what's proper or not.
- 19 That -- I'm not his compass that way.
- 20 What I was suggesting is, please, I --
- 21 I don't know where this is going, and I've said this
- 22 before, I have no clue where anything that we are
- 23 going to be doing with Collingwood, whether it sees
- 24 the light of day or anything like that, but please, if
- 25 you're going to get involved with -- in the electric

- 1 industry, don't make your involvement surrounding
- 2 Collingwood.
- 3 MR. WILLIAM MCDOWELL: Collingwood
- 4 should -- as far as you're concerned, Collingwood
- 5 should be off limits; that was your request.
- 6 MR. EDWIN HOUGHTON: I was -- in a
- 7 nutshell, but not those -- not -- I did -- I wouldn't
- 8 use those words, because again it's not for me to tell
- 9 people what to do, but because we had the
- 10 conversation, because he asked for, not a reference --
- 11 he just said, do you have an email address? Yes.
- So I didn't really do an introduction.
- 13 I didn't do any of those things. And -- and so I just
- 14 basically said, please, I have -- I have a sensitivity
- 15 to this, have a concern, and he said, I -- I hear you,
- 16 and I removed it --
- MR. WILLIAM MCDOWELL: Okay. What I -
- 18 just to jump in.
- 19 What I'm trying to get at is the nub of
- 20 the concern, and the concern was in your mind, there
- 21 was something improper or inappropriate about him
- 22 becoming involved in the Collus situation.
- MR. EDWIN HOUGHTON: Not -- not
- 24 specifically, no. At times, and I -- I don't mean
- 25 this in a derogatory sense, at times Mr. Bonwick has a

- 1 tendency to be a lightning rod to issues.
- 2 MR. WILLIAM MCDOWELL: M-hm.
- MR. EDWIN HOUGHTON: And even though
- 4 he's working in the best interest of the community,
- 5 working in the best interests of -- of the -- of -- of
- 6 Council, whoever, I just wanted to go down a path, see
- 7 if we could make this work, not have anything -- you
- 8 know, any kind of white noise around me.
- 9 MR. WILLIAM MCDOWELL: Right. You
- 10 have always trusted Mr. Bonwick, I take it?
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: Right. Trusted
- 13 him then, you trust him now?
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: Okay. And if
- 16 I'm looking at this -- so he's now attached the
- 17 proposal as you have examined it, correct?
- MR. EDWIN HOUGHTON: Yes.
- 19 MR. WILLIAM MCDOWELL: And he says:
- "It is in this regard, I would
- 21 purpose" --
- I assume that's "propose."
- 23 -- "PowerStream consider engaging
- 24 my company, subject to a
- 25 satisfactory fee structure, on a

Transcript Date June 12, 2019 75 much broader level, eliminating the 1 2 potential accusation that our 3 business relationship is somehow predicated on family contacts." You see that? 5 MR. EDWIN HOUGHTON: Yes. 6 MR. WILLIAM MCDOWELL: So the concern that he identifies is that there -- there might be a bad optic about him approaching PowerStream when his sister is the Mayor, and --10 11 MR. EDWIN HOUGHTON: I see that's what 12 he's written, yes. 13 MR. WILLIAM MCDOWELL: Right. 14 she's not only the Mayor; she's on the Collus Board, 15 correct? 16 MR. EDWIN HOUGHTON: Yes. 17 MR. WILLIAM MCDOWELL: Right. So 18 that's the concern that he's identified. 19 MR. EDWIN HOUGHTON: And that's not the concern I was actually talking about. I was just really talking about an overall concern. 21 22 MR. WILLIAM MCDOWELL: The concern 23 that you had nothing to do with his sister being the

MR. EDWIN HOUGHTON:

No, but I didn't

24

2.5

Mayor?

- 1 say that. No, I said --
- MR. WILLIAM MCDOWELL: But that's what
- 3 I'm asking.
- 4 MR. EDWIN HOUGHTON: Oh, okay. I -- I
- 5 wasn't specific. I just said, I have a concern.
- 6 MR. WILLIAM MCDOWELL: Okay. I take
- 7 it that part of the concern surrounded the
- 8 relationship between Mr. Bonwick and his sister?
- 9 MR. EDWIN HOUGHTON: In my experience
- 10 the issues have ari -- arisen around Mr. Bonwick are
- 11 more of a jealously rather than a sister.
- 12 MR. WILLIAM MCDOWELL: In this
- 13 instance, though, it's not our evidence that -- that
- 14 the fact that his sister was the Mayor and a board
- 15 member had nothing to do with your concern.
- 16 MR. EDWIN HOUGHTON: No. I didn't say
- 17 that. I said I had a concern, and I didn't -- what I
- 18 didn't say to him, I'm concerned that Sandra's your
- 19 sister. I didn't say that. I just said I have a
- 20 concern, so please. That's all.
- 21 MR. WILLIAM MCDOWELL: Okay. But what
- 22 I want to know, sitting here now, thinking about your
- 23 concern, it really is a "yes" or "no" thing. Did your
- 24 concern include the fact that his sister had those
- 25 two (2) roles?

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1 MR. EDWIN HOUGHTON: Well, now it's 2 hind -- hindsight. If -- if at the end of the day
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- 3 what they did was disclose and there is no issue,
- 4 it's -- it's -- what was the concern? But now, in
- 5 hindsight, you have concern.
- 6 MR. WILLIAM MCDOWELL: About the
- 7 sister.
- MR. EDWIN HOUGHTON: Because in
- 9 hindsight, yes. Having seen all of this, yes.
- 10 MR. WILLIAM MCDOWELL: All right. But
- 11 then if we carry on, in keeping with -- sorry. Caught
- 12 there by the -- by the bounce in the text:
- "It is in this regard that I propose
- 14 PowerStream consider engaging my
- 15 company on a much broader level."
- He says that. He then says:
- "In keeping with this direction, I
- 18 would prepare PowerStream assessment
- 19 reports on other potential LDCs in a
- 20 manner identified in the proposal."
- 21 So he's going to look broader afield to
- 22 other LDCs that might be ripe for acquisition.
- 23 Correct?
- 24 MR. EDWIN HOUGHTON: Again, I'm --
- 25 I've already read this after the fact, like, in the --

- 1 in the documents. So I wasn't a party to this at the
- 2 time.
- 3 MR. WILLIAM MCDOWELL: But that's what
- 4 you understood from his proposal.
- 5 MR. EDWIN HOUGHTON: Yeah. And I
- 6 think that's what I had said, too, is there's many,
- 7 many, many other LDCs out there.
- 8 MR. WILLIAM MCDOWELL: Okay. But it's
- 9 the next line:
- "This approach would in no way
- 11 detract from the LDC opportunity
- 12 presently being discussed."
- 13 You see that.
- 14 MR. EDWIN HOUGHTON: I see -- I see
- 15 that, yes.
- 16 MR. WILLIAM MCDOWELL: Right. And
- 17 that is about Collingwood.
- 18 MR. EDWIN HOUGHTON: One -- one would
- 19 think that that's what that says. Yes.
- 20 MR. WILLIAM MCDOWELL: Right. And so
- 21 you've had the discussion with Mr. Bonwick, and you've
- 22 said I have a sensitivity. You know, please don't
- 23 approach him about Collingwood. Correct?
- MR. EDWIN HOUGHTON: Yes.
- 25 MR. WILLIAM MCDOWELL: And we see in

- 1 this note that he has, in fact, approached him about
- 2 Collingwood. Correct?
- 3 MR. EDWIN HOUGHTON: I -- I see that
- 4 that -- they have that line in there. I mean, he may
- 5 have had a plan how he could address that issue.
- 6 My issue was that when he asked, I gave
- 7 him Mr. Bentz's email address. I didn't want to be
- 8 attached in the sense of my concern. So I expressed
- 9 my concern.
- 10 And if they had a -- if they had a plan
- 11 or he had a plan or whatever -- however it worked out,
- 12 that's -- that's up to them. But from my perspective,
- 13 I've done what I needed to do.
- 14 MR. WILLIAM MCDOWELL: Right. You
- 15 expressed your concern. You've asked him to stay away
- 16 from Collingwood. And looking at this, we know that
- 17 he didn't stay away from Collingwood.
- 18 MR. EDWIN HOUGHTON: I'm not sure if
- 19 it got accepted this way. I mean, if I -- if even I
- 20 was copied of this, I would have probably had another
- 21 phone call. But...
- MR. WILLIAM MCDOWELL: Yeah. That's
- 23 really my point. Right?
- So frankly -- and I'm not being
- 25 critical in saying this -- but there was a long dance

- 1 around the issue of whether Mr. Bonwick had committed
- 2 to you that he would stay away from Collingwood or
- 3 whether he had indicated that he would.
- But he had -- he had said something
- 5 that -- sorry -- he said something that led you to
- 6 believe that he wouldn't approach Mr. Bentz about
- 7 Collingwood? Is that right?
- MR. EDWIN HOUGHTON: He said -- he
- 9 said -- and again, I wasn't -- I was trying to say
- 10 exactly what I remember him saying that he -- he
- 11 understands my concern.
- 12 MR. WILLIAM MCDOWELL: He understands
- 13 your concern, but is he going to address your concern?
- 14 MR. EDWIN HOUGHTON: Again, that
- 15 was -- that was, as you just said, the dance that went
- 16 all around it. What I was trying to say was what he
- 17 told me, he understands my concern. I didn't say -- I
- 18 didn't ask the question you just asked me. I just
- 19 said okay -- I said thank you very much.
- 20 MR. WILLIAM MCDOWELL: Okay. So
- 21 that -- let's look at your -- let's look at your
- 22 notes, CJI1186. Then turn up number 7.
- 23 So on January 20th, 2011, Bonwick sends
- 24 another email to Bentz and attached the proposal with
- 25 no mention of Collingwood. He notes in his email that

- 1 Houghton had concerns with Bonwick working on anything
- 2 that may go on in Collingwood and that their focus
- 3 should be other LDCs. You see that. Right?
- 4 MR. EDWIN HOUGHTON: Yes
- 5 MR. WILLIAM MCDOWELL: Okay. Can I
- 6 suggest to you that ALE59 simply doesn't say that.
- 7 MR. EDWIN HOUGHTON: I think that when
- 8 we reviewed this, the salient points in that was the
- 9 first part. The salient points was that Mr. Bonwick
- 10 had a discussion with me about his proposal.
- 11 MR. WILLIAM MCDOWELL: M-hm.
- 12 MR. EDWIN HOUGHTON: And that I had
- 13 expressed concerns, and he had answered those
- 14 concerns, and he had tailored it.
- Again, because I'm not part of the
- 16 email, my -- from my perspective, from our
- 17 perspective, my -- my lawyer and I's perspective --
- 18 this indicates that I had the conversation, that I had
- 19 a concern, and at least the very first part of it, he
- 20 addressed that concern.
- 21 MR. WILLIAM MCDOWELL: Sends another
- 22 email to Bentz and attached the proposal with no
- 23 mention of Collingwood. Well, the proposal we can
- 24 agree doesn't have the word Collingwood in it, right?
- 25 MR. EDWIN HOUGHTON: No, it does not.

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1 No.
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- 2 MR. WILLIAM MCDOWELL: The email on
- 3 the other hand clearly does refer to Collingwood.
- 4 MR. EDWIN HOUGHTON: As I just said,
- 5 if I had seen that, I would have had another call.
- 6 What I'm saying is this clearly also shows the
- 7 conversation I had with him. That's what I'm saying.
- 8 MR. WILLIAM MCDOWELL: It reflects
- 9 that there was a conversation.
- 10 MR. EDWIN HOUGHTON: There was that
- 11 conversation, yes. About my concern, yes.
- 12 MR. WILLIAM MCDOWELL: All right. I
- 13 understand.
- 14 MR. EDWIN HOUGHTON: Thank you.
- MR. WILLIAM MCDOWELL: Now, you didn't
- 16 see the email, but let's look at what Mr. Bentz had to
- 17 say about this. So this is May 31st transcript,
- 18 page 20.

19

20 (BRIEF PAUSE)

- MR. WILLIAM MCDOWELL: So scrolling
- 23 up. So there he talks about -- he gets the email from
- 24 Mr. Bonwick.
- MR. EDWIN HOUGHTON: Sorry. Who --

- 1 who is...
- 2 MR. WILLIAM MCDOWELL: Mr. Bentz.
- 3 MR. EDWIN HOUGHTON: Oh, Mr. Bentz.
- 4 Okay. Thank you.
- 5 MR. WILLIAM MCDOWELL:
- 6 "I first got emails from
- 7 Mr. Bonwick. I thought who is this
- 8 person? So logically, I reached out
- 9 to Mr. Houghton and said who is
- 10 this?"
- 11 And he then says that you vouched for
- 12 him, that you stood up for him. Right?
- MR. EDWIN HOUGHTON: That's correct.
- 14 MR. WILLIAM MCDOWELL: Right. Then
- 15 keep going. He then makes reference to the call that
- 16 you had.
- 17 Keep going. Keep going. Keep going
- 18 down. And let's go to page 22. Next page. Going
- 19 down.
- 20 So Mr. Bentz says:
- "I had indicated to him --"
- He's speaking about you:
- 23 "-- the assistance that, you know, I
- 24 was seeking with respect to the
- deliberations of Council, if any,

- 1 regarding the sale of the utility."
- 2 And he's talking about Collus there.
- 3 Right?
- 4 MR. EDWIN HOUGHTON: I guess. Yeah.
- 5 MR. WILLIAM MCDOWELL: Yeah. And then
- 6 carrying on:
- 7 "And that if they proceeded with an
- 8 RFP --"
- 9 Because he did mention that there would
- 10 be an RFP:
- 11 "Ed mentioned there would be an RFP
- 12 that given -- that, you know, given
- his knowledge in the community, he
- 14 could assist us in responding to an
- 15 RFP."
- 16 You see that.
- MR. EDWIN HOUGHTON: I see that.
- 18 MR. WILLIAM MCDOWELL: All right. And
- 19 I take it that there was this discussion between
- 20 Mr. Bentz and you in which he wanted to know, how do I
- 21 understand what Council is thinking? And you said
- 22 what you're quoted as saying there:
- "Given his knowledge in the
- community, he could assist us in
- 25 responding to an RFP."

- 1 MR. EDWIN HOUGHTON: I think if you go
- 2 up further, he had said very briefly and not more
- 3 that. And that's my recollection.
- 4 At this point in time -- in whatever,
- 5 January, whatever this is -- we haven't -- we don't
- 6 have a clue that this is the direction we're going to
- 7 go at this point in time.
- 8 This -- this, I believe, is now eight
- 9 (8) or nine (9) years later that Mr. Bentz is trying
- 10 to recall what a conversation was. And certainly, at
- 11 this point in time, we didn't have any flesh on the
- 12 bones of this to be -- for me to be able to make these
- 13 kinds of comments at this point in time would be
- 14 impossible.
- MR. WILLIAM MCDOWELL: Okay. So, the
- 16 Commissioner will have to make the factual findings --
- 17 MR. EDWIN HOUGHTON: And I -- I accept
- 18 that.
- 19 MR. WILLIAM MCDOWELL: He's had some
- 20 experience in doing that. But what I take from your
- 21 answer is you say that you and Mr. Bentz did not have
- 22 this discussion. Is that right?
- MR. EDWIN HOUGHTON: I know for a fact
- 24 that Mr. Bentz never mentioned Collingwood in a co --
- 25 that conversation.

- 1 MR. WILLIAM MCDOWELL: He did not?
- 2 MR. EDWIN HOUGHTON: He did not
- 3 mention Collingwood in a conversation.
- 4 MR. WILLIAM MCDOWELL: Well, he --
- 5 here's my problem with that, if I'm honest. Mr. Bentz
- 6 is approached by Mr. Bonwick?
- 7 MR. EDWIN HOUGHTON: Yes.
- 8 MR. WILLIAM MCDOWELL: Mr. Bonwick
- 9 says that he wants to be involved in the Collingwood
- 10 situation, correct?
- MR. EDWIN HOUGHTON: He did, yes.
- 12 MR. WILLIAM MCDOWELL: Right. Mr.
- 13 Bentz then calls you to ask about Mr. Bonwick. It --
- 14 it just makes sense to me sitting here that he would
- 15 ask about Mr. Bonwick, not in relation to the Rainy
- 16 River utility, but in relation to Collingwood?
- 17 MR. EDWIN HOUGHTON: I think -- I
- 18 think that Mr. Bentz called me to ask about the
- 19 qualifications of Mr. Bonwick. He did not call me to
- 20 ask about whether there -- we were going to be an RFP
- 21 or doing any of these kinds of things or anything like
- 22 that. He asked me about the qualifications, and I
- 23 kept it to the qualifications.
- 24 And, in fact, I even said -- and he --
- 25 he says that in his notes which were -- were shortly

- 1 thereafter, like, four (4) months after this, not now,
- 2 but four (4) months after the -- the call, he
- 3 basically said that I just -- all I gave him was his
- 4 qualifications and -- and those kinds of things.
- 5 So, this is now eight (8) or nine (9)
- 6 years later. The ones that are four (4) months later
- 7 are much more accurate. And my recollection is --
- 8 MR. WILLIAM MCDOWELL: Okay.
- 9 MR. EDWIN HOUGHTON: I'm -- I'm just
- 10 saying my recollection is that -- that this kind of
- 11 conversation -- and when I watched, I went, That --
- 12 that's now how this went. But I -- I'm not
- 13 criticizing him because it's tough to remember these
- 14 things, especially when you start putting it together.
- 15 And it was evidenced the other day when
- 16 I was trying to put together five (5) years afterwards
- 17 --
- 18 MR. WILLIAM MCDOWELL: Right.
- 19 MR. EDWIN HOUGHTON: -- where you get
- 20 con -- things confused.
- 21 MR. WILLIAM MCDOWELL: Well -- well,
- 22 again, this is a great drive-by of what the closing
- 23 argument of Mr. Chenoweth will be like, I guess, but -
- 24 but --
- 25 MR. EDWIN HOUGHTON: I -- I don't even

- 1 know those things though.
- MR. WILLIAM MCDOWELL: No, no. But, I
- 3 mean, the -- you say that the conversation did not
- 4 happen, could not have happened, and so on. But,
- 5 again, for the rest of us sitting here, you approach
- 6 Mr. Bentz about a potential sale of a -- of the Col --
- 7 Collingwood utility and Mr. Bonwick approaches him
- 8 about the same subject.
- 9 Mr. Bentz says, Well, I wanted to find
- 10 out about Mr. Bonwick. It's in that context that he
- 11 wants to find out, right?
- MR. EDWIN HOUGHTON: I think it wasn't
- 13 in that context. And his -- he was -- actually, in
- 14 his context of, you know, is he -- is he who he says
- 15 he is. Yes, he was a member of Parliament. Is he
- 16 somebody that is active in our community, does he know
- 17 the people in the area and -- and those kinds of
- 18 things? Absolutely.
- 19 And, as I said, and it -- and it's in -
- 20 in his notes, it's up to you folks if you decide to
- 21 hire him. We did not talk about this because, again,
- 22 at this point in time, for me to have this much
- 23 clarity as -- as identified here in what we are doing,
- 24 we simply did not have that.
- MR. WILLIAM MCDOWELL: Okay. Just

89 keep scrolling down. 2 3 (BRIEF PAUSE) 5 MR. WILLIAM MCDOWELL: Scrolling -scroll up again. I think we went a little too far there. "But I was more concerned about the 9 1st. Where was Council with respect 10 to this decision?" 11 As that's what he raised on the call. 12 You say he didn't, correct? 13 MR. EDWIN HOUGHTON: Yeah. 14 MR. WILLIAM MCDOWELL: Right. 15 "And in discussing other than Mr. 16 Houghton on the phone call, did he 17 give you any information about where 18 Council was? A. No." 19 20 All right. 21 MR. EDWIN HOUGHTON: I'm -- I'm sorry, 22 I didn't hear that part. 23 MR. WILLIAM MCDOWELL: No, no, just so 24 -- and just to complete that, he says that he -- that you said nothing to him about Council on that call.

- 1 And I take it you agree with that?
- 2 MR. EDWIN HOUGHTON: Yeah, because it
- 3 wasn't a -- in my view, there wasn't a conversation
- 4 about that.
- 5 MR. WILLIAM MCDOWELL: So, then look
- 6 at, I think it's TOC38162.

7

8 (BRIEF PAUSE)

- 10 MR. WILLIAM MCDOWELL: So, here -- I
- 11 think we may have looked at this briefly before, "I
- 12 got your message re: budget," he says to the Mayor.
- "You will need to be very clear with
- 14 department heads on your
- 15 expectations. The same goes for
- 16 Collus."
- 17 You see that, right?
- MR. EDWIN HOUGHTON: I do.
- MR. WILLIAM MCDOWELL: So, he's
- 20 advising her about what position to assert with
- 21 respect to Collus, correct?
- MR. EDWIN HOUGHTON: And department
- 23 heads.
- MR. WILLIAM MCDOWELL: And department
- 25 heads, fair enough. Then go to ALE71.

1 (BRIEF PAUSE)

- 3 MR. WILLIAM MCDOWELL: Now he's back
- 4 to Mr. Bentz. This is the 1st of February. He is --
- 5 we've been over this at great length and I don't
- 6 intend to spend a lot of time on it. But he says:
- 7 "I had to initiate the beginning of
- 8 the process we discussed."
- 9 And he then briefs Mr. Bentz about the
- 10 direction that you and Mr. Muncaster had received to
- 11 commence evaluation of the utility. Do you see that?
- MR. EDWIN HOUGHTON: I see that, yeah.
- MR. WILLIAM MCDOWELL: Right. Then he
- 14 carries on. And I quess the only point that I draw
- 15 from these two (2) emails is that, by the end of the
- 16 month, we've got the problem because on the one (1)
- 17 hand, he's advising the mayor about what to do with
- 18 Collus, but he's also advising the potential acquirer,
- 19 right? He's playing both sides.
- MR. EDWIN HOUGHTON: Okay.
- 21 MR. WILLIAM MCDOWELL: Okay. So,
- 22 you've talked about having an emotional allergy to
- 23 appearances of impropriety. You didn't know this at
- 24 the time, but I take it you would have had, like, an
- 25 emotional anaphylactic reaction if you'd known all of

- 1 this was going on?
- 2 MR. EDWIN HOUGHTON: If -- if --
- 3 again, I think how he knows about the valuation was
- 4 because I was asked to -- to provide with him that
- 5 original draft letter.
- 6 MR. WILLIAM MCDOWELL: M-hm.
- 7 MR. EDWIN HOUGHTON: And he's just
- 8 telling them that that's occurring. I think in the --
- 9 in the scheme of things, I mean, certainly, you would
- 10 -- you would look at that and go, you know, the
- 11 evaluation is occurring.
- But from PowerStream's perspective,
- 13 what does that tell them, save and accept for that
- 14 maybe something might happen.
- MR. WILLIAM MCDOWELL: Right, but
- 16 that's not really my point. The point is, isn't there
- 17 something problematic about the fact that, first of
- 18 all, we agree that he's a close political advisor to
- 19 his sister, the mayor, correct?
- MR. EDWIN HOUGHTON: Yes, he is.
- 21 MR. WILLIAM MCDOWELL: So, he's giving
- 22 her advice and she's going to rely on that advice,
- 23 correct?
- 24 MR. EDWIN HOUGHTON: I think that he
- 25 could give her advice and she would make up her own

- 1 mind, yes.
- 2 MR. WILLIAM MCDOWELL: Right. But on
- 3 the other hand, he's advising Collus with respect to
- 4 what Collus is going to do. And --
- 5 MR. EDWIN HOUGHTON: He -- he didn't
- 6 advise Collus what --
- 7 MR. WILLIAM MCDOWELL: Oh, sorry, I
- 8 apologize. But he's advising PowerStream in this
- 9 email about steps that had been taken and giving them
- 10 intelligence. And do you not think there's something
- 11 problematic about him riding those two (2) horses?
- 12 MR. EDWIN HOUGHTON: I would ex -- I
- 13 would expect that, if he -- you know, if he had said,
- 14 you know, evaluation's completed and it's a hundred
- 15 million dollars or something like that, that would be
- 16 a real issue.
- 17 MR. WILLIAM MCDOWELL: But isn't this
- 18 a real issue? This is confidential information. This
- 19 is the very information that you won't share with
- 20 Council. He has it, and he's sharing it with
- 21 PowerStream.
- MR. EDWIN HOUGHTON: It's not that I
- 23 wouldn't share it with Council. I did -- if --
- MR. WILLIAM MCDOWELL: No, no, leave
- 25 that part aside. Is it problematic --

9.4

1 MR. EDWIN HOUGHTON: No, but you --

- 2 you --
- MR. WILLIAM MCDOWELL: No, no, hang on
- 4 a second. Isn't it problematic that he is telling
- 5 this confidential information to PowerStream at the
- 6 same time that he's advising the mayor?
- 7 MR. EDWIN HOUGHTON: Yeah, I can't let
- 8 that go. You said something I -- I wouldn't give to
- 9 Council or discuss with Council. That -- that's not
- 10 the case.
- MR. WILLIAM MCDOWELL: Okay. Leave
- 12 that aside for the moment.
- 13 THE HONOURABLE FRANK MARROCCO: Well,
- 14 let him -- let him answer. Go ahead, finish your
- 15 answer.
- 16 MR. EDWIN HOUGHTON: Because I think
- 17 that's an important thing. If -- like, if -- if I was
- 18 told to -- to talk to Council, I would be happy to
- 19 talk to Council. I was told to do a job, and that's
- 20 what we did.
- 21
- 22 CONTINUED BY MR. WILLIAM MCDOWELL:
- MR. WILLIAM MCDOWELL: Right. This is
- 24 the information you didn't, at that point, share with
- 25 Council?

- 1 MR. EDWIN HOUGHTON: Okay.
- 2 MR. WILLIAM MCDOWELL: Right.
- 3 MR. EDWIN HOUGHTON: Only because I
- 4 wasn't --
- 5 MR. WILLIAM MCDOWELL: Fair enough.
- 6 MR. EDWIN HOUGHTON: -- told to.
- 7 MR. WILLIAM MCDOWELL: But that
- 8 information was, in that sense, confidential, right?
- 9 MR. EDWIN HOUGHTON: Is doing
- 10 evaluation confidential?
- MR. WILLIAM MCDOWELL: Well,
- 12 confidential --
- 13 MR. EDWIN HOUGHTON: It was more
- 14 confidential from -- again, from my perspective,
- 15 because of a staff issue because we want to make sure
- 16 that we don't cause concern for staff.
- 17 MR. WILLIAM MCDOWELL: I'm not asking
- 18 about that. It's confiden -- for whatever reason it's
- 19 confidential, it's confidential. People on the street
- 20 don't know this, right?
- MR. EDWIN HOUGHTON: Well, nobody on
- 22 the street would know this, yes.
- MR. WILLIAM MCDOWELL: Right. And
- 24 this information he's giving to PowerStream at the
- 25 same time that he's giving confidential advice to his

- 1 sister, the mayor.
- MR. EDWIN HOUGHTON: To be clear, I've
- 3 never seen these emails until now.
- 4 MR. WILLIAM MCDOWELL: I know that.
- 5 This is not --
- 6 MR. EDWIN HOUGHTON: You're asking me
- 7 to sit in judgment of it when I've not -- I was not a
- 8 party to it. I've said what I thought was appropriate
- 9 and -- and my concerns and -- and I don't feel
- 10 comfortable being in judgment of something that
- 11 somebody else is doing.
- 12 MR. WILLIAM MCDOWELL: Look, we -- we
- 13 started off this path because you had raised a
- 14 concern, I think rightly, when he approached you
- 15 saying I want to get involved with Bentz and you saw
- 16 that it had to do with Collingwood.
- 17 MR. EDWIN HOUGHTON: Right.
- MR. WILLIAM MCDOWELL: Right. You
- 19 have no trouble making a judgment about that.
- 20 MR. EDWIN HOUGHTON: But that was my
- 21 judgment.
- MR. WILLIAM MCDOWELL: That's your
- 23 judgment.
- So then we see that the kind of things
- 25 that you're worried about are coming to pass within a

- 1 couple of weeks of you having the discussion with him.
- 2 That's the point.
- 3 MR. EDWIN HOUGHTON: I would tell you
- 4 if I had seen this I would have said, again, what are
- 5 we -- what are we doing here?
- 6 That's all I can -- you know, I don't
- 7 think I'm the first to sit in judgment.
- 8 MR. WILLIAM MCDOWELL: Right. If
- 9 you'd seen this you might have said to Mr. Bentz, you
- 10 know what, it's going to be problematic if he retain -
- 11 if you retain this guy because we're going to have
- 12 these kinds of problems.
- 13 MR. EDWIN HOUGHTON: What I would tell
- 14 Mr. Bentz, I mean there's a lot of things I've learned
- 15 through this whole process.
- 16 What I would probably say to Mr. Bentz
- 17 is that -- that you need to be cognizant of a number
- 18 of things and let them be their own judge through that
- 19 process.
- 20 MR. WILLIAM MCDOWELL: Right.
- 21 But to -- to move ahead, the point
- 22 where there is the disclosure meeting on -- was it
- 23 June 29th?
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: Right. You

- 1 said, and I think you're right about this, that if --
- 2 if Mr. Muncaster at that meeting had said you know,
- 3 I'm not comfortable with this, they -- PowerStream
- 4 would not have hired Mr. Bonwick, right?
- 5 MR. EDWIN HOUGHTON: Certainly --
- 6 certainly not to be on the file of Collus, for sure.
- 7 MR. WILLIAM MCDOWELL: Right.
- MR. EDWIN HOUGHTON: Yes.
- 9 MR. WILLIAM MCDOWELL: Might have for
- 10 other purposes.
- 11 But is it not the case that if at an
- 12 early point you had said to Mr. Bentz look, I'm not
- 13 comfortable with this, the same thing would have
- 14 happened. PowerStream wouldn't have carried on with
- 15 it?
- 16 MR. EDWIN HOUGHTON: But -- but again,
- 17 I don't know this is going, so having a crystal ball
- 18 and suggesting these kinds of things, you know, people
- 19 can do everything differently, but I didn't know this
- 20 was going on.
- 21 And again, I didn't -- I didn't connect
- 22 them together.
- MR. WILLIAM MCDOWELL: Look, let me
- 24 just jump in, just to shorten this up.
- 25 You have a version of that phone call--

- 1 MR. EDWIN HOUGHTON: Yes.
- 2 MR. WILLIAM MCDOWELL: -- Mr. Bentz
- 3 has a version.
- 4 MR. EDWIN HOUGHTON: Yes.
- 5 MR. WILLIAM MCDOWELL: The
- 6 Commissioner is going to have to decide what happened.
- 7 MR. EDWIN HOUGHTON: Yes.
- 8 MR. WILLIAM MCDOWELL: And my only
- 9 question is: you had the ability anywhere in this --
- 10 the spring of -- the winter or the spring of 2011 to
- 11 say to Mr. Bentz, you know, I'm not comfortable with
- 12 Mr. Bonwick's involvement and that would likely have
- 13 led to Mr. Bonwick exiting the Collus file.
- Can we agree on that?
- 15 MR. EDWIN HOUGHTON: If -- if I had
- 16 significant grave concerns, I would have done that. I
- 17 didn't know about it. I -- I didn't know about it, so
- 18 how can I -- how can I make that call?
- 19 MR. WILLIAM MCDOWELL: Okay, but if
- 20 you saw this email at the time, not suggesting that
- 21 you did, would that have triggered your --
- 22 MR. EDWIN HOUGHTON: But that's
- 23 hypothetical and I didn't see it.
- 24 MR. WILLIAM MCDOWELL: Right. Had you
- 25 seen it, what would you have done?

- 1 MR. EDWIN HOUGHTON: I -- I may have -
- 2 I may have had a -- I think I first would have had a
- 3 conversation with my Chair.
- 4 MR. WILLIAM MCDOWELL: Right.
- 5 Assuming that he shared your concern?
- 6 MR. EDWIN HOUGHTON: Mr. Muncaster is
- 7 a very, very good person.
- 8 MR. WILLIAM MCDOWELL: Right, I have
- 9 no issue about that.
- MR. EDWIN HOUGHTON: Yes.
- 11 MR. WILLIAM MCDOWELL: No issue about
- 12 that. But if you expressed -- if you'd had this
- 13 concern, if you'd expressed it to Mr. Bentz, can we
- 14 agree it's likely that would have led to Mr. Bonwick
- 15 exiting the scene?
- 16 MR. EDWIN HOUGHTON: I -- I don't know
- 17 what Mr. Bentz would have done. He may have just said
- 18 look it, no more information. I don't know that.
- MR. WILLIAM MCDOWELL: Okay.
- Now, the other thing is the Mayor. The
- 21 Mayor sits on your board, it's the Mayor who has, on
- 22 your evidence, triggered this whole process, correct?
- MR. EDWIN HOUGHTON: Yes.
- 24 MR. WILLIAM MCDOWELL: I didn't mean
- 25 to take advantage of you drinking water there, but --

- 1 but that's correct?
- 2 MR. EDWIN HOUGHTON: That's correct.
- 3 MR. WILLIAM MCDOWELL: Right.
- 4 You didn't tell the Mayor about Mr.
- 5 Bonwick's involvement?
- 6 MR. EDWIN HOUGHTON: I think -- isn't
- 7 there evidence that there was other things going on
- 8 that I -- I wasn't aware of.
- 9 MR. WILLIAM MCDOWELL: No, I know
- 10 this. But you know from the call from -- from the
- 11 email that you did see and the call with Mr. Bentz
- 12 that Mr. Bonwick is exploring becoming involved?
- MR. EDWIN HOUGHTON: Right.
- MR. WILLIAM MCDOWELL: Right.
- 15 And did you not think to say to the
- 16 Mayor, you should know this because it may blow back
- 17 on you?
- MR. EDWIN HOUGHTON: Well, again, if -
- 19 if there is noth -- no activity in Collingwood, what
- 20 -- what would I be disclosing to her?
- 21 MR. WILLIAM MCDOWELL: Mr. Bonwick --
- 22 you knew that Mr. Bonwick wanted to become involved in
- 23 Collingwood.
- 24 MR. EDWIN HOUGHTON: And I had the
- 25 conversation --

- 1 MR. WILLIAM MCDOWELL: And he said he
- 2 understood your sensitivity, but he didn't give you
- 3 any commitment that he wasn't going to become
- 4 involved.
- 5 MR. EDWIN HOUGHTON: You know, I -- I
- 6 don't think that it's appropriate for me to go and --
- 7 and tell Her Worship I think that -- I've spoke to him
- 8 and expressed my concern and he understands, but I
- 9 think something else. And quite frankly, to be
- 10 honest, not to say -- I don't --
- MR. WILLIAM MCDOWELL: I hope you're
- 12 being honest with all this, actually.
- MR. EDWIN HOUGHTON: That's why I
- 14 didn't want to say that.
- MR. WILLIAM MCDOWELL: Right.
- 16 MR. EDWIN HOUGHTON: Because when
- 17 people say that I don't like that either.
- MR. WILLIAM MCDOWELL: I know what you
- 19 mean.
- 20 MR. EDWIN HOUGHTON: I almost forgot
- 21 where I was going.
- 22 I don't know if I even -- it even came
- 23 back into my brain again to talk to Her Worship,
- 24 because again, I had spoke about it, I saw it, it was
- 25 done. It was a -- the issue was closed in my mind, I

- 1 quess.
- 2 MR. WILLIAM MCDOWELL: All right.
- 3 Just putting that together. So you trusted Mr.
- 4 Bonwick, right?
- 5 MR. EDWIN HOUGHTON: I still do.
- 6 MR. WILLIAM MCDOWELL: Okay. You had
- 7 raised the issue with him, you told him about your
- 8 sensitivity?
- 9 MR. EDWIN HOUGHTON: Yes.
- 10 MR. WILLIAM MCDOWELL: He said that --
- 11 that he understood the sensitivity?
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: Issue closed,
- 14 in your mind?
- 15 MR. EDWIN HOUGHTON: That's what I
- 16 did, yes.
- 17 MR. WILLIAM MCDOWELL: All right.
- Now, I just wanted to ask you
- 19 something, can we turn up the evidence of June 3rd,
- 20 page 202? I think it's line 1.
- 21 So Mr. Glicksman talking about
- 22 considerations involved in hiring Mr. Bonwick. And he
- 23 says:
- "Well, one of the things is, of
- course, we hired him because if we

104 didn't Horizon or Veridian, they 1 2 would have hired him then they get the benefit of his knowledge." 3 You heard that evidence, right? 5 MR. EDWIN HOUGHTON: I did hear that, 6 yes. 7 MR. WILLIAM MCDOWELL: And then if we go back to page 22, same day, June 3rd. Scroll down. 9 10 (BRIEF PAUSE) 11 12 MR. WILLIAM MCDOWELL: And it should be -- is it around -- scroll up. 13 14 We may not need it. Do you recall Mr. Glicksman saying that he was concerned to learn that 15 you had reviewed Mr. Bonwick's proposal? 17 MR. EDWIN HOUGHTON: Yes, because I 18 think what was described was I had reviewed it in 19 detail as if it was -- I was reviewing his actual 20 proposal. 21 I didn't really give two bananas about 22 the proposal, I just wanted to make sure it didn't say 23 Collingwood. 24 MR. WILLIAM MCDOWELL: Okay. So he 25 says, you know, he had an aversion to the idea that

- 1 you're the CEO of the target company and you're
- 2 reviewing the PowerStream consultant's proposal. He
- 3 was concerned about that.
- 4 You don't -- you don't really see
- 5 there's any basis for his concerns?
- 6 MR. EDWIN HOUGHTON: Oh, I absolutely
- 7 do see the basis for his concern, but you know, give
- 8 the -- given the situation, what I wanted to do was
- 9 ensure that it didn't have Collingwood in it, and so I
- 10 didn't review his pro -- his proposal and I think even
- 11 Mr. Bentz had said, you know, I told, you know, Mr.
- 12 Bonwick to talk to Mr. Houghton, which I don't
- 13 recollect that happened.
- 14 But -- but at the same time he said,
- 15 you know, I didn't expect him to review in detail.
- 16 But I think again the word "detail" meant that I had
- 17 spoken to Mr. Bonwick and expressed my concern in
- 18 detail and he reviewed my proposal based on the fact
- 19 that it didn't say Collingwood.
- 20 MR. WILLIAM MCDOWELL: That was the --
- 21 the extent of your review?
- MR. EDWIN HOUGHTON: Yeah, and the
- 23 only other thing I saw was -- I think it was electric
- 24 corporations or something and I changed to LDCs
- 25 because those are the wrong words, which I have a

- 1 terrible habit of doing and fixing spelling errors
- 2 that I see on the screen here.

3

4 (BRIEF PAUSE)

- 6 MR. WILLIAM MCDOWELL: So we've heard
- 7 a lot of evidence about information that Mr. Bonwick
- 8 shared with -- with PowerStream and we've heard
- 9 evidence about the extent to which it was
- 10 confidential, right?
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: Okay. So I'm
- 13 going to move over a lot of that, but let me -- let me
- 14 go to CPS4397, slide 24. So then just scrolling down.
- 15 Keep going, I think.
- You prepared these slides, I'm
- 17 assuming?
- MR. EDWIN HOUGHTON: Yes.
- 19 MR. WILLIAM MCDOWELL: Confidential --
- 20 confidentiality is critical to ensure that the
- 21 greatest value is fully realized. That's inherent in
- 22 any RFP, I take it, you want --
- MR. EDWIN HOUGHTON: Yes.
- 24 MR. WILLIAM MCDOWELL: -- it to be
- 25 confidential. Right.

- And so if we go to TOC59013, this is
- 2 the famous memo that Mr. Bonwick shares with you?
- MR. EDWIN HOUGHTON: That is correct.
- 4 MR. WILLIAM MCDOWELL: And did he --
- 5 did he share this with you because, frankly, you're a
- 6 better writer than he is and you might clean up the
- 7 prose and the spelling and so on?
- 8 MR. EDWIN HOUGHTON: I -- I think
- 9 that's question you might want to ask him, but I'm --
- 10 I'm assuming he shared it with me, because I did have
- 11 a conversation with him, I'm assuming he shared it
- 12 with me to see if the information was somewhat
- 13 accurate.
- 14 MR. WILLIAM MCDOWELL: All right, and
- 15 so leaving that aside, the accuracy, you told him that
- 16 it was inappropriate for him to have this information?
- 17 MR. EDWIN HOUGHTON: The first thing I
- 18 said was where did you get the information from.
- 19 MR. WILLIAM MCDOWELL: And he said the
- 20 internet and various places?
- MR. EDWIN HOUGHTON: And he -- well,
- 22 basically he says you know -- you know that I speak to
- 23 people and I -- you know, I -- I speak to people in
- 24 sort of nondescript terms and get information and I --
- 25 I do my research and I put it all together.

- 1 And I said I accept what you're -- that
- 2 you're telling me that, but I'm -- I'm not -- again,
- 3 I'm not comfortable with this and I need to speak to
- 4 Mr. Muncaster.
- 5 MR. WILLIAM MCDOWELL: Right.
- 6 MR. EDWIN HOUGHTON: And he said I
- 7 understand.
- 8 MR. WILLIAM MCDOWELL: Right and --
- 9 let me jump in. You're uncomfortable because, you
- 10 know, to the extent that he's gathering confidential
- 11 information from people on the STT potentially, that's
- 12 a concern.
- MR. EDWIN HOUGHTON: Yeah, and I -- at
- 14 this point in time I hadn't even had a chance to
- 15 actually look at the information. It was like -- I
- 16 called right away, I hadn't looked at the information.
- 17 And -- and then as -- as I spoke, or we
- 18 spoke, I kind of went down through the stuff and some
- 19 of it -- I mean, to be -- to be fair, there's probably
- 20 nothing that would be of a commercial value. I --
- 21 MR. WILLIAM MCDOWELL: Well --
- MR. EDWIN HOUGHTON: No, let me
- 23 finish.
- 24 But I accept that these things -- some
- 25 of these things, if they were said within that context

1 of those four walls, they should be kept within those

- 2 four walls, which is exactly as Mr. Muncaster said at
- 3 the very next meeting.
- 4 MR. WILLIAM MCDOWELL: Right. So to
- 5 the extent that he is -- he and Mr. Bonwick is
- 6 describing what members of the evaluation team are
- 7 thinking, that is -- should be kept in the four walls?
- 8 MR. EDWIN HOUGHTON: I -- I -- that's
- 9 -- that's why I said I -- I understand that, you know,
- 10 what you're -- you're -- you are doing or your job.
- 11 My job is this and I -- I took it to Mr. -- Bentz. Mr.
- 12 Muncaster the very next morning.
- MR. WILLIAM MCDOWELL: Mr. Mun --
- 14 sorry.
- MR. EDWIN HOUGHTON: I think it was
- 16 the next morning.
- MR. WILLIAM MCDOWELL: Okay. Mr.
- 18 Muncaster says I'm not sure that this is commercially
- 19 valuable, correct?
- 20 MR. EDWIN HOUGHTON: Well, what --
- 21 what we did was we asked if we could get one of the
- 22 letters that was sent to the folks about -- about the
- 23 interviews.
- MR. WILLIAM MCDOWELL: Yes.
- MR. EDWIN HOUGHTON: Which had like,

- 1 ten (10) or twelve (12) or something listed in it.
- 2 MR. WILLIAM MCDOWELL: Right. And --
- 3 and regardless of the commercial value of the
- 4 information, Mr. Muncaster agreed with you that this
- 5 was confidential?
- 6 MR. EDWIN HOUGHTON: What Mr.
- 7 Muncaster said, again, what I was trying to say earl -
- 8 previously is we looked at all of those and then we
- 9 kind of compared to try to determine the -- the value
- 10 of the information that was in it and if it was
- 11 salient or if it would -- if it could lead to
- 12 something different.
- 13 And we -- so we went back and forth
- 14 over it and at the end Mr. Muncaster just basically
- 15 said I will handle it.
- 16 So --
- 17 MR. WILLIAM MCDOWELL: Handle it, and
- 18 the way he handled it was saying something at the next
- 19 meeting of the STT?
- 20 MR. EDWIN HOUGHTON: I know that
- 21 that's one way he handled it. I don't know if he
- 22 handled it other ways, you know. I -- I accepted that
- 23 and I moved on doing other things.
- 24 MR. WILLIAM MCDOWELL: And I think we
- 25 agree about this, that the minutes of the STT don't

- 1 disclose anything about him saying anything about
- 2 confidentiality?
- 3 MR. EDWIN HOUGHTON: There was -- this
- 4 wasn't a -- this was at the next interview meeting,
- 5 which there were no minutes of.
- 6 MR. WILLIAM MCDOWELL: All right, so
- 7 obviously he says that in the absence of the -- of
- 8 whichever bidder it was?
- 9 MR. EDWIN HOUGHTON: And really all he
- 10 said was I just wondered before we had anybody in the
- 11 room, he just said I want to remind everybody that
- 12 whatever is said here we keep within the four walls.
- 13 It was that nondescript.
- 14 MR. WILLIAM MCDOWELL: We don't know
- 15 whether he said anything to Mr. Bonwick?
- MR. EDWIN HOUGHTON: I have no clue.
- 17 I didn't -- I never asked the question again.
- MR. WILLIAM MCDOWELL: We can ask Mr.
- 19 Bonwick I guess.
- So if we turn up ALE412, so you're
- 21 familiar with this email?
- MR. EDWIN HOUGHTON: I am now.
- MR. WILLIAM MCDOWELL: You are now.
- 24 MR. EDWIN HOUGHTON: I got copied on
- 25 it.

1 MR. WILLIAM MCDOWELL: I appreciate

- 2 that.
- But he says to Mr. Glicksman:
- 4 "I would like to reaffirm the
- 5 initial feedback on the PowerStream
- 6 proposal."
- 7 Then he carries on. So the PowerStream
- 8 witnesses have said they should not have had this
- 9 information. You heard that evidence?
- 10 MR. EDWIN HOUGHTON: Yes, I heard
- 11 them.
- MR. WILLIAM MCDOWELL: Right. And you
- 13 agree with that, that they shouldn't have had the
- 14 information?
- MR. EDWIN HOUGHTON: For two reasons,
- 16 some is incorrect as well.
- 17 MR. WILLIAM MCDOWELL: Right. Some of
- 18 it wasn't great information, so they were paying for
- 19 intelligence, they were getting Mr. Bursted
- 20 intelligence is your --
- 21 MR. EDWIN HOUGHTON: Well, I -- I
- 22 don't mean to be flippant about it, but there is
- 23 incorrect information.
- MR. WILLIAM MCDOWELL: All right.
- 25 And we know that on the heels of the

- 1 discussion that you had with Mr. Bonwick about the
- 2 inappropriateness of them sharing the information,
- 3 he's continuing to supply PowerStream with
- 4 confidential information, right?
- 5 MR. EDWIN HOUGHTON: Again, one of the
- 6 things that Bonwick said was, again, I -- I hear what
- 7 you're saying and I will take that under advisement,
- 8 and I said fine, just for full disclosure I will be
- 9 speaking to Mr. Muncaster.
- 10 MR. WILLIAM MCDOWELL: Sorry, he said
- 11 that he would take it under advisement?
- 12 MR. EDWIN HOUGHTON: That's -- that's
- 13 what he basically said -- what he said to me.
- 14 MR. WILLIAM MCDOWELL: But we now know
- 15 that he -- he carried on supplying this kind of
- 16 information, we know that from looking at this
- 17 exhibit, right?
- 18 MR. EDWIN HOUGHTON: Yeah, and I think
- 19 he -- my understanding is he didn't send the other
- 20 one, for sure. And I think this is about his -- their
- 21 proposal, a proposal that he's engaged to talk about
- 22 now, so I don't know if he differentiated the two.
- 23 MR. WILLIAM MCDOWELL: Well, it's
- 24 about the STT's evaluation of their proposal.
- MR. EDWIN HOUGHTON: Yeah, I quess I

- 1 haven't read it from that, I only read the parts I
- 2 thought were incorrect.
- 3 MR. WILLIAM MCDOWELL: No, no, but an
- 4 ALE412, he is talking about how the STT responded to
- 5 the PowerStream proposal?
- 6 MR. EDWIN HOUGHTON: You mean in the
- 7 sense like did they believe the palatability and those
- 8 kinds of things, is that what you're talking about?
- 9 MR. WILLIAM MCDOWELL: Right.
- 10 MR. EDWIN HOUGHTON: Yes, that's
- 11 correct. Which is one of the ones that's incorrect.
- 12 MR. WILLIAM MCDOWELL: Right. And the
- 13 other -- the other point which the PowerStream people
- 14 seized on is the discussion -- keep going down. See
- 15 the line:
- 16 "Irrespective of the Committee's buy
- in or reluctance on this issue, the
- 18 Municipal Council retains final
- 19 authority and it is in this regard
- 20 we must remain mindful that at least
- 21 one of our competitors, Horizon,
- 22 will submit a proposal providing a
- 23 50 percent ownership scenario."
- 24 So the PowerStream witnesses pointed to
- 25 that in particular and said we should not have had

- 1 that information.
- MR. EDWIN HOUGHTON: Yeah, and in --
- 3 this was one of the ones that I was -- I felt was odd
- 4 as well, because I even -- and my recollection was
- 5 that they were asking about something more than 50
- 6 percent, and even when I read the -- the -- all the
- 7 documentation after the fact, it appeared like they
- 8 were not -- they were not stuck on the 50 percent
- 9 part, that they felt that they would be -- should be
- 10 offering something else.
- 11 So I don't -- I don't know where this
- 12 part came from. It's kind of like my -- my own
- 13 recollection and reading now, but -- but I hear you,
- 14 it says competitor Horizon and here's a comment.
- 15 MR. WILLIAM MCDOWELL: Here's a
- 16 comment and that information is confidential
- 17 information.
- 18 MR. EDWIN HOUGHTON: And I'm not sure
- 19 if -- if that was -- well, I don't know the rational
- 20 for having a comment in there, I don't know.
- 21 MR. WILLIAM MCDOWELL: Right. But we
- 22 agree that that's confidential information?
- MR. EDWIN HOUGHTON: Probably
- 24 incorrect, but confidential.
- MR. WILLIAM MCDOWELL: Maybe

- 1 misstated, but it's confidential.
- MR. EDWIN HOUGHTON: Yeah, I think
- 3 it's the wrong -- I think it's the wrong place.
- 4 THE HONOURABLE FRANK MARROCCO: If
- 5 you're moving on to another topic, I'll take a few
- 6 minutes.
- 7 MR. WILLIAM MCDOWELL: Thank you,
- 8 Commissioner.

9

- 10 --- Upon recessing at 11:11 a.m.
- 11 --- Upon resuming at 11:23 a.m.

- 13 CONTINUED BY MR. WILLIAM MCDOWELL:
- MR. WILLIAM MCDOWELL: So, Mr.
- 15 Houghton, let me ask you just a few questions about
- 16 KPMG and its evaluation of the -- of the proposals as
- 17 they came in.
- 18 So, KPMG did an initial evaluation of
- 19 the proposals from each of the four (4) bidders,
- 20 correct?
- 21 MR. EDWIN HOUGHTON: Are you talking
- 22 about the -- the analysis of the financial? Is that
- 23 what you mean?
- 24 MR. WILLIAM MCDOWELL: Right.
- MR. EDWIN HOUGHTON: Yes. They --

- 1 John Rockx took the information that was part of the
- 2 original RFP documents --
- MR. WILLIAM MCDOWELL: M-hm.
- 4 MR. EDWIN HOUGHTON: -- and did his
- 5 first analysis that way.
- 6 MR. WILLIAM MCDOWELL: Right. And
- 7 even though this was 30 percent, not 70 percent, this
- 8 is very important to the Town, I take it?
- 9 MR. EDWIN HOUGHTON: Say it one (1)
- 10 more time.
- MR. WILLIAM MCDOWELL: So, I
- 12 appreciate the weighting of the criteria, but the --
- 13 the financial component was still very important to
- 14 the Town?
- 15 MR. EDWIN HOUGHTON: It -- it was
- 16 important to the Town as -- yes, it was. But it was
- 17 equally or more important, obviously, that 70/30 was
- 18 more important that we -- we got a strategic partner
- 19 that could supply us with those substantial resources.
- MR. WILLIAM MCDOWELL: Right. I
- 21 understand. So, let's turn up KPM1762.
- 22
- 23 (BRIEF PAUSE)
- 24
- MR. EDWIN HOUGHTON: So, this is KPMG.

118 And they're looking at the financial proposals. Rockx is going to do this analysis, right? 3 MR. WILLIAM MCDOWELL: Yes. MR. EDWIN HOUGHTON: Okay. 5 MR. WILLIAM MCDOWELL: And then if we go to the Foundation Document, paragraph 421... 7 (BRIEF PAUSE) 9 10 MR. WILLIAM MCDOWELL: So, scroll up 11 just so we get the context of this. So this is the --12 THE HONOURABLE FRANK MARROCCO: Did 13 you mean -- do you want to go toward 421? 14 MR. WILLIAM MCDOWELL: Four -- it's 15 420, actually, Commissioner, sorry -- or 4 -- sorry, yeah, right. 16 17 18 CONTINUED BY MR. WILLIAM MCDOWELL: 19 MR. WILLIAM MCDOWELL: So, this is an email that is sent to you December 1, 2011, by Mr. 21 Rockx, right? 22 MR. EDWIN HOUGHTON: Yes. 23 MR. WILLIAM MCDOWELL: And if we keep 24 scrolling down, had a discussion with Rick Stevens, of 25 Hydro One?

- 1 MR. EDWIN HOUGHTON: That's what it
- 2 says, yes.
- MR. WILLIAM MCDOWELL: Okay. And then
- 4 -- stop there.
- 5 "I indicated that the steering
- 6 committee -- I guess he means the
- 7 STT -- and the Town required some
- 8 clarity on the financial offers in
- 9 order to make an informed decision
- 10 and that we would have to make some
- 11 assumptions about Hydro One's offer
- if they did not provide some
- 13 clarification.
- 14 At this time, they did indicate that
- they would be willing to look at our
- 16 preliminary calculation of their
- offer and our assumed adjustments to
- 18 it."
- 19 You see that?
- MR. EDWIN HOUGHTON: Yes, I see it.
- MR. WILLIAM MCDOWELL: Right. So,
- 22 this is information that -- that KPMG wants and I
- 23 assume that KPMG thinks is important to them?
- 24 MR. EDWIN HOUGHTON: Right. Yeah.
- 25 MR. WILLIAM MCDOWELL: He then asks:

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120
                      "And I -- can I provide Hydro One
 1
 2
                      with a one (1) page summary of their
                      offer --"
 3
                   That is the KPMG summary, I take it?
                   MR. EDWIN HOUGHTON:
 5
                                        Yes.
                   MR. WILLIAM MCDOWELL:
 6
                      "-- to see if they agree with the
                      assumed purchase price adjustments."
 9
                   You see that, right?
10
                   MR. EDWIN HOUGHTON: I see that, yeah.
11
                   MR. WILLIAM MCDOWELL: And then
12
    looking at this, your response:
13
                      "I have copied Dean and will give
                      him a call to let him know about the
14
15
                      email, but my first reaction is to
                      leave as is for now."
16
17
                   You see that?
18
                   MR. EDWIN HOUGHTON: I do. But I
19
   think we need to see the -- the entire email because--
20
                   MR. WILLIAM MCDOWELL: Okay. Well,
   let's look at it, KPM1905.
21
22
23
                          (BRIEF PAUSE)
24
2.5
                   MR. WILLIAM MCDOWELL: So, there's the
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\_\_\_\_\_\_

- 1 entire email.
- 2 MR. EDWIN HOUGHTON: Can we scroll
- 3 down, please?

4

5 (BRIEF PAUSE)

- 7 MR. EDWIN HOUGHTON: He -- I think
- 8 what they're saying is they indicated that they would
- 9 respond to the issues in further detail if an
- 10 exclusivity arrangement was entered into. They also
- 11 indicated that some issues might be negotiable.
- 12 That's what I was reacting to.
- MR. WILLIAM MCDOWELL: Right, but
- 14 those are separate thoughts because in the -- in the
- 15 following paragraph, at this time, they did indicate
- 16 that they would be willing to look at our preliminary
- 17 calculation.
- 18 MR. EDWIN HOUGHTON: That's correct,
- 19 they would look at it, but they wouldn't provide us
- 20 any ever -- other information, so. And --
- 21 MR. WILLIAM MCDOWELL: And there are
- 22 seemed to ju -- so, you take it from that that, if
- 23 there's an inquiry made of Hydro One, they're not
- 24 going to answer these clarification points?
- MR. EDWIN HOUGHTON: But they also

- 1 said that they wouldn't provide us any additional
- 2 information unless we entered into an exclusivity. So
- 3 -- so -- and what I said was, in my opinion, that --
- 4 that it's probably -- whatever the words I used.
- 5 And then -- and then I sent it to Mr.
- 6 Muncaster and he agreed. And again, this is at
- 7 December the 1st. So, what we were trying to do was
- 8 get the finer details, which was just, you know,
- 9 literally the finer details of it.
- 10 And they said that they would only go
- 11 further if there was an exclusivity. He does say, Can
- 12 I just provide them with a one (1) page summary of
- 13 what we've got and that they may -- they would look at
- 14 it. It doesn't say that they would give us any other
- 15 advice.
- And, at that point in time, again,
- 17 irrespective of that, PowerStream was the -- was the --
- 18 the leader in the non-financial and they were second
- 19 in the financial.
- 20 So, if -- if we were to -- like, if --
- 21 if I had done this differently, you'd be saying, well,
- 22 why would I have done that if the process said 70/30.
- 23 So, 70 percent was the -- was the non-financial, 30
- 24 percent was the financial.
- When you looked at it from both

- 1 perspectives, PowerStream was still the winner, so.
- 2 MR. WILLIAM MCDOWELL: Okay. Let --
- 3 let me unpack this. So, you've said a couple of
- 4 things there. One (1) is not clear that Hydro One
- 5 would provide further information. But Mr. Rockx is
- 6 saying, Let me give them the one (1) pager to make
- 7 sure that at least we're on the same page with respect
- 8 to the -- the purchase price adjustments.
- 9 That's important, I take it?
- 10 MR. EDWIN HOUGHTON: It's -- it's
- 11 important, yes.
- MR. WILLIAM MCDOWELL: Okay. And if
- 13 you're trying -- one (1) of the things you're trying
- 14 to get -- you know, the mayor is driven by austerity.
- 15 She wants to save money. She wants to get a bunch of
- 16 money.
- Don't you want to find out just how
- 18 much money Hydro One is prepared to give you?
- 19 MR. EDWIN HOUGHTON: You also have to
- 20 understand that the underlying issue was there were
- 21 not a lot of folks that were enamoured with Hydro One.
- 22 MR. WILLIAM MCDOWELL: I understand
- 23 that.
- 24 MR. EDWIN HOUGHTON: And that's -- but
- 25 that's a -- that's a big point. And -- and if -- if

- 1 this had been potentially between Horizon, there may
- 2 have -- it may have been a different thing. But when
- 3 they talked about, no, we're -- and they -- it was
- 4 that -- that adamant. They indicated that they would
- 5 not respond to any further detail, save and accept --
- 6 he said, Well, yeah, we'll look at your adjustments.
- 7 So, in that conversation, in the
- 8 conversation with my chair, the chair said, No, that's
- 9 fine, thank you, we'll just carry on and negotiate
- 10 with the apparent winner, which was PowerStream --
- 11 MR. WILLIAM MCDOWELL: Without knowing
- 12 --
- 13 MR. EDWIN HOUGHTON: -- which is what
- 14 we did.
- 15 MR. WILLIAM MCDOWELL: Without knowing
- 16 the cash value of Hydro One's bid?
- MR. EDWIN HOUGHTON: Well, we -- we
- 18 had a pretty good understanding of what it was. What
- 19 we were trying to do was get a little bit further
- 20 information.
- 21 MR. WILLIAM MCDOWELL: Well, we'll see
- 22 when Mr. Rockx turns up. But I must tell you that I
- 23 don't read that second paragraph as saying that Hydro
- 24 One wouldn't provide further information unless there
- 25 was an exclusivity arrangement. I just don't think

- 1 that's what that paragraph says.
- MR. EDWIN HOUGHTON: Well, there's --
- 3 there is two (2) paragraphs. And the first paragraph
- 4 does say that they have indicated that they would not
- 5 respond to -- to the issues in further detail if an
- 6 exclusive -- ex -- exclusivity arrangement was not
- 7 entered into.
- 8 So, it is -- there is two (2) different
- 9 -- differing opinions, but -- but that was -- if
- 10 they've already said that, that's what -- that's what
- 11 Mr. Muncaster based his discussions on -- or based his
- 12 decision on.
- MR. WILLIAM MCDOWELL: You told Mr.
- 14 Muncaster that Hydro One wouldn't give any further
- 15 information unless they had exclusivity. And that's
- 16 why Mr. Muncaster said --
- MR. EDWIN HOUGHTON: I --
- 18 MR. WILLIAM MCDOWELL: -- let's carry
- 19 on?
- 20 MR. EDWIN HOUGHTON: I re -- I read
- 21 the -- the email to Mr. Muncaster and spoke to him
- 22 about it. And, again, the discussion was, right --
- 23 right now, the apparent winner is -- is PowerStream,
- 24 so we should be negotiating with PowerStream to see
- 25 what we can do with that.

- 1 The second part of it was that if they
- 2 -- if -- if they have said about the exclusivity, then
- 3 we're not happy about that. The third one was, was
- 4 that there is an affliction, if that's the proper
- 5 terminology, to Hydro One anyway at this point in
- 6 time.
- 7 MR. WILLIAM MCDOWELL: "Aversion" I
- 8 think you mean.
- 9 MR. EDWIN HOUGHTON: Aversion. Thank
- 10 you.
- MR. WILLIAM MCDOWELL: Right. All
- 12 right. And let's just talk about that for a second.
- 13 So, one (1) of the important considerations in this
- 14 RFP was how the proponents were going to -- were going
- 15 to treat existing staff of Collus, correct?
- MR. EDWIN HOUGHTON: It was a
- 17 consideration, yes.
- 18 MR. WILLIAM MCDOWELL: It was a
- 19 consideration. And PowerStream was -- was quite clear
- 20 that they were going to leave the existing staff in
- 21 place?
- MR. EDWIN HOUGHTON: That was, I think
- 23 -- believe what they said, yeah.
- 24 MR. WILLIAM MCDOWELL: Right. Hydro
- 25 One was not clear about that, I take it?

- 1 MR. EDWIN HOUGHTON: I don't think
- 2 that they -- I don't think they said that they were
- 3 going to change it. In fact, I think they potentially
- 4 talked about it was like Hydro One Brampton, so
- 5 standalone.
- 6 MR. WILLIAM MCDOWELL: Right. But in
- 7 reading all of this material, like one of the things I
- 8 take from it is that there was not real assurance that
- 9 Hydro One, for example, would leave the -- the
- 10 executive of Collus in place, rather than incorporate
- 11 it into the hydro system.
- 12 MR. EDWIN HOUGHTON: If you're
- 13 suggesting that that might have been in any kind of --
- 14 have anything to do with this, you're -- that's an
- 15 incorrect assumption.
- 16 MR. WILLIAM MCDOWELL: Well, I'm
- 17 not -- I'm not suggesting that. But it is sort of an
- 18 awkward thing about this RFP, and it may be
- 19 unavoidable. But the -- one of the things that you're
- 20 evaluating in effect is your continued employment.
- MR. EDWIN HOUGHTON: My continued
- 22 employment?
- MR. WILLIAM MCDOWELL: Well, not just
- 24 you, but the entire executive group at Collus.
- 25 MR. EDWIN HOUGHTON: I think that that

- 1 goes to other respect that Council and our Board had
- 2 at the time was that they felt that they had a respect
- 3 for our employees, and the employees were important.
- 4 And I think pretty much -- unless it's
- 5 a complete takeover by Hydro One where they just
- 6 absorb it into it, I think that they've been --
- 7 they've been pretty good. I've got friends that
- 8 have -- have been part of those things. So I don't --
- 9 that was never a concern of mine.
- 10 MR. WILLIAM MCDOWELL: Never -- and
- 11 I'm -- here, I'm really not being critical. You're
- 12 the one with the expertise. Of course, you're going
- 13 to be part of the evaluation. But does it not enter
- 14 your mind anywhere whether or not you're going to have
- 15 a continued senior employment relationship in the new
- 16 structure?
- 17 MR. EDWIN HOUGHTON: It's 10 percent
- 18 of a hundred. Pretty small.
- 19 MR. WILLIAM MCDOWELL: So it enters
- 20 10 percent of your mind or...
- 21 MR. EDWIN HOUGHTON: I don't think it
- 22 even entered 1 percent of my mind.
- 23 MR. WILLIAM MCDOWELL: Okay. Well,
- 24 that's -- that's my question. I did want to raise
- 25 that because it -- it is a curious feature of this.

- 1 And as I say, I'm not sure in the context of a
- 2 community the size of Collingwood that there's a way
- 3 around that but...
- 4 MR. EDWIN HOUGHTON: I accept that.
- 5 MR. WILLIAM MCDOWELL: Right. Now,
- 6 let me ask you, you heard the evidence of Ms. Wingrove
- 7 about the staff report which we discussed, which was
- 8 presented to Council for the January 23rd meeting.
- 9 MR. EDWIN HOUGHTON: Yes.
- 10 MR. WILLIAM MCDOWELL: And
- 11 Ms. Wingrove testified on answering questions from my
- 12 colleague, Mr. Breedon, that she thought that the
- 13 staff report was misleading.
- 14 MR. EDWIN HOUGHTON: Misleading.
- MR. WILLIAM MCDOWELL: Right. And she
- 16 went on to examine the KPMG slides which she also
- 17 thought were misleading or one of them was misleading.
- 18 MR. EDWIN HOUGHTON: I don't think
- 19 they were KPMG slides. I think they were my slides,
- 20 and they were in keeping --
- 21 MR. WILLIAM MCDOWELL: Oh, that's
- 22 right.
- MR. EDWIN HOUGHTON: -- they were in
- 24 keeping with the -- the staff report but certainly
- 25 have not been in keeping with -- with the previous --

- 1 all of the previous discussions where it -- it clearly
- 2 did show that there was -- there was a 50 percent
- 3 portion of 8 million.
- I mean, there's -- it was very clear in
- 5 my one of my slides that the -- where it showed other
- 6 considerations that PowerStream have upped their
- 7 50 percent from 7.3 to 8 million.
- 8 I mean, I -- I believe that in her
- 9 initial email that she had tried to, you know, not get
- 10 into the -- into the significant details to confuse
- 11 people. So my -- my staff -- or my slides were
- 12 reflective of that -- that thing. So to Council, it
- 13 was not confusing at all, not misleading at all. I --
- 14 I was actually --
- MR. WILLIAM MCDOWELL: Well, let me
- 16 come back to this. Just so we're clear, her evidence
- 17 here was that you prepared the first draft of the
- 18 staff report.
- 19 MR. EDWIN HOUGHTON: Which she says,
- 20 which is incorrect, yes.
- 21 MR. WILLIAM MCDOWELL: That's in -- so
- 22 that's another finding that the Commissioner will have
- 23 to make as who did or who didn't prepare it.
- 24 MR. EDWIN HOUGHTON: Yeah. And it's
- 25 clear that she sent the email. And I think that

- 1 there's also evidence that she said that -- she said,
- 2 well, I drafted it but based on information that I got
- 3 from Mr. Houghton. But I -- I -- and others.
- And she -- but obviously, she sat
- 5 through six (6) Strategic Task Team meetings and was a
- 6 contributor at all six (6) of those. She sat through
- 7 all of the in-camera Council meetings, which she was
- 8 also a party to all of that information.
- 9 So through osmosis, she should have had
- 10 enough information to be able to craft that -- that
- 11 staff report, which is -- did not go into significant
- 12 detail, didn't go into significant detail of
- 13 recapitalization, didn't go into significant detail of
- 14 anything like that.
- 15 So I think that she had the level of
- 16 information to be able to write it. And again, as I
- 17 had mentioned --
- 18 MR. WILLIAM MCDOWELL: You're not --
- 19 MR. EDWIN HOUGHTON: -- that this had
- 20 been an ongoing issue with Mr. Brown for quite some
- 21 time. And it almost got to the point where I thought,
- 22 well, maybe I did draft it. But then we saw that no,
- 23 I didn't, and all I did was -- was change, I believe,
- 24 the spelling of Collus or something like that.
- 25 But irrespective of that, as the Chief

- 1 Administrative Officer, she has a responsibility when
- 2 she affixes her signature to ensure that things are
- 3 correct, and she knew that those things were correct.
- 4 And -- and --
- 5 MR. WILLIAM MCDOWELL: Oh, but --
- 6 MR. EDWIN HOUGHTON: -- there was no
- 7 misleading part of it all.
- 8 MR. WILLIAM MCDOWELL: Let me stop you
- 9 there. She has a responsibility to affix her
- 10 signature. Well, you know, she's the most senior
- 11 public servant in Collingwood at the time.
- 12 MR. EDWIN HOUGHTON: That's correct.
- MR. WILLIAM MCDOWELL: But -- but
- 14 you're the one with the expertise here. Right?
- 15 MR. EDWIN HOUGHTON: But if we look at
- 16 the -- the staff report, what's the expertise in
- 17 drafting the staff report?
- 18 MR. WILLIAM MCDOWELL: Well, I'm not
- 19 going to take you through it in the interest of time,
- 20 but there are parts of it that have their complexity,
- 21 I suggest to you.
- MR. EDWIN HOUGHTON: And I would
- 23 suggest that she got that information during her
- 24 attendance, and -- and I'm amazed she doesn't have a
- 25 file that Mr. Brown couldn't find her file.

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1 MR. WILLIAM MCDOWELL: Well, but this
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- 2 is the thing. Like, you -- you spoke of Mr. Brown's
- 3 obsession with the idea that you had drafted the staff
- 4 report. Right?
- 5 MR. EDWIN HOUGHTON: 'Cause he asked
- 6 the question who drafted it, and I --
- 7 MR. WILLIAM MCDOWELL: Right. But the
- 8 problem is that in fairness to Mr. Brown, you then
- 9 have a highly respected senior public servant that
- 10 shows up here and says that you did draft it.
- MR. EDWIN HOUGHTON: Who's highly
- 12 respected?
- MR. WILLIAM MCDOWELL: Ms. Wingrove.
- 14 MR. EDWIN HOUGHTON: And so I'm not.
- MR. WILLIAM MCDOWELL: Of course you
- 16 are. But -- but that's not the -- the point. I mean,
- 17 you're -- you're kind of -- you know, among your
- 18 criticisms of Mr. Brown -- and then he's got this
- 19 thing that I drafted the staff report, and -- and you
- 20 have somebody very senior who shows up and says, well,
- 21 actually that's true.
- MR. EDWIN HOUGHTON: Let -- let me be
- 23 perfectly clear. I've -- I've tried not to be
- 24 critical of Mr. Brown at all. I've tried not to.
- 25 I've tried to keep my comments to -- to --

- 1 MR. WILLIAM MCDOWELL: All right.
- 2 But --
- 3 MR. EDWIN HOUGHTON: But --
- 4 MR. FREDERICK CHENOWETH: Your Honour,
- 5 I have a little trouble with the -- with this line of
- 6 questioning. The evidence, as I recall it, given by
- 7 Ms. Wingrove was that she drafted it -- and you'll
- 8 recall the phrase because you took some interest in
- 9 it -- with the input of Mr. Houghton and others.
- 10 That's what she said.
- MR. WILLIAM MCDOWELL: Well, let's --
- 12 MR. FREDERICK CHENOWETH: So she said
- 13 she drafted it.
- 14 MR. WILLIAM MCDOWELL: Let's turn up
- 15 May 17th at page 334.
- 16 THE HONOURABLE FRANK MARROCCO: All
- 17 right. Let's turn it up and see if we can clarify.
- 18 And then Mr. Houghton was in the middle of an answer.
- MR. WILLIAM MCDOWELL: Right.

20

21 (BRIEF PAUSE)

- 23 CONTINUED BY MR. WILLIAM MCDOWELL:
- MR. WILLIAM MCDOWELL:
- 25 "This is the staff report that was

	135
1	prepared for that meeting."
2	Ms. Wingrove, yes:
3	"You were asked some questions about
4	it. It seems like a very long time
5	ago. And I believe that what you
6	testified was that Mr. Houghton had
7	prepared the first draft and then
8	sent it to you. You made some
9	revisions."
10	"Yes."
11	"And finalized it?"
12	Ms. Wingrove, yes.
13	"And I believe you had told us you
14	couldn't now recall what the
15	revisions were that you had made."
16	Ms. Wingrove:
17	"No. I would have to"
18	"Yes. And that's fair."
19	You know, it's pretty clear.
20	MR. EDWIN HOUGHTON: But there is no
21	evidence that shows that she did that. The evidence
22	is clearly the other direction where she's sending the
23	staff report to myself, Ms. Almas, Her Her Worship
24	asking saying that here is my draft, take a read of
25	it, make any changes, take special note to these

- 1 things that I've highlighted. I've tried not to
- 2 have -- put in too much detail. So it's -- you know,
- 3 so it doesn't get confusing.
- 4 And then, Ms. Almas responds and she
- 5 says, great. I'm just waiting for Ed to take a look.
- 6 I respond with just one spelling error. That's how it
- 7 went. That's what's -- that's the documents.
- 8 And then Mr. Chenoweth, in the
- 9 cross-examination, took her through those because
- 10 those -- those documents were brought up, and she
- 11 said, well, yeah. I guess -- I guess I did draft it,
- 12 and -- and I did it, you know, with -- you know
- 13 information from Mr. Houghton and others.
- MR. WILLIAM MCDOWELL: The
- 15 Commissioner's going to have to make findings of fact
- 16 about this. I'm sure he's taking a keen note of what
- 17 you're saying here.
- 18 But -- but anyway. Let me -- let me
- 19 move on. You say that there was absolutely no
- 20 confusion in the minds of members of Council about
- 21 this question of the dividend and the -- the
- 22 component -- the financial components of the bids.
- 23 Right?
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: And we turn up

137 TOC19- -- sorry -- -192460. 2 3 (BRIEF PAUSE) MR. WILLIAM MCDOWELL: And then scroll 5 down. So this is your announcement of the --7 MR. EDWIN HOUGHTON: Yes. MR. WILLIAM MCDOWELL: -- closing numbers, if I can call them that. Scroll up. And 10 there's Mr. Chadwick: 11 "Wait, that's 12 million. I thought 12 the total was 15 million. What 13 happened to the rest?" 14 MR. EDWIN HOUGHTON: Yeah. And 15 well -- and then there's other emails that --16 MR. WILLIAM MCDOWELL: Well, you then 17 -- yeah, I know you then, you know, attempt to answer 18 that question, but that to me sort of suggests there was a little bit of confusion. 20 MR. EDWIN HOUGHTON: Well, no, I don't think there was confusion, because they knew that they 21 22 were getting a lump of cash that was made up of the 23 promissory note, which they all knew about, and -- and 24 the -- and it's been there since 2000 or 2002, and --2.5 MR. WILLIAM MCDOWELL: It was the

- 1 Town's cash to begin with?
- 2 MR. EDWIN HOUGHTON: No, I -- I accept
- 3 that.
- 4 MR. WILLIAM MCDOWELL: Fair enough.
- 5 MR. EDWIN HOUGHTON: I accept that.
- 6 There was the -- the recapitalization, which was the
- 7 dividend, and then there was the \$8 million from the
- 8 50 percent share. And -- and they -- they didn't
- 9 really -- I mean, they -- they were aware of how it
- 10 came. I mean, there's lots of -- of things where,
- 11 again, there -- the -- the slides that say -- that
- 12 we've gone from 7.3 million to 8 million for 50
- 13 percent. And then -- and then what they're saying is,
- 14 We're only happy about the end number.
- They looked at the end number. They
- 16 didn't take, like, they're not going to say, Well, did
- 17 we get the 8 million or whatever? They -- they want
- 18 to know, Did we get -- and it was actually 14 million,
- 19 not 15 -- or not 12 -- but irrespective of that,
- 20 that's -- they were looking at only the end number.
- 21 That's what they're happy about getting.
- 22 So there was no misleading. There was
- 23 no confusion. It -- they -- they knew that there was
- 24 50 percent recapitalization, promissory note, et
- 25 cetera.

- 1 MR. WILLIAM MCDOWELL: All right.
- 2 Well, as I say, the Commissioner will have to sort all
- 3 this out.
- 4 So let's turn to the solar vent
- 5 project.

6

7 (BRIEF PAUSE)

- 9 MR. WILLIAM MCDOWELL: So again, we
- 10 talked about the -- this emotional allergy, and the
- 11 emotional allergy that -- that you have is towards
- 12 suggestions of impropriety or an air of impropriety,
- 13 correct?
- 14 MR. EDWIN HOUGHTON: Yeah, and I
- 15 mentioned emotional allergy once in -- in context,
- 16 yeah.
- 17 MR. WILLIAM MCDOWELL: I thought you
- 18 said it twice, actually, but leaving that aside, but -
- 19 but this is -- this is right, you have this
- 20 sensitivity to -- to any suggestions of impropriety or
- 21 appearance of impropriety?
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: And at the time
- 24 that the solar vent project is beginning, you are the
- 25 second senior-most public servant in -- in

- 1 Collingwood?
- 2 MR. EDWIN HOUGHTON: Yes.
- 3 MR. WILLIAM MCDOWELL: And in fact,
- 4 you -- quite unusually, you're -- are wearing two (2)
- 5 hats, and they're both extremely senior, right? One
- 6 (1) is the executive director position, the other
- 7 being the CEO of Collus?
- MR. EDWIN HOUGHTON: Yes.
- 9 MR. WILLIAM MCDOWELL: Okay. So let's
- 10 turn up TOC48018.
- 11
- 12 (BRIEF PAUSE)
- 13
- 14 MR. WILLIAM MCDOWELL: We looked at
- 15 this yesterday. This is the initial proposed
- 16 corporate structure, the memos for Mr. Bonwick?
- MR. EDWIN HOUGHTON: Yes.
- 18 MR. WILLIAM MCDOWELL: Okay. You've
- 19 known Mr. Budd for some time, I take it?
- MR. EDWIN HOUGHTON: Yes.
- 21 MR. WILLIAM MCDOWELL: He's the lawyer
- 22 that set up Collus. Is that right?
- MR. EDWIN HOUGHTON: Yes.
- MR. WILLIAM MCDOWELL: A very capable
- 25 guy, I guess?

- 1 MR. EDWIN HOUGHTON: Very smart man,
- 2 yeah.
- 3 MR. WILLIAM MCDOWELL: Very smart man,
- 4 very good lawyer in his time?
- 5 MR. EDWIN HOUGHTON: Very good lawyer.
- 6 MR. WILLIAM MCDOWELL: And you trusted
- 7 him at all times, I take it?
- MR. EDWIN HOUGHTON: I did trust him,
- 9 yeah.
- 10 MR. WILLIAM MCDOWELL: And nothing
- 11 that's happened in any of this has shaken your trust
- 12 in Mr. Budd?
- 13 MR. EDWIN HOUGHTON: In -- in what?
- 14 MR. WILLIAM MCDOWELL: Well, in -- in
- 15 the -- your dealings with him on the solar vent issue?
- MR. EDWIN HOUGHTON: They -- I think
- 17 Mr. Bonwick sent this one.
- MR. WILLIAM MCDOWELL: No, no, but
- 19 just answer the -- the overall question.
- MR. EDWIN HOUGHTON: Well --
- 21 MR. WILLIAM MCDOWELL: There's nothing
- 22 that's happened in relation to Mr. Budd and the solar
- 23 vents thing that would --
- MR. EDWIN HOUGHTON: No.
- MR. WILLIAM MCDOWELL: -- cause you to

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142
 1 mistrust him?
 2
                  MR. EDWIN HOUGHTON: No.
 3
                  MR. WILLIAM MCDOWELL: All right. So
  now...
 5
 6
                         (BRIEF PAUSE)
                  MR. WILLIAM MCDOWELL: Can we turn up
   TOC49530?
 9
10
11
                         (BRIEF PAUSE)
12
                  MR. WILLIAM MCDOWELL: So June 9th,
13
14 2011. Keep scrolling down.
15
16
                         (BRIEF PAUSE)
17
18
                  MR. WILLIAM MCDOWELL: Mr. Bonwick
19 says, "What's your Gmail address?" Keep scrolling up.
20
                  MR. EDWIN HOUGHTON: Yeah.
21
                  MR. WILLIAM MCDOWELL: You provide it
22 to him. He says,
23
                     "I would recommend from this point
24
                     Peter and I use this address. Mark
2.5
                     can tie it into your BlackBerry."
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Transcript Date June 12, 2019 143 1 Do you see that? 2 MR. EDWIN HOUGHTON: I see that, yes. MR. WILLIAM MCDOWELL: 3 Scrolling up, you say: 5 "I agree. Can you try it? I think you already did that." 6 You see that, right? MR. EDWIN HOUGHTON: Yes, I see that. 9 MR. WILLIAM MCDOWELL: Okay. So you -10 - throughout all of these events, 2011 going to 2012, are you using your BlackBerry, I take it? 11 12 MR. EDWIN HOUGHTON: Yeah, my 13 BlackBerry, yes. 14 MR. WILLIAM MCDOWELL: You still have 15 your BlackBerry? 16 MR. EDWIN HOUGHTON: Well, about

- 17 fifteen (15) different iter -- iterations of it, yeah.
- MR. WILLIAM MCDOWELL: Well, I just --
- 19 I -- I still have mine, so we I think we should stick
- 20 together, because there aren't very many of us
- 21 anymore.
- 22 But -- but if we look at this, your
- 23 evidence was you never use your Gmail account, right?
- 24 MR. EDWIN HOUGHTON: I very rarely use
- 25 it, yes.

- 1 MR. WILLIAM MCDOWELL: Very rarely,
- 2 but it's on your -- it's not just on your home
- 3 computer, it's on your phone as well, or was at this
- 4 time?
- 5 MR. EDWIN HOUGHTON: It -- well, it
- 6 just got put on my phone at that point in time, yes.
- 7 MR. WILLIAM MCDOWELL: It got put on
- 8 your phone at that -- that period of time. And so
- 9 when you get the initial proposal that we looked at
- 10 for Mr. Bonwick, you know, it -- it doesn't occur to
- 11 you to write back and say, To be clear, you know, the
- 12 first time you've raised this, I'm enthusiastic about
- 13 this project, but I -- I just cannot be involved in
- 14 this, for reasons you should appreciate.
- 15 You never think to shoot him off an
- 16 email saying that?
- 17 MR. EDWIN HOUGHTON: I didn't email
- 18 it, but I certainly said it in your -- and -- and in
- 19 hindsight -- hindsight, that's -- I absolutely should
- 20 have done that, yes.
- 21 MR. WILLIAM MCDOWELL: And if we look
- 22 at TOC5379.
- 23
- 24 (BRIEF PAUSE)
- 25

- 1 MR. WILLIAM MCDOWELL: Scroll down.
- 2 This is going up to November. This is the note from
- 3 Mr. Budd. And you're familiar with this, right?
- 4 MR. EDWIN HOUGHTON: Yes, I am.
- 5 MR. WILLIAM MCDOWELL: And as we
- 6 scroll through it, it says they need more working
- 7 capital, we're short of startup capital. We've
- 8 invested our spare change. It says:
- 9 "Before you both, the LDC marketers
- joined, the deal was 70/30 TB/PB, on
- 11 everything from sales cost,
- 12 marketing, et cetera."
- 13 So you made a comment in your evidence.
- 14 In answer to the questions of Ms. McGrann, that, Why
- 15 would anyone pay me? I'm not doing any work.
- But it is true that if he was going to
- 17 approach other LDCs, you've got the capacity, and the
- 18 contacts, and the expertise to do that?
- 19 MR. EDWIN HOUGHTON: Absolutely. I
- 20 guess what I was trying to say was that I'm doing that
- 21 in the -- in -- under the -- what -- what I was trying
- 22 to do, which was the pilot project, trying to get this
- 23 thing done.
- I -- I fully understand what you're
- 25 saying, and I get it --

- 1 MR. WILLIAM MCDOWELL: Okay.
- 2 MR. EDWIN HOUGHTON: -- but I -- but I
- 3 -- I've never been a partner, never was a partner to
- 4 2019 now, still not a partner, didn't get paid for it.
- 5 Happy to -- happy to try to get this thing off the
- 6 ground, happy, happy.
- 7 MR. WILLIAM MCDOWELL: Okay, but --
- 8 but if we look at it, he carries on. He says:
- 9 "Then, with Paul and Ed, with the
- inaugural LDC deal in sight, we
- 11 established an amended sharing
- 12 arrangement."
- 13 He sets out the percentages, and he
- 14 says, "That worked well. Paul agreed to it."
- So just taking you that far, the
- 16 trouble that I have with your evidence, to be candid,
- 17 is that here we've got someone who -- he's no longer a
- 18 lawyer, but was a very experienced lawyer who dealt
- 19 with agreements all the time, dealt with them in the
- 20 energy industry, and he's speaking here in the past
- 21 tense that, This was our deal, and then we amended it.
- 22 MR. EDWIN HOUGHTON: And -- and I -- I
- 23 accept that. But it says that it was -- the cash was
- 24 distributed to Compenso, and to Peter Budd, and Tom
- 25 Bushey. It didn't say, cash is distributed to Ed

- 1 Houghton, because it --
- 2 MR. WILLIAM MCDOWELL: I -- I
- 3 understand that, but it's the -- it's the sharing
- 4 arrangement that he's talking about in the past tense.
- 5 And if -- if he was aware -- and he's
- 6 going to come and testify -- if he was aware that you
- 7 had no interest in a sharing arrangement, I'm just not
- 8 -- I don't understand why someone of his experience
- 9 would be writing this?
- 10 MR. EDWIN HOUGHTON: I believe they --
- 11 they wanted me to be involved, and I've said that I
- 12 can't be involved. I'm not interested in being
- 13 involved.
- I can tell you that reading the email,
- 15 I see exactly what you say, but I can tell you also
- 16 when I get these long convoluted emails, I probably
- 17 only read partial of them and I just push them aside,
- 18 put them aside. I -- I should have emailed. I would
- 19 feel much more comfortable if I'd email and said, look
- 20 it guys, I can't be involved, but I wasn't involved.
- 21 I was involved from trying to get -- trying to get the
- 22 data, trying to do those kinds of things, trying to
- 23 get it off the ground. I was always wanting that to
- 24 happen.
- 25 MR. WILLIAM MCDOWELL: Okay. But let

- 1 me ask you something.
- Is it possible that you said something
- 3 to Mr. Budd along the way that led him to believe that
- 4 in the future you would be interested in being
- 5 involved, i.e., post Collus?
- 6 MR. EDWIN HOUGHTON: The -- the
- 7 Inquiry counsel asked that question the other day.
- 8 MR. WILLIAM MCDOWELL: Yeah. And you
- 9 --
- 10 MR. EDWIN HOUGHTON: And I --
- MR. WILLIAM MCDOWELL: -- you gave her
- 12 a long answer about it.
- 13 MR. EDWIN HOUGHTON: Well, I was
- 14 struggling with the idea of -- of trying to recall
- 15 whether, you know, in the -- in the back of your mind,
- 16 are you thinking of doing those things, did -- did --
- 17 from the back your mind, did it -- did it come to your
- 18 -- to the forefront.
- I don't recall actually ever saying
- 20 that, well, maybe in the future I'll become involved.
- 21 MR. WILLIAM MCDOWELL: Well, did you -
- 22 let me ask you this.
- Did you say to him, I cannot be
- 24 involved in this while I am at Collus, which would
- 25 have left open a possibility, if you weren't any

- 1 longer at Collus, that maybe things could be done?
- 2 MR. EDWIN HOUGHTON: Well, I wasn't
- 3 thinking of leaving Collus --
- 4 MR. WILLIAM MCDOWELL: I know that but
- 5 -- and I'm struggling with why this --
- 6 MR. EDWIN HOUGHTON: I -- I'm --
- 7 MR. WILLIAM MCDOWELL: -- email is
- 8 worded this way.
- 9 Sorry to talk over you.
- 10 MR. EDWIN HOUGHTON: No, it's my
- 11 fault.
- 12 I would struggle with the same thing.
- 13 I don't -- I don't think I said that. I -- it wasn't
- 14 in the back of my mind, like, I said, and I said, you
- 15 know, I can't be involved as -- as long as I'm with
- 16 Collus. I -- I don't know. I -- I don't recall.
- 17 MR. WILLIAM MCDOWELL: All right. And
- 18 you had an exchange yesterday with Ms. McGrann. Ms.
- 19 McGrann was asking you repeatedly, and frankly not
- 20 critical of you -- she asked the same question a
- 21 number of times. Why was it wrong or why would it
- 22 have been wrong for you to be involved while you're at
- 23 Collus?
- I presume the answer to that is, you're
- 25 a fiduciary of -- of Collus, right, and you can't have

- 1 an undisclosed interest in a company that's doing
- 2 business with Collus. Is that it?
- 3 MR. EDWIN HOUGHTON: One of -- I was
- 4 trying to think of a word, and I was fighting to think
- 5 of that word and I thought of it afterwards, and it
- 6 was moral compass. It didn't fit within my own moral
- 7 compass.
- 8 MR. WILLIAM MCDOWELL: Right. But
- 9 that's the -- maybe it's a legal question but -- but
- 10 that's the answer, is that I can't -- if I'm running a
- 11 company, I can't be secretly saying, well here's Acme
- 12 (phonetic) company, here, you -- we should buy Acme's
- 13 products and have an interest in Acme.
- 14 MR. EDWIN HOUGHTON: But -- but if I -
- 15 if I was involved, I could have -- I believe I could
- 16 have went to my board and said I'm involved with this,
- 17 and I don't know if it would have made much difference
- 18 to them, but because I wasn't involved, it was just --
- 19 I didn't want to be involved in the sense that I
- 20 didn't -- it -- it was not something that (a) I
- 21 wanted to do because I wanted to get this off the
- 22 ground for Collus.
- I wanted to get this -- I wanted this
- 24 to be something that we could be proud of. I wanted
- 25 this -- this -- this to -- to be a sustainable project

- 1 for -- for -- for Peter, for Ontario, for all of those
- 2 kinds of things, and -- and I should have been more
- 3 demonstrative to say, leave me out of these kinds of
- 4 emails.
- 5 MR. WILLIAM MCDOWELL: Okay.
- 6 MR. EDWIN HOUGHTON: Just leave me to
- 7 my job.
- 8 MR. WILLIAM MCDOWELL: Let's look at
- 9 Foundation Document 1-3 at paragraph 49.

10

11 (BRIEF PAUSE)

- MR. WILLIAM MCDOWELL: So again, it
- 14 really is the same question. Here's another different
- 15 financial proposal, I've got these out of order, but
- 16 you -- do you know whether you separately said in
- 17 relation to this one, to somebody, I can't be involved
- 18 in this, as I've said?
- MR. EDWIN HOUGHTON: Well, again, I
- 20 think it -- it also goes to the fact that this started
- 21 in April or whatever it was, going through to
- 22 September, going through to 2012, and there's still --
- 23 there's still no agreement because I'm not -- I'm not
- 24 interested in being involved.
- I -- I -- I'm -- I tell you that I

- 1 should have sent an email saying I don't want to be
- 2 involved but I -- I had told both Mr. Ben -- or Mr.
- 3 Bonwick and Mr. Budd that I cannot be involved, don't
- 4 want to be involved, anything that has anything to do
- 5 with Collingwood.
- 6 MR. WILLIAM MCDOWELL: Yeah, but
- 7 scroll up to paragraph 50.

8

9 (BRIEF PAUSE)

10

- 11 MR. WILLIAM MCDOWELL: Let's look at
- 12 that email, TOC60031.

13

14 (BRIEF PAUSE)

- MR. WILLIAM MCDOWELL: So this, I
- 17 think, is sent to the accountant actually, Mr. Lerner,
- 18 and there Mr. Budd is saying:
- "I met with our two (2) LDC marketer
- 20 partners last week. They would like
- 21 to try their hands at adjusting the
- 22 spreadsheet to reflect their sales
- pro -- projections to the Company,
- if we allow them to do that, because
- I saw the sheet was a PDF."

- 1 You see that, right?
- MR. EDWIN HOUGHTON: I see that, yeah.
- 3 MR. WILLIAM MCDOWELL: And that's
- 4 copied to you. So when I look at this one, this goes
- 5 beyond the kind of blue sky and what if we gave you a
- 6 share.
- 7 MR. EDWIN HOUGHTON: Right.
- 8 MR. WILLIAM MCDOWELL: This is Mr.
- 9 Budd suggesting someone, I believe a professional --
- 10 my guys want to -- my partners want to tinker with the
- 11 way we're looking at our financial results or
- 12 projections, right?
- 13 MR. EDWIN HOUGHTON: I also think
- 14 that, if -- if I -- if I looked at what they were
- 15 thinking about from projections, I'm thinking about it
- 16 from the perspective of what do I think we could do
- 17 with Collus, potentially PowerStream, Orangeville,
- 18 those kinds of things. I'm looking at it from the
- 19 perspective of the project.
- 20 And so if -- if I believe -- if I was
- 21 looking at it -- I was not looking at it as a partner
- 22 in the sense of business partner; I'm looking at it as
- 23 the perspective of a partner trying to put this
- 24 strateg -- the solar partnership together for the --
- 25 for the -- for the group. I -- I don't have a

- 1 recollect of even seeing this, but -- but to me, if --
- 2 if -- if the words are that way, there could have been
- 3 discussions between Mr. Bonwick and -- and Mr. Budd,
- 4 that's up to them. But again, I think I had been
- 5 clear but I also recognize I should have been clearer.
- 6 MR. WILLIAM MCDOWELL: But in this one
- 7 -- there's the original message. Then you send -- you
- 8 send it on to Mr. Bonwick, it looks like. In other
- 9 words, you -- you take the message and you forward it.
- 10 MR. EDWIN HOUGHTON: I did?
- 11 MR. WILLIAM MCDOWELL: Looks like it.
- MR. EDWIN HOUGHTON: Oh.
- MR. WILLIAM MCDOWELL: If you look at
- 14 the top there.
- MR. EDWIN HOUGHTON: Well, he already
- 16 had it.
- 17 MR. WILLIAM MCDOWELL: I understand
- 18 that, but it looks like there's a separate message
- 19 from you.
- MR. EDWIN HOUGHTON: Oh.
- 21 MR. WILLIAM MCDOWELL: If you did, at
- 22 this distance you can't shed any light on that, I take
- 23 it?
- 24 MR. EDWIN HOUGHTON: I'm sorry?
- MR. WILLIAM MCDOWELL: You know, we're

Transcript Date June 12, 2019 155 years on from this. You don't know why you did that? 2 MR. EDWIN HOUGHTON: I have no clue. 3 MR. WILLIAM MCDOWELL: Okay. MR. EDWIN HOUGHTON: It could have been me even doing something, but, yeah -- but I -- I -- I've looked at some of their -- and -- and this is what, in -- for 2012, and I think we were -- we were talking about, what are we going to -- what -- what do we think from a sales perspective. 10 MR. WILLIAM MCDOWELL: And let's look 11 at 61. 12 13 (BRIEF PAUSE) 14 15 MR. WILLIAM MCDOWELL: So this one -so this is a hiring decision, and probably we should -- we should pull up the actual email that's listed. 17 18 Yes -- five seven. 19 20 (BRIEF PAUSE) 21 22 MR. WILLIAM MCDOWELL: Scroll down. 23 24 (BRIEF PAUSE)

2.5

156 MR. WILLIAM MCDOWELL: Okay. So we 1 2 can go up. 3 MR. EDWIN HOUGHTON: Can I read it 4 just on the way through --5 MR. WILLIAM MCDOWELL: Yeah, of 6 course. Go ahead, take your time. 7 (BRIEF PAUSE) 9 10 MR. EDWIN HOUGHTON: Go up, please. 11 12 (BRIEF PAUSE) 13 14 MR. EDWIN HOUGHTON: Scroll up, 15 please. 16 17 (BRIEF PAUSE) 18 19 MR. WILLIAM MCDOWELL: Do you recall 20 the person who's --21 MR. EDWIN HOUGHTON: Oh, sorry. I'm 22 still reading. 23 MR. WILLIAM MCDOWELL: While you're 24 reading though, do you know who it is that they're 25 talking about there?

- 1 MR. EDWIN HOUGHTON: I actually don't,
- 2 to tell you the truth. Paul might remember. I don't
- 3 know. But can you go down a little bit?
- 4 Okay. Go back up. Thank you. Okay.
- 5 Keep going. Keep going.

6

7 (BRIEF PAUSE)

- 9 MR. EDWIN HOUGHTON: Okay. Yeah.
- 10 Okay.
- MR. WILLIAM MCDOWELL: Okay. So let
- 12 me put this in context. In your capacity as the CEO
- 13 of Collus, ISSI is a supplier to the company. That's
- 14 what it comes to.
- 15 MR. EDWIN HOUGHTON: Yeah. I think
- 16 what we -- we've tried to make them part of -- of this
- 17 solar partnership initiative or whatever you want to
- 18 call it. Yes.
- MR. WILLIAM MCDOWELL: Right. But
- 20 they're -- fundamentally, they're supplying you --
- 21 MR. EDWIN HOUGHTON: That's correct.
- 22 MR. WILLIAM MCDOWELL: -- with devices
- 23 and...
- MR. EDWIN HOUGHTON: Yeah.
- 25 MR. WILLIAM MCDOWELL: Got to be

- 1 careful not to talk over each other just for the
- 2 transcript.
- 3 MR. EDWIN HOUGHTON: My apologies.
- 4 MR. WILLIAM MCDOWELL: But that's what
- 5 they are. They're -- they're supplying these goods to
- 6 you, and you're then marketing them together with the
- 7 company. Correct?
- MR. EDWIN HOUGHTON: Correct.
- 9 MR. WILLIAM MCDOWELL: And then when
- 10 you look at this whole string, there is a debate going
- 11 on whether we need to hire this person who has got
- 12 political expertise and so on. This really is an
- 13 internal ISSI decision. Correct?
- 14 MR. EDWIN HOUGHTON: Yeah. I think
- 15 the difference is when you -- when you look at the
- 16 email, what they were talking about is how -- how -- I
- 17 was pretty firm in how I wanted to roll things out,
- 18 how I wanted to get these things out.
- 19 And I think if we could scroll back
- 20 down, I can read the part that -- that I think fussed
- 21 people. Keep going back down. Down, down. Down,
- 22 down. Keep going down. Keep going down. Sorry, keep
- 23 going. Keep going until I tell you to stop. Keep
- 24 going. Okay. Good. Oh, I think there's maybe -- was
- 25 there a little bit more maybe. Okay. Going back up

- 1 now. Okay.
- 2 It -- it was that:
- "ISSI has brought so and so on board
- 4 as vice-president of regulatory.
- 5 She's done work, and I'm told she's
- 6 very well connected at all levels.
- 7 You may want to coordinate your
- 8 approach with..."
- 9 Whoever this person is. And I think
- 10 that what we were -- what I'm -- I was pretty adamant
- 11 about how things needed to be controlled.
- So now all of a sudden, they're
- 13 throwing another person into the layer of this thing,
- 14 and I think that that's what Mr. Bonwick first reacted
- 15 to. And then I think Peter goes through this big
- 16 iteration, here's why I want to hire this person.
- But he's suggesting in these -- this
- 18 first email that we -- we -- my partner -- our -- I
- 19 almost said a partnership, but you know, it was about
- 20 a solar partnership, the pilot -- we were now going to
- 21 have to coordinate through this person.
- 22 And I think that that's what he -- that
- 23 Mr. Bonwick first reacted to. And then I said I can
- 24 see both sides of this thing. We just need to have a
- 25 conversation about it. As long as it doesn't affect

- l anything of how we're going to do it, how we're going
- 2 to put -- roll it out, that's -- I'm good with that.
- 3 MR. WILLIAM MCDOWELL: Can you just
- 4 keep going up.
- 5 MR. EDWIN HOUGHTON: Yeah.

6

7 (BRIEF PAUSE)

- 9 MR. WILLIAM MCDOWELL: So again, I
- 10 hear what you're saying, but fundamentally, it's
- 11 really up to Mr. Budd and Mr. Bushey who they hired to
- 12 run this company -- or to work at this company, isn't
- 13 it?
- 14 MR. EDWIN HOUGHTON: One hundred
- 15 percent.
- MR. WILLIAM MCDOWELL: Okay
- MR. EDWIN HOUGHTON: One hundred
- 18 percent. But -- but it wasn't the first time that
- 19 Peter had said that they're going to be doing
- 20 something, and he -- you know, this was going to be
- 21 good for the company.
- 22 And him and I kind of went, whoa, wait
- 23 a second. That's kind of flying in the face of how I
- 24 saw this thing to be coordinated and rolled out.
- 25 So my -- maybe selfishly -- my thoughts

- 1 were, what's the best for the pilot project versus
- 2 ISSI? And I -- I feel embarrassed about that now
- 3 but -- when I read it the second time.
- 4 But that -- that's what this was about
- 5 as well is -- and then -- but when I read it, I was
- 6 less fussed, but I would assume -- and you're going to
- 7 have to ask Mr. Bonwick -- I would assume that's why
- 8 he reacted to this.
- 9 MR. WILLIAM MCDOWELL: Well, we'll ask
- 10 Mr. Bonwick. But just pausing there, we saw the --
- 11 the initial -- not the initial but the email where
- 12 Mr. Budd is talking in the past tense -- we don't need
- 13 to turn it out -- 65379.
- 14 But there he talks about cash being
- 15 distributed to Compenso?
- 16 MR. EDWIN HOUGHTON: That is correct.
- 17 MR. WILLIAM MCDOWELL: And so I take
- 18 it there was no question that you understood that
- 19 Mr. Bonwick had a financial interest in -- in ISSI.
- 20 MR. EDWIN HOUGHTON: No. I -- I knew
- 21 that. And there was quite a bit of work that was
- 22 going on coordinating, you know, the solar event;
- 23 coordinating, you know -- you know, having people at
- 24 the -- the farmer's market; having, you know, people
- 25 going door to door; putting together who's going to be

- 1 doing the installations. There was quite a bit of
- 2 work that was got -- going on behind that that Collus
- 3 wasn't paying for.
- 4 MR. WILLIAM MCDOWELL: Okay. Did you
- 5 also, at some point, interview Phillip Budd, who was
- 6 the son of -- I guess the son of Peter Budd for a
- 7 sales position?
- 8 MR. EDWIN HOUGHTON: Did I?
- 9 MR. WILLIAM MCDOWELL: Yes.
- 10 MR. EDWIN HOUGHTON: I know Phillip,
- 11 so I wouldn't need to interview him.
- MR. WILLIAM MCDOWELL: Right. Did you
- 13 look at his CV and weigh in on whether or not he
- 14 should join the company?
- MR. EDWIN HOUGHTON: I don't recall
- 16 that.
- 17 MR. WILLIAM MCDOWELL: Okay. But --
- 18 MR. EDWIN HOUGHTON: I -- I don't
- 19 recall that happening.
- MR. WILLIAM MCDOWELL: All right.
- 21 That's fine. We'll ask -- we'll ask Mr. Budd.
- 22 All right. Let's turn to paragraph 65
- 23 of the -- of 1-3.
- 24
- 25 (BRIEF PAUSE)

- 1 MR. WILLIAM MCDOWELL: So you gave
- 2 some evidence about this. This is the one -- Mr. Budd
- 3 sends an email to you and Mr. Bonwick talking about
- 4 the new era ISSI. It says:
- 5 "You may recall the discussion that
- 6 we gather the clan together in
- 7 January in Collingwood to discuss
- 8 the structural issues surrounding
- 9 ISSI, and the marketing successes,
- and general company plans for 2012."
- 11 You see that? Right?
- 12 MR. EDWIN HOUGHTON: I do, yes.
- MR. WILLIAM MCDOWELL: Okay. Then we
- 14 scroll down. He talks about Howard Lerner, the
- 15 accountant, to have him run hypothetical business
- 16 models now that we know our cost structure is better.
- 17 And scrolling down. Then he has a
- 18 number of proposals that we don't have to go into.
- 19 You see that? Right?
- MR. EDWIN HOUGHTON: I do.
- 21 MR. WILLIAM MCDOWELL: And again, you
- 22 didn't respond at any -- in writing to this email?
- 23 MR. EDWIN HOUGHTON: After this one, I
- 24 responded in very strong terms that okay, enough. No
- 25 more.

164 MR. WILLIAM MCDOWELL: But not in 1 2 writing. 3 MR. EDWIN HOUGHTON: I have -- I have a tendency to phone call. I -- I'm an older --5 MR. WILLIAM MCDOWELL: Look, I'm not -- I'm not being critical of that. But -- but there's nothing in writing that we can -- we can point to. Right? MR. EDWIN HOUGHTON: Not that I'm aware of, but this is the last reiteration that I 10 11 remember ever seeing. And certainly -- again, going to the end, I've never been a partner in the company. 12 13 MR. WILLIAM MCDOWELL: Right. 14 there -- and let's turn up the transcript June 7th, 15 page 241. 16 17 (BRIEF PAUSE) 18 19 MR. WILLIAM MCDOWELL: Scrolling down. 20 Mr. Chenoweth says: 21 "Did you ever attend on a Howard 22 Lerner, an accountant of 23 Mr. Budd's?" 24 It goes on, then you say no. You see 25 that? Right?

165 MR. EDWIN HOUGHTON: Yeah. 1 2 MR. WILLIAM MCDOWELL: Okay. And if 3 we move ahead to page 243. 5 (BRIEF PAUSE) 6 7 MR. WILLIAM MCDOWELL: Still talking about the same document. 9 MR. EDWIN HOUGHTON: Yeah. 10 MR. WILLIAM MCDOWELL: 11 "Did you ever become involved in any 12 such meeting, either this Sunday or at a later date?" 13 "I had met Peter before for social 14 15 things, but I've never met with him 16 regarding this." 17 Right? MR. EDWIN HOUGHTON: Yeah. This --18 19 this particular date they were talking about, yes. 20 MR. WILLIAM MCDOWELL: Right. So the gathering of the clan didn't take place. 21 22 MR. EDWIN HOUGHTON: I'm -- I'm almost a hundred percent the gathering of the clan did not 24 take place. And I think it was as a result of the 25 fact that I said finally, please.

166 1 MR. WILLIAM MCDOWELL: All right. Could we look at CJI- -- I think it's -11185. 3 (BRIEF PAUSE) 5 6 MR. WILLIAM MCDOWELL: So let's scroll down to the bottom here. So this is the email. 8 MR. EDWIN HOUGHTON: Same email, yeah. 9 Same email. MR. WILLIAM MCDOWELL: 10 MR. EDWIN HOUGHTON: Yeah. 11 MR. WILLIAM MCDOWELL: Let's keep 12 going up. 13 MR. EDWIN HOUGHTON: Yeah. 14 MR. WILLIAM MCDOWELL: So this is 15 Mr. Bonwick's email, Sunday, 22nd of January: 16 "Peter, I very much look forward to 17 sitting down with everyone to cement 18 a relationship that will produce significant wealth for all involved. 19 20 I did speak with Ed last night and 21 confirmed the meeting for Sunday." 22 You see that? 23 MR. EDWIN HOUGHTON: I see that, yeah. 24 MR. WILLIAM MCDOWELL: Right. And 25 then it says:

	167
1	"I appreciate that these are
2	reference points for discussion
3	purposes only. While I very much
4	respect the need for Tom to have a
5	comfort level, I would respectfully
6	submit that the same consideration
7	must also be extended to all
8	parties.
9	In my experience, this is the only
10	way success can be achieved."
11	Do you see that?
12	MR. EDWIN HOUGHTON: Yes, I do.
13	MR. WILLIAM MCDOWELL:
14	"Please identify a place you would
15	like to meet and Ed and I will
16	arrange to be there."
17	You see that?
18	MR. EDWIN HOUGHTON: I see that, yeah.
19	MR. WILLIAM MCDOWELL: So, it looks as
20	though there was a discussion between you and Mr.
21	Bonwick about this prospective gathering of the clan?
22	MR. EDWIN HOUGHTON: Yes. And I wish
23	if Mr. Bonwick wasn't here so that I could say it,
24	and then you could confirm, but because I've not
25	spoke to him about it because I just saw this I

- 1 believe I saw this yesterday.
- 2 But when I -- when I spoke to Mr.
- 3 Bonwick, we were talking about the ongoing pilot
- 4 project --
- 5 MR. WILLIAM MCDOWELL: M-hm.
- 6 MR. EDWIN HOUGHTON: -- ongoing pilot
- 7 project. I have a tendency again not to read all --
- 8 all emails. I then read the emails. Once -- once --
- 9 I think it even says at my house or something like
- 10 that.
- 11 When -- when I -- then I read the
- 12 entire email. And that's when I just said, I've said
- 13 it once, I've said it twice, I've said it three (3)
- 14 times now, I cannot, will not be involved, period, so
- 15 this -- this conversation never happened -- or this --
- 16 and -- and if it did, it certainly didn't happen with
- 17 me or at my house or -- because the co -- it did not
- 18 occur.
- 19 MR. WILLIAM MCDOWELL: So, you saw
- 20 this email yesterday?
- 21 MR. EDWIN HOUGHTON: Somebody sent
- 22 this out yesterday, I -- I believe.
- MR. WILLIAM MCDOWELL: Or a couple
- 24 days ago or something?
- MR. EDWIN HOUGHTON: Or maybe it was,

- 1 yes.
- MR. WILLIAM MCDOWELL: Right, in a
- 3 long list of documents?
- 4 MR. EDWIN HOUGHTON: Yes.
- 5 MR. WILLIAM MCDOWELL: Right. And you
- 6 looked at the document at that point?
- 7 MR. EDWIN HOUGHTON: I guess, yeah.
- 8 MR. WILLIAM MCDOWELL: Right. And
- 9 that was after you had testified on June the 7th, I --
- 10 I take it? It was because it came out on the weekend,
- 11 I think.
- MR. EDWIN HOUGHTON: I don't know. I
- 13 don't remember, but...
- 14 MR. WILLIAM MCDOWELL: And if we keep
- 15 scrolling up, Mr. Budd says:
- 16 "Perhaps you could select a place
- 17 where we could meet as I don't know
- 18 anyplace particularly except the
- 19 Cranberry Inn."
- Is the Cranberry Inn now the Living
- 21 Waters or something?
- MR. EDWIN HOUGHTON: Something like
- 23 that, yeah.
- 24 MR. WILLIAM MCDOWELL: And then Mr.
- 25 Bonwick says:

170 "Ed and I would propose that we meet 1 2 at Ed's house for 2:00 p.m. 3 let us know if Tom requires transportation or directions." 5 You're copied in that email? MR. EDWIN HOUGHTON: 6 That's correct. MR. WILLIAM MCDOWELL: I assume, you know, unless Mr. Bonwick is more impolite than I imagined him to be, that he'd spoken to you about whether he could have this meeting at your house? 10 11 MR. EDWIN HOUGHTON: Yes. Again, we -- we had talked about the fact that we're going to 13 have a meeting, it's about the project, the pilot project. And then I've subsequently see that there's 14 15 significantly more of that to be discussed. 16 And I said, I cannot, do not, will not be involved, period. 17 18 MR. WILLIAM MCDOWELL: All right. 19 if we keep going up... It's blacked out after that. But -- but from this -- so this is being sent on the 20 morning of the date of the proposed meeting, January 21 22 te -- 22nd. 23 I take it from this that the only 24 inference is that these folks did turn up at your 25 house?

- 1 MR. EDWIN HOUGHTON: I can tell you
- 2 I've only seen Mr. Bushey at the solar vent event in
- 3 Collingwood once.
- 4 MR. WILLIAM MCDOWELL: So -- so after
- 5 all of this exchange and a very specific proposal and
- 6 an agenda about what's going to be discussed, are you
- 7 telling me these people didn't come to your house?
- MR. EDWIN HOUGHTON: They didn't come
- 9 to my house.

10

11 (BRIEF PAUSE)

- MR. WILLIAM MCDOWELL: Well, I confess
- 14 I'm -- I'm troubled by this because here there's an
- 15 agenda which again talks about you having a financial
- 16 interest in the company, correct?
- MR. EDWIN HOUGHTON: There's --
- 18 there's an agenda that started way back in April or
- 19 whatever all the way through trying to come up with
- 20 any of this and -- and I don't have a financial
- 21 interest. And here it is again 2019. I still don't
- 22 have a financial interest.
- MR. WILLIAM MCDOWELL: All right. But
- 24 -- but somebody sends an email saying here's what I
- 25 want to talk to you about, let's meet?

- 1 MR. EDWIN HOUGHTON: Right.
- MR. WILLIAM MCDOWELL: There's a back
- 3 and forth:
- "Yes, let's meet on Sunday. Yes,
- 5 let's meet at Sun -- on Sunday at
- Ed's house."
- 7 MR. EDWIN HOUGHTON: That's -- and
- 8 that's what --
- 9 MR. WILLIAM MCDOWELL: But --
- MR. EDWIN HOUGHTON: You get two (2)
- 11 or three (3) emails and you fi -- have a tendency to
- 12 then read the whole thing, yes.
- 13 MR. WILLIAM MCDOWELL: I know. But, I
- 14 mean, in my world, if somebody's proposing to come to
- 15 my house on Sunday during the NFL playoffs to talk
- 16 about something, I'm going to send back an email
- 17 saying, whoa, I don't want to have a meeting about
- 18 this because, as you know, I don't want to be involved
- 19 in this.
- 20 MR. EDWIN HOUGHTON: And I ma -- I
- 21 made the phone call instead, which was quicker.
- 22 MR. WILLIAM MCDOWELL: Which is
- 23 quicker. And that's -- so is this proposed meeting
- 24 that causes you to finally sort of shout down the
- 25 line, I have no interest at all? Is that right?

- 1 MR. EDWIN HOUGHTON: Pardon me?
- 2 MR. WILLIAM MCDOWELL: And is -- is
- 3 this the final discussion that there ever is about
- 4 whether you've got a financial interest in the
- 5 company?
- 6 MR. EDWIN HOUGHTON: I don't recall
- 7 any other times when there's a financial interest in
- 8 ISSI at all ever anymore. And -- and again, I wanted
- 9 ISSI to be successful. I wanted the project to be
- 10 successful. I wanted the event -- or the -- the
- 11 technology be -- to be successful.
- 12 It could be successful with my
- 13 assistance and my efforts, but it wasn't something
- 14 that I was doing. If I was -- if I was interested in
- 15 money, I could have went to the Town of Collingwood
- 16 and said I do -- I've looked after this for thirteen
- 17 (13) years, I looked after this for thirteen (13)
- 18 months, but it wasn't something that I -- I was going
- 19 to become a partner in.
- MR. WILLIAM MCDOWELL: All right. So,
- 21 let's just look at the email that's in front of us.
- "Ed and I would propose that we meet
- 23 at Ed's house."
- MR. EDWIN HOUGHTON: Yes.
- 25 MR. WILLIAM MCDOWELL: Is Mr. Bonwick

- 1 making that up, that you and he had proposed that you
- 2 were going to meet at your house?
- 3 MR. EDWIN HOUGHTON: No, I'm not --
- 4 I'm not suggesting that.
- 5 MR. WILLIAM MCDOWELL: Well, no, but,
- 6 I mean, he says that --
- 7 MR. EDWIN HOUGHTON: No.
- 8 MR. WILLIAM MCDOWELL: -- that you've
- 9 had a discussion about having a meeting at your house.
- 10 MR. EDWIN HOUGHTON: We did. As -- as
- 11 I said, we had a discussion. My assumption -- yeah,
- 12 we -- we want to be able to carry on this thing. My
- 13 assumption was the con -- the -- the discussion was
- 14 going to be about we're going to be talking about the
- 15 solar vent, how many we're going to do, those kinds of
- 16 things, all -- all about the project.
- 17 And then when you get two (2) or three
- 18 (3) emails, then you start reading all of it. And
- 19 then you -- and I was, like, stop the presses.
- 20 MR. WILLIAM MCDOWELL: Okay. So, as -
- 21 so -- so, sometime on the morning of January 22nd
- 22 you looked at the whole email chain and you called the
- 23 whole thing off?
- 24 MR. EDWIN HOUGHTON: I did. That's my
- 25 recollection.

175 MR. WILLIAM MCDOWELL: Okay. Let's 1 keep scrolling down. 3 (BRIEF PAUSE) 5 6 MR. WILLIAM MCDOWELL: Mr. Bonwick says there: 7 8 "I did speak with Ed last night, 9 confirmed the meeting for Sunday." 10 There was a discussion between you and 11 Mr. Bonwick --12 MR. EDWIN HOUGHTON: Yes. 13 MR. WILLIAM MCDOWELL: -- about having 14 a meeting? 15 MR. EDWIN HOUGHTON: Yes. 16 MR. WILLIAM MCDOWELL: Your evidence 17 is that the meeting was to be about something else? 18 MR. EDWIN HOUGHTON: My -- my -- no, 19 my assumption was it was about something else, yes. 20 MR. WILLIAM MCDOWELL: All right. 21 Keep going down. 22 23 (BRIEF PAUSE) 24 2.5 MR. WILLIAM MCDOWELL: Now, let me

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176
   look at TOC261265.
 2
 3
                         (BRIEF PAUSE)
 5
                  MR. WILLIAM MCDOWELL: So, in this
   instance, Ms. Stec sent you some fairly elaborate
 7
   information concerning Green Leaf initiatives?
 8
                  MR. EDWIN HOUGHTON:
                                       Okay.
 9
                  MR. WILLIAM MCDOWELL: Do you recall
10 that?
11
                  MR. EDWIN HOUGHTON: I -- I don't
12 recall it actually.
13
14
                          (BRIEF PAUSE)
15
16
                  MR. WILLIAM MCDOWELL: So, if we turn
   up 1-3 paragraph 108.
17
18
19
                          (BRIEF PAUSE)
20
21
                  MR. WILLIAM MCDOWELL: All right. And
22
   then carry on. Then a lot of the text of what she
23
   sent you is set out here. Do you recall seeing this
24 when she sent it to you?
2.5
                  MR. EDWIN HOUGHTON: There was a
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- 1 number of emails at that time of my career. Can I
- 2 keep seeing the rest of them?
- 3 MR. WILLIAM MCDOWELL: Yeah, sure, go
- 4 ahead.
- 5 MR. EDWIN HOUGHTON: So again, what
- 6 we're trying to do is roll out the -- the solar
- 7 project to try to get it to become a -- something that
- 8 the OPA would recognize and be able to, hopefully,
- 9 acknowledge it so that we can get our original
- 10 investment back.
- Okay, I think that's good.
- MR. WILLIAM MCDOWELL: So if we keep
- 13 scrolling.
- 14
- 15 (BRIEF PAUSE)
- 16
- 17 MR. WILLIAM MCDOWELL: And then
- 18 there's a mention there, lead Sprung, Green Leaf is
- 19 officially a manufacturers rep for Sprung. Do you
- 20 recall seeing that?
- 21 MR. EDWIN HOUGHTON: Yes, I do.
- 22 MR. WILLIAM MCDOWELL: You recall
- 23 seeing that part.
- Now this one, this memo, if we go to
- 25 paragraph 110, this -- you said:

178 "Hi Abby, I'm not sure why you sent 1 2 this to me, I'm sure that it was an error." 3 Right? 5 MR. EDWIN HOUGHTON: I guess. 6 MR. WILLIAM MCDOWELL: Right, because she's sending you a whole bunch of confidential business information. 9 MR. EDWIN HOUGHTON: 10 MR. WILLIAM MCDOWELL: You don't have any -- you don't have any financial interest in Green 12 Leaf? 13 MR. EDWIN HOUGHTON: I have no 14 financial interest in Green Leaf. 15 MR. WILLIAM MCDOWELL: So there's no reason for her to send you this and you promptly send her back an email, right? 17 18 MR. EDWIN HOUGHTON: I guess. Well, I 19 did, I'm seeing that, but --20 MR. WILLIAM MCDOWELL: Right. I guess 21 the --22 MR. EDWIN HOUGHTON: Why I didn't do 23 it before, you're asking? 24 MR. WILLIAM MCDOWELL: It's the 25 troubling thing. We're all here looking at this

- 1 record and here you sent an email back and it's just
- 2 bad luck, I guess, that you didn't send them back in
- 3 any other instance where there's a suggestion that you
- 4 had a financial interest.
- 5 MR. EDWIN HOUGHTON: I think that
- 6 there's maybe a couple of reasons and it's not --
- 7 they're not good reasons, maybe, but they're reasons.
- If you think about the time from 2011
- 9 to 20 -- say, January 2013 even, where this is
- 10 starting, I was extremely busy. If I was getting two
- 11 hundred (200) or three hundred (300) emails a day,
- 12 that's not an exaggeration and I probably didn't read
- 13 half of them and I probably should have responded, I
- 14 think, I should have responded as I did with -- with
- 15 this one.
- 16 And -- and I didn't do that, but I did
- 17 always make a call and I think -- I think if you have
- 18 an opportunity to speak to Mr. Bonwick, he'll tell you
- 19 that I had no financial interest in -- in the company
- 20 and I never have. And --
- 21 MR. WILLIAM MCDOWELL: In Green Leaf?
- 22 MR. EDWIN HOUGHTON: In -- in -- I'm
- 23 talking ISSI, yes.
- 24 MR. WILLIAM MCDOWELL: All right.
- 25 You did understand that Mr. Bonwick had

- 1 a financial interest in Green Leaf though?
- 2 MR. EDWIN HOUGHTON: I think Green
- 3 Leaf is a new company after the fact, yes I did, yes.
- 4 MR. WILLIAM MCDOWELL: Just looking at
- 5 FD paragraph 112. Sorry, it should be -- I think it's
- 6 1-3 paragraph 112.
- 7 So the Councillor emails you asking
- 8 about Green Leaf, this is in 2013. You told him that
- 9 Bonwick is not involved. Do you recall this exchange?
- 10 MR. EDWIN HOUGHTON: I recall the
- 11 exchange somewhat, yes, in May of 2013, yes.
- 12 MR. WILLIAM MCDOWELL: If we look at
- 13 TOC133498. So that's the cover -- keep going down.
- 14 And then 133497. Sorry, 133498.
- So this is the application to the OPA
- 16 Conservation Fund?
- MR. EDWIN HOUGHTON: Okay.
- 18 MR. WILLIAM MCDOWELL: And then if we
- 19 turn up page 7. Project team and partners, Paul
- 20 Bonwick, it says there Green Leaf distribution
- 21 proprietor.
- Were you aware of this application? I
- 23 take it you were at some point?
- 24 MR. EDWIN HOUGHTON: I was well aware
- 25 of it, yes.

1 MR. WILLIAM MCDOWELL: All right. And

- 2 were you aware as of that point that Mr. Bonwick was,
- 3 in fact, a proprietor Green Leaf?
- 4 MR. EDWIN HOUGHTON: I -- I probably
- 5 was, yes.
- 6 MR. WILLIAM MCDOWELL: Let's go to the
- 7 -- down to the bottom. Go to page 1.
- MR. EDWIN HOUGHTON: Can we also note
- 9 though, it just says I'm a -- I'm only a -- sorry, go
- 10 back.
- 11 I'm just a promotions partner in the
- 12 sense, I'm just trying to get the project done.
- 13 MR. WILLIAM MCDOWELL: I see that.
- 14 Keep going down. Submission date, March 29th, 2012.
- So you see that, right?
- 16 MR. EDWIN HOUGHTON: I do, yes.
- 17 MR. WILLIAM MCDOWELL: So I guess the
- 18 only point here is that in 2013 you're saying to the
- 19 Councillor Bonwick is not involved with Green Leaf,
- 20 but --
- 21 MR. EDWIN HOUGHTON: No. I think was
- 22 I -- what I'm saying it was -- I may have said he
- 23 wasn't involved with Green Leaf, I think I was saying
- 24 it was more Abby and I'm --
- MR. WILLIAM MCDOWELL: Well, let's

- 1 just -- it's not the biggest point, but let's just
- 2 look at that.
- 3 MR. EDWIN HOUGHTON: There's a lot of
- 4 pressure going on at that point in time in my life as
- 5 well.
- 6 MR. WILLIAM MCDOWELL: TOC325145.001,
- 7 so scroll down. So keep going down. All right, let's
- 8 go up. The highlighted parts of this -- somebody's
- 9 email accurate, was Bonwick the distributor for
- 10 Sprung. Keep scrolling up.
- I asked the same question, the answer
- 12 is no. Right. So Green Leaf was distributing for
- 13 Sprung and that wasn't Bonwick. Keep going up.
- 14 Green Leaf is not distributing. Keep
- 15 going up.
- 16 He asks another question, the letter
- 17 sent to him says Green Leaf Bonwick is a distributor
- 18 for Sprung. Keep going down, it says is Green Leaf
- 19 Bonwick. She had left you two messages, Bonwick is
- 20 not involved, Abby is Green Leaf. Right?
- 21 MR. EDWIN HOUGHTON: Yeah, I think
- 22 that she was running the Green Leaf. I think what I
- 23 was trying to get them to do, and I don't know from a
- 24 timing or when things were happening at this point in
- 25 time, I just kept saying look it, talk to the people,

- 1 talk to those people, get your answers from them, you
- 2 know, why involve me? You -- you get your answers
- 3 from them.
- And again, I don't -- May 30th, I don't
- 5 know about from a timing perspective, but I think -- I
- 6 think that she was the face of Green Leaf and I think
- 7 that she needed to -- she was the one who had the
- 8 information from the Pretty River Academy, et cetera,
- 9 et cetera, so I think that I was just trying to say,
- 10 you know, please talk to her, you know?
- MR. WILLIAM MCDOWELL: All right.
- 12 So just give me a moment, Commissioner.
- So let me just ask you a few questions
- 14 about this -- this family compound you have in
- 15 Florida.
- 16 MR. EDWIN HOUGHTON: That's -- that's
- 17 not fair.
- 18 MR. WILLIAM MCDOWELL: It's a nice
- 19 house though, I take it?
- 20 MR. EDWIN HOUGHTON: It's a villa.
- 21 Like, it's a detached to other places, yes.
- MR. WILLIAM MCDOWELL: No, no, I --
- 23 I'm just envious, that's all.
- 24 So can I just ask you some questions.
- 25 Mr. Bonwick rented it for four (4) months?

1 MR. EDWIN HOUGHTON: That's what I

- 2 understand, yes.
- 3 MR. WILLIAM MCDOWELL: And for forty-
- 4 five hundred (4,500) a month Canadian?
- 5 MR. EDWIN HOUGHTON: That's correct.
- 6 MR. WILLIAM MCDOWELL: Okay. And
- 7 these -- these other folks that rented it, if we look
- 8 at CJI10480 -- 10484...

9

10 (BRIEF PAUSE)

- MR. WILLIAM MCDOWELL: So, there
- 13 you're -- you're quoting these folks in US dollars.
- 14 Is that right?
- 15 MR. EDWIN HOUGHTON: That's correct.
- MR. WILLIAM MCDOWELL: And then --
- 17 first of all, I take it that your -- your spouse is
- 18 the one who deals with the villa and the rental --
- MR. EDWIN HOUGHTON: Yes.
- 20 MR. WILLIAM MCDOWELL: -- and so on?
- 21 And then there are emails about arrival/departure
- 22 dates and so on. I'm not going to go through all of
- 23 these, but there -- there is that kind of exchange
- 24 with Mr. Bonwick?
- 25 MR. EDWIN HOUGHTON: No, because these

1 people are living in New York city or wherever. Mr.

- 2 Bonwick lives in Collingwood.
- 3 MR. WILLIAM MCDOWELL: Right. And so,
- 4 you can tell him where the key is and that sort of
- 5 thing?
- 6 MR. EDWIN HOUGHTON: Absolutely.
- 7 MR. WILLIAM MCDOWELL: Okay. So,
- 8 there's -- there's no need for an email exchange about
- 9 that?
- 10 MR. EDWIN HOUGHTON: No. And -- and
- 11 most of these folks, we would have had no clue who
- 12 they were, so there's a little bit -- you know, when
- 13 you know somebody, it's a lot easier, right?
- MR. WILLIAM MCDOWELL: No, I
- 15 understand that. Mr. Bonwick was renting this. He --
- 16 he made the agreement to rent it in 2012. Is that
- 17 right?
- 18 MR. EDWIN HOUGHTON: Eleven and twelve
- 19 T believe it was.
- 20 MR. WILLIAM MCDOWELL: 2011, 2012.
- 21 And he rented it for four (4) months. Look, we know
- 22 from the evidence here that Mr. Bonwick is an
- 23 industrious guy. When did he ever get four (4) months
- 24 to go to Florida?
- 25 MR. EDWIN HOUGHTON: I -- I have no

- 1 clue. I -- I accept that fact. But I know that he
- 2 rents places every year in Florida and you see him
- 3 often here. He's not -- he -- he's not there very
- 4 often, but that's a question you have to pose to him.
- 5 But I know, at one point in time, I
- 6 said to him something like -- like, Are you not ever
- 7 going to get to Florida. And he goes, I want to talk
- 8 to you about that, I think I need to get a rebate.
- 9 And I said, Don't talk to me, talk -- talk to Shirley,
- 10 but -- because I acknowledged the same thing.
- I -- I don't know how often, if ever,
- 12 he got there. But, I mean, he's -- he -- and I don't
- 13 mean this to be derogatory. He's -- he's an impulsive
- 14 guy that way and that's what he did.
- 15 MR. WILLIAM MCDOWELL: Yeah. There's
- 16 another email I see where he was proposing to rent a
- 17 house in Boca for considerably more than the villa
- 18 rate.
- 19 MR. EDWIN HOUGHTON: More -- more than
- 20 the four (4) months of this.
- 21 MR. WILLIAM MCDOWELL: Right. But --
- 22 but that was my question. And do you know whether he
- 23 ever got there?
- MR. EDWIN HOUGHTON: Do I?
- 25 MR. WILLIAM MCDOWELL: Yeah.

- 1 MR. EDWIN HOUGHTON: I -- I don't know
- 2 if I ever asked that question, yeah.
- 3 MR. WILLIAM MCDOWELL: Would your
- 4 spouse know whether he ever got there?
- 5 MR. EDWIN HOUGHTON: I doubt it
- 6 because I know that even the little bit of work that
- 7 Shirley was doing, Mr. Bonwick would have been in
- 8 Florida during say April and -- or, I mean, say
- 9 January to April kind of thing, and she wouldn't know
- 10 whether he was there.
- 11 And even when -- when I go to Florida,
- 12 because I -- I do other things, nobody really knows
- 13 where I am. I'm sending emails and doing stuff. And
- 14 I don't typically tell people that you're not around,
- 15 you're not at your home so people could know that
- 16 you're -- there's nobody at the house that you're.
- But I -- I don't know whether she -- I
- 18 doubt if she would know specifically. I think we both
- 19 kind of went -- I even said at the time, I'm not sure,
- 20 you know, your thinking about our coast because you
- 21 love the other coast better.
- 22 And I think that -- and you need to ask
- 23 him the question, but there was some sort of an
- 24 opportunity on that side or something, but...
- MR. WILLIAM MCDOWELL: Right. And

- 1 you're on the gulf coast?
- MR. EDWIN HOUGHTON: I'm on the gulf
- 3 coast, yes.
- 4 MR. WILLIAM MCDOWELL: Well, I'm
- 5 tempted to ask you what the 20/20 rate is, but Mr.
- 6 Chenoweth would object to that, so those are my
- 7 questions.
- MR. EDWIN HOUGHTON: Thank you.
- 9 THE HONOURABLE FRANK MARROCCO: I
- 10 think what we'll do is -- it's a good time. We'll
- 11 take the lunchbreak, and then con -- hopefully make
- 12 tracks through the balance of your evidence. And so,
- 13 that's what we'll -- we'll do now.
- 14 MR. EDWIN HOUGHTON: Thank you,
- 15 Commissioner.
- 16
- 17 --- Upon recessing at 12:39 p.m.
- 18 --- Upon resuming at 1:39 p.m.
- 19
- THE HONOURABLE FRANK MARROCCO: Mr.
- 21 Chenoweth, any re-examination?
- MR. FREDERICK CHENOWETH: I do, sir.
- THE HONOURABLE FRANK MARROCCO: Go
- 24 ahead.
- MR. FREDERICK CHENOWETH: Thank you.

- 1 RE-DIRECT EXAMINATION BY MR. FREDERICK CHENOWETH:
- 2 MR. FREDERICK CHENOWETH: Mr.
- 3 Houghton, My Friend Mr. McDowell made reference to the
- 4 evidence of the Ms. Wingrove with respect to who did
- 5 the first draft of the staff report. And he seems to
- 6 have made reference to one (1) aspect of the evidence
- 7 by Ms. Wingrove that -- that -- in which she alleged
- 8 that you did the staff report.
- 9 You'll recall that reference?
- 10 MR. EDWIN HOUGHTON: Yes, I do.
- 11 MR. FREDERICK CHENOWETH: All right.
- 12 Could we look at Wingrove's evidence, April 18th,
- 13 2019, page 205, line 7.

14

15 (BRIEF PAUSE)

- 17 MR. FREDERICK CHENOWETH: And could
- 18 you read the reference in page -- line 7 of that
- 19 document, if you would.
- 20 THE HONOURABLE FRANK MARROCCO: You --
- 21 you can just read it to yourself.
- MR. FREDERICK CHENOWETH: This is on -
- 23 this is on cross-examination.
- 24 THE HONOURABLE FRANK MARROCCO: Just
- 25 read it to yourself. There's no need to read it out

- 1 loud.
- MR. EDWIN HOUGHTON: Thank you.

3

4 (BRIEF PAUSE)

- 6 CONTINUED BY MR. FREDERICK CHENOWETH:
- 7 MR. FREDERICK CHENOWETH: Is this the
- 8 reference that you wished to draw to the Commission's
- 9 attention with respect to the evidence given by Ms.
- 10 Wingrove?
- 11 MR. EDWIN HOUGHTON: That's correct.
- MR. FREDERICK CHENOWETH: Very good.
- 13 Thank you. Also in the examination of My Friend
- 14 McDowell, he was questioning you with respect to the
- 15 fact that you received correspondence or a proposal
- 16 from Mr. Bonwick in January of 2011, and it contained
- 17 a reference to Collingwood.
- 18 And you reacted to that for the reasons
- 19 you've described?
- 20 MR. EDWIN HOUGHTON: That's correct.
- 21 MR. FREDERICK CHENOWETH: All right.
- 22 And further questioning, and this came out in your
- 23 evidence-in-chief as well, you indicated that you had
- 24 a conversation with Mr. Bonwick, and to use my phrase
- 25 as opposed to yours, you got from him that he

- 1 understood your concerns?
- 2 MR. EDWIN HOUGHTON: That's correct.
- 3 MR. FREDERICK CHENOWETH: All right.
- 4 And Mr. McDowell then put to you that the issue was
- 5 then closed, to what you responded, Yes?
- 6 MR. EDWIN HOUGHTON: That's correct.
- 7 MR. FREDERICK CHENOWETH: I take it
- 8 the immediate issue was closed, but your concerns did
- 9 not fade away in that you followed the issue
- 10 thereafter?
- 11 MR. WILLIAM MCDOWELL: Well, just a
- 12 second. If this is re-examination, it can't be in
- 13 that form.
- 14 THE HONOURABLE FRANK MARROCCO: Well,
- 15 there's no confusion, I don't think, so I don't think
- 16 it's re-examination. There's no confusion about the
- 17 answers.
- MR. FREDERICK CHENOWETH: Well, I -- I
- 19 --
- THE HONOURABLE FRANK MARROCCO: Mr.
- 21 Houghton was quite clear on -- on Mr. Bonwick's
- 22 response.
- MR. FREDERICK CHENOWETH: I
- 24 understand, but I think it's important, it, you know,
- 25 there -- it's important to put the answer in some

- 1 context --
- THE HONOURABLE FRANK MARROCCO: Right.
- 3 Right.
- 4 MR. FREDERICK CHENOWETH: -- so that
- 5 the full understanding of the circumstances is -- is
- 6 obvious to the Commission.
- 7 THE HONOURABLE FRANK MARROCCO: But --
- 8 but you have my ruling on that, so move on, please.
- 9 MR. FREDERICK CHENOWETH: Yes, sir.
- 10 Those are all the questions I have. Thank you very
- 11 much.
- 12
- 13 (BRIEF PAUSE)
- 14
- MS. KATE MCGRANN: I don't have any
- 16 further questions.
- 17 THE HONOURABLE FRANK MARROCCO: Thank
- 18 you, Mr. Houghton. Thank you for your testimony.
- MR. EDWIN HOUGHTON: Thank you very
- 20 much, Your -- Your Honour.
- 21 THE HONOURABLE FRANK MARROCCO: You
- 22 can -- you can leave.
- I -- I've extended the invitation to
- 24 others at the conclusion of their evidence. You can
- 25 stay here and watch if you want to.

193 MR. EDWIN HOUGHTON: As much as that 1 2 sounds riveting, Your Honour, I think I will leave. THE HONOURABLE FRANK MARROCCO: All 3 right. 5 6 (WITNESS STANDS DOWN) THE HONOURABLE FRANK MARROCCO: Mr. Bonwick...? 10 11 PAUL BONWICK, Sworn 12 EXAMINATION-IN-CHIEF BY MS. KATE MCGRANN: 13 14 MS. KATE MCGRANN: Good afternoon, Mr. 15 Bonwick. 16 MR. PAUL BONWICK: Good afternoon. 17 MS. KATE MCGRANN: Over the course of 18 the hearing, witnesses have been taken to documents showing you in possession of information about the views of the STT members and information from their 20 21 meetings. 22 Who from the STT were speaking with to 23 get that information? 24 MR. PAUL BONWICK: Could you be more 25 specific?

194 1 MS. KATE MCGRANN: Could we turn up ALE246, please. 2 3 (BRIEF PAUSE) 5 6 MS. KATE MCGRANN: This is an August 3rd, 2011 email from you to Mr. Bentz. August 3rd was the first meeting of the STT. You write: 9 "Hi, Brian. I can provide you an 10 update as it relates to the Collus 11 presentation this morning." That was a reference to the STT 12 13 meeting, sir? I don't recall it. 14 MR. PAUL BONWICK: 15 It doesn't say that, so I can't recall whether that 16 was in reference to the STT -- STT meeting or not. 17 MS. KATE MCGRANN: Are you aware of 18 any other Collus presentations that took tate -- took 19 place on that date? 20 MR. PAUL BONWICK: No, I'm not. 21 MS. KATE MCGRANN: Do you remember if 22 you had any conversations with any members of the STT 23 about the first meeting that took place on August 3rd? 24 MR. PAUL BONWICK: I don't recall that particular date, but I did have conversations with STT

- 1 members.
- MS. KATE MCGRANN: Okay. Did you
- 3 remember if you had any conversations with STT members
- 4 about the meeting that took place on August 3rd?
- 5 MR. PAUL BONWICK: I would have had
- 6 discussions with at least three (3) of the members
- 7 specific to meetings of the STT team. I just don't
- 8 recall what dates they were.
- 9 MS. KATE MCGRANN: Which three (3)
- 10 members?
- MR. PAUL BONWICK: Mr. Muncaster, Mr.
- 12 Houghton, and Mr. Lloyd.
- MS. KATE MCGRANN: Starting with Mr.
- 14 Muncaster, what can you tell us about the frequency
- 15 with which you spoke to him about the STT's business
- 16 in its meetings?
- 17 MR. PAUL BONWICK: It wasn't specific
- 18 to the STT meetings. They were general discussions
- 19 ranging on a multitude of different issues surrounding
- 20 Collus.
- 21 I -- I spoke with Mr. Muncaster, that I
- 22 recall, on three (3) occasions.
- MS. KATE MCGRANN: Would you describe
- 24 the first of those three (3) occasions, please.
- 25 MR. PAUL BONWICK: The first meeting

- 1 that I recall meeting Mr. Muncaster was in the
- 2 boardroom, I believe, of Collus.
- MS. KATE MCGRANN: And when did that
- 4 meeting take place?
- 5 MR. PAUL BONWICK: I don't recall.
- 6 MS. KATE MCGRANN: Can you help me --
- 7 was it before or after the RFP was released on October
- 8 4th?

9

10 (BRIEF PAUSE)

- MR. PAUL BONWICK: Post-RFP.
- 13 MS. KATE MCGRANN: Post-RFP? Who
- 14 initiated the meting?
- MR. PAUL BONWICK: Me.
- MS. KATE MCGRANN: How did you -- how
- 17 did you arrange for the meeting to take place?
- MR. PAUL BONWICK: I thought
- 19 originally that I went through Pam Hogg for it. I
- 20 asked Ms. Hogg what involvement I had with her during
- 21 the time. She could not recall any. I think I did
- 22 put the question to her specifically, did she recall
- 23 me setting up a meeting with Mr. Muncaster? And she
- 24 could not recall doing that.
- 25 But it was my understanding -- or it is

- 1 my understanding that I had reached out through the
- 2 secret -- board secretary's office to ask for a
- 3 meeting.
- 4 MS. KATE MCGRANN: Do you remember if
- 5 you explained at the time you set the meeting up, what
- 6 the purpose of it was?
- 7 MR. PAUL BONWICK: General discussion
- 8 surrounding the process that Collus had underway,
- 9 fact-finding.

10

11 (BRIEF PAUSE)

- MS. KATE MCGRANN: Do you recall if
- 14 this meeting took place while the RFP was outstanding?
- 15 And by that, I mean in between October 3rd -- sorry,
- 16 4th, when it was released, and November 16th, the due
- 17 date for the responses?
- 18 MR. PAUL BONWICK: Yes, I believe so.
- 19 MS. KATE MCGRANN: Did you get a
- 20 response to your request from the meeting?
- 21 MR. PAUL BONWICK: I -- I -- yeah, I
- 22 met with him.
- MS. KATE MCGRANN: Okay. Do you
- 24 remember what you discussed?
- MR. PAUL BONWICK: A broad range of

- 1 issues. We discussed PowerStream and its position
- 2 within the region. He was certainly knowledgeable
- 3 about that.
- 4 From what I recall, I conveyed to him
- 5 that I certainly felt that Collus would -- or sorry,
- 6 that PowerStream would be the ideal partner for
- 7 Collingwood, that there was a lot of links in terms of
- 8 culture, in terms of geography, in terms of
- 9 relationships that had been in play for many months or
- 10 years, for that matter, based on their geographic
- 11 proximity.
- 12 So really the first part of the
- 13 discussion was me profiling PowerStream in a way that
- 14 I thought was extremely positive, and again I think he
- 15 had a pretty good handle on -- in terms of how well
- 16 they were positioned as it related to the RFP.
- MS. KATE MCGRANN: Do you remember
- 18 anything else about what you discussed at that
- 19 meeting?
- 20 MR. PAUL BONWICK: There was a general
- 21 discussion about others that would be interested in
- 22 partnering. While I don't recall great detail about
- 23 the others, I shared with him what I felt was concern
- 24 within the community at large based on my
- 25 interpretation specific to Hydro One, what that could

- 1 mean in terms of long-term planning, five (5), ten
- 2 (10) years out.
- I spoke about -- spoke, if I recall
- 4 properly, about concerns over their rate structures
- 5 and how that might impact Collus or the residents of
- 6 Collingwood in the long term, loss of control -- it
- 7 was a generalized discussion.
- 8 I really didn't know a lot about
- 9 Horizon at that point in time, but touched on the fact
- 10 that I was under the impression that they were one of
- 11 the bidders. At that time I wasn't aware, I don't
- 12 believe, that St. Thomas had either withdrawn or been
- 13 removed. I'm not sure exactly. I tried to follow the
- 14 testimony in that regard.
- 15 I don't think there was a lot of
- 16 discussion about them, other than uniqueness of some
- 17 of the business models that they've got involved with.
- 18 And we spoke about the solar initiative and where we
- 19 thought that was -- or certainly where I promoted that
- 20 as a significant success, demonstrating once again
- 21 PowerStream's desire to work with smaller LDCs and
- 22 initiatives that they could champion.
- There was some general discussion and
- 24 feedback related to these -- these discussions. We
- 25 talked, I think, a little bit about a multi-utility --

- 1 what might be happening, five (5), ten (10) years down
- 2 the road in terms of how government, both provincial
- 3 and municipal, might get their heads wrapped around
- 4 how a multi-utility might work.
- 5 Again, I'm touching on sort of high-
- 6 level stuff that I remember, keeping in mind I don't
- 7 remember great detail about it, but reasonable.
- 8 MS. KATE MCGRANN: Do you remember
- 9 anything about what you discussed at that meeting?
- 10 MR. PAUL BONWICK: I think there was
- 11 some information shared with regards to the need for
- 12 community initiatives. There'd been a change in the
- 13 industry. And again it -- it helps that I've sat here
- 14 for the last many days and kind of helps to refresh
- 15 your memory a little bit, but I think there was
- 16 discussion surrounding LDCs becoming more integrated
- 17 within the communities over the course of the last
- 18 number of years, and there was sort of a sense that
- 19 that was going to continue to happen and become more
- 20 integrated in terms of sort of corporate branding,
- 21 community involvement, and so I believe there was
- 22 discussion -- there was discussion surrounding how an
- 23 LDC might be more proactive within a particular
- 24 community.
- 25 MS. KATE MCGRANN: You'll have seen me

- 1 do this with other witnesses. I'm reacting to the
- 2 fact that you say you think there was a discussion
- 3 about this, you think there was a discussion about
- 4 that.
- 5 Is it the case that you specifically
- 6 remember talking about those items or are you --
- 7 MR. PAUL BONWICK: I do recall --
- 8 MS. KATE MCGRANN: -- only guessing?
- 9 MR. PAUL BONWICK: -- talking about
- 10 them, and I don't mean to generalize -- I've listened
- 11 to the witnesses as well, and just about everybody,
- 12 unfortunately for the Inquiry, is -- is like I think,
- 13 if I remember correctly, and so in fairness if I'm
- 14 going to give you "yes" or "no" answers, I don't know
- 15 whether it'll help the Inquiry as much as if I try to
- 16 think about what was said, but again I can answer in
- 17 any manner you ask me to.
- 18 MS. KATE MCGRANN: I'm not looking for
- 19 "yes" or "no" answers. I just want to be clear on
- 20 what you remember.
- 21 Did you take --
- 22 MR. PAUL BONWICK: Largest --
- 23 MS. KATE MCGRANN: -- notes at the
- 24 meeting?
- 25 MR. PAUL BONWICK: Sor -- sor -- no, I

- 1 did not.
- MS. KATE MCGRANN: Okay. Were you
- 3 just going to say something?
- 4 MR. PAUL BONWICK: No. That was fine.
- 5 That was -- thank you, but good.
- 6 MS. KATE MCGRANN: Did you talk to
- 7 anyone at PowerStream about the fact that you were
- 8 arranging this meeting with Mr. Muncaster?
- 9 MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Why not?
- MR. PAUL BONWICK: The reporting
- 12 structure that we had in place I would suggest was
- 13 quite fluid. I would reach out to the community,
- 14 whether it be councillors or whether it be people
- 15 involved with -- directly with Collus, again Board
- 16 members, STT members, community leaders that were
- 17 somewhat in the know, that there was a process under
- 18 way, and I would try to also garner information based
- 19 on the participants that I knew were there and quite
- 20 often would formulate that either into a memo or email
- 21 or meet with Mr. Glicksman, and on the rare occasion,
- 22 Mr. Bentz and Mr. Nolan, and give them the
- 23 information.
- 24 MS. KATE MCGRANN: Did anybody else
- 25 know that you were going to have this meeting with Mr.

- 1 Muncaster?
- 2 MR. PAUL BONWICK: I believe Mr.
- 3 Houghton did.
- 4 MS. KATE MCGRANN: Why do you believe
- 5 that?
- 6 MR. PAUL BONWICK: I'm almost positive
- 7 I told him I was.
- MS. KATE MCGRANN: When did you tell
- 9 him, in advance, afterwards?
- 10 MR. PAUL BONWICK: I think I told him
- 11 I was going to reach out to Mr. Muncaster. It had
- 12 been brought back to my attention that Mr. Muncaster
- 13 viewed my participation on behalf of PowerStream as
- 14 potentially a very positive thing for the community.
- 15 Based on what I was doing on behalf of
- 16 PowerStream, I felt that was an excellent seque for me
- 17 to go in and share with him what I felt about
- 18 PowerStream, as well as, in -- in a reasonably
- 19 eloquent way, try to get as much information as I
- 20 could in terms of what his feelings were to
- 21 PowerStream and how he felt we should best position
- 22 ourselves.
- MS. KATE MCGRANN: Who brought that to
- 24 your attention?
- MR. PAUL BONWICK: Mr. Bentz brought

- 1 it to my attention, Mr. Lloyd brought it to my
- 2 attention, Mr. Houghton brought it to my attention,
- 3 and I believe Mr. Lehman brought it to my attention --
- 4 Mayor Lehman, sorry.
- 5 MS. KATE MCGRANN: When did Mr. Bentz
- 6 bring it to your attention?
- 7 MR. PAUL BONWICK: The -- there was a
- 8 meeting -- again I don't recall the date. I've heard
- 9 June 12th, but I -- I don't recall the exact date.
- 10 There was a meeting hosted by the Mayor, attended by
- 11 the Mayor, the Deputy Mayor, Budget Chief, CAO, Mr.
- 12 Muncaster, Mr. Bentz, and Mr. Lehman, in the
- 13 downstairs Council Boardroom, as I understand it, and
- 14 after that meeting, I hosted Mr. Bentz and Mr. Lehman
- 15 and Mr. Houghton out golfing for the afternoon and
- 16 there was some -- some feedback provided to me then.
- 17 Mr. Bentz also provided me feedback after that --
- 18 after that meeting, and I don't recall the date.
- 19 MS. KATE MCGRANN: I think you're
- 20 referring to the meeting on June 29th that was set up
- 21 for the purpose of disclosure of the fact of your
- 22 retainer at your suggestion, as you set out in your
- 23 sister's letter. Is that right?
- 24 MR. PAUL BONWICK: That's correct.
- MS. KATE MCGRANN: When you say you

- 1 were provided feedback at the golf game after the
- 2 fact, is that the time when Mr. Bentz, Mr. Lloyd, and
- 3 Mr. Houghton told you that Mr. Muncaster had seemed
- 4 pleased with your involvement?
- 5 MR. PAUL BONWICK: Not entirely that -
- 6 that day. There was feedback after that day as
- 7 well, if I remember correctly and I -- I'm pretty
- 8 confident I do. I golfed with Mr. Lehman, and Mr.
- 9 Bentz and Mr. Houghton golfed together. We were in
- 10 carts and so I had the opportunity to have a lot more
- 11 dialogue with Mr. -- Mayor Lehman than I did with
- 12 Bentz and Houghton.
- MS. KATE MCGRANN: So is it the fact
- 14 that Mr. Lehman told you on that day that Mr.
- 15 Muncaster was pleased with your involvement?
- 16 MR. PAUL BONWICK: It was -- there was
- 17 a couple of comments shared. I've heard testimony in
- 18 terms of what they were. I don't recall exact wording
- 19 that Mr. Lehman shared -- or Mayor Lehman shared,
- 20 other than the fact that I do recall him feeling the
- 21 meeting accomplished what it was set -- accomplish --
- 22 what was set out to accomplish, that it was very
- 23 positive. The feedback seemed to be very good and it
- 24 seemed to be sort of let's move forward from that
- 25 point for -- on.

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1 MS. KATE MCGRANN: Okay. I'm trying
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- 2 to understand when you received the feedback from the
- 3 four (4) gentlemen you've identified that led you to
- 4 reach out to Mr. Muncaster. So starting with Mr.
- 5 Lehman, when did he tell you that Mr. Muncaster was
- 6 pleased with your involvement such that you felt you
- 7 should --
- 8 MR. PAUL BONWICK: That day.
- 9 MS. KATE MCGRANN: -- reach out to
- 10 him? That day?
- 11 And what about Mr. Houghton?
- 12 MR. PAUL BONWICK: I believe there was
- 13 a conversation back at the clubhouse just to get sort
- 14 of a -- not from Mr. Houghton, sorry, from Mr. Bentz,
- 15 just again generalizing that the feeling was the
- 16 meeting had gone very well.
- 17 MS. KATE MCGRANN: When did Mr. Lloyd
- 18 inform you that Mr. Muncaster had responded positively
- 19 to the fact of your involvement?
- 20 MR. PAUL BONWICK: It -- it would have
- 21 been within the next twenty-four (24) hours I made --
- 22 made a call to Mr. Lloyd or reached out to Mr. Lloyd.
- 23 Again, I don't recall whether it was a call or not
- 24 because we -- we did chat on a regular basis.
- But I reached out to Mr. Lloyd and

- 1 asked for his interpretation of how the meeting had
- 2 went and he shared very, very similar comments.
- 3 MS. KATE MCGRANN: And when did Mr.
- 4 Houghton give you this feedback?
- 5 MR. PAUL BONWICK: I don't recall, but
- 6 it would have been within two (2) or three (3) days
- 7 I'm sure. Again, I'm -- part of my role is to reach
- 8 out to as many as possible and try to get a clear
- 9 understanding of how things evolved and what the next
- 10 steps were in terms of my level of engagement.
- MS. KATE MCGRANN: Okay. Coming back
- 12 to the first meeting that you had with Mr. Muncaster,
- 13 I asked you why you didn't let PowerStream know that
- 14 you were going to go and meet with him. You said that
- 15 the reporting -- reporting structure was fluid. I
- 16 think.
- 17 Why didn't you tell them that you were
- 18 going to go and meet with the chair of the utility
- 19 that they're looking to buy?
- 20 MR. PAUL BONWICK: Again, at the time,
- 21 it didn't seem that it needed to -- there was no
- 22 requirement on my part. There had been nothing
- 23 directed to me that I had to report back on individual
- 24 meetings, nor did I need their approval to set up
- 25 individual meetings.

1 And so, whether I was meeting with Mr.

- 2 Houghton, whether I was meeting with Mr. Lloyd or
- 3 whether I was meeting with one (1) of the councillors
- 4 or whether I was meeting with Mr. Muncaster, I did not
- 5 either ask for permission, nor report back the details
- 6 specific to that conversation but rather incorporated
- 7 them either in a memo or -- or a verbal briefing.
- 8 MS. KATE MCGRANN: Did you report back
- 9 to PowerStream that you had met with Mr. Muncaster?
- 10 MR. PAUL BONWICK: I don't recall.
- 11 MS. KATE MCGRANN: Did you keep any
- 12 notes of that meeting that you made after the fact?
- MR. PAUL BONWICK: No.
- 14 MS. KATE MCGRANN: Were you shown a
- 15 copy of the RFP document by PowerStream when it was
- 16 issued?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Were you made aware
- 19 of its contents?
- 20 MR. PAUL BONWICK: When it was issued?
- MS. KATE MCGRANN: Yes.
- MR. PAUL BONWICK: No. I think -- no.
- 23 MS. KATE MCGRANN: Were you made aware
- 24 of its contents at any point before PowerStream
- 25 provided its response to the RFP?

1 MR. PAUL BONWICK: There was meetings

- 2 that I attended and participated in with PowerStream.
- 3 I don't recall if the actual RFP was sitting in front
- 4 of us, but I certainly would have had an opportunity
- 5 during those meetings if they had screens up in their
- 6 boardroom going through some of the information being
- 7 requested out it, but I don't think I was -- I'll
- 8 answer your question.
- I do not believe I ever received an
- 10 actual formal copy of the entire RFP.
- 11 MS. KATE MCGRANN: Leaving aside a co
- 12 -- a formal copy, did you ever receive the contents of
- 13 the RFP?
- 14 MR. PAUL BONWICK: I would have been
- 15 privileged to certain information within the RFP.
- 16 MS. KATE MCGRANN: You helped draft
- 17 PowerStream's response to the RFP?
- 18 MR. PAUL BONWICK: I provided input
- 19 towards the drafting of the document. I was not
- 20 actually responsible for the drafting of the document.
- 21 MS. KATE MCGRANN: And you didn't seek
- 22 out a copy of the document that PowerStream was
- 23 responding to in order to assist you in providing
- 24 those comments?
- MR. PAUL BONWICK: No, I did not.

- 1 MS. KATE MCGRANN: Have you ever
- 2 participated in an RFP before?
- 3 MR. PAUL BONWICK: Nothing like this
- 4 in the past. I think it's been clearly demonstrated
- 5 through testimony and evidence that this was a very
- 6 unique process. Heard the terms 'hybrid'.
- 7 And I've heard testimony from
- 8 PowerStream to speak about their fairly significant
- 9 experience within the acquisitions and merger section
- 10 and heard them suggest that they've never seen one (1)
- 11 quite like it before.
- 12 So, I'm sorry for the long answer, but,
- 13 no, I have never witnessed one (1) to this extent
- 14 before. RFPs tend to be much more straightforward.
- MS. KATE MCGRANN: Have you ever
- 16 participated in an RFP before?
- 17 MR. PAUL BONWICK: On behalf of a
- 18 client?
- MS. KATE MCGRANN: At all.
- MR. PAUL BONWICK: Yes.
- 21 MS. KATE MCGRANN: You're aware that
- 22 there are generally rules surrounding the information
- 23 exchange in an RFP process?
- 24 MR. PAUL BONWICK: Not -- not to the
- 25 type that I've helped participate in. Mine was in the

- 1 Marine sector. And it was, again, providing input or
- 2 feedback as it related to trying to help strengthen a
- 3 bid within the Marine sector for the Federal
- 4 Government.
- 5 MS. KATE MCGRANN: In that case, did
- 6 you review the RFP document?
- 7 MR. PAUL BONWICK: No, I did not. I
- 8 was not responsible for the actual submission but
- 9 rather engaged to provide information specific to what
- 10 I felt might help strengthen their RFP.
- MS. KATE MCGRANN: Is there any reason
- 12 that you didn't seek to review a copy of the Collus
- 13 Power RFP as part of the work you were doing for
- 14 PowerStream?
- 15 MR. PAUL BONWICK: I wasn't asked to
- 16 review the RFP. In fairness, that is not something
- 17 that necessarily I would have background or education
- 18 in specific to -- or experience specific to going
- 19 through in detail an RFP and providing the appropriate
- 20 responses in -- in great detail.
- 21 I think I'm more of a resource when
- 22 asked to participate in something like that.
- MS. KATE MCGRANN: Did you ever ask to
- 24 see a copy of the RFP?
- 25 MR. PAUL BONWICK: I don't believe so.

- 1 MS. KATE MCGRANN: Were you aware that
- 2 generally in RFP processes there can be a danger that
- 3 respondents will be disqualified for failing to obey
- 4 the rules?
- 5 MR. PAUL BONWICK: No.
- 6 MS. KATE MCGRANN: You're not aware of
- 7 that?
- MR. PAUL BONWICK: No.
- 9 MS. KATE MCGRANN: That's not
- 10 something you came across during your time in
- 11 government?
- 12 MR. PAUL BONWICK: When I was in
- 13 government -- I'll step back and suggest first of all,
- 14 my -- my first experience in government was in this
- 15 Council chamber. Councillors had very little, if
- 16 anything, to do. I don't recall ever being involved
- 17 in an RFP process sitting around the Council table.
- 18 That process was done, to a large
- 19 extent, at arm's length. And then recommendations
- 20 were brought back from the appropriate staff person.
- In my experience at the federal level,
- 22 we had no engagement whatsoever through the RFP
- 23 process when in fact one (1) was launched, and so you
- 24 -- I would have no direct involvement whatsoever at
- 25 the federal level through their multitude of RFPs when

- 1 in fact they moved in that direction.
- 2 MS. KATE MCGRANN: Moving to the
- 3 second meeting that you had with Mr. Muncaster, when
- 4 did that take place?
- 5 MR. PAUL BONWICK: I don't recall the
- 6 exact date, but it was at PowerStream's Board office.
- 7 MS. KATE MCGRANN: Do you remember if
- 8 it was before or after the deadline for the responses
- 9 to the RFP?
- 10 MR. PAUL BONWICK: I don't recall. In
- 11 fact, that might have been the first one. I recall
- 12 being in a meeting when there was a tour. I don't
- 13 remember the date; I didn't mark it down.
- 14 Mr. Muncaster and Mr. Houghton were
- 15 there. I recall being there. And, again, the general
- 16 discussion was around the things I've already
- 17 mentioned, but I do not have a date.
- 18 MS. KATE MCGRANN: The documents
- 19 indicate that there was a meeting on July 7th that Mr.
- 20 Muncaster and Mr. Houghton and Mr. Bentz attended.
- 21 We've heard evidence that that meeting was used for
- 22 two (2) purposes: 1) to introduce the concept of an
- 23 RFP and seek information on whether PowerStream would
- 24 be interested in responding; and 2) to get into the
- 25 solar attic vent pilot project.

- 1 Is that the meeting that you're
- 2 thinking of?
- 3 MR. PAUL BONWICK: I believe so.
- 4 MS. KATE MCGRANN: What do you
- 5 remember being discussed at that meeting?
- 6 MR. PAUL BONWICK: I don't reca -- I
- 7 don't recall a lot of detail on the -- on the RFP
- 8 itself. I recall discussion around a multi-utility
- 9 model. I recall discussions surrounding PowerStream
- 10 and -- and the information that I've already shared
- 11 with you in terms of why it would be interested in a
- 12 good partner.
- I don't recall a great deal of
- 14 discussion specific to the solar vent either.
- MS. KATE MCGRANN: So, am I
- 16 understanding you properly that what you remember
- 17 discussing at the meeting at PowerStream's offices is
- 18 a large overlap with what you remember discussing in
- 19 your meeting with Mr. Muncaster after the RFP had been
- 20 issued?
- 21 MR. PAUL BONWICK: I think more --
- 22 there was more specific conversation in the meeting
- 23 with PowerStream. I viewed myself more as an observer
- 24 rather than leading any discussion.
- MS. KATE MCGRANN: The third meeting

- 1 that you had with him, when did that take place?
- 2 MR. PAUL BONWICK: I was trying to
- 3 recall this. I believe I had a phone call with Mr.
- 4 Muncaster, and I cannot recall when, but I seem to
- 5 remember having a phone call -- or following up with
- 6 Mr. Muncaster on a phone call at the Power -- or at
- 7 the Collus office.
- It must have been somewhat
- 9 inconsequential because I can't remember any details
- 10 surrounding that particular call. I just know that I
- 11 did speak with him once on the phone.
- 12 MS. KATE MCGRANN: So, the third
- 13 meeting was over the phone?
- MR. PAUL BONWICK: Correct.
- MS. KATE MCGRANN: How did you get his
- 16 phone number?
- 17 MR. PAUL BONWICK: At the Collus
- 18 office.
- 19 MS. KATE MCGRANN: So, you called the
- 20 general line and had yourself put through?
- 21 MR. PAUL BONWICK: I was aware of the
- 22 fact. I think I had asked Mr. Houghton about his
- 23 schedule, but, again, I'm speculating. I would have
- 24 known that he was in the office that day and called to
- 25 speak with him.

1 MS. KATE MCGRANN: If you didn't get

- 2 that information from Mr. Houghton who would you have
- 3 gotten it from?
- 4 MR. PAUL BONWICK: I got to think he
- 5 would be the -- likely, the only source that would
- 6 know when Mr. Muncaster is in the Collus office that I
- 7 would have any contact with.
- MS. KATE MCGRANN: Was anybody else on
- 9 the phone call?
- 10 MR. PAUL BONWICK: Oh, sorry. Okay.
- 11 Sorry.
- MS. KATE MCGRANN: We'll figure it out
- 13 eventually. Was anybody else on the phone call?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Do you remember how
- 16 long that conversation was?
- MR. PAUL BONWICK: No, I do not.
- MS. KATE MCGRANN: And do you remember
- 19 what you discussed?
- 20 MR. PAUL BONWICK: I'm going to -- no.
- 21 MS. KATE MCGRANN: And can you help me
- 22 with reference to a June 29th meeting, the period of
- 23 time that the RFP's been issued, when about that phone
- 24 call took place?
- MR. PAUL BONWICK: No.

- 1 MS. KATE MCGRANN: Do you remember if
- 2 you discussed the RFP at all?
- 3 MR. PAUL BONWICK: Going -- going
- 4 through the records again, I can only assume that I
- 5 was calling to follow up to inquire about status.
- 6 And, again, I -- I just do not recall much. I -- I'm
- 7 just positive that I spoke with him once over the
- 8 telephone.
- 9 MS. KATE MCGRANN: Before the June --
- 10 before the July 7th meeting that you described had you
- 11 met Mr. Muncaster before?
- MR. PAUL BONWICK: I believe I had met
- 13 Mr. Muncaster. I think I have met Mr. Muncaster,
- 14 again, appreciating the fact that I was at many events
- 15 hosted by the municipality or special events within
- 16 the community.
- I re -- when I met him the first --
- 18 when we had our first sit down, I had certainly --
- 19 nice to see you again kind of thing, but I -- no
- 20 formal meetings or no formal relationship before that
- 21 point.
- MS. KATE MCGRANN: With respect to the
- 23 -- the first meeting that you described to us, the
- 24 second meeting that you had in person with Muncaster
- 25 that Mr. Houghton knew about, did he express any

- 1 concern to you about your meeting with Mr. Muncaster
- 2 while the RFP was outstanding?
- 3 MR. PAUL BONWICK: No.

4

5 (BRIEF PAUSE)

- 7 MS. KATE MCGRANN: When did Mr.
- 8 Houghton first discuss the possibility of a sale of
- 9 Collus with you?
- 10 MR. PAUL BONWICK: I don't know that
- 11 it was Mr. Houghton that actually led the
- 12 conversation. My involvements had me down at Queen's
- 13 Park ir -- on a fairly regular basis I had
- 14 interactions at various events as well as in meetings
- 15 from time to time with political staff as well as
- 16 ministers, and I'm going to say something in sort of
- 17 2009, 2010, and I do not recall the date.
- I shouldn't have had a slice of pizza
- 19 at lunch. It was wine and dine. I should have joined
- 20 you well, so I apologize. There was -- I -- I think
- 21 there was a reasonable amount of discussion going on
- 22 at Queen's Park specific to the energy sector.
- I had been made aware that there was
- 24 some -- some significant transactions that had taken
- 25 place. Again, I try to -- try to pay attention when

- 1 those kinds of discussions are -- are taking place.
- 2 And while I don't recall the exact details of them, I
- 3 think I took away the impression that there was
- 4 significant of -- change within the LDC sector based
- 5 on any number of different meetings or information
- 6 that I would have read.
- 7 And so, again, not recalling the exact
- 8 date, but I'm following the court records, I'm going
- 9 to say sometime in 2010 I approached Mr. Houghton, and
- 10 I don't even know if it was specific to this point or
- 11 it come up in general conversation, about his opinion
- 12 about what was transpiring in the LDC sector.
- I shared some of the information that I
- 14 had gleaned from either meetings or conversations
- 15 specific to mergers and accident -- acquisitions,
- 16 consolidation.
- 17 And I think, at that point in time, he
- 18 provided some feedback and I sort of asked him what
- 19 his thoughts were in terms of the industry generally
- 20 speaking and where he thought Collus might fall into
- 21 that -- that arena.
- MS. KATE MCGRANN: When did he first
- 23 discuss the possibility of a sale of the LDC with you?
- MR. PAUL BONWICK: I don't recall.
- 25 And it was -- I don't recall an exact date. There had

- 1 been significant discussion. Maybe that's too strong
- 2 of a word.
- 3 There had been on and off again
- 4 discussion over a number of years regarding what
- 5 Collingwood may or not do with its utility. And when
- 6 I say, "Its utility," I should say the electric side.
- 7 I wasn't privy to much discussion on the water side.
- 8 And I was certainly aware of the was --
- 9 aware of the fact that different Council -- or
- 10 different councillors had looked at Collus as -- as
- 11 valuable asset to the community.
- 12 MS. KATE MCGRANN: When did you and
- 13 Mr. Houghton first discuss the possibility of a sale
- 14 of Collus Power?
- MR. PAUL BONWICK: Sorry for dancing
- 16 around that. I do not have a date specific to when
- 17 Mr. Houghton and I started speaking about the
- 18 potential sale of Collus.
- 19 MS. KATE MCGRANN: When did you and he
- 20 first talk -- start talking about the letter that his
- 21 sister ultimately signed directing that a valuation be
- 22 done on the company?
- MR. PAUL BONWICK: I look at the
- 24 record now, and having received that email, I'm trying
- 25 to look through a lens from 2011.

I don't recall getting the email back

- 2 then. I don't think I did anything with email. I
- 3 look at it in kind of surprise in terms of why I
- 4 received it.
- 5 I've heard Mr. Houghton's testimony
- 6 that Mayor Cooper asked me to review it. That being
- 7 said, Mayor Cooper didn't ask me to review it, and I
- 8 do not directly -- and I did not -- I do not recall
- 9 giving her a copy of it. I'm not saying that I
- 10 didn't.
- But when I look at the final draft,
- 12 it's arguably -- it's well written, perhaps beyond me.
- 13 I -- I just don't recall ever being involved in
- 14 helping tune up that first request or that direction
- 15 to Mr. Muncaster.
- 16 MS. KATE MCGRANN: Do you remember
- 17 seeing a copy of that letter at any time?
- 18 MR. PAUL BONWICK: Not until I
- 19 reviewed it to here today -- or not today, sorry --
- 20 over the course of the last two and a half months or
- 21 however long we've been sitting -- five (5) years.
- 22 MS. KATE MCGRANN: Could we look at
- 23 paragraph 142 of the Foundation Document, please.

24

25 (BRIEF PAUSE)

```
1
                   MS. KATE MCGRANN: Paragraph 142
   describes an email from you to your sister on
   January 31st, 2011. You write:
 3
                      "Good morning. I got your message
 5
                      re budget. You'll need to be very
 6
                      clear with department heads on your
                      expectations. Same goes for Collus.
                      It also sends the message through
 9
                      early in your term that your Council
10
                      will provide direction. When I
11
                      spoke to you a few weeks ago about
12
                      this type of direction, Ed thought
13
                      his Board will be supportive of the
14
                      request."
15
                   Do you remember sending this email?
16
                   MR. PAUL BONWICK: Not specifically,
   but I clearly sent it.
17
18
                   MS. KATE MCGRANN:
                                     Do you remember
19
   what you were talking about when you wrote about the
20
   same direction going for Collus and:
21
                      "When I spoke to you a few weeks ago
22
                      about this type of direction, Ed
23
                      thought his Board will be supportive
24
                      of the request."
2.5
                  MR. PAUL BONWICK: Yes. So if -- if I
```

- 1 may try to avoid a lengthy answer.
- 2 But I think you're familiar with the
- 3 context of the previous -- or sorry -- previous
- 4 municipal election. There was a great deal of debate.
- 5 There was a great deal of promotion from the various
- 6 camps that were running for mayor in terms of what
- 7 they would do, specifically that Mayor Cooper -- or
- 8 Deputy Mayor Cooper at that point in time -- was
- 9 running on a -- a campaign platform of fiscal --
- 10 sorry -- fiscal conservatism trying to tighten in the
- 11 spending, trying to get the various departments to
- 12 rein in spending.
- And it's been mentioned about
- 14 consulting fees and lawyers, but I think it was much
- 15 broader than that in terms of trying to get government
- 16 to operate more efficiently.
- 17 And so when we would have been having
- 18 discussions about that, it wasn't specific to any one
- 19 department and at that point in time included in my
- 20 reflection of Collus. And I would have shared that
- 21 with Ed, I'm sure -- or Mr. Houghton during some
- 22 conversation at some point that I suspect she will be
- 23 requesting the same kind of considerations from the
- 24 utilities as she would be from the other departments.
- 25 MS. KATE MCGRANN: We've heard

- 1 evidence that you were -- your sister is trusted
- 2 advisor, trusted political advisor. Both phrases have
- 3 been used. Is that accurate in your view?
- 4 MR. PAUL BONWICK: Yes.
- 5 MS. KATE MCGRANN: When you say you'd
- 6 been having discussions with her in reference to this
- 7 email, what discussions had you been having with her
- 8 in January about the utility?
- 9 MR. PAUL BONWICK: I don't know if
- 10 there was any detailed discussions about the utility,
- 11 other than the fact that the utility -- the utility
- 12 and the Town of Collingwood, while it was a legal
- 13 entity that's somewhat arms length from the municipal,
- 14 certainly at the time that I was on Council and
- 15 subsequent years, I think, was looked at as sort of
- 16 part of the umbrella of municipal government. Not
- 17 dissimilar, recognizing that the water utility was
- 18 arm's length. I think there was sort of a general
- 19 consideration that it was all part of Collingwood.
- 20 And so in terms of my wording -- a
- 21 right sizing of financing of the finances of the
- 22 community -- there was no particular entity that
- 23 should be left out of that consideration or that
- 24 direction that she would be providing.
- MS. KATE MCGRANN: Was it your

- 1 suggestion that she take her fiscal responsibility
- 2 message to the Utility?
- 3 MR. PAUL BONWICK: Absolutely. That
- 4 she -- right across the board, whether it be the
- 5 utilities, whether it be the police department, fire
- 6 department, or any other different -- number of
- 7 different departments within the municipal government.
- 8 MS. KATE MCGRANN: Specifically, I'd
- 9 like to know if it was your idea that she take her
- 10 fiscal responsibility message to the LDC.
- 11 MR. PAUL BONWICK: No. I don't think
- 12 there was actual focussing in on the LDC but rather a
- 13 more broad range in terms of they definitely need --
- 14 they definitely needed to be included in the direction
- 15 that Council was providing.
- MS. KATE MCGRANN: Did you have any
- 17 discussions with her about how to include the utility
- 18 in the direction?
- 19 MR. PAUL BONWICK: I think at that --
- 20 no. Sorry. I'll back up. I think at that point in
- 21 time, the general framework of the discussion was more
- 22 about trying to get control of spending, trying to
- 23 find efficiencies where there could be savings, trying
- 24 to drive money into reserves.
- I believe at that point in time, the

- 1 reserves were -- were fairly low as well, depending on
- 2 the particular reserve you were looking at. And so it
- 3 was really about creating some efficiencies in
- 4 government rather than coming in and having to
- 5 increase taxes.
- 6 MS. KATE MCGRANN: Is it your evidence
- 7 that she never mentioned to you, or you never
- 8 discussed with her that she would be sending a letter
- 9 to the LDC requesting a valuation?
- 10 MR. PAUL BONWICK: I don't recall ever
- 11 speaking with her about that letter.
- MS. KATE MCGRANN: Is it possible that
- 13 you spoke with her, and you just don't remember now?
- 14 MR. PAUL BONWICK: I can't recall ever
- 15 having spoken with her about that letter.
- 16 MS. KATE MCGRANN: When you received
- 17 the email from Mr. Houghton on the evening of
- 18 the 30th, we can look at it. There's a summary of it
- 19 at paragraph 139. And actually for the sake of this
- 20 conversation, let's pull it up. It's at TOC 38100.

21

22 (BRIEF PAUSE)

- 24 MS. KATE MCGRANN: So the subject line
- 25 is "Hey." And can we scroll down to the bottom for a

- 1 second.
- 2 It comes at the end of an email
- 3 exchange. It starts with Mr. Houghton writing to you
- 4 on Sunday, January 30th:
- 5 "Hey, we have a Board meeting
- 6 tomorrow morning, and I was
- 7 wondering if we should chat. "
- 8 The records indicate that there was a
- 9 Collus Power Board meeting the next morning. Do you
- 10 recall receiving this email?
- MR. PAUL BONWICK: Not specifically.
- 12 MS. KATE MCGRANN: Do you recall
- 13 chatting with Mr. Houghton about a Collus Power Board
- 14 meeting at the end of January?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Okay. Do you
- 17 remember having a conversation with Mr. Houghton about
- 18 anything at the end of January?
- 19 MR. PAUL BONWICK: I've thought about
- 20 his testimony and see if that could help me refresh my
- 21 memory.
- I remember there being an issue with
- 23 the mayor. I don't know how big of an issue it was.
- 24 I typically didn't get that far down into the weeds
- 25 when it was about these -- the silliness surrounding

- 1 colour pictures versus black and white pictures, as
- 2 some people get much more involved in that kind of
- 3 thing than I do. I -- I think I did make a
- 4 recommendation to Sandra on what to do with the
- 5 picture.
- 6 But I just don't recall if -- I know
- 7 she was more fixated on it than -- than I thought was
- 8 required. But I don't recall anything other than what
- 9 Mr. Houghton has said specific to why he was reaching
- 10 out and his ability to deal with her the following
- 11 day.
- 12 MS. KATE MCGRANN: There's no
- 13 reference to a picture in this email. There's an
- 14 email from him to you suggesting a call. There's an
- 15 email from you to him agreeing to a call. And then
- 16 there's a draft letter from your sister.
- Why are you mentioning a picture?
- 18 MR. PAUL BONWICK: Again, I just
- 19 referenced the testimony that he provided when I was
- 20 looking through the -- the court documents.
- I don't recall this -- I didn't recall
- 22 being part of this email chain, and I don't need to
- 23 make the same reference as everybody else. But I'm
- 24 sure you can appreciate that seven (7) or eight (8)
- 25 years and many hundreds of emails per week, I'm not

- 1 going to reflect on a subject matter that says:
- 2 "Hey, we have a Board meeting
- 3 tomorrow morning, and I was
- wondering if we should chat. '
- 5 MS. KATE MCGRANN: Do you have any
- 6 specific recollection of when that picture
- 7 conversation took place?
- 8 MR. PAUL BONWICK: No. It --
- 9 MS. KATE MCGRANN: You don't have any
- 10 reason that believe that this is about that, other
- 11 than Mr. Houghton's evidence, do you?
- MR. PAUL BONWICK: I remember it
- 13 coming up on a couple of occasions, and it would have
- 14 been in and around this time.
- 15 And I mean, I think my reference at
- 16 that point in time was find a new place to hang it.
- 17 That was sort of the extent of my conversation. I
- 18 just -- people have got more important things to do
- 19 than deal with a coloured picture.
- 20 MS. KATE MCGRANN: Like drafting
- 21 letters from your sister. So let's take a look at
- 22 that.
- MR. PAUL BONWICK: Fair enough.
- 24 MS. KATE MCGRANN: Do you remember
- 25 receiving this email?

- 1 MR. PAUL BONWICK: No. I've looked at
- 2 it now, and it would have been -- it wouldn't have
- 3 raised any concerns from my part, other than why I'm
- 4 being asked to review it as opposed to Sandra saying
- 5 have a second look at it. But as I understand from
- 6 testimony, she apparently asked Ed to forward it on to
- 7 me.
- 8 MS. KATE MCGRANN: You don't recall
- 9 having any discussion with her about the fact that
- 10 this was coming your way?
- MR. PAUL BONWICK: None.
- 12 MS. KATE MCGRANN: And you don't
- 13 remember having any discussion with Mr. Houghton about
- 14 the fact that this was coming your way?
- MR. PAUL BONWICK: Again, it appears
- 16 that we had a phone conversation that afternoon. I
- 17 suspect I would have asked him why he's forwarding me
- 18 this email. But I can't say with any definite -- I
- 19 can't give you a confirmation that I queried him on
- 20 why he was sending it to me that particular Sunday
- 21 afternoon.
- 22 And now I should qualify that by
- 23 saying, I think Mr. Houghton was aware that I did
- 24 provide advice to the mayor from time to time on
- 25 matters, certainly on larger policy matters and how I

- 1 felt strategically they should be moved forward. But
- 2 again, I do not recall having a discussion with him
- 3 about this.
- 4 MS. KATE MCGRANN: Okay. We'll come
- 5 back to the January time frame in a bit. Let's go
- 6 back to the conversations that you were talking about
- 7 earlier.
- 8 So with respect to the RFP, you had
- 9 mentioned that you had conversations with
- 10 Mr. Muncaster. We've talked about three (3) of them.
- 11 Do you remember having any other conversations with
- 12 him?
- MR. PAUL BONWICK: No.
- 14 MS. KATE MCGRANN: Let's turn to
- 15 Mr. Houghton. What can you tell me about
- 16 conversations you had with him about the RFP before
- 17 the RFP document was issued?
- 18 MR. PAUL BONWICK: Well, Mr. Houghton
- 19 and I -- once I started to try to immerse myself in
- 20 the -- in the LDC world and with the understanding
- 21 from a business perspective as well as from a
- 22 community-minded perspective, what Collingwood had
- 23 considered in previous years, I likely started to --
- 24 or I would have started to reach out to Mr. Houghton
- 25 on a more regular basis in terms of phone calls or

- 1 casual conversations when we had the opportunity to
- 2 engage with each other at any number of different
- 3 events to try and query him on any number of different
- 4 questions as it related to what Collingwood was doing,
- 5 what Collus was doing, how it was moving forward. I
- 6 tend to do that to -- a fair amount.
- 7 MS. KATE MCGRANN: At some point,
- 8 Mr. Houghton gave you a copy of Mr. Bentz's email
- 9 address and suggested that you get in touch with him.
- 10 Is that accurate?
- MR. PAUL BONWICK: In fairness, that
- 12 was at my request.
- MS. KATE MCGRANN: What was at your
- 14 request?
- 15 MR. PAUL BONWICK: The correct email
- 16 address.
- 17 MS. KATE MCGRANN: When did you first
- 18 discuss contacting Mr. Bentz with Mr. Houghton?
- 19 MR. PAUL BONWICK: I had done some
- 20 background work myself in terms of some of the larger
- 21 utilities, how they had positioned themselves as it
- 22 related to mergers and acquisitions in the past.
- 23 As part of that discussion, I think
- 24 I've mentioned the fact that I reached out to
- 25 Mr. Houghton, and I -- again, I don't recall the exact

- 1 date to get his take on where the industry was.
- I do recall in asking him who he
- 3 thought sort of the -- the leaders or who were perhaps
- 4 some of the most well respected -- more well respected
- 5 and successful leaders within the mergers and
- 6 acquisition section.
- 7 And I believe at that point in time, he
- 8 suggested that PowerStream, which coincided -- or
- 9 confirmed the information I had received out of
- 10 Queen's Park that PowerStream was arguably one of
- 11 the -- one of the industry leaders and certainly one
- 12 (1) of the most credible in terms of some of the
- 13 achievements that they made, and --
- 14 MS. KATE MCGRANN: Can you help us out
- 15 with when that conversation took place?
- MR. PAUL BONWICK: No.
- 17 MS. KATE MCGRANN: Do you know if it
- 18 happened before the beginning of 2011?
- MR. PAUL BONWICK: Yes.
- 20 MS. KATE MCGRANN: Do you know if it
- 21 happened -- can you be any more precise than that?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Do you remember how
- 24 many times you discussed contacting Mr. Bentz with Mr.
- 25 Houghton before you reached out to Mr. Bentz?

- 1 MR. PAUL BONWICK: No, I don't rec --
- 2 recall if there was any more than one (1)
- 3 conversation. As I said to you earlier, there was a -
- 4 a conversation that we had. I was familiar with the
- 5 fact that Mr. Bentz was the president and CEO of
- 6 PowerStream. I had no relationship -- in fact, I
- 7 wasn't confident that we had even met at any events
- 8 prior to that, and so I think the -- the recognition
- 9 or Ed's rec -- Mr. Houghton's recognition that
- 10 PowerStream, in his opinion, was one (1) of the more
- 11 well-respected led me to Mr. Bentz's doorstep.
- MS. KATE MCGRANN: So you only had one
- 13 (1) conversation with Mr. Houghton about contacting
- 14 Mr. Bentz before you reached out to him?
- MR. PAUL BONWICK: That's just -- yes,
- 16 that's my understanding.
- MS. KATE MCGRANN: Did he give you Mr.
- 18 Bentz's contact information at that time?
- 19 MR. PAUL BONWICK: No, I don't believe
- 20 so, or I would have had the correct email address the
- 21 first time.
- MS. KATE MCGRANN: Is it the case that
- 23 you specifically remember that he didn't give it to
- 24 you, or are you surmising that he didn't give it to
- 25 you because you had trouble making that connection?

```
MR. PAUL BONWICK: I typically don't
 1
   carry a -- a notepad with me, and so I suspect he --
   I'm speculating. I -- I wouldn't have any -- had
 3
   anything to write it down with if we were having a
 5
   general discussion about it.
 6
                  MS. KATE MCGRANN: Where did you find
   the email address that you used to contact Mr. Bentz?
 8
                  MR. PAUL BONWICK:
                                       I -- I don't
 9
   recall.
            I'm going to...
10
11
                          (BRIEF PAUSE)
12
13
                  MR. PAUL BONWICK: You go on their
14
   website, I don't know if there's email addresses for
15
   employees. I've done this on many occasions, where
   I'm trying to reach out to somebody in a particular
   branch of government, or the particular corporation,
17
18
   look at their email addresses on their corporate site,
19
   and quite often, you put the two (2) names together,
   and you end up with that person, and --
21
                  MS. KATE MCGRANN:
                                     Do you remember
22
   where you got the email address that you first used to
23
   try to contact Mr. Bentz?
24
                  MR. PAUL BONWICK: No.
```

MS. KATE MCGRANN: Did Mr. Houghton

2.5

- 1 let you know that he had reached out to Mr. Bentz at
- 2 the end of 2010?
- 3 MR. PAUL BONWICK: No.
- 4 MS. KATE MCGRANN: Did you learn of
- 5 that fact from anybody else?
- 6 MR. PAUL BONWICK: No.

7

8 (BRIEF PAUSE)

- 10 MR. PAUL BONWICK: I'm trying to
- 11 follow the dates, sorry. That's why I was taking a
- 12 minute, there.
- MS. KATE MCGRANN: Why did you decide
- 14 to reach out to Mr. Bentz on January 10th, 2011?
- MR. PAUL BONWICK: I had heard very
- 16 glowing reviews about PowerStream. I had heard that
- 17 Mr. Bentz was arguably one (1) of the most well-
- 18 respected president and CEOs, or industry leaders
- 19 perhaps is a better way to capture it within the LDC
- 20 sector.
- 21 I was aware of the fact, having worked
- 22 in the riding for a number of years, of the -- sort of
- 23 the geopolitical ties that PowerStream might offer
- 24 within this region. I was interested in getting
- 25 involved in this -- in this particular sector from a

- 1 business perspective, so that would have directed me
- 2 to Mr. Bentz, and certainly based on Mr. Houghton's
- 3 recommendation.
- 4 MS. KATE MCGRANN: Could we look at
- 5 ALE45, please.

6

7 (BRIEF PAUSE)

- 9 MS. KATE MCGRANN: This is an email
- 10 from you to Mr. Bentz on January 10th, 2011.
- 11 Are you familiar with this email?
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: Do you need a
- 14 second to review it, or are you familiar with its
- 15 contents?
- 16 MR. PAUL BONWICK: I'm familiar enough
- 17 that if you have a detailed question, I can bring it
- 18 back up again, or you can.
- 19 MS. KATE MCGRANN: Why did you reach
- 20 out to Mr. Bentz about the sale of Collingwood Utility
- 21 Services on January 10th, 2011?
- 22 MR. PAUL BONWICK: It was my -- it was
- 23 my opinion that it's -- it was one (1) consideration,
- 24 that Council may move -- or may move to consider in
- 25 the coming weeks and months. Again, I've given you

- 1 the background in terms of my findings from the -- in
- 2 various meetings at the provincial level.
- I was aware of the fact that a new
- 4 Council had been elected, and that they were going to
- 5 change things up, not specific to the utility, but
- 6 right across the board. And based on the fact that I
- 7 had that information available to me, I thought it
- 8 appropriate to reach out to Mr. Bentz.
- 9 I was also aware of the fact of -- that
- 10 there was other LDCs within my former catchment area
- 11 that were in a similar situation to -- a similar
- 12 situation to Collus in terms of having municipal
- 13 governments as shareholders, and struggling with
- 14 finances, and things of that regard.
- MS. KATE MCGRANN: Why did you reach
- 16 out to him at this time?
- 17 MR. PAUL BONWICK: I -- other than the
- 18 answer I can -- just gave you, I don't recall.
- 19 MS. KATE MCGRANN: Did you speak to
- 20 anybody about reaching out to him about the sale of
- 21 the utility before you sent this email?
- MR. PAUL BONWICK: Well, I would have
- 23 had a conversation with Mr. Houghton, and again, a
- 24 generalized discussion about what was going on with
- 25 that LDC. I was aware of the fact that rather than

- 1 repeat it where Council was going in terms of dealing
- 2 with their finances, and so other than Mr. Houghton, I
- 3 don't think I would have been speaking to anybody
- 4 about reaching out to Mr. Bentz.
- 5 MS. KATE MCGRANN: With respect to the
- 6 conversations with Mr. Houghton, are you referring to
- 7 the conversations that you've already described to us?
- MR. PAUL BONWICK: Yes.
- 9 MS. KATE MCGRANN: Mr. Houghton gave
- 10 evidence that he expressed concern about you reaching
- 11 out to Mr. Bentz about Collingwood.
- Do you remember that conversation with
- 13 him?
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: What do you
- 16 remember him saying?
- 17 MR. PAUL BONWICK: I simply rema --
- 18 remember him raising the -- the issue of referencing
- 19 Collingwood, specifically in introduction, and any
- 20 subsequent discussions until such time as Collus had
- 21 got its head wrapped around what it was doing, and the
- 22 shareholder had sort of got its head wrapped around
- 23 what their expectations were of Collus.
- 24 And so without going into great detail,
- 25 because I can't remember it, I just recall him being

- 1 sensitive to Collingwood being profiled in -- in any
- 2 manner of speaking.
- MS. KATE MCGRANN: When you say that
- 4 he was sensitive about you doing this until
- 5 Collingwood and its shareholder had -- had got their
- 6 head wrapped around what they were going to do, did
- 7 you understand that they were looking at some options
- 8 at that time?
- 9 MR. PAUL BONWICK: Based on what I --
- 10 what testimony I had just provided, I was aware of the
- 11 fact that Council was providing direction across the
- 12 board to utilities and departments as it related to
- 13 becoming more fiscally responsible, reducing costs,
- 14 finding ways to drive revenues.
- So yes, I was aware that that was
- 16 transpiring.
- MS. KATE MCGRANN: And when Mr.
- 18 Houghton said that he had this concern, he didn't want
- 19 you to do anything until Collus and its shareholder
- 20 had wrapped their minds around what they were going to
- 21 do, did you understand that they were in a flate of --
- 22 a state of flux, that they were going to be making
- 23 some decisions, after which point he would be fine
- 24 with you being involved?
- 25 MR. PAUL BONWICK: Mr. -- I don't

- 1 recall Mr. Houghton raising any concerns with me about
- 2 my mid to long term engagement with Powers -- my mid
- 3 to long term involvement, should this matter move
- 4 forward.
- I have no reason to doubt the fact that
- 6 what was predicating his position or what was behind
- 7 his decision was concern over the staff starting to
- 8 think that something was going on, and so managing the
- 9 message, in my mind, seemed reasonable from his
- 10 perspective.
- MS. KATE MCGRANN: And when you say
- 12 that he wasn't concerned about your mid to long term
- 13 involvement with respect to the matter moving forward,
- 14 isn't the matter a potential sale or transaction
- 15 regarding the utility?
- 16 MR. PAUL BONWICK: I don't recall Mr.
- 17 Houghton ever raising an issue with me specific to
- 18 whether or not I should or shouldn't be involved in
- 19 working for any LDC as it related to any level of
- 20 engagement with Collus.
- 21 MS. KATE MCGRANN: Did you understand
- 22 Mr. Houghton to be expressing a concern about you
- 23 reaching out to PowerStream about Collus?
- 24 MR. PAUL BONWICK: No, that wasn't the
- 25 way I took it. Again, I have the benefit of -- of

- 1 hearing testimony, so I'm including that my reference,
- 2 or my frame of mind at that time, but what I remember
- 3 was it was a discussion around the optics of simply
- 4 identifying Collingwood at this point in time. I
- 5 don't recall him having any concern specific to any of
- 6 my relationships with members of Council, with staff,
- 7 but more just specific to the -- the reference of
- 8 Collingwood and profiling that in any way at this
- 9 point in time, and I listened to him.
- 10 MS. KATE MCGRANN: How did you listen
- 11 to him?
- 12 MR. PAUL BONWICK: Same way I would
- 13 anybody. I hear them out and then I'll make my own
- 14 decisions for my business perspective as to how I'm
- 15 going to approach it.
- 16 MS. KATE MCGRANN: This email that you
- 17 sent to Mr. Bentz in which you say you want to talk to
- 18 him about the potential sale of Collus, that's the
- 19 only thing that you say you want to meet to talk to
- 20 him about, was this the kind of email that you thought
- 21 that Mr. Houghton didn't want you to be sending?
- MR. PAUL BONWICK: I think Mr.
- 23 Houghton was sensitive to the terminology Col --
- 24 Collingwood, and I -- I reference back. I tend to be
- 25 more direct. The reality was that Collingwood

- 1 represented one of what I believe to be many
- 2 opportunities for -- for PowerStream or for another
- 3 utility, and so hence the reason why I referenced it.
- 4 MS. KATE MCGRANN: I'm having trouble
- 5 understanding --
- MR. PAUL BONWICK: Okay.
- 7 MS. KATE MCGRANN: -- what you -- what
- 8 you thought Mr. Houghton's concern was, and I don't
- 9 want to put words in your mouth, but I wonder if I
- 10 suggest to you what I think you're saying, if it might
- 11 help us figure out where we're not connecting.
- 12 As I understood Mr. Houghton's
- 13 evidence, he didn't want you to be reaching out to Mr.
- 14 Bentz about Collingwood.
- Was that what you understood his
- 16 concern was?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Can you try to help
- 19 me understand what you understood his concern was?
- MR. PAUL BONWICK: So, my
- 21 understanding of the conversation was specific to the
- 22 optics of including Collingwood as part of the initial
- 23 introduction to Mr. Bentz. I did not get the sense
- 24 that Mr. Houghton was in any way dissuading me from
- 25 being involved subsequent to Collus doing something

- 1 down the road. I don't know if that helped at all or
- 2 --
- 3 MS. KATE MCGRANN: Was it your
- 4 understanding that he just didn't want you to use the
- 5 word "Collingwood" in your introduction?
- 6 MR. PAUL BONWICK: Clearly that was
- 7 the case.
- 8 MS. KATE MCGRANN: Is that --
- 9 MR. PAUL BONWICK: Now I'm --
- 10 MS. KATE MCGRANN: Sorry.
- 11 MR. PAUL BONWICK: -- going to try to
- 12 figure out --
- 13 MS. KATE MCGRANN: Please finish.
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: That's what you
- 16 understood at the time, he didn't want you to use the
- 17 word "Collingwood"?
- 18 MR. PAUL BONWICK: Correct.
- 19 MS. KATE MCGRANN: Why did you decide
- 20 to use it anyways?
- MR. PAUL BONWICK: Because, in fact,
- 22 Collingwood would be part of the potential
- 23 consideration. There's no sense in -- keeping in
- 24 mind, these emails are -- not that you're trying to
- 25 hide anything, but you're -- you're sending emails

- 1 directly to the President and CEO of a company.
- 2 You might as well declare what some of
- 3 the interests may be, and as with any corporate
- 4 environment, you're not -- you're not thinking back,
- 5 or you're not thinking at that time, okay, how would
- 6 this be read at a judicial inquiry or on the front
- 7 page of the Toronto Star.
- 8 MS. KATE MCGRANN: So basically you
- 9 want to talk to him about the sale of Collingwood LDC.
- MR. PAUL BONWICK: I want --
- 11 MS. KATE MCGRANN: Send him an email
- 12 saying you want to talk to him about the sale of the
- 13 Collingwood LDC, right?
- 14 MR. PAUL BONWICK: In part, yes. And
- 15 just to correct that, not necessarily just about the
- 16 sale but what something might look like --
- MS. KATE MCGRANN: Involving --
- 18 MR. PAUL BONWICK: -- in terms of a
- 19 relationship, at that point I have never -- I had
- 20 never heard of -- strategic partnership, I think is
- 21 the buzz phrase that seems to have caught on at that
- 22 point in time.
- 23 So it -- at that point in time it
- 24 likely would have been more driven towards what --
- 25 what some deal might look like, whether it was a -- a

- 1 merger, whether it was a sale. At that point in time
- 2 it was too early to say. So, I'm not sure if that did
- 3 anything for your point.
- 4 MS. KATE MCGRANN: If we could scroll
- 5 down a little bit, I just want to ask you a question
- 6 about something towards the end of your email here.
- 7 Difficult because of the formatting, but if we start
- 8 from the bottom, it's -- about four (4) lines up, it
- 9 starts with "Municipal Council." Are you with me?
- 10 MR. PAUL BONWICK: I am, yes.
- 11 MS. KATE MCGRANN:
- 12 "Municipal Council is in the process
- of beginning their budget
- 14 considerations, and as a result,
- timing is potentially a critical
- 16 factor."
- 17 Can you help me understand why timing
- 18 was a critical factor for this conversation?
- MR. PAUL BONWICK: Right. So
- 20 municipal councils, generally speaking, commence --
- 21 they're a bit different than the corporate world.
- 22 Municipal governments generally start their budget
- 23 considerations sometime in late January, February.
- 24 They move through March with getting feedback from
- 25 department heads or utilities. There's typically

- 1 presentations, and quite often I think in
- 2 Collingwood's case, they quite often adopted budgets
- 3 in -- in April.
- 4 So if, as part of those budget
- 5 deliberations something was going to transpire with
- 6 Collus, and it was going to be part of those budget
- 7 deliberations, there was a sense of -- they needed to
- 8 be con -- consider the timing element as it -- as it
- 9 related to what Council may or may not do.
- MS. KATE MCGRANN: Did you have any
- 11 information that Council may or may not be doing
- 12 something with respect to Collus?
- MR. PAUL BONWICK: No, and in
- 14 fairness, at that point in time I did not have a -- as
- 15 thorough understanding of how Collus might or might
- 16 not move forward in relationship to the budget
- 17 liberations of Council itself, and so in my mind at
- 18 that point in time it would have been specific to
- 19 Council -- a new Council coming in and the
- 20 deliberations they would have as it related to budget.
- 21 MS. KATE MCGRANN: Your sister, Sandra
- 22 Cooper, at this point in time is both the Mayor of the
- 23 Town of Collingwood and a director of the Collus Power
- 24 Board of Directors.
- 25 At the time that you sent this email,

- 1 had you considered whether your sibling relationship
- 2 with her may cause any conflict of interest concerns
- 3 for PowerStream, for yourself, or for your sister in
- 4 either of the -- the two (2) hats that she was
- 5 wearing?
- 6 MR. PAUL BONWICK: No, I did not. The
- 7 -- I did not give consideration at the time to her
- 8 sitting on the Board of Collus. I certainly gave
- 9 consideration to her position as Mayor.
- 10 Having been involved in the political
- 11 arena for a number of years, I was familiar with many
- 12 examples, both in rural communities and in urban
- 13 centres, whereby siblings of elected officials were
- 14 not in conflict when they were conducting business
- 15 with a particular municipality, and so that was not a
- 16 consideration in her position as Mayor, and I did not
- 17 feel -- I believe strongly that there was no conflict
- 18 under the Municipal Conflict of Interest Act.
- 19 MS. KATE MCGRANN: So that's a --
- 20 that's a mental exercise that you went through before
- 21 you sent this email?
- MR. PAUL BONWICK: Yes.
- 23 MS. KATE MCGRANN: Did you discuss the
- 24 fact that you were going to send this email with your
- 25 sister before you sent it?

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1 MR. PAUL BONWICK: No.
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- MS. KATE MCGRANN: Did you think that
- 3 you should allow her to -- to perform a similar
- 4 analysis about whether she would be in conflict as a
- 5 result of -- of your attempt to connect with Mr.
- 6 Bentz?
- 7 MR. PAUL BONWICK: No.
- 8 MS. KATE MCGRANN: Why not?
- 9 MR. PAUL BONWICK: I do not -- so in
- 10 my various working relationships, we typically sign
- 11 non-disclosure agreements with our clients. In some
- 12 cases, the relationship is profiled, especially if
- 13 you're involved in outward negotiations or providing
- 14 communications or public relations work for them.
- In some cases, the work we do, or that
- 16 I do, is of a confidential nature and we don't pref --
- 17 profile my involvement. Irrespective of what the
- 18 relationship is, I don't recall ever having a business
- 19 involvement where there wasn't NDAs signed, and so as
- 20 a result of that I do not confer with my sister on any
- 21 of my business dealings, unless it's required.
- MS. KATE MCGRANN: Now, you hadn't
- 23 signed any contracts with PowerStream at this time.
- 24 This is your first reach-out to them. Is that
- 25 correct?

- 1 MR. PAUL BONWICK: Correct.
- MS. KATE MCGRANN: Was there any non-
- 3 disclosure agreement in operation at the time that
- 4 would have prevented you from disclosing this to your
- 5 sister?
- MR. PAUL BONWICK: No.
- 7 MS. KATE MCGRANN: Did you have any
- 8 concerns that if you spoke with your sister about this
- 9 opportunity that you are pursuing, it may get in the
- 10 way of you actually being able to enter into an
- 11 arrangement with PowerStream?
- 12 MR. PAUL BONWICK: No. I'll go back
- 13 to my initial answer. I did not consult my sister, or
- 14 Mayor Cooper, on any matters related to my ongoing
- 15 business dealings within the Town of Collingwood,
- 16 within the County of Simcoe, recognizing she was a
- 17 county councillor as well. It was just simply
- 18 something I did not do.
- 19 MS. KATE MCGRANN: At any point before
- 20 you signed your retainer with PowerStream, did you
- 21 consider the fact that one (1) of the reasons that
- 22 they may want to hire you is because you are the
- 23 Mayor's brother?
- 24 MR. PAUL BONWICK: No. I --
- MS. KATE MCGRANN: Please go ahead.

- 1 MR. PAUL BONWICK: Okay. Quite the
- 2 contrary. I felt that, as a former municipal
- 3 councillor, I felt, as a former Member of Parliament
- 4 for the riding for a number of years, I felt that,
- 5 based on my experience within the community, my
- 6 contacts within many municipal governments as well as
- 7 county and provincial and federal, and understanding
- 8 that there's not a lot of government relation/public
- 9 relation firms that actively work within the -- north
- 10 of the Moraine, that I had enough experience and
- 11 strengths that I would be -- I don't want to make this
- 12 sound silly -- an ideal candidate, or my company would
- 13 be an ideal candidate to work for PowerStream.
- 14 I viewed the relationship with Sandra
- 15 as somewhat of an impediment -- or sorry, I'll start
- 16 calling her Ms. Cooper, Mayor Cooper, as somewhat as a
- 17 -- of an impediment and in fact approached it in that
- 18 way.
- 19 MS. KATE MCGRANN: Why did you view it
- 20 as an impediment?
- 21 MR. PAUL BONWICK: Well, it was my
- 22 firm belief that the mayor is not in conflict as it
- 23 relates to ongoing activities of their siblings.
- 24 You've heard testimony and I'm certainly aware of the
- 25 fact that, as a person that had some profile in the

- 1 community, any of my business -- any of my involvement
- 2 in business is -- is viewed through perhaps a
- 3 difference lense, and so I've always got to be
- 4 cognisant of the fact that people will dri -- draw a
- 5 line between myself and Mayor Cooper.
- And not to make it sound like too small
- 7 of a village, but the mayor of Wasaga Beach in the day
- 8 was my cousin, so, again, you get into situations
- 9 where you're concerned about the optics rather than
- 10 the realities.
- MS. KATE MCGRANN: And the optics that
- 12 you would be concerned about, would that be the
- 13 perception that your sibling relationship is somehow
- 14 affecting the business that you're doing and the way
- 15 that people interact with you and your sister?
- MR. PAUL BONWICK: No. Maybe that was
- 17 too quick. No, I -- I would be more concerned about
- 18 the fact that muni -- the -- the option of declaring a
- 19 conflict of interest is, from my understanding, the
- 20 sole responsibility of the individual councillors
- 21 sitting around the table.
- 22 Some councillors will use conflict of
- 23 interest to not engage in issues when in fact they
- 24 rightly know they do not have a conflict. Some
- 25 councillors or some elected officials will declare

- 1 conflicts of interest, in my experience, when they're
- 2 concerned about optics when in fact they don't have a
- 3 conflict.
- 4 And so, in a situation like this, if we
- 5 think it through, you would not want to run into a
- 6 situation where if in fact PowerStream was bringing
- 7 the best offer to the community where it was the ideal
- 8 situation for the community whereby one (1) of the
- 9 councillors as a result of a relationship with me
- 10 would simply decare -- declare a conflict because
- 11 they're concerned about the optics rather than the
- 12 realities.
- MS. KATE MCGRANN: And the optics that
- 14 they would be concerned about is that their
- 15 relationship with you somehow impacted decisions made
- 16 about PowerStream by the Town. Is that right?
- 17 MR. PAUL BONWICK: Yes.

18

19 (BRIEF PAUSE)

- 21 MS. KATE MCGRANN: Mr. Houghton gave
- 22 evidence that, after you forwarded this email to him
- 23 in an effort to get the correct email address from Mr.
- 24 Bentz -- which he gave to you, right?
- 25 MR. PAUL BONWICK: Correct.

- 1 MS. KATE MCGRANN: Once he actually
- 2 read the message he gave you a call to reiterate his
- 3 concern. Do you remember receiving a telephone call
- 4 from him after -- or on the day that you sent this
- 5 email to Mr. Bentz?
- 6 MR. PAUL BONWICK: And I'm not sure if
- 7 I misspoke before. That's the call I remember. I
- 8 remember him raising the issue regarding -- regarding
- 9 in -- including the word 'Collingwood'.
- MS. KATE MCGRANN: Oh, so you're
- 11 saying that that converse --
- MR. PAUL BONWICK: Sorry, I'm
- 13 not sure if I understood your question properly.
- 14 MS. KATE MCGRANN: You sent a copy of
- 15 this email to Mr. -- Mr. Houghton?
- MR. PAUL BONWICK: Okay.
- MS. KATE MCGRANN: He says he gave you
- 18 a call after he read it that day?
- MR. PAUL BONWICK: Correct.
- MS. KATE MCGRANN: Do you remember
- 21 receiving a telephone call from him?
- MR. PAUL BONWICK: I remember ceiving
- 23 -- receiving one (1) call from him. I -- again, I --
- 24 I rece -- recall see -- receiving two (2) of them.
- 25 We've already reviewed his -- his concerns as it

- 1 related to the utilization of that word.
- I don't recall whether -- it had to be
- 3 after this email. I'm going to --
- 4 MS. KATE MCGRANN: So, Mr. Houghton
- 5 gave evidence that he had two (2) conversations with
- 6 you in which he expressed his concerns about you
- 7 reaching out to Mr. Bentz about Collingwood: 1)
- 8 sometime in the middle of 2010; and 2), when he gave
- 9 you a call after he received a copy of this email from
- 10 you.
- 11 You've given evidence, I think, that
- 12 you remember the conversation you had with him in
- 13 2010. I'm now asking you about the telephone call he
- 14 made to you after he sent you this email. Do you
- 15 remember receiving that telephone call?
- 16 MR. PAUL BONWICK: Thank you. Yes,
- 17 that's clear. Yes, I remember rec -- that -- that's
- 18 what I was discussing earlier. So, yes, I do remember
- 19 him bringing this issue to the table.
- 20 MS. KATE MCGRANN: Okay. Now I want
- 21 to make sure that I understand you. Is it the fact
- 22 that you remember having two (2) conversations with
- 23 Mr. Houghton?
- 24 MR. PAUL BONWICK: I do remember
- 25 having con -- two (2) conversations. What I was

- 1 suggesting, yes, I do recall having two (2)
- 2 conversations.
- MS. KATE MCGRANN: And one (1) of them
- 4 was sometime in 2010?
- 5 MR. PAUL BONWICK: Correct. Yes.
- 6 Thank you.
- 7 MS. KATE MCGRANN: We won't be perfect
- 8 about this. I'm going to do my best not to speak over
- 9 you.
- 10 MR. PAUL BONWICK: You're doing a good
- 11 job. I'm just -- I was trying to track back and think
- 12 was this call two (2) weeks before this one (1). And,
- 13 no, I -- I get it now. You're talking about the --
- 14 the discussion that took place in the summer. Now
- 15 you're talking about the one (1) that's taking place
- 16 on or about October something.
- MS. KATE MCGRANN: And I'm going to
- 18 ask you to do your best not to speak over me either.
- 19 And that way, you'll make sure that you heard my
- 20 entire question and you're not answering something
- 21 that I haven't asked.
- So, you remember getting this telephone
- 23 call after he sent you this email on January 10th.
- 24 What do you remember being discussed?
- 25 MR. PAUL BONWICK: Specifi -- specific

- 1 to the optics of using the word 'Collingwood' at that
- 2 point in time.
- 3 MS. KATE MCGRANN: And did you
- 4 understand that his only concern was the fact that you
- 5 used the word 'Collingwood'?
- 6 MR. PAUL BONWICK: Yes.
- 7 THE HONOURABLE FRANK MARROCCO: I'm
- 8 going to take the break. But before we do, in the
- 9 email you reference the Collingwood Utility Services.
- 10 Were -- were you meaning to speak about the holding
- 11 company or the power company or were you not making
- 12 that distinction?
- 13 MR. PAUL BONWICK: I wasn't making
- 14 that distinction.
- 15 THE HONOURABLE FRANK MARROCCO: Ten
- 16 (10) minutes.

17

- 18 --- Upon recessing at 2:56 p.m.
- 19 --- Upon resuming at 3:13 p.m.

- 21 CONTINUED BY MS. KATE MCGRANN:
- 22 MS. KATE MCGRANN: So before the
- 23 break, we were talking about the telephone
- 24 conversation that you have with Mr. Houghton after he
- 25 received your January 10th email to Mr. Bentz. I

- 1 think that you had explained to me that he expressed
- 2 concern about your email to you.
- 3 And the concern you understood him to
- 4 have was the fact that you had referenced the Collus
- 5 utility in your email. Have I got that right?
- 6 MR. PAUL BONWICK: Yes.
- 7 MS. KATE MCGRANN: Okay. Did you have
- 8 any discussions with him about how you could address
- 9 this concern on that call?
- 10 MR. PAUL BONWICK: Not that I recall
- 11 under -- other than recognizing that that was a
- 12 concern that he had.
- 13 MS. KATE MCGRANN: I think
- 14 Mr. Houghton's evidence is that you said to him that
- 15 you would let him take a look at your proposal and
- 16 that it wouldn't reference Collus or Collingwood. Do
- 17 you remember saying anything like that to him in the
- 18 month of January before you handed the proposal over
- 19 to PowerStream?
- 20 MR. PAUL BONWICK: By the evidence, it
- 21 had to have happened that way. But I don't recall
- 22 acquiescing on the point or debating it, rather than
- 23 simply listening to what his issue was.
- 24 MS. KATE MCGRANN: If we could pull up
- 25 paragraph 118 of the Foundation Document, please.

1 (BRIEF PAUSE)

- 3 MS. KATE MCGRANN: This paragraph
- 4 describes that you had a meeting with Mr. Bentz on
- 5 January 12th, 2011. Do you remember attending that
- 6 meeting?
- 7 MR. PAUL BONWICK: Yes.
- 8 MS. KATE MCGRANN: Did you take any
- 9 notes at that meeting?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Do you remember
- 12 what you discussed with Mr. Bentz at that meeting?
- MR. PAUL BONWICK: To some degree. I
- 14 elaborated on my background, my experience in
- 15 government, my experience with this region/district.
- 16 I remember at the outset really going through my
- 17 history in -- in short or perhaps in long.
- 18 I recall having discussions or sharing
- 19 my perspective in terms of information that I had
- 20 garnered over the course of the last several months
- 21 specific to the LDC sector.
- I remember -- or recall some high-level
- 23 discussion about municipal governments generally
- 24 speaking and more specifically Collingwood as it
- 25 related to the finances that municipalities were

- 1 having to contend with. I think they -- I'm trying to
- 2 think of the term they used to use but -- passing down
- 3 expenses from one level of government to another.
- 4 There was discussion just generally
- 5 speaking about the challenges that the municipal
- 6 governments are facing in 2011 versus what they were
- 7 facing ten (10) years ago.
- 8 THE HONOURABLE FRANK MARROCCO: Was
- 9 that downloading or --
- 10 MR. PAUL BONWICK: Downloading. Thank
- 11 you. Yes.
- 12
- 13 CONTINUED BY MS. KATE MCGRANN:
- 14 MS. KATE MCGRANN: Was anybody else at
- 15 the meeting?
- 16 MR. PAUL BONWICK: I don't think in
- 17 that meeting. If I recall properly, I think it was
- 18 just me and Mr. Bentz.
- 19 MS. KATE MCGRANN: Now, you'd emailed
- 20 him on the 10th about a potential sale of the Collus
- 21 LDC, and you had indicated that there was some time
- 22 pressure involved because of the budget process.
- You meet two (2) days later. So I
- 24 assume that he's responding to the timing pressure
- 25 that you had identified. Did you talk about a

- 1 potential sale of the Collus LDC at this meeting?
- MR. PAUL BONWICK: I suspect there
- 3 was -- so I'll rephrase that. Yes.
- 4 MS. KATE MCGRANN: What do you
- 5 remember about that discussion?
- 6 MR. PAUL BONWICK: Again, I think it
- 7 came on the heels of what municipal governments were
- 8 facing in terms of financial pressures, where they
- 9 were trying to go with budgets, what their needs might
- 10 be in terms of addressing the downloading that's
- 11 received a real happening on a regular basis, and how
- 12 that might potentially impact government or a Collus
- 13 looking at some new model.
- 14 In all likelihood at that point in
- 15 time, I suspect -- I believe the discussion was
- 16 specific to acquisition or merger.
- MS. KATE MCGRANN: Do you remember if
- 18 Mr. Bentz mentioned the fact that he had breakfast
- 19 with Mr. Houghton or had had discussions with
- 20 Mr. Houghton to you at this meeting?
- 21 MR. PAUL BONWICK: No. Sorry to
- 22 answer that. Not that I, no, I don't recall. No, he
- 23 didn't mention that.
- 24 MS. KATE MCGRANN: Is it possible that
- 25 he mentioned it, and you just don't remember today?

- 1 MR. PAUL BONWICK: I do not recall him
- 2 mentioning any conversation with Ed specific to me.
- 3 MS. KATE MCGRANN: Do you remember if
- 4 there is the discussion with the possibility of an --
- 5 pardon me. Do you remember if there is the discussion
- 6 of a possibility of an RFP for Collus Power at this
- 7 meeting?
- MR. PAUL BONWICK: No.
- 9 MS. KATE MCGRANN: No, you don't
- 10 remember, or no, there was no discussion?
- 11 MR. PAUL BONWICK: There was no
- 12 discussion surrounding an RFP.
- MS. KATE MCGRANN: Did you have any
- 14 discussion about the fact that your sister was the
- 15 mayor at this meeting?
- 16 MR. PAUL BONWICK: I believe I -- yes,
- 17 I disclosed that early on in the -- early on in the
- 18 discussion as it related to my background. I think I
- 19 disclosed the fact that my sister was the mayor.
- The general discussion was beyond
- 21 Collingwood as well, and I think I disclosed the fact
- 22 that my cousin was the mayor of Wasaga Beach at the
- 23 time as well.
- 24 MS. KATE MCGRANN: Was there any
- 25 discussion about a potential conflict of interest that

- 1 that relationship could pose with respect to your
- 2 sister being the mayor?
- 3 MR. PAUL BONWICK: I don't recall any
- 4 discussion related to conflicts at that point in time.
- 5 MS. KATE MCGRANN: Did you disclose
- 6 that your sister was also a director of the Board of
- 7 Directors in the LDC?
- 8 MR. PAUL BONWICK: No.
- 9 MS. KATE MCGRANN: Do you remember if
- 10 you thought about disclosing that and didn't?
- 11 MR. PAUL BONWICK: I did not give it
- 12 any consideration.
- MS. KATE MCGRANN: Do you remember if
- 14 Mr. Bentz said anything to you about prior bad
- 15 experiences in pursuing business relationships with
- 16 municipally owned corporations, specifically with
- 17 respect to going some ways down the road and then
- 18 finding out that the Town Council wasn't interested?
- 19 MR. PAUL BONWICK: No, not at that
- 20 time.
- 21 MS. KATE MCGRANN: Do you remember if
- 22 he expressed a more general interest in taking the
- 23 temperature, understanding what the views of the
- 24 current Collingwood Town Council were on a potential
- 25 sale of the utility?

1 MR. PAUL BONWICK: I don't recall any

- 2 discussions specific to where Council was as it
- 3 related to the potential sale or merger of the
- 4 utility.
- 5 But more generally speaking, I think he
- 6 shared with me, if I recall, a general sense that
- 7 these can sometimes be sensitive matters in a
- 8 community when the utility or the shareholder is
- 9 looking a potential sale and that having -- I'll use
- 10 terminology that's always been using -- having a good
- 11 sense of the pulse of the community as it relates to
- 12 something like this is certainly valuable in terms of
- 13 their consideration.
- 14 MS. KATE MCGRANN: Okay. And did you
- 15 understand that that was something that PowerStream
- 16 would want to do if it was going to engage in any sort
- 17 of business transaction in respect of the Collingwood
- 18 utility?
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: And did your
- 21 understanding of what the pulse of the community meant
- 22 including what Town Council thought about it?
- MR. PAUL BONWICK: Yes.
- 24 MS. KATE MCGRANN: Could we look at
- 25 paragraph 7 of the summary document 1-2, please.

- 1 While that's coming up, did you talk to
- 2 him about why you might be able to help get a handle
- 3 on the pulse of the Town?
- 4 MR. PAUL BONWICK: Yes.
- 5 MS. KATE MCGRANN: Do you remember
- 6 what you told him about why you would be in a good
- 7 position to do that?
- 8 MR. PAUL BONWICK: I provided the --
- 9 I'd earlier indicated I provided him a fairly detailed
- 10 description of my background. I may have alluded to
- 11 the fact that I come from a large family in the
- 12 community.
- 13 Without going into any great detail,
- 14 my -- my dad worked at the shipyard and was
- 15 responsible for personnel during his 30-year career.
- 16 He had eight (8) brothers and sisters, most of which
- 17 lived in the community and most of which had fairly
- 18 large families.
- 19 And between my relationships with
- 20 service clubs -- I'd served in Rotary for a number of
- 21 years. Generally speaking to a large extent, you were
- 22 either friends or related to somebody.
- 23 And I don't want to make it sound like
- 24 it's too small of a community, but I think I tried to
- 25 establish the fact that I would have a considerable

- 1 network to garner information as it related to -- I'll
- 2 use the phrase again -- the pulse of the community in
- 3 terms of a potential sale or a merger.
- 4 MS. KATE MCGRANN: Do you have good
- 5 working relationships with the members of Town Council
- 6 in the 2010 to 2014 term?
- 7 MR. PAUL BONWICK: Yes.
- 8 MS. KATE MCGRANN: Were you friends
- 9 with some of them?
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: Who were you
- 12 friends with?
- MR. PAUL BONWICK: Do you have a list
- 14 of the Council? I think in fairness, most.
- 15 MS. KATE MCGRANN: Most. Was that
- 16 something that you mentioned in your meeting with
- 17 Mr. Bentz?
- 18 MR. PAUL BONWICK: No. I don't recall
- 19 referring to friendships specific to members of
- 20 Council.
- 21 MS. KATE MCGRANN: This paragraph
- 22 describes that you sent a thank you note to Mr. Bentz
- 23 on January 12th. You wrote:
- 24 "Please accept my thanks for making
- 25 time to meet on such short notice.

- 1 Regardless of PowerStream's decision
- 2 to move on the option we discussed
- 3 today, I would like to organize a
- 4 golf game this spring and host you
- 5 and Ed at my home club. Once again
- 6 thanks for your time."
- 7 Do you remember what option you
- 8 discussed that you're referring to there?
- 9 MR. PAUL BONWICK: I believe that
- 10 would be the option of engaging my company.
- MS. KATE MCGRANN: Do you remember
- 12 what -- what you discussed about that option at the
- 13 January 12th meeting?
- 14 MR. PAUL BONWICK: I think it was
- 15 relatively high level -- I believe it was relatively
- 16 high level at that point in time.
- 17 As I've mentioned, I gave him some
- 18 indication of my background, my network, value that I
- 19 felt -- or services that I felt that would be
- 20 valuable, more specifically, to garnering input or
- 21 feedback from the community, as well as helping them
- 22 manage messaging going out.
- 23 I think -- I believe I referenced the
- 24 fact that there is -- there is nuances communicating
- 25 within rural communities or communities of less than

- 1 25 or 30,000 people versus some of the larger urban
- 2 centres. And I felt that -- I believe I communicated
- 3 that I have some experience at that.
- 4 MS. KATE MCGRANN: At this point in
- 5 time, is that conversation happening within the
- 6 context of work you would do with respect to
- 7 Collingwood only?
- MR. PAUL BONWICK: I don't recall.
- 9 MS. KATE MCGRANN: How did you leave
- 10 things at the end of the meeting?
- 11 MR. PAUL BONWICK: Based on future
- 12 events, I'd have to say very good.
- MS. KATE MCGRANN: Do you remember if
- 14 any commitment was made to either pick up discussions
- 15 and carry forward or for you to send a proposal, or
- 16 was there any next steps that were decided upon?
- 17 MR. PAUL BONWICK: I believe I offered
- 18 to put together a proposal for services or at the very
- 19 least an email or letter identifying value-added
- 20 proposition at that point that I thought I might bring
- 21 to the table. I believe, but I'm -- again, I'm -- I'm
- 22 not sure if that was in and around that date or not.
- MS. KATE MCGRANN: At this meeting,
- 24 did you mention to Mr. Bentz the concerns that
- 25 Mr. Houghton had that he had expressed to you?

- 1 MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Why not?
- 3 MR. PAUL BONWICK: I'd addressed them
- 4 in the revised letter and didn't feel it was
- 5 necessary.
- MS. KATE MCGRANN: What revised letter
- 7 are you referring to?
- 8 MR. PAUL BONWICK: Sorry. I -- if I'm
- 9 not mistaken, I took the word Collingwood -- I may be
- 10 getting two (2) letters confused. But to answer your
- 11 question, no, I did not raise Mr. Houghton's concern
- 12 with Mr. Bentz?
- MS. KATE MCGRANN: At this point in
- 14 time, to my knowledge at least, you've sent one (1)
- 15 email to Mr. Bentz.
- MR. PAUL BONWICK: Right. Sorry.
- MS. KATE MCGRANN: You haven't sent
- 18 him any letters or -- am I missing something?
- MR. PAUL BONWICK: No, no. You're
- 20 not. That's why I was getting ahead of you. Sorry.
- 21
- 22 (BRIEF PAUSE)
- 23
- 24 MS. KATE MCGRANN: Can we look at
- 25 paragraph 127 of the Foundation Document, please.

- 1 This paragraph describes that on
- 2 January 19th, 2011, you sent Mr. Houghton a copy of
- 3 Compenso proposal to PowerStream and asked him to have
- 4 a look. You state you tried to clean up the billing
- 5 section. The next day, Mr. Houghton responded to you:
- "I reviewed and made a few minor
- 7 changes."
- And you thank him. Do you remember
- 9 sending a copy of this proposal over to Mr. Houghton
- 10 to take a look at?
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: Why did you do
- 13 that?
- MR. PAUL BONWICK: I had a
- 15 relationship with Mr. Houghton -- a friendly
- 16 relationship with Mr. Houghton. We've been involved
- 17 on -- we've been involved for some period of time in
- 18 terms of a number of different dealings going back to
- 19 my time on Council, and subsequently in Parliament,
- 20 subsequent to that running my business.
- I had no experience in dealing
- 22 specifically with the LDC sector. I had a lot of --
- 23 had a lot of respect for Ed, knew he was well
- 24 regarded, lots of experience. I thought it only made
- 25 sense from my perspective to get him to give a look at

- 1 a proposal to see if I'm hitting the right -- sending
- 2 the right message to a fellow CEO.
- MS. KATE MCGRANN: Had you mentioned
- 4 to Mr. Bentz that you'd be sharing a copy of your
- 5 proposal with Mr. Houghton before you did so?
- 6 MR. PAUL BONWICK: No.
- 7 MS. KATE MCGRANN: Did you consider at
- 8 all whether sending a copy of a proposal to consult
- 9 with an LDC that might be looking at entering into a
- 10 transaction with Collus, whether sharing that proposal
- 11 with the president and CEO of Collus, might create a
- 12 conflict or raise other concerns?
- MR. PAUL BONWICK: Quite the opposite.
- 14 MS. KATE MCGRANN: You'll have to
- 15 unpack that for me. I'm wondering if you considered
- 16 whether there was a problem there. I'm not sure what
- 17 the opposite of that is.
- 18 MR. PAUL BONWICK: I did not consider
- 19 it to be a problem. Again, I'm dealing with hindsight
- 20 at this point in time.
- 21 But you'll find as we go through the
- 22 line of questioning that, at least in my mind, I felt
- 23 that disclosure was better than non-disclosure.
- And so, having Mr. Houghton not only
- 25 provide any advice he might be prepared to offer or

- 1 housekeeping in terms of grammatical or spelling,
- 2 having him have some sense of what I'm trying to do in
- 3 terms of engagement with PowerStream to me was --
- 4 should be viewed as a positive, not negative.
- 5 MS. KATE MCGRANN: If you thought that
- 6 disclosure was an important aspect of what you were
- 7 doing, why didn't you let Mr. Bentz know that Mr.
- 8 Houghton was going to look at your proposal?
- 9 MR. PAUL BONWICK: I didn't even
- 10 reflect on it.
- 11 MS. KATE MCGRANN: Now, we know that -
- 12 and I'm happy to -- to take you to a copy of the
- 13 proposal if you need to, but it doesn't specifically
- 14 reference Collingwood or Collus. Why is that?
- MR. PAUL BONWICK: I suspect for two
- 16 (2) reasons. One (1) is Mr. Houghton did raise --
- 17 raise it as an issue with me. And out of respect of
- 18 that concern, I felt that -- at that stage, that it
- 19 was reasonable to remove it.
- 20 MS. KATE MCGRANN: Did you share his
- 21 concern?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Did you think that
- 24 removing Collingwood or Collus from the proposal would
- 25 in any way undermine the conversations that you'd had

- 1 with Mr. Bentz about working specifically on Collus or
- 2 Collingwood?
- 3 MR. PAUL BONWICK: No.
- 4 MS. KATE MCGRANN: Can we look at
- 5 paragraph 122 of the Foundation Document, please?

6

7 (BRIEF PAUSE)

- 9 MR. PAUL BONWICK: So, we're jumping
- 10 back in time by two (2) days. This paragraph
- 11 describes an email that Deputy Mayor Lloyd sent to
- 12 clerk Almas on January 17th in which he advises that
- 13 his brother's considering bidding on Town work.
- 14 He raises a concern about putting --
- 15 that putting him in conflict. He goes on to give a
- 16 little bit more information about his understanding.
- 17 And he writes:
- "I'm sending this to you only to ask
- 19 if this is your understanding, as
- 20 well. And do you realize that you
- 21 can't give advice on the matter?"
- 22 Did you have any discussions with
- 23 Deputy Mayor Lloyd about him sending this email before
- 24 he sent it?
- MR. PAUL BONWICK: No.

- 1 MS. KATE MCGRANN: In his evidence, at
- 2 a high level, he described conversations with you, his
- 3 brother, and some other gentlemen, I think he couldn't
- 4 remember who they were, in which he was being ribbed a
- 5 little bit about his brother potentially working for
- 6 the Town.
- 7 Do you remember that happening?
- MR. PAUL BONWICK: Yes.
- 9 MS. KATE MCGRANN: What can you tell
- 10 me about what you remember about that conversation?
- 11 MR. PAUL BONWICK: I believe it was
- 12 months before, not timing to this one (1). I was
- 13 aware of the fact that on -- I'll watch my choice of
- 14 words, but several occasions Mr. Lloyd had been, or
- 15 Deputy Mayor Lloyd, or Councillor Lloyd, had been
- 16 challenged in regards to ongoing activities of his
- 17 brother's construction -- road construction -- or
- 18 construction business doing work within the Town of
- 19 Collingwood as well as his flower shop, but I think it
- 20 was more towards the construction side.
- 21 This was done in the context of, as we
- 22 were moving forward, getting clarification from the
- 23 clerk. I don't think there was detailed discussion at
- 24 that point in time in terms of the level of -- of
- 25 clarification that was going to be required from the

- 1 clerk as it related to any potential conflicts.
- 2 And so, I'm not sure if Mr. Lloyd, as a
- 3 followup to his brother's conversation, sometime
- 4 before that, or as a result of me asking him what his
- 5 experiences were in dealing with the clerk as specific
- 6 to conflicts, but then he forwarded this to me.
- 7 MS. KATE MCGRANN: Did you ask Deputy
- 8 Mayor Lloyd about what his experiences were dealing
- 9 with the clerk with respect to conflicts?
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: Did you have that
- 12 conversation with him in or around January 17th, 2011?
- MR. PAUL BONWICK: Yes.
- 14 MS. KATE MCGRANN: Why did you ask him
- 15 about that?
- 16 MR. PAUL BONWICK: Just in my earlier
- 17 statement, I was aware of the fact that he had had
- 18 experiences specific to sibling conflicts. I sat just
- 19 about where you are on municipal Council back in the
- 20 '90s and was very familiar with a challenge that came
- 21 from the podium related to his brother receiving a
- 22 contract from the municipality.
- One (1) of the bidders actually hired a
- 24 lawyer to come forward and challenge that. So, I was
- 25 aware of the fact that, on that occasion and on other

- 1 occasions, that he had been challenged based on that.
- 2 And so, I was inquiring about how he had dealt with
- 3 the matter or what -- what feedback he had had from
- 4 the clerk's office.
- 5 MS. KATE MCGRANN: Was your motivation
- 6 in talking to him about this the conversations you had
- 7 with PowerStream and your consideration about your
- 8 sibling relationship with the mayor?
- 9 MR. PAUL BONWICK: Yes.
- 10 MS. KATE MCGRANN: What did -- what
- 11 did the conversation look like? What did the two (2)
- 12 of you say to each other?
- 13 MR. PAUL BONWICK: I don't -- I can't
- 14 reflect on it word for word other than the fact that I
- 15 shared with him that -- would have shared with him
- 16 that I was pursuing work outside the community that
- 17 would -- or sorry, pursuing work that would -- from a
- 18 company outside the community that could involve
- 19 direct engagement with the municipality and knowing
- 20 that he had been -- the issue had been raised with him
- 21 on various occasions in the past, what his experiences
- 22 were and does he ha -- did he have anything specific
- 23 that he could share with me on that regard.
- 24 MS. KATE MCGRANN: What did he say in
- 25 response?

- 1 MR. PAUL BONWICK: He confirmed that
- 2 it had come up on several occasions and that he had
- 3 always been provided an opinion that he was not in
- 4 conflict as a result of his sibling securing contracts
- 5 or doing work directly with the municipality.
- MS. KATE MCGRANN: Did he identify the
- 7 source of the opinions that he was referring to?
- MR. PAUL BONWICK: I don't recall.
- 9 MS. KATE MCGRANN: Did you know that
- 10 he was going to email the Town clerk this email?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: If we scroll down
- 13 to paragraph 123, it sets out the clerk's response.
- 14 And then paragraph 124 indicates that Deputy Mayor
- 15 Lloyd forwarded that email chain to you on January
- 16 27th, 2011. Do you remember receiving that email
- 17 chain from him?
- MR. PAUL BONWICK: Yes.
- 19 MS. KATE MCGRANN: Did you have any
- 20 conversations with him about why he had sent it to
- 21 you?
- MR. PAUL BONWICK: No.
- 23 MS. KATE MCGRANN: Did you understand
- 24 that he was probably sending it to you further to the
- 25 conversation that you and he had had about conflict of

278 interest? 2 MR. PAUL BONWICK: Yes. 3 MS. KATE MCGRANN: Can we look at ALE59, please? 5 6 (BRIEF PAUSE) MS. KATE MCGRANN: This is an email that you send to Brian Bentz on January 20th, 2011. It attaches a copy of a document called, "Compenso 10 11 PowerStream proposal 3." I'll walk through the email with you, but before I do, do you remember sending this email? 13 14 MR. PAUL BONWICK: Yes. 15 MS. KATE MCGRANN: You write: 16 "Hi, Brian. Apologies for taking a 17 few extra days to get back with you 18 -- to you with a proposal." Do you remember if you had discussed a 19 time line within which you would send the proposal? 20 21 MR. PAUL BONWICK: No. 22 MS. KATE MCGRANN: Okay. You write: 23 "I wanted to be perfectly clear on 24 my understanding of the conflict 2.5 quidelines contained in the

279 Municipal Act. The Town solicitor 1 2 provided a legal opinion to the 3 deputy mayor clarifying that there is no breach of conflict of interest quidelines in this situation." 5 6 What are you referring to there? I suspect I'm -- I MR. PAUL BONWICK: don't suspect, I am speaking in error or quoting not legal terms, as it's been rightly pointed out to me. And I certainly learned after the fact it's not the 10 11 Municipal Act, it's, I think, the Municipal Conflict 12 of Interest Act. 13 In terms of the discussion that I had 14 with the mayor, clearly, at that point in time, my 15 takeaway rightly or wrongly was that he had been provided advice from the Town solicitor, which, again, I've learned that that would not have been the case. 17 18 THE HONOURABLE FRANK MARROCCO: 19 said, "The mayor." Did you mean the deputy mayor? 20 MR. PAUL BONWICK: Sorry, not the mayor. I'm just reading. Yeah --21 22 THE HONOURABLE FRANK MARROCCO: Right. 23 MR. PAUL BONWICK: -- the deputy 24 mayor. 2.5

- 1 CONTINUED BY MS. KATE MCGRANN:
- MS. KATE MCGRANN: And when you say,
- 3 "In this situation," you're not referring to the
- 4 situation you, PowerStream, and Mayor Cooper. You're
- 5 referring to the situation of someone having a sibling
- 6 who sits on the Council. Is that the case?
- 7 MR. PAUL BONWICK: Generally speaking,
- 8 just as a sibling that -- or sorry, as a person --
- 9 elected official with a sibling doing business with
- 10 the municipality.
- MS. KATE MCGRANN: Did you consider
- 12 when you wrote this that it could be read that the
- 13 Town solicitor had provided an opinion to the deputy
- 14 mayor specifically with respect to what you were
- 15 talking to PowerStream about?
- 16 MR. PAUL BONWICK: I didn't think that
- 17 at the time, but I can see how that would be the case
- 18 now.
- 19 MS. KATE MCGRANN: If you look to what
- 20 is the third paragraph... It starts with, "Ed and I
- 21 have had." Look at the cursor up there to -- to help
- 22 us both. It says:
- "Ed and I have had detailed
- 24 discussions relating to the overall
- 25 proposal that I have prepared and

- 1 the context of involvement and
- 2 timing."
- 3 What detailed discussions had you had
- 4 with Ed at this point in time?
- 5 MR. PAUL BONWICK: I'm not sure if I
- 6 had shared the proposal with him. I'm trying to
- 7 follow the dates here. So, I would have included the
- 8 -- we would have had some discussion on the proposal.
- 9 I believe we've already covered the ground as it
- 10 related to Collingwood and removing that as part of
- 11 the consideration for the proposal at that time.
- I suspect that's all I can read into it
- 13 right now.
- MS. KATE MCGRANN: And you had
- 15 provided a copy of the proposal to Mr. Houghton on
- 16 January 19th, just to help --
- MR. PAUL BONWICK: Okay.
- 18 MS. KATE MCGRANN: -- orient you in
- 19 time there. With respect to involvement and timing,
- 20 do you remember if you had discussed timing with Mr.
- 21 Houghton at all?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Do you know why you
- 24 wrote that you had talked about timing with him?
- MR. PAUL BONWICK: Sorry, where do you

- 1 see timing?
- MS. KATE MCGRANN: The first sentence
- 3 in that paragraph says:
- 4 "Ed and I have had detailed
- 5 discussions relating to the overall
- 6 proposal that I have prepared in the
- 7 context of involvement and timing."
- MR. PAUL BONWICK: Again, I don't
- 9 recall specifically, but it may have something to do
- 10 with the term of the contract or the initial term of
- 11 the proposal.
- MS. KATE MCGRANN: Do you remember
- 13 having any discussions about the initial term of the
- 14 proposal with Mr. Houghton?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: And with respect to
- 17 involvement, do you remember what you had discussed
- 18 with Mr. Houghton at this time?
- MR. PAUL BONWICK: Again, I'm --
- 20 having followed the evidence in the court book, or the
- 21 information in the court book would be a better
- 22 description, I would say that has -- that's specific
- 23 to my level of engagement with PowerStream.
- 24 MS. KATE MCGRANN: What do you mean by
- 25 that?

- 1 MR. PAUL BONWICK: What services I
- 2 would be providing.

3

4 (BRIEF PAUSE)

- 6 MS. KATE MCGRANN: What do you
- 7 remember talking with Mr. Houghton about the kinds of
- 8 services you would provide to PowerStream?
- 9 MR. PAUL BONWICK: The general
- 10 discussion was centred around public relations
- 11 communications, reaching out to -- excuse me --
- 12 reaching out to people that would be involved in the
- 13 pro -- in a process should one (1) be launched,
- 14 helping from a profile perspective for PowerStream.
- This was kind of early days at that
- 16 point in time. We talked, I believe, about CHEC group
- 17 and where other utilities were in terms of
- 18 consideration, talked about his relationship and
- 19 understanding of what CHEC had been and what it had
- 20 become.
- So, I -- I'm going to say that that
- 22 would have been the -- sort of the general
- 23 conversation.
- 24 MS. KATE MCGRANN: You had all those
- 25 conversations in the context of discussing your

- 1 proposal with Mr. Houghton?
- 2 MR. PAUL BONWICK: Yes.
- 3 MS. KATE MCGRANN: With respect to the
- 4 CHEC group, did you discuss with Mr. Houghton at that
- 5 time that there may be a growth strategy that would
- 6 encompass the CHEC group involving PowerStream?
- 7 MR. PAUL BONWICK: I don't believe so.
- 8 I think it was more about some of the experiences some
- 9 of the CHEC members had had or, more specifically,
- 10 LDCs within our catchment area had had as it related
- 11 to acquisitions and mergers.
- 12 MS. KATE MCGRANN: You write:
- "As a result of my assessment of the
- 14 situation, I constructed the
- proposal in a manner to -- that
- 16 addresses any potential concerns."
- 17 What potential concerns were you
- 18 seeking to address?
- 19 MR. PAUL BONWICK: It was provided in
- 20 our earlier discussion. There is always the optics of
- 21 a sibling being elected official within the
- 22 municipality.
- 23 And so, in terms of my recommendations
- 24 or in any of my discussions with the PowerStream team,
- 25 whether Mr. Bentz or others, I had always promoted the

- 1 idea of full disclosure.
- MS. KATE MCGRANN: At this point in
- 3 time, you've sent him an email. He's written you
- 4 back. You've met with him. What other discussions
- 5 had you had with PowerStream before you sent over the
- 6 proposal?
- 7 MR. PAUL BONWICK: I don't believe
- 8 any.
- 9 MS. KATE MCGRANN: So, am I right in
- 10 understanding what you propose to address, the optics
- 11 concerns arising from your sibling relationship with
- 12 the mayor, is a much broader engagement than one (1)
- 13 that simply focuses on Collingwood. Is that right?
- 14 MR. PAUL BONWICK: Could you please
- 15 repeat that?
- 16 MS. KATE MCGRANN: Yeah. What you're
- 17 proposing to do to address the optics concerns you've
- 18 identified arising from the fact that your sister's
- 19 the mayor --
- MR. PAUL BONWICK: Thank you.
- 21 MS. KATE MCGRANN: -- is that you
- 22 would be engaged on a much broader level than simply
- 23 to look at emanating opportunities related to
- 24 Collingwood. Is that right?
- MR. PAUL BONWICK: No, not completely,

- 1 in part. As mentioned in earlier testimony, there was
- 2 discussions centred around other LDCs within our
- 3 region, as well.
- 4 And so, I had clearly made a
- 5 representation at our introductory meeting that I had
- 6 contacts within several of the communities that were
- 7 shareholders or the shareholder for their utility and
- 8 that the level of engagement would not necessarily be
- 9 specific to Collingwood but offered a wider birth in
- 10 terms of others that could be approached.

11

12 (BRIEF PAUSE)

- 14 MS. KATE MCGRANN: When you write:
- "In this regard, I would propose
- 16 PowerStream consider engaging my
- 17 company, subject to a satisfactory
- 18 fee structure on a much broader
- 19 level, eliminating the potential
- 20 accusation that our pot -- our
- 21 business relationship is somehow
- 22 predicated on family contacts."
- 23 What are you referring to there?
- 24 MR. PAUL BONWICK: At that point in
- 25 time, my sister was an elected official in

- 1 Collingwood. My cousin was an elected official in
- 2 Wasaga Beach. Both were --
- 3 MS. KATE MCGRANN: You were concerned
- 4 --
- 5 MR. PAUL BONWICK: -- both were
- 6 shareholders -- or, sorry, both were elected officials
- 7 that owned -- or their municipalities owned the LDC.
- 8 MS. KATE MCGRANN: When you write:
- 9 "This approach would in no way
- 10 detract from the LDC opportunity
- 11 presently being discussed."
- 12 At this point in time, we've only seen
- 13 you discuss in writing Collingwood.
- 14 Are you referring to Collingwood?
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: Why did you think
- 17 being engaged on a broader level would address the
- 18 optics concerns?
- 19 MR. PAUL BONWICK: As -- if
- 20 Collingwood was going to move forward and -- with some
- 21 process related to their LDC, it was sure to get
- 22 consideration or certainly be viewed within the wider
- 23 Simcoe community -- or Simcoe County. And it would be
- 24 advisable, in my mind, to PowerStream to have me reach
- 25 out and speak to surrounder -- surrounding

- 1 municipalities, either of like size, or smaller, that
- 2 may be looking at following that trend or examining
- 3 their own options.
- 4 MS. KATE MCGRANN: As part of your
- 5 thinking that, if you're engaged with a broader
- 6 mandate, there was like -- less likely to be criticism
- 7 that you were hired because your sister was the mayor
- 8 of the Town that owned the utility that PowerStream
- 9 was looking at?
- 10 MR. PAUL BONWICK: Yes. That was part
- 11 of the consideration, I think, if you worded that --
- 12 if I understood your wording properly.
- MS. KATE MCGRANN: At this point in
- 14 time, have you had any questions with PowerStream
- 15 about the potential conflict of interest that your
- 16 sister poses, and concerns with either real or
- 17 perceived conflicts, from their perspective?
- MR. PAUL BONWICK: Repeat the
- 19 question, please?
- 20 MS. KATE MCGRANN: At this point in
- 21 time, had you had any conversations with PowerStream
- 22 about any real or perceived conflict issues arising
- 23 from the fact that your sister is the mayor of
- 24 Collingwood?
- 25 MR. PAUL BONWICK: I believe so.

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1
                  MS. KATE MCGRANN: Do you remember
   what you discussed?
3
                  MR. PAUL BONWICK: I believe I shared
   with them my experience, and not direct experience
   through my sister being elected official, but my
   broader experience as it related to siblings being
   directly or indirectly engaged with the municipal
7
   government having a elected official on Council, and
   that there was no conflict.
10
                  MS. KATE MCGRANN: Is it that
11
   conversation that led you to advise that the Town
12
   solicitor had provided an opinion to -- to Mr. Lloyd
   that there was no conflict of interest?
13
14
                   MR. PAUL BONWICK:
                                       It was that
15
   conversation with PowerStream that led me to have a
   discussion with Mr. Lloyd.
17
                  MS. KATE MCGRANN: Can we look at
18
   paragraph 130 of the Foundation Document, please.
19
20
                          (BRIEF PAUSE)
21
22
                  MS. KATE MCGRANN:
                                       So this paragraph
23
   describes that -- we had already looked at the fact
24
   that Deputy Mayor Lloyd has sent a copy of the clerk's
25
   email about conflict of interest to you on January
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Transcript Date June 12, 2019 290 27th. Two (2) days later, you forward some of that 2 email chain to Mr. Bentz, and you write: 3 "Here is the response the deputy mayor received from the clerk's 5 office. The CAO, Kim Wingrove, was copied." 6 You go on to say: "If you require more substance, 9 please let me know. The deputy 10 mayor had informed me that it was a 11 legal opinion. You explained --12 that said, that the clerk is the 13 person responsible for the 14 interpretation of the Municipal Act for Council." 15 16 Could we pull up ALE69, please. 17 18 (BRIEF PAUSE) 19 20 MS. KATE MCGRANN: And if we could 21 scroll down. Keep going. 22 There's the clerk's response to Mr. 23 Lloyd's email, and if we scroll down further, down, 24 other down. Thank you.

You've removed the email from Deputy

2.5

- 1 Mayor Lloyd that started this chain. Why did you
- 2 remove the email from Deputy Mayor Lloyd to the clerk
- 3 asking the original question from the chain that you
- 4 forwarded to Mr. Bentz?
- 5 MR. PAUL BONWICK: I don't know that
- 6 Mr. Lloyd's personal experience specific to his
- 7 brother was relevant to PowerStream, but rather, the
- 8 broader issue of whether or not an elected official
- 9 was in a conflict of interest as a result of a sibling
- 10 being engaged in, directly or directly, with the
- 11 municipal government.
- MS. KATE MCGRANN: Why didn't you
- 13 leave that decision about what was important up to
- 14 PowerStream?
- MR. PAUL BONWICK: I think I just
- 16 answered it,
- MS. KATE MCGRANN: Pardon me?
- 18 MR. PAUL BONWICK: I -- I think I just
- 19 gave you the answer.
- 20 MS. KATE MCGRANN: Okay, well, I don't
- 21 -- I don't think that I -- I understand your answer.
- 22 Are -- were you saying that you felt that you
- 23 shouldn't be sharing Deputy Mayor Lloyd's personal
- 24 information with PowerStream?
- 25 MR. PAUL BONWICK: No. I didn't think

- 1 it was relevant to PowerStream at all, and his
- 2 personal situation -- I think what I said was that I
- 3 believed what was relevant was that if there is an
- 4 elected official, and they have a sibling doing
- 5 business with -- directly or indirectly with the
- 6 municipality, that there is precedent that there was -
- 7 there is no conflict.
- 8 MS. KATE MCGRANN: And do you think it
- 9 would be relevant to PowerStream to understand the
- 10 context in which Clerk Almas was giving this
- 11 information out?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Did you consider
- 14 speaking with Clerk Almas about the fact that you were
- 15 sharing a correspondence before you sent it on to
- 16 PowerStream?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Why not?
- 19 MR. PAUL BONWICK: There was nothing
- 20 marked confidential. The reality is, the clerk is
- 21 providing -- and I want to be very careful with my
- 22 language, because I know I've miscommunicated it to --
- 23 is providing an opinion, if I may, based on her
- 24 interpretation of the Municipal Act, but not specific
- 25 to any one (1) thing.

1 And so I was looking for a generic -- I

- 2 -- my understanding was PowerStream, at that point,
- 3 was looking for a generic opinion of whether or not a
- 4 sibling would put -- and understand that it -- the
- 5 Conflict of Interest Act does not apply to me, but
- 6 whether it would put my -- my sibling in a conflict
- 7 position.
- 8 MS. KATE MCGRANN: Can you see how a
- 9 reader of this email might read this as Clerk Almas
- 10 responding specifically to your situation with
- 11 yourself, your sister, the mayor, and PowerStream
- 12 through the deputy mayor?
- 13 MR. PAUL BONWICK: No, not at the
- 14 time. I believe I looked at it as my relationship
- 15 with my sibling is not unique to somebody else's
- 16 relationship with their sib -- sibling. I assumed --
- 17 or I believed that PowerStream would look at it and
- 18 say that the precedent is that there is not a conflict
- 19 of interest when a sibling is doing business, and
- 20 having an elected official in government.
- 21 MS. KATE MCGRANN: I take it you
- 22 didn't check with Clerk Almas to ensure that the
- 23 information that she prov -- was providing was
- 24 applicable to the situation in which you found
- 25 yourself?

294 MR. PAUL BONWICK: Correct. 1 2 MS. KATE MCGRANN: Could we look at Foundation Document, paragraph 129, please. 3 5 (BRIEF PAUSE) 6 MS. KATE MCGRANN: On January 25th, you scheduled -- well, you had a telephone call scheduled with Mr. Bentz to discuss the proposal, 10 which he's had for about five (5) days now. You sent 11 it over on the 20th. 12 Do you remember having this telephone 13 call? 14 MR. PAUL BONWICK: Sorry, I'm just 15 trying to... 16 17 (BRIEF PAUSE) 18 19 MR. PAUL BONWICK: Okay. Yes. Sorry. 20 Thank you. 21 MS. KATE MCGRANN: Do you remember 22 having this telephone call? 23 MR. PAUL BONWICK: No. 24 MS. KATE MCGRANN: More generally, Mr. 25 Bentz gave evidence that he asked you to:

- 1 "Close the loop and make disclosure
- of your relationship with
- 3 PowerStream and Mr. Houghton."
- 4 Do you remember receiving that request
- 5 from Mr. Bentz?
- 6 MR. PAUL BONWICK: Yes.
- 7 MS. KATE MCGRANN: Do you remember
- 8 about when he made that request?
- 9 MR. PAUL BONWICK: No, but I -- if
- 10 you're asking for a specific date, no, but I did, in
- 11 fact, engage Ed again to -- I'm sure I would have
- 12 engaged Ed again to address Mr. Bentz's request.
- MS. KATE MCGRANN: Do you remember how
- 14 you did that? And by that, I mean did you call him?
- 15 Did you have a face-to-face meeting with him? Did you
- 16 send him an email?
- 17 MR. PAUL BONWICK: The majority of my
- 18 engagement with Mr. Houghton was either in person, at
- 19 his office, or over the phone, so I do not recall how
- 20 I did that.
- MS. KATE MCGRANN: Do you remember
- 22 when you did it?
- MR. PAUL BONWICK: No.
- 24 MS. KATE MCGRANN: Could you say
- 25 whether you did it before or after you signed the

- 1 retainer letter?
- MR. PAUL BONWICK: Before.
- 3 MS. KATE MCGRANN: Do you remember
- 4 what you said to him?
- 5 MR. PAUL BONWICK: No.
- 6 MS. KATE MCGRANN: Do you remember if
- 7 it was before or after you drafted the letter for your
- 8 sister to send to Mr. Bentz in May?
- 9 MR. PAUL BONWICK: I don't recall the
- 10 date.

11

12 (BRIEF PAUSE)

- 14 MS. KATE MCGRANN: Could we look at
- 15 paragraph 131 of the Foundation Document, please? So
- 16 just to help orient you in time, because we have
- 17 bounced around a little bit in time here, we just left
- 18 a phone call that you had with Mr. Bentz on the 25th
- 19 about the proposal that you sent to him on the 20th.
- 20 On the 30th you receive a copy of the draft email in
- 21 which your sister is going to be directing that a
- 22 valuation of the Utility be undertaken.
- This email is a February 1st email that
- 24 you wrote to Brian Bentz, and you write:
- 25 "In the interest of time, I had to

	297
1	initiate the beginning of the
2	process we discussed. Unfortunately
3	the next committee meeting was not
4	scheduled for another two (2) months
5	which would have caused some timing
6	challenges if the process was not
7	initiated this week. As a result,
8	the Chairperson and Executive
9	Director have now received direction
10	to commence a valuation of the
11	Utility."
12	Is the utility that you refer to there,
13	the Collus LDC?
14	MR. PAUL BONWICK: So:
15	"In the interest time, I had to
16	initiate the beginning of the
17	process we discussed."
18	I'm going to assume, or I believe that
19	that process would be starting some disclosure.
20	"Unfortunately the next committee
21	meeting was not scheduled for
22	another two (2) months."
23	MS. KATE MCGRANN: I'm looking at the
24	second paragraph here where you write
25	MR. PAUL BONWICK: Oh, okay, sorry. I
1	

298 was --2 MS. KATE MCGRANN: "As a result" --3 MR. PAUL BONWICK: -- focussed on the 5 first. 6 MS. KATE MCGRANN: Where you write: "As a result, the Chairperson and the Executive Director have now received direction to commence a 9 10 valuation of the Utility." 11 Is the utility that you refer to there, the Collus LDC? 12 MR. PAUL BONWICK: Yes. 13 14 MS. KATE MCGRANN: As I read this, it 15 suggests that you initiated a process that resulted in 16 the LDC being valued. 17 Is that what you wrote? 18 MR. PAUL BONWICK: No. 19 MS. KATE MCGRANN: What did you mean 20 when you said: 21 "As a result, the Chairperson and 22 the Executive Director have now 23 received direction to commence a 24 valuation of the Utility"? 2.5 MR. PAUL BONWICK: I can only assume

- 1 at this point in time that that was as a result of me
- 2 having -- or Ed having -- Mr. Houghton having sent me
- 3 the email that he was drafting on behalf of the Mayor
- 4 specific to giving direction to Mr. Muncaster.
- 5 MS. KATE MCGRANN: You don't reference
- 6 that letter in this email at all.
- 7 MR. PAUL BONWICK: No.
- 8 MS. KATE MCGRANN: You write:
- 9 "In the interest of time, I had to
- initiate the beginning of the
- 11 process we discussed."
- Do you know what process you're
- 13 referring to there?
- 14 MR. PAUL BONWICK: Again I can on --
- 15 sorry, I can only assume, based on reading this, and I
- 16 know you don't want assumptions, but --
- MS. KATE MCGRANN: No, I really don't.
- 18 MR. PAUL BONWICK: Well, then the
- 19 answer is no.
- 20 MS. KATE MCGRANN: You don't know what
- 21 you're talking about there?
- 22 MR. PAUL BONWICK: Generally know what
- 23 I'm talking about but I don't recall what I'm talking
- 24 about in that particular paragraph eight (8) years
- 25 ago.

- 1 MS. KATE MCGRANN: Well, I said you
- 2 don't know what you're talking -- what -- you don't
- 3 know what you were writing about in this email that
- 4 we're looking at right now?
- 5 MR. PAUL BONWICK: Thank you for
- 6 rephrasing it. Yes.
- 7 MS. KATE MCGRANN: When you write:
- 8 "Unfortunately the next committee
- 9 meeting is not scheduled for another
- 10 two (2) months which would have
- 11 caused some timing challenges if the
- 12 process is not initiated this week,"
- does that help you remember what you
- 14 were writing about?
- MR. PAUL BONWICK: No.
- 16 MS. KATE MCGRANN: Why do you say that
- 17 your reference:
- 18 "As a result, the Chairperson and
- 19 Executive Director have now received
- 20 direction to commence a valuation of
- the Utility..."
- is a reference to a letter that you
- 23 haven't identified in this email?
- 24 MR. PAUL BONWICK: I'm going to
- 25 suggest it's either sloppily worded or I'm simply

- 1 referencing a -- an email that I received that clearly
- 2 indicates that this direction has or will be provided.
- 3 MS. KATE MCGRANN: Other than the
- 4 email that you received from Mr. Houghton, which I
- 5 understand you don't remember getting, which contained
- 6 the draft letter from the Mayor, did you talk to
- 7 anybody else about the fact that the Collus LDC was
- 8 going to be valued?
- 9 MR. PAUL BONWICK: No, I don't believe
- 10 I was engaged with Mr. Glicksman at that point in
- 11 time.
- MS. KATE MCGRANN: I'm trying to
- 13 understand where you learned that direction had been
- 14 given to value the LDC.
- Where did you get that information
- 16 from?
- 17 MR. PAUL BONWICK: Well, in hindsight
- 18 I can string together the -- the email and the
- 19 subsequent -- the email that Mr. Houghton forwarded to
- 20 me and subsequently sending this memo, so it is
- 21 reasonable that I would have looked at that memo or
- 22 that draft letter that Ed -- that Mr. Houghton sent to
- 23 me and subsequently made Mr. Bentz aware of the fact
- 24 that this was something that was either under
- 25 consideration or moving forward.

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1
                   MS. KATE MCGRANN: Well, you say that
   they've received direction to commence a valuation, so
   you've told him that that's what's going to happen,
   right?
 5
                                       That's what I've
                   MR. PAUL BONWICK:
   said in the letter. I'm not sure if they had received
   it by that date or not, but I suspect they have. I
   just -- I'm not -- I don't remember the date of the
   letter that Mayor Cooper sent to Mayor Muncaster.
10
                   MS. KATE MCGRANN: As at February 1st,
11
    2011, do you remember addressing the fact that there
12
   was going to be a valuation of the Utility, learning
   fact from anybody else?
13
14
                   MR. PAUL BONWICK:
                                     No.
15
                   MS. KATE MCGRANN: Could we look at
   paragraph 132 of the Foundation Document, please?
17
18
                          (BRIEF PAUSE)
19
20
                   MS. KATE MCGRANN: On February 2nd,
    same day that you sent that email, Mr. Houghton sends
21
22
   you an email asking:
23
                      "Any word?"
24
                   -- to which you respond:
2.5
                      "Nothing yet."
```

303 Do you remember this email exchange 1 2 with Mr. Houghton? 3 MR. PAUL BONWICK: Is there anything 4 more in the email that might help me? MS. KATE MCGRANN: Let's take a look. 5 It's at TOC38291. 6 7 (BRIEF PAUSE) 9 10 MR. PAUL BONWICK: Scroll down, 11 please. 12 MS. KATE MCGRANN: That's it. 13 MR. PAUL BONWICK: Oh. No. 14 MS. KATE MCGRANN: Can we look at 15 paragraph 22 of Summary Document 1-2, please? 16 17 (BRIEF PAUSE) 18 19 MS. KATE MCGRANN: This paragraph describes an email that you sent to Brian Bentz on 21 February 13th, 2011. You advise them that you 22 requested reference letters from representatives of 23 three (3) clients. You also provided him with a 24 reference letter from Mr. Houghton dated 2005, and you 25 explain in your email that:

304 "I contacted Ed to secure his 1 2 approval of providing this letter to 3 you." Do you remember contacting Mr. Houghton to secure his approval for providing the 2005 letter to Mr. Bentz? 7 MR. PAUL BONWICK: Yes. MS. KATE MCGRANN: What do you remember about that? 10 MR. PAUL BONWICK: Not a great deal. 11 I remember Mr. Bentz requesting references. As -- I 12 don't believe --13 MS. KATE MCGRANN: I can be more 14 specific in my question, if that would be of --15 MR. PAUL BONWICK: No, no. MS. KATE MCGRANN: -- assistance to 16 17 you. 18 MR. PAUL BONWICK: I'm sorry. I was 19 just trying to finish reading the rest of it. Okay. 20 So again referencing this information, I would have reached out to Mr. Houghton and asked if 21 he would mind if I included a reference letter that he 22 provided to me back in 2005, along with -- and I don't know if I would have even referenced to him that I 24 would be seeking reference letters from current

- 1 clients or people that I've worked with.
- MS. KATE MCGRANN: Do you remember
- 3 asking Mr. Houghton for his approval?
- 4 MR. PAUL BONWICK: I've got to admit,
- 5 I don't recall having a conversation with Mr. Houghton
- 6 about requesting a current or dated -- but it
- 7 certainly appears that I have.
- 8 MS. KATE MCGRANN: You read here:
- 9 "It was my opinion that requesting a
- 10 more current letter from Ed could
- 11 put him in a conflict situation."
- 12 Could you explain that concern, please?
- MR. PAUL BONWICK: Ed had already
- 14 raised an issue with me about his concern over optics
- 15 in terms of identifying Collus at this time as it
- 16 related to my engagement with PowerStream, and so I'm
- 17 going to suggest that's my take away, that he would be
- 18 -- he would have a heightened concern if he was going
- 19 to provide a current letter of reference, based on his
- 20 desire not to have Collus identified as part of the --
- 21 part of the Compenso/PowerStream engage -- agreement.
- MS. KATE MCGRANN: In this email you
- 23 identify that in your opinion, this could put him in a
- 24 conflict situation.
- Do you remember having that opinion

- 1 yourself?
- 2 MR. PAUL BONWICK: No.
- 3 MS. KATE MCGRANN: Do you remember why
- 4 you held it out as your opinion in this letter?
- 5 MR. PAUL BONWICK: And again, all I
- 6 can do is reference back to Ed raised a concern about
- 7 Collus being profiled at this point in time, and
- 8 whether it was described accurately or not, that would
- 9 be the only pretense to not getting a current letter
- 10 from him, just based on his sensitivities.
- 11 MS. KATE MCGRANN: Could we look at
- 12 paragraph 137 of the Foundation Document, please?
- 13
- 14 (BRIEF PAUSE)
- 15
- MS. KATE MCGRANN: So I'm looking at
- 17 this paragraph just to help situate us in time. It
- 18 describes that:
- "On April 13th, a presentation
- 20 titled 'M&A and New Business Update'
- 21 was provided to PowerStream's Audit
- 22 and Finance Committee."
- 23 Within the context of that
- 24 presentation, the Audit and Finance Committee is told
- 25 first of all, based on discussions with

- 1 representatives from Collus Power, it is PowerStream's
- 2 understanding that the Utility is planning to mov
- 3 ahead with a potential sale.
- And second of all, that a meeting has
- 5 been arranged for April 13th with Mr. Bentz, the
- 6 Mayors of Vaughan, Markham, Barrie, and yourself.
- 7 Up until this point, do you remember if
- 8 you had advised PowerStream that it looked like the
- 9 Utility was planning to move ahead from -- with a
- 10 potential sale?
- 11 MR. PAUL BONWICK: No, I don't recall
- 12 advising them that it was moving forward with a
- 13 potential sale. It looks like it's referencing a
- 14 representative of Collus Power, not me.
- MS. KATE MCGRANN: Well, leave aside
- 16 what it's referencing. I just want to understand the
- 17 conversations that you had with PowerStream up until
- 18 this --
- MR. PAUL BONWICK: No.
- 20 MS. KATE MCGRANN: -- point. I beg
- 21 your pardon?
- MR. PAUL BONWICK: I said no.
- MS. KATE MCGRANN: You hadn't had any
- 24 conversations with anyone from PowerStream about
- 25 Collus Power moving ahead with a potential sale?

- 1 MR. PAUL BONWICK: My answer was I
- 2 don't recall having a discussion with somebody on the
- 3 potential sale.
- 4 MS. KATE MCGRANN: Do you remember
- 5 what your understanding was in or around April 13th,
- 6 2011, about the possibility of a sale of Collus Power?
- 7 MR. PAUL BONWICK: My understanding?
- 8 That direction had been provided to the Board Chair,
- 9 that subsequently the Board Chair had provided
- 10 direction to Mr. Houghton, that there was efforts
- 11 under way to examine what options might be available
- 12 for -- might be available to Collus as it relates to
- 13 moving forward. I would say that would be a
- 14 reasonable synopsis.
- MS. KATE MCGRANN: Did you know at
- 16 this point in time that KPMG had been retained to
- 17 assist in those efforts?
- MR. PAUL BONWICK: No.
- 19 MS. KATE MCGRANN: Did you have any
- 20 other information about what efforts were under way or
- 21 what the status of those efforts were?
- 22 MR. PAUL BONWICK: I was under the
- 23 impression that there were efforts under way. I don't
- 24 want to say on this date that I was aware of the fact
- 25 that a -- a valuation had been completed or had been

- 1 instructed to be completed, but I was aware of the
- 2 fact that there was efforts under way on behalf of
- 3 Collus following the Mayor's letter.
- 4 MS. KATE MCGRANN: Well, you've
- 5 already advised Mr. Bentz back at the beginning of
- 6 February that a valuation had been directed, right?
- 7 So --
- 8 MR. PAUL BONWICK: I'm just not sure
- 9 if it had been completed at this point in time,
- 10 perhaps.
- MS. KATE MCGRANN: Okay. With respect
- 12 to the -- the meeting that's referenced there for
- 13 April 13th with Mr. Bentz, the Mayors of Vaughan,
- 14 Markham, Barrie, and yourself, do you remember
- 15 attending that meeting?
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: What do you
- 18 remember being discussed at that meeting?
- 19 MR. PAUL BONWICK: It was a similar
- 20 meeting to the one that I had with Mr. Bentz. My
- 21 recollection of the meeting is Mr. Bentz provided an
- 22 introduction to the three (3) mayors, one of which
- 23 whom I knew from previous -- from a previous life,
- 24 previous work. Once the introductions were out of the
- 25 way, I believe Mr. Bentz excused himself and asked if

- 1 the mayors would have direct dialogue with me in terms
- 2 of my potential engagement.
- 3 MS. KATE MCGRANN: Which one of the
- 4 mayors did you know from your previous life?
- 5 MR. PAUL BONWICK: Mayor Bevilacqua,
- 6 Mayor of Vaughan.
- 7 MS. KATE MCGRANN: Did you have any
- B discussions with Mayor Bevilacqua in advance of this
- 9 meeting?
- MR. PAUL BONWICK: No.
- 11 MS. KATE MCGRANN: The Audit and
- 12 Finance Committee has been advised that the purpose of
- 13 this meeting is to discuss the potential sale of
- 14 Collus.
- 15 Did you discuss the potential sale of
- 16 Collus with the three (3) mayors?
- 17 MR. PAUL BONWICK: Not that I recall
- 18 in any great detail. As I mentioned, the meeting took
- 19 on a very similar tone to that of the one that I had
- 20 with Mr. Bentz. The Mayor of Markham and the Mayor of
- 21 Barrie, I believe they knew of me, certainly in terms
- 22 of the introduction from Mr. Bentz, but we had not had
- 23 any engagement up to that point, and so I walked them
- 24 through once again my background, my history within
- 25 the region.

- 1 I believe the conversation took on what
- 2 municipal governments are facing which, of course,
- 3 they were sympathetic to and, more specifically, that
- 4 Collingwood, like other members within the -- the
- 5 region, were looking or considering options for their
- 6 utility.
- 7 MS. KATE MCGRANN: Did you give them
- 8 any information about what you knew about what
- 9 Collingwood was doing to consider its options for its
- 10 utility?
- 11 MR. PAUL BONWICK: I don't recall.
- 12 MS. KATE MCGRANN: Did the fact that
- 13 your sister was the mayor come up in this meeting?
- 14 MR. PAUL BONWICK: Yes. I introduced
- 15 the -- I introduced the topic.
- 16 MS. KATE MCGRANN: And what discussion
- 17 did you have about that?
- 18 MR. PAUL BONWICK: That should a
- 19 formal engagement -- or should an engagement be
- 20 formalized between my company and that of PowerStream,
- 21 they needed to be aware of the fact that my sister was
- 22 the Mayor of Collingwood as part of that discussion.
- 23 Again, I don't remember the exact
- 24 detail, but in all of these meetings I made a very
- 25 strong recommendation or emphasis on the need for

- 1 disclosure shoulder PowerStream choose to engage my
- 2 company.
- 3 MS. KATE MCGRANN: I think that that's
- 4 the first reference that you've made to recommending
- 5 disclosure in the context of meetings with
- 6 PowerStream. Is it your recollection that you had
- 7 raised that prior to this meeting?
- 8 MR. PAUL BONWICK: I -- I would have -
- 9 in the initial meeting with Mr. Bentz there may have
- 10 been some discussion. I don't think so because I
- 11 don't think we got down the road that far other than
- 12 addressing the fact that she was my sister, but I
- 13 can't recall.
- 14 This certainly was a meeting whereby I
- 15 made the mayors aware of the fact that there needed to
- 16 be full disclosure.
- MS. KATE MCGRANN: Did you have any
- 18 conversations about what full disclosure would entail?
- 19 MR. PAUL BONWICK: In my mind, full
- 20 disclosure, from my perspective, took two (2)
- 21 directions. One (1) is full disclosure with the mayor
- 22 so that the mayor had a understanding of what the
- 23 potential services is -- what the potential services
- 24 could be for my company and, more specifically, me in
- 25 relationship to PowerStream.

- 1 And the -- the second one (1) that I
- 2 recommended was that there be -- that there be a
- 3 disclosure meeting -- and I'm not sure if happened at
- 4 this time or not, but that there be a disclosure
- 5 meeting set up to bring in senior folks from Collus as
- 6 well as the municipality so that they had a thorough
- 7 understanding.
- 8 And, again, I -- I'm not sure about
- 9 dates, but part of my position was that they should --
- 10 they should schedule a meeting so that they have the
- 11 ability to get feedback as it relates to my
- 12 engagement.
- MS. KATE MCGRANN: With respect to the
- 14 -- the content of the disclosure or what you would be
- 15 disclosing to these people, you said the services you
- 16 would be providing and -- and relationship with
- 17 PowerStream.
- 18 Do you remember if there was discussion
- 19 about a desire that you specifically disclose the fact
- 20 that you'd be working on a potential transaction
- 21 involving Collingwood?
- 22 MR. PAUL BONWICK: I've listened with
- 23 some interest on this matter over the last many days.
- 24 I think common sense has to dictate that there would
- 25 be no other reason for me or for anybody else to be

- 1 meeting with mayor, CAO, clerk, chairman of the Board,
- 2 budget chair.
- 3 There would be no reason for us to be
- 4 engaged with Collingwood to provide this disclosure if
- 5 in fact it wasn't related to Collingwood.
- 6 MS. KATE MCGRANN: Do you remember if
- 7 there was discussion at this meeting about the fact
- 8 that it was desired that you specifically disclosure
- 9 that you'd be working on a transaction related to
- 10 Collingwood?
- MR. PAUL BONWICK: No, I don't think
- 12 it got that -- I don't think the conversation got that
- 13 involved. But the discussion was very much about --
- 14 or sorry, part of the discussion would have very much
- 15 been about disclosure.
- I don't know that the mayors got into
- 17 dictating or -- or recommending that you make sure you
- 18 cover off the following points but rather simply want
- 19 to -- they liked the idea of a -- of having a full and
- 20 frank discussion with -- with staff and elected
- 21 officials.
- MS. KATE MCGRANN: Do you remember if
- 23 there was -- oh, I'm sorry.
- 24 MR. PAUL BONWICK: Sorry. No, no,
- 25 that's okay.

- 1 MS. KATE MCGRANN: Please go ahead.
- 2 MR. PAUL BONWICK: I was going to
- 3 suggest, keeping in mind it is -- it is my opinion,
- 4 and I think some of the witnesses have referenced
- 5 this, that these are all very much proactive measures.
- 6 I'm not sure what Collingwood has in
- 7 terms of -- of regulations governing municipal
- 8 engagement at this stage, but back at that time there
- 9 was no lobby registration, as I believe the clerk had
- 10 confirmed -- or the CAO.
- There had never been another time they
- 12 could recall where somebody from the private sector
- 13 had come in and asked for these kinds of meetings as
- 14 it related to clo -- disclosure.
- So, in my opinion, these were very
- 16 proactive measures in terms of making people aware of
- 17 the level of activity or the type of engagement that I
- 18 would be providing.
- 19 MS. KATE MCGRANN: Was there any
- 20 discussion at this meeting about the fact that your
- 21 sister was also a director of Collus Power?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Was there any
- 24 discussion about whether the disclosure that you were
- 25 talking about making it would be a prerequisite to any

- 1 retainer that you would enter into with PowerStream?
- MR. PAUL BONWICK: No. Now, I'll back
- 3 up and suggest that, while there wasn't disclosure, I
- 4 believe -- got to be careful here. I -- I believe
- 5 PowerStream was aware that Sandra sat on the Board of
- 6 Directors for the utility.
- 7 MS. KATE MCGRANN: What's the basis
- 8 for that belief?
- 9 MR. PAUL BONWICK: That's why I said I
- 10 wanted to be careful.

11

12 (BRIEF PAUSE)

- 14 MR. PAUL BONWICK: It would -- I -- I
- 15 should avoid assuming, so I will. But if there were
- 16 any level of due diligence, if the utility, a larger
- 17 utility, was looking at engaging a consultant, whether
- 18 it be specifically for one (1) utility or for a
- 19 broader, I would suggest common sense might dictate
- 20 that they would find out who's on the Board and -- or
- 21 is the mayor -- is the Board populated with -- with
- 22 the mayor of the sitting community.
- 23 And so, in fairness, that's about as
- 24 far as I could go with that.
- MS. KATE MCGRANN: I think you're

1 saying that you assume that they would do independent

- 2 research?
- 3 MR. PAUL BONWICK: I'm trying to avoid
- 4 this assumption word now.
- 5 MS. KATE MCGRANN: Did you think that
- 6 they were going to do independent research?
- 7 MR. PAUL BONWICK: I believe they
- 8 knew.
- 9 MS. KATE MCGRANN: Because you thought
- 10 they had looked into it on their own?
- 11 MR. PAUL BONWICK: I -- correct.
- MS. KATE MCGRANN: In addition to the
- 13 fact that you told them that your sister was the
- 14 mayor, did you tell them that you were one (1) of her
- 15 trusted political advisors?
- MR. PAUL BONWICK: No.
- MS. KATE MCGRANN: Why not?
- 18 MR. PAUL BONWICK: Because the word
- 19 'trusted political advisors' is something that started
- 20 in this room.
- 21 MS. KATE MCGRANN: Did you tell her
- 22 that you had the kind of close relationship with her
- 23 where you'd be giving her advice when she came to you
- 24 for advice, that other people came to you when they
- 25 needed to message to her?

- 1 MR. PAUL BONWICK: No, I don't think I
- 2 got into that kind of detail. I do believe I went
- 3 down the path where I stated quite proudly that she
- 4 was the mayor. I would have likely stated that she
- 5 took a seat on Council shortly after my departure from
- 6 municipal politics to federal politics.
- 7 Beyond that, I don't think I -- I don't
- 8 believe I suggested anything in regards to my role
- 9 within her campaigns or advising her.
- MS. KATE MCGRANN: Why not?

11

12 (BRIEF PAUSE)

- 14 MR. PAUL BONWICK: I wasn't trying to
- 15 predicate or base their support for -- or their
- 16 decision to engage or not engage me based on my
- 17 relationship with -- with the mayor or being a sibling
- 18 of the mayor.
- 19 I wanted to be chosen based on the
- 20 merits of my own background, my own abilities, and the
- 21 track record that I had demonstrated in terms of
- 22 providing references from current and past clients.
- MS. KATE MCGRANN: After PowerStream
- 24 retained you, at any point did you disclose the nature
- 25 of your relationship with your sister, the fact that

- 1 she would consult you and you would provide her with
- 2 advice in the -- the course of her role as mayor?
- 3 MR. PAUL BONWICK: I believe during
- 4 certain interactions I would have referenced the fact
- 5 that from time to time Sandra would come to me for
- 6 advice or I, as you've heard through Sandra's -- my
- 7 cross-examination of Mayor Cooper, quite often offered
- 8 unsolicited advice in terms of what I thought she
- 9 should or shouldn't be doing.
- 10 MS. KATE MCGRANN: Okay. I'd like to
- 11 ask you about the interactions in which you think you
- 12 disclosed that you gave the mayor advice. But I'm
- 13 looking at the clock and I'm wondering whether we
- 14 should take the afternoon break. And then we can jump
- 15 into those question as soon as we get back.
- 16 THE HONOURABLE FRANK MARROCCO: I
- 17 think this is a good time.
- MS. KATE MCGRANN: Okay.
- 19 THE HONOURABLE FRANK MARROCCO: Ten
- 20 (10) minutes.
- 21
- 22 --- Upon recessing at 4:20 p.m.
- 23 --- Upon resuming at 4:32 p.m.
- 24
- 25 CONTINUED BY MS. KATE MCGRANN:

- 1 MS. KATE MCGRANN: Before the break I
- 2 had been asking you about the kinds of disclosure you
- 3 had made about your relationship with your sister, and
- 4 more specifically, whether you let anyone at
- 5 PowerStream know that you were -- you provided her
- 6 with advice and assistance in her role as Mayor.
- 7 People would sometimes message to her as Mayor through
- 8 you and things like that.
- 9 I think that you said that there were
- 10 certain instances after you were retained in which
- 11 discussions like that took place.
- 12 First of all, have I got that right?
- MR. PAUL BONWICK: Yes.
- 14 MS. KATE MCGRANN: Did you make any
- 15 disclosure of that nature before you were retained?
- MR. PAUL BONWICK: No.
- 17 MS. KATE MCGRANN: Tell me -- what can
- 18 you tell me about the instances in which you made that
- 19 kind of disclosure after your retainer?
- MR. PAUL BONWICK: The general
- 21 discussion about, you know, I can't recall any
- 22 specific issues that would have came up, understanding
- 23 that any of the meetings that we had, they were rather
- 24 casual in nature, there wasn't a Board Chair sitting
- 25 there allocating time.

- 1 But there would have been opportunities
- 2 where there would have been discussion about various
- 3 things going on in Collingwood and I certainly would
- 4 have said, you know, my advice to the Mayor was this
- 5 on that particular issue or this on that particular
- 6 issue, unrelated to Collus.
- 7 MS. KATE MCGRANN: Do you remember who
- 8 would have been involved in those discussions from
- 9 PowerStream?
- 10 MR. PAUL BONWICK: The majority of my
- 11 dealings, through meetings post-engagement, were with
- 12 Mr. Glicksman, again, on an irregular basis on a --
- 13 not on a regular basis would Mr. Bentz sit in, Mr.
- 14 Nolan from time to time, Mr. Henderson from time to
- 15 time, Mr. Fagen less so depending on the particular
- 16 issue.
- 17 There was a couple of other, I would
- 18 say mid to senior level staff people that sat in on
- 19 meetings as well, but I would say the majority of our
- 20 dialogue was between myself and Mr. Glicksman and
- 21 typically in his office.
- MS. KATE MCGRANN: In addition to the
- 23 meetings that you had with Mr. Glicksman in his
- 24 office, did you communicate with him over the
- 25 telephone?

- 1 MR. PAUL BONWICK: Yes.
- 2 MS. KATE MCGRANN: And we've also see
- 3 that you sent him emails.
- 4 If you were going to give him a call or
- 5 meet with him, were those interactions always
- 6 scheduled ahead of time, or would you sometimes just
- 7 pick up the phone?
- 8 MR. PAUL BONWICK: Sometimes just pick
- 9 up the phone, see if he -- through his assistant to
- 10 see if he was available.
- 11 MS. KATE MCGRANN: Can we look at
- 12 paragraph 135 of the Foundation Document, please? And
- 13 we're going to go from 135 to 136, so if they could
- 14 both be shown on the screen.
- We have been talking about a meeting
- 16 that you attended with the three (3) mayors from
- 17 PowerStream on April 13th, so we're staying in the
- 18 same time frame.
- On April 12th, 2011, Mr. Houghton
- 20 reaches out to you over email writing:
- 21 "Hey bud, how did you make out with
- 22 PowerStream, any word from the
- chief. Have you spoken to Sandra
- 24 about the extension of the Board
- 25 terms? Thank, Ed."

- 1 As at April 12th, 2011, and in the
- 2 period leading up to this, what discussions have you
- 3 had with Mr. Houghton about the status of your -- your
- 4 relationship with PowerStream?
- 5 MR. PAUL BONWICK: I don't recall any
- 6 detailed discussions with Mr. Houghton.
- 7 MS. KATE MCGRANN: Do you remember if
- 8 you were generally keeping him up-to-date on how
- 9 things were going in your discussions with
- 10 PowerStream?
- 11 MR. PAUL BONWICK: Again, not
- 12 specifically, I'm sure if we had of run into each
- 13 other there would have been casual conversation
- 14 related to where the back and forth was as it related
- 15 to PowerStream.
- 16 MS. KATE MCGRANN: In the spring of
- 17 2011, how often were you in touch with Mr. Houghton?
- 18 MR. PAUL BONWICK: I would see Mr.
- 19 Houghton likely three or four times a month at least.
- 20 I would say likely three or four times a month, maybe
- 21 more, just trying to pigeonhole the time frame. There
- 22 wouldn't have been a lot of golf going on during that
- 23 period of time. And so different social interactions
- 24 you would run across him, there would be different
- 25 events within the municipality, you would run across

- 1 him. We have mutual friends, so from time to time we
- 2 might be out at the same place socializing.
- 3 MS. KATE MCGRANN: If we could look at
- 4 TOC45155, please? And we'll start at the bottom of
- 5 the email chain.
- This is the email chain that was
- 7 summarized in the -- partially summarized in the
- 8 paragraph that we were just looking at, so you can see
- 9 at the bottom here the email from Mr. Houghton to you
- 10 that we just saw summarized.
- If we scroll up, you respond:
- "You got a minute, meeting with
- 13 PowerStream tomorrow afternoon."
- 14 You write this on April 12th, I take
- 15 that's a reference to the April 13th letter that we've
- 16 already or meeting that we've already discussed?
- MR. PAUL BONWICK: I would assume so.
- 18 I've got to use the word "assume".
- 19 MS. KATE MCGRANN: You mentioned you
- 20 were sitting with Craig right now discussing
- 21 opportunities.
- 22 If we could scroll up, Mr. Houghton
- 23 says that he'll call in five. He notes that he's
- 24 golfing with Bruce. And if we could scroll up further
- 25 there's some more email communication about trying to

- 1 arrange a telephone call.
- If we could scroll up even further.
- 3 More email communication trying to arrange a phone
- 4 call. Scroll further. You write:
- 5 "Thank you for your insight and
- 6 assistance, I'm off to pick up Matt,
- 7 I will give you a call tomorrow
- 8 morning prior to departure."
- 9 Do you remember speaking with Mr.
- 10 Houghton either the night of April 12th or the morning
- 11 of April 13th?
- MR. PAUL BONWICK: No.
- 13 MS. KATE MCGRANN: Do you recall if
- 14 you had any discussions with him more generally around
- 15 this time about your meetings with PowerStream?
- 16 MR. PAUL BONWICK: No more than what
- 17 I've just identified.
- 18 MS. KATE MCGRANN: Can we look at
- 19 summary document 1-2, paragraph 25, please?
- 20
- 21 (BRIEF PAUSE)
- 22
- MS. KATE MCGRANN: And this email --
- 24 sorry, this paragraph describes an email that you sent
- 25 to Mr. Bentz on April 20th. You say that you've

- 1 attached a memo that you'd like to review prior to
- 2 participating in the conference call that you've got
- 3 scheduled. You hope it will provide the foundation
- 4 for the discussion.
- If you scroll down, you can see the
- 6 text and the memo --
- 7 MR. PAUL BONWICK: Sorry, can you just
- 8 slow down. You're fine, it was just -- I meant the
- 9 operator of the screen.
- 10 MS. KATE MCGRANN: You can see that
- 11 you've written here that you wanted to put some
- 12 thoughts to paper for your consideration and that of
- 13 your audit committee.
- 14 You thank him for the opportunity to
- 15 meeting -- sorry, thank him for the opportunity for
- 16 discussing your potential relationship with the audit
- 17 committee, you express that you would be proud to be
- 18 affiliated with the company.
- 19 And then you go on to discuss on the
- 20 matter related specifically to optics concerning
- 21 Collus and the Town of Collingwood, I would like to
- 22 share my thoughts and recommendations.
- 23 You talk about the importance of
- 24 transparency, integrity and unreserved commitment to
- 25 the shareholders and reputation of PowerStream.

1 If you could scroll down a little bit

- 2 further.
- 3 You make a recommendation, you say
- 4 subject to the approval of the terms and conditions of
- 5 an agreement between PowerStream and Compenso, you
- 6 propose an approach to addressing the perceived issue
- 7 of optics.
- 8 Is the perceived issue of optics that
- 9 you're referring to here the optics arising from
- 10 PowerStream's retainer of you and your relationship to
- 11 the Mayor?
- 12 MR. PAUL BONWICK: I think -- I think
- 13 the perceived issue of optics is two-fold in this
- 14 particular matter.
- 15 One would be specific to the Mayor and
- 16 my relationship as a sibling to the Mayor.
- 17 The second issue of perceived issue of
- 18 optics is much broader than that, but still potential
- 19 within the community, as you identified earlier
- 20 through questioned, I was quite familiar with several
- 21 members of Council.
- 22 The -- I believe that I was well-known
- 23 in the community and so there was always a sensitivity
- 24 to any particular matter that I was attached to.
- 25 As I think I mentioned earlier, it was

- 1 viewed through a different lens and so had somebody
- 2 been hired from Toronto, I don't think the same issues
- 3 surrounding optics would have presented.
- 4 And so I think -- I'm hoping that that
- 5 provided a broader context for optics.
- 6 MS. KATE MCGRANN: Okay, when you say
- 7 that you were quite close with certain members of
- 8 Council, who are you referring to?
- 9 MR. PAUL BONWICK: As mentioned
- 10 earlier, I was friends or acquaintances with most of
- 11 them. You know, one of the members of Council was --
- 12 his son was a very close friend of my son.
- I could go -- if you had the Council
- 14 list I could go around and -- but most of them -- most
- 15 of the people that were on Council were born and
- 16 raised in the community, or several of them were
- 17 anyways, and so either directly through family
- 18 relatives or -- or through myself or through my past
- 19 history as the MP or having sat on Municipal Council
- 20 myself, I had a fairly extensive range of
- 21 relationships with elected officials as well as a lot
- 22 of the people that worked in this building, as well as
- 23 for the Municipality outside this building.
- 24 MS. KATE MCGRANN: Okay. What you
- 25 propose here is a meeting with Mr. Houghton, Mr.

- 1 Muncaster, Ms. Wingrove, Mayor Cooper, Deputy Mayor
- 2 Rick Lloyd, and clerk Almas.
- If you were concerned that there were
- 4 going to be optics issues arriving -- arising from
- 5 your friendships with most of the members of Council,
- 6 why wouldn't you propose to disclose your relationship
- 7 with PowerStream to Town Council as a whole?
- 8 MR. PAUL BONWICK: I believe I did so
- 9 in both the introductory meeting with Mr. Bentz, as
- 10 well as the meeting with the mayors.
- It was, in my opinion, clearly
- 12 understood that part of the strength that I would
- 13 bring to the PowerStream team was the fact that I had
- 14 been an MP and developed close working relationships
- 15 with elected officials throughout the entire region.
- The fact that I was born and raised in
- 17 the area and had friends and relationships, trusted
- 18 relationships with elected officials and non-elected
- 19 officials, both within the communi -- within the
- 20 framework of the Town Municipal offices, as well as
- 21 many people within the business community.
- MS. KATE MCGRANN: Why didn't you
- 23 propose to include all of the members of Town Council
- 24 in your disclosure plan?
- MR. PAUL BONWICK: I guess that list

- 1 could have gone on and on, hindsight being 20-20. It
- 2 likely would have -- at least to have Mr. Bentz -- a -
- 3 a recommendation from me that Mr. Bentz, during this
- 4 meeting, asked that notification be provided to
- 5 Council and -- and the Board at Collus that, in fact,
- 6 I was engaged.
- 7 In my opinion, at this time, when I
- 8 made this recommendation, this was a very fulsome
- 9 list. We had the CAO of the Town of Collingwood. I
- 10 don't need to go through the entire list for you, but
- 11 you had a good, strong cross-section of senior staff,
- 12 elected officials, and the Board chair.
- 13 And if you'll notice, as part of my
- 14 recommendation, I highlighted in -- in -- certainly in
- 15 discussion and as seen here, that I not participate in
- 16 the meeting.

17

18 (BRIEF PAUSE)

- MS. KATE MCGRANN: Sorry, can you help
- 21 me understand what you're referring to?
- MR. PAUL BONWICK: Sorry, when I was
- 23 making a -- when I was proposing to PowerStream that
- 24 they meet with elected officials, Board chair and
- 25 senior staff, the purpose of the meeting -- as it

- 1 states here, "The sole purpose of this meeting," and
- 2 it did go beyond that, there was an additional point
- 3 that was covered off at the meeting.
- 4 The sole purpose of this meeting is to
- 5 provide full disclosure to officials of Collus and the
- 6 Town of Collingwood related to my business activities
- 7 and relationship with PowerStream and to seek their
- 8 input as it relates directly to my engagement.
- 9 And so, I think that speaks for itself.
- 10 The fact that I did not participate in the meeting was
- 11 my recommendation. And that was predicated on the
- 12 fact that I did not want people that knew me to feel
- 13 the least bit hesitant about sharing their views as it
- 14 related to my engagement once Mr. Bentz and Mr. Lehman
- 15 -- or Mayor Lehman, sorry, identified what my role
- 16 would be.
- I wanted a full and frank discussion.
- 18 And I believe that's exactly what Mr. Bentz wanted, as
- 19 well as the three (3) mayors.
- MS. KATE MCGRANN: When did you make
- 21 that recommendation?
- MR. PAUL BONWICK: I apologize.
- 23 You're going to have to pull up a date. I'm -- I
- 24 don't see the date here.
- 25 MS. KATE MCGRANN: Is it in this

- 1 letter?
- 2 MR. PAUL BONWICK: That I not
- 3 participate?
- 4 MS. KATE MCGRANN: Yeah.
- 5 MR. PAUL BONWICK: Do you see my name?
- 6 MS. KATE MCGRANN: I would propose
- 7 that we request a meeting with the following people in
- 8 attendance.
- 9 MR. PAUL BONWICK: So, I was -- we,
- 10 being PowerStream, feeling like I'm part of their
- 11 organization, but clearly my name is not in the list
- 12 of attendees. It's been identified that I was not in
- 13 attendance at the meeting.
- 14 Certainly, I was available by virtue of
- 15 the fact that afterwards, we went out and played golf.
- 16 I can tell you that I had the discussion with Mr.
- 17 Bentz specific to me not attending the meeting.
- 18 MS. KATE MCGRANN: Did you turn your
- 19 mind at this time to the -- the concept of making full
- 20 disclosure to all of Town Council and decide not to
- 21 suggest that?
- MR. PAUL BONWICK: No. As I just
- 23 commented, I felt this was a very fulsome list. It
- 24 represented the Board. It represented elected
- 25 officials. It represented Town staff. And I

- 1 understand that Mr. Houghton chose not to attend. But
- 2 it also involved the President and CEO of Collus.
- 3 And so, you yourself have heard
- 4 testimony that this is an approach that neither the
- 5 clerk, nor the CAO, can recall happening at any other
- 6 time.
- 7 And so, I've mentioned to you that any
- 8 of my involvement tends to get a special lense
- 9 attached to it, and so I thought this list was -- was
- 10 quite fulsome in terms of providing full disclosure.
- MS. KATE MCGRANN: Did you have any
- 12 discussions with Mr. Houghton about the fact that he
- 13 wouldn't be attend the me -- attending that meeting
- 14 before the meeting on June 29th?
- 15 MR. PAUL BONWICK: No, I did not
- 16 realize he wasn't in atten -- in attendance until
- 17 after the fact.
- 18 MS. KATE MCGRANN: Can we look at
- 19 paragraph 191 of the Foundation Document, please?
- 20
- 21 (BRIEF PAUSE)
- 22
- MS. KATE MCGRANN: I'm going to bounce
- 24 you around in time a little bit here, and I apologize
- 25 in advance for that. This is an email from CFO of

- 334 PowerStream, John Glicksman, to you writing there had been an apparent misunderstanding about your disclosure to Mayor Cooper and clerk Almas, this being written in response to you providing clarification 5 that you hadn't engaged with the clerk. 6 Do you remember that? MR. PAUL BONWICK: Yes. MS. KATE MCGRANN: So, he writes: "Thank you for your quick reply and 10 comment on our draft letter. There 11 still seems to be some apparent 12 misunderstanding of the disclosures 13 Brian thought you had made to date 14 to him with respect to both the 15 mayor and the City clerk. 16 He was under the impression that you 17 had made disclosure to and received 18 clearance from the City clerk that 19 under the Municipal Act there was no 20 conflict for you to do work for us 21 leading to or on a potential RFP of
  - 24 Do you remember receiving this email?

  - MR. PAUL BONWICK: 2.5 Yes.

23

Collus and that you had received

written confirmation of the same."

- 1 MS. KATE MCGRANN: At this point in
- 2 time, did you already understand that PowerStream
- 3 required you to make explicit disclosure of the fact
- 4 that you'd be working on the Collus RFP?
- 5 MR. PAUL BONWICK: To who?
- 6 MS. KATE MCGRANN: To the mayor and
- 7 the City clerk for starters --
- MR. PAUL BONWICK: To the mayor? Yes.
- 9 The City clerk? No.
- 10 MS. KATE MCGRANN: You drafted a
- 11 letter for your sister to sign as part of your
- 12 satisfaction of the disclosure obligations you had to
- 13 PowerStream before you entered into your retainer. Is
- 14 that right?
- MR. PAUL BONWICK: Yes.
- 16 MS. KATE MCGRANN: So, can we look at
- 17 paragraph 188? This is a copy of the letter that I
- 18 understand that you drafted for your sister.
- 19 MR. PAUL BONWICK: Do we have -- I
- 20 apologize.
- 21 MS. KATE MCGRANN: No, please. What
- 22 are you looking for?
- MR. PAUL BONWICK: Do we have the
- 24 actual copy of the letter? I'm just not sure it's
- 25 consistent with the -- if this is the actual letter or

- 1 if this is a draft version of the letter.
- MS. KATE MCGRANN: This is a copy of
- 3 the draft that you sent to Mr. Bentz --
- 4 MR. PAUL BONWICK: Okay.
- 5 MS. KATE MCGRANN: -- on May 18th,
- 6 2011.
- 7 MR. PAUL BONWICK: Thank you.
- 8 MS. KATE MCGRANN: Do you remember
- 9 drafting this?
- MR. PAUL BONWICK: Yes.
- MS. KATE MCGRANN: It doesn't make any
- 12 reference to Collingwood or Collus. Why is that?
- MR. PAUL BONWICK: I'm sorry, I may be
- 14 reading a different letter.
- 15 MS. KATE MCGRANN: Or I should be more
- 16 clear. It doesn't make any -- it doesn't make any
- 17 reference to the potential sale of the -- the Collus
- 18 LDC. Why is that?
- 19 MR. PAUL BONWICK: The Collus LDC had
- 20 not, at that point in time, moved to a position where
- 21 in fact full engagement would be required. I think in
- 22 -- in a subtle way -- and again, this is for the
- 23 purpose of disclosure. He also stated that these
- 24 response --
- 25 "So Paul has described the potential

- services his company will be
- 2 providing to include but not limited
- 3 to strategic advice and matters
- 4 related to public relations, strage
- 5 -- strategic planning, acquisitions,
- and media relations."
- 7 And so, if I could stop there. I think
- 8 common sense has to prevail. PowerStream is not in
- 9 the bus -- business of acquiring the municipality, nor
- 10 is it in the business of acquiring any assets of a
- 11 municipality other than an LDC.
- 12 And so, for anybody to suggest that
- 13 this doesn't incorporate that as a scenario, I -- I --
- 14 they're trying to not understand what the actual
- 15 letter says.
- 16 He also stated that these
- 17 responsibilities could potentially incorporate advice
- 18 related to the Town of Collingwood subject to certain
- 19 conditions unfolding in the coming months.
- 20 I realize that it's not a letter
- 21 drafted necessarily by a lawyer, but how could you not
- 22 interpret this as a full disclosure letter based on
- 23 writing it to a larger LDC when you're talking about
- 24 acquisitions?
- 25 MS. KATE MCGRANN: What discussions

- 1 have you had with Mayor Cooper about your potential
- 2 retainer with PowerStream when you wrote this draft on
- 3 May 18th?
- 4 MR. PAUL BONWICK: I don't recall the
- 5 exact discussion other than the fact that I had been
- 6 working back and forth with Power -- members of the
- 7 PowerStream team for the potential opportunity to
- 8 become engaged, for my company to become engaged, and
- 9 that part of the condition of becoming engaged was
- 10 that there needed to be disclosure from me to her and
- 11 that that disclosure should be done in the form of a
- 12 written letter.
- 13 Subsequently, I drafted the letter. I
- 14 sent it to Mr. Bentz first. There was little sense in
- 15 asking the mayor to sign off on a letter that did not
- 16 satisfy Mr. Bentz.
- 17 And so, once Mr. Bentz and, I assume,
- 18 Mr. Glicksman -- not -- sorry, Mr. Nolan would have
- 19 had an opportunity, I -- to review the -- the
- 20 declaration. It was approved, returned to me. Or the
- 21 approval was returned to me that this satisfied
- 22 PowerStream.
- I subsequently sent it to Mayor Cooper.
- 24 I don't believe she made any -- if any -- there was
- 25 minor revisions to it. She put it on her letterhead

- 1 and, as she acknowledged, she reviewed it, was
- 2 satisfied with the content, signed it, and sent it to
- 3 Mr. Bentz.
- 4 MS. KATE MCGRANN: So let's come back
- 5 to May 18th. Although I appreciate that you've walked
- 6 me through from this draft to the sending of the final
- 7 letter with your sister's signature off to Mr. Bentz,
- 8 I want to talk more about the conversations you'd had
- 9 with Mayor Cooper before you drafted this letter on
- 10 May 18th.
- 11 You say that you had discussions with
- 12 her about a potential engagement with PowerStream.
- 13 Had you spoken with her about the fact that that
- 14 potential engagement included working on a possible
- 15 transaction with the Collingwood LDC?
- 16 MR. PAUL BONWICK: I don't recall the
- 17 exact conversation. But again, I think the Inquiry
- 18 has to have -- and I'm not trying to be disrespectful
- 19 in any way -- but why would I approach my sister, the
- 20 mayor, to disclose that I'm going to be working on an
- 21 acquisition in Orangeville or in Orillia or Midland?
- 22 Clearly, the discussion would have had
- 23 to centre around if I'm going to be engaged by an LDC
- 24 and that LDC the part of the services are related to
- 25 public relations, strategic planning, and

- 1 acquisitions, and media relations. And certain --
- 2 subject to certain conditions unfolding, I mean, I
- 3 think that answers your question.
- 4 MS. KATE MCGRANN: It doesn't
- 5 actually.
- 6 MR. PAUL BONWICK: It doesn't?
- 7 MS. KATE MCGRANN: No, it doesn't.
- 8 MR. PAUL BONWICK: Okay.
- 9 MS. KATE MCGRANN: I would like to
- 10 know if you remember saying to your sister that your
- 11 work for PowerStream would involve work on a potential
- 12 transaction with the Collingwood LDC?
- MR. PAUL BONWICK: Clear -- I do not
- 14 recall the exact wording. Clearly, it must have, or
- 15 this letter would not have got signed.
- 16 MS. KATE MCGRANN: Why do you say
- 17 that?
- MR. PAUL BONWICK: Why would my --
- 19 again, there has to be some level of common sense
- 20 here. We're sitting here talking about the mayor of
- 21 Collingwood sending a letter to the president and CEO
- 22 of an outside local distribution corporation advising
- 23 that I have spoke to her, that I am going to become
- 24 engaged -- and she is fully aware of it -- on matters
- 25 related to -- we've already out -- identified those --

- 1 that could potentially incorporate advice related to
- 2 the Town of Collingwood, subject to certain conditions
- 3 unfolding.
- I would -- Ms. McGrann, that's -- we
- 5 know that PowerStream is not interested in buying the
- 6 public library and getting into a partnership with the
- 7 soccer field. It's specific to LDCs.
- 8 MS. KATE MCGRANN: I understand that
- 9 you're explaining to me why you think it's clear and
- 10 obvious what this letter describes. But what I'm
- 11 trying to understand is something different -- the
- 12 conversation that you had with your sister.
- Now, Mayor Cooper gave evidence that
- 14 she didn't know what acquisitions meant. So I'm
- 15 trying to understand -- not what you can draw based on
- 16 your understanding of words in this letter and
- 17 understanding of the business at PowerStream's end.
- 18 You had to make disclosure to your sister. I'm trying
- 19 to understand what you said to her when you made that
- 20 disclosure.
- 21 Do you recall if you explained to her
- 22 that your work would involve a potential transaction
- 23 with the Collingwood LDC? Did you tell her that?
- 24 MR. PAUL BONWICK: All I can do is
- 25 repeat what I've told you already. Unfortunately, we

- 1 didn't have a transcript of the conversation.
- 2 But the fact that my sister would have
- 3 said comfortably that she -- or agreed that I could
- 4 provide a draft letter to encapsulate the
- 5 conversation, I can't make any apologies if she did
- 6 not understand what the word "acquisition" meant.
- 7 I just -- I can't speak to that point,
- 8 nor did I describe what public relations or media --
- 9 the definition of media, nor did I describe any other
- 10 words by way of Webster's in terms of what's included
- 11 in here.
- 12 I -- I'm saying to you it's evident
- 13 that if she signed this letter -- if she agreed to me
- 14 providing a draft, these points had to be considered.
- 15 And it very clearly states the responsibilities could
- 16 potentially incorporate advice related to the Town of
- 17 Collingwood. And I'm unsure how you can't understand
- 18 that that would relate to the Town of Collingwood
- 19 being the shareholder of the LDC.
- 20 MS. KATE MCGRANN: Did you give her
- 21 any information beyond what's set out in the letter
- 22 that you drafted for her?
- MR. PAUL BONWICK: Related to?
- 24 MS. KATE MCGRANN: Related to the work
- 25 that you were going to be doing for PowerStream on a

- 1 potential transaction with the Collus LDC.
- MR. PAUL BONWICK: I don't know how
- 3 you could get any more broad in terms of description
- 4 of services than what's here.
- 5 MS. KATE MCGRANN: Is it fair to say
- 6 that you don't -- you don't have a specific memory of
- 7 the conversation that you had with her or what you
- 8 said?
- 9 MR. PAUL BONWICK: Fair to say.
- 10 MS. KATE MCGRANN: I'm about to move
- 11 on to another area. I'm happy to continue, but I just
- 12 want to check with you.
- 13 THE HONOURABLE FRANK MARROCCO: Well,
- 14 I notice -- well, I think it's 5:00. I notice
- 15 Mr. Hoffa (phonetic) is not here to -- so...
- But notwithstanding that fact, I think
- 17 enough is enough for today. We'll resume tomorrow at
- 18 9:00.
- 19
- 20 --- Upon adjourning at 5:00 p.m.
- 21 Certified Correct,
- 22
- 23
- 24 Wendy Woodworth, Ms.
- 2.5

111201111	. IC COMMINGWOO	00-12-2019	rage 344	OI 417
	260:7	324:14	<b>191</b> 333:19	179:9
<b>\$8</b> 138:7	319:20	325:10	192460	<b>20/20</b> 57:14
	<b>10:10</b> 57:25	<b>13</b> 173:17	137:1	188:5
1	<b>100</b> 17:10	<b>1-3</b> 151:9	<b>193</b> 3:10	<b>200</b> 179:11
<b>1</b> 7:22	48:16	162:23	<b>19th</b> 270:2	<b>2000</b> 137:24
33:12,14 34:7 42:9	<b>10484</b> 184:8	176:17	281:16	<b>2002</b> 137:24
44:1 66:8	<b>108</b> 176:17	180:6	<b>1st</b> 89:9	<b>2005</b> 303:24
91:16	<b>10th</b> 236:14	<b>130</b> 289:18	91:4	304:5,23
103:20	237:10,21	<b>131</b> 296:15	122:7	·
117:9	256:23	<b>132</b> 302:16	296:23	<b>2009</b> 218:17
118:20	257 <b>:</b> 25	133497	302:10	2010
120:2 122:12	260:20	180:14		6:15,21
123:4,6,1	11:11	133498	2	8:4,11
3 126:13	116:10	180:14	<b>2</b> 19:19	23:16 24:3
128:22	11:23		29:20	65:10
140:6	116:11	135	39:1 47:11	218:17
181:7	<b>110</b> 177:25	322:12,13	64:25	219:9
189:6		<b>136</b> 322:13	76:25	236:2
208:3	<b>11185</b> 166:2	<b>137</b> 306:12	91:15	255:8 <b>,</b> 13
210:10,13	<b>11186</b> 68:21	<b>139</b> 226:19	93:11	256:4
212:23 213:22	<b>112</b> 180:5,6		125:3,8	266:6
233:12	<b>118</b> 258:25	<b>13th</b> 303:21 306:19	140:4	<b>2011</b> 13:3,4
234:2,10,		307:5	152:19	14:19
13 236:17	<b>12</b> 110:1	308:5	172:10	80:23
237:23	137:11	309:13	174:17 207:6	99:10
250:21	138:19	322:17	213:22,24	118:20 142:14
253 <b>:</b> 8	<b>1-2</b> 264:25	324:15	235:19	143:14
254:23	303:15	325:11	248:4	179:8
255:7	325:19	<b>14</b> 138:18	254:24	185:20
256:3,12, 15 269:14	12:39	<b>142</b> 221:23	255:5,8,2	190:16
272:16	188:17	222:1	2,25	194:7
274:12	<b>122</b> 273:5	<b>15</b> 137:12	256:1,12	220:25
275:23	<b>123</b> 277:13	138:19	260:23 269:10	222:3
283:13	<b>124</b> 277:14	143:17	269:10 272:16	233:18
285:12		<b>16th</b> 197:16	273:10	236:14 237:10,21
292:25	<b>127</b> 269:25		276:11	259:5
312:21	<b>129</b> 294:3	<b>17th</b> 134:15	290:1	260:6
313:1 316:18	<b>12th</b> 1:23	273:12 275:12	297:4,22	270:2
317:14	29:17		300:10	275:12
	31:9 33:6	<b>188</b> 335 <b>:</b> 17	312:20	277:16
<b>1:39</b> 188:18	204:9	<b>189</b> 3:7	<b>2:00</b> 170:2	278:9
<b>10</b> 110:1	259 <b>:</b> 5 266 <b>:</b> 23	<b>18th</b> 189:12	<b>2:56</b> 257:18	302:11 303:21
128:17,20	267:13	336:5	<b>20</b> 43:7	308:6
199:2 200:1	322:19	338:3	69:2	322:19
257:16	323:1	339:5,10	82:18	323:1,17

336:6	<b>25th</b> 11:19	<b>328</b> 4:3	<b>4:20</b> 319 <b>:</b> 22	70/30
<b>2012</b> 143:10	294:7	<b>329</b> 4:4	<b>4:32</b> 319 <b>:</b> 23	117:17
151 <b>:</b> 22	296:18	<b>330</b> 4:5	<b>420</b> 118:15	122:22
155 <b>:</b> 7	27th			145:10
163:10	46:9,15	<b>331</b> 4:6	<b>421</b> 118:6,13	<b>71</b> 62:2
181:14 185:16,20	277:16	<b>332</b> 4:7	· I	<b>7th</b> 30:22
	290:1	<b>333</b> 4:8	<b>49</b> 151 <b>:</b> 9	164:14
<b>2013</b> 179:9	<b>29th</b> 97:23	<b>334</b> 4:9	<b>4th</b> 196:8	169:9
180:8,11 181:18	181:14 204:20	134:15	197:16	213:19 217:10
2014 266:6	216:22	<b>335</b> 4:10		217.10
	333:14	<b>336</b> 4:11	5 <b>5</b> 87:16	8
<b>2019</b> 1:23	<b>2nd</b> 302:20		199:1	<b>8</b> 85:9 87:5
146:4 171:21		<b>337</b> 4:12	200:1	130:3,7
189:13	3	<b>338</b> 4:13	221:21	138:12,17
<b>202</b> 103:20	<b>3</b> 64:25	<b>339</b> 4:14	294:10	228:24
	168:13	<b>340</b> 4:15	5:00	265:16
<b>20-20</b> 330:1	172:11	<b>341</b> 4:16	343:14,20	299:24
<b>205</b> 189:13	174:18	<b>342</b> 4:17	<b>50</b> 11:19	<b>86</b> 68:21
<b>20th</b> 80:23	195:6,9,2 2,24		114:23	
278:9	207:6	<b>343</b> 3:18	115:5,8	9 <b>9</b> 44:17
294:11	231:10	4 <b>:</b> 18	130:2,7	9 44:17 85:9 87:5
296:19 325:25	278:11	<b>36988</b> 66:12	138:8,12, 24 152:7	
	303:23	38100	24 132.7	<b>9:00</b> 343:18
<b>216</b> 35:18	309:22	226:20	6	<b>9:05</b> 5:1
<b>22</b> 83:18	310:16 322:16	3rd 8:11,21	<del>6</del> 3:6	<b>9:58</b> 57:24
104:8	331:19	9:2	131:5,6	<b>90s</b> 275:20
303:15	<b>3:13</b> 257:19	30:22,23 33:6 34:3	<b>61</b> 155:11	<b>97</b> 1:19
<b>225</b> 49:17		42:16,17	<b>65</b> 162:22	<b>9th</b> 142:13
<b>226</b> 50:7	<b>30</b> 14:19,22 117:7	103:19		9th 142:13
<b>226.1</b> 50:8	122:23	104:8	65379	A
<b>22nd</b> 166:15	30,000 43:8	194:7,23	161:13	a.m 5:1
170:22	268:1	195:4	7	57:24,25
174:21	300 179:11	197:15	7 29:20	116:10,11
<b>23rd</b> 17:10		4	31:2	<b>Abby</b> 178:1
23:16	<b>30th</b> 14:23	4 3:3	69:22	181:24
129:8	16:6 183:4	87:1,2,6	80:22	182:20
<b>24</b> 106:14	226:18	116:19	180:19	abilities
206:21	227:4	118:15	189:13,18 228:24	318:20
<b>240</b> 39:14	296:20	183:25	264:25	ability
<b>241</b> 164:15	30-year	185:21,23	<b>7.3</b> 130:7	99:9
<b>243</b> 165:3	265:15	186:20 206:3	138:12	228:10
	<b>31st</b> 82:17	246:8		313:11
<b>25</b> 268:1 325:19	222:3	<b>4,500</b> 184:4	<b>70</b> 117:7 122:23	<b>able</b> 5:21
525.17		2,500 104.4	122.23	61:22,24
1			ı l	

INQUINI	Te COULTINGWOO	JD 00-12-2019	rage 340	01 41/
63:20	219:15	acquiescing	101:19	331:2
85:12	accomplish	258:22	315:17	address
131:10,16	205:21,22	acquirer	actual	67 <b>:</b> 12
174:12		91:18	104:19	73:11
177:8	accomplishe		155 <b>:</b> 17	79:5,7
250:10	<b>d</b> 205:21	acquiring	209:3,10	80:13
265:2	according	15:6,10	211 <b>:</b> 8	142:19,24
absence	10:8	337:9,10	225:12	232:9,16
111:7	11:12	acquisition	335:24,25	234:20
absolutely	36:4	77:22	337 <b>:</b> 14	235:7,22
24:1,17	account	233:6	actually	253:23
26:5	143:23	261:16	8:1 24:22	258 <b>:</b> 8
28:20		339:21	27:13	284:18
30:3 34:3	accountant	342:6	38:22	285:10 <b>,</b> 17
88:18	152:17	acquisition	42:15	287 <b>:</b> 17
105:6	163:15	<b>s</b> 210:9	49:5,10	295:12
136:19	164:22	219:15	58:24	addressed
144:19	accuracy	232:22	61:16	81:20
145:19	107:15	284:11	63:1	269:3
185:6	accurate	337:5,24	66:22	
225:3	34:1 63:7	340:1	68:11	addresses
	68:2 87:7	341:14	75 <b>:</b> 20	72:5
absorb	107:13		88:13	235:14,18
128:6	182:9	across 212:10	102:12	284:16
<b>ac</b> 16:25	224:3	225:4	108:15	addressing
Academy	232:10	238:6	118:15	27:5
183:8	accurately	240:11	130:14	261:10
	306:8	323:24,25	133:21	302:11
accept 13:1		·	138:18	312:12
16:18	accusation	act	139:18	327 <b>:</b> 6
22:22	75 <b>:</b> 2	49:11,25	148:19	adjourning
50:15 85:17	286:20	54:19	152 <b>:</b> 17	343:20
92:13	achieved	248:18	157 <b>:</b> 1	adjusting
108:1,24	167:10	279:1,11, 12 290:14	176 <b>:</b> 12	152:21
124:5	achievement		209:20	
129:4	<b>s</b> 233:13	292:24 293:5	218:11	adjustments
138:2,5		334:19	226:19	119:17
146:23	acknowledge		250:10	120:8
186:1	177:9	actions	254:1	123:8
266:24	acknowledge	69:16	275:23	124:6
	<b>d</b> 186:10	active	340:5	Administrat
accepted 79:19	339:1	88:16	adamant	<b>ive</b> 132:1
110:22	Acme	actively	124:4	<b>admit</b> 305:4
110.22	150:11,13	251:9	159 <b>:</b> 10	
access	i i		addition	adopted
20:23	Acme's	activities	317:12	247:2
21:3,8,13	150:12	251:23	321:22	advance
,15,19,21	acquaintanc	274:16	additional	203:9
22:1	<b>es</b> 328:10	331:6	122:1	310:8
accident		activity	144.1	
1	1			l

	· · · · · · · · · · · · · · · · · · ·	JD 00 12 2013	rage 347	OI 417
333:25	317:15,19	agreeing	290:16	58:9
advantage	Affairs	228:15	<b>ALE71</b> 90:25	71:11
34:22	60:4	agreement	<b>31</b> + 0 7	111:22
35:4		151:23	Alectra 2:7	145:4
100:25	affect	185:16	alleged	148:24
	159:25	250:3	189:7	187 <b>:</b> 13
advantages 25:20	affecting	305:21	allergy	214:15
	252 <b>:</b> 14	327 <b>:</b> 5	91 <b>:</b> 22	246:10
advice	affiliated	agreements	139:10,11	269:18
92:22,25	326:18	146:19	<b>,</b> 15	279:8
95:25	<b>affix</b> 132:9	249:11	allacation	285:9
122:15	arrix 132:9		allocating	340:23
230:24	affixes	ahead 6:4	320 <b>:</b> 25	amazed
271:25	132:2	7 <b>:</b> 5	<b>allow</b> 32:4	132:24
273:21	affliction	23:4,6	54 <b>:</b> 23	amended
279:16	126:4	27:24	152 <b>:</b> 24	146:11,21
317:23,24		33:20	249:3	
319:2,6,8	<b>afield</b> 77:21	53:11	allowing	among 7:21
,12 320:6		94:14	53:16,21	133:17
321:4 337:3,17	<b>aft</b> 51:2	97:21	alluded	amount 5:16
341:1	afternoon	156:6 165:3	265 <b>:</b> 10	19:2 45:1
342:16	193:14,16	177:4		54 <b>:</b> 24
	204:15	188:24	Almas	218:21
advisable	230:16,21	250:25	135:23	232:6
287:24	319:14	269:20	136:4	amounts
advise 93:6	324:13	307:3,9,2	273:12	40:17
289:11	afterwards	5 315:1	292:10,14	amused
303:21	87:16	322:6	293:9,22 329:2	36:11
advised	150:5	<b>air</b> 139:12	334:3	
307:8	203:9			analysis
309:5	332:15	<pre>albeit 51:2</pre>	already	116:22
310:12	agenda	56:19	77:25	117 <b>:</b> 5 118:2
advisement	171:6,15,	ALE0049393	125:10	249:4
113:7,11	18	4:3	143:6	
1		<b>ALE196</b> 35:4	154:15	anaphylacti
advises	<b>ago</b> 13:19		213:16 214:10	<b>c</b> 91:25
273:12	19:6	ALE246	239:7	announcemen
advising	44:17,18	194:2	254 <b>:</b> 25	<b>t</b> 137:6
90:20	65:8 135:5	ALE412	281:9	answer
91:17,18	168:24	111:20	289:23	31:13,17
93:3,8	222:11,21	114:4	305:13	51:20
94:6	260:7	<b>ALE45</b> 237:5	309:5	53:16,21
307:12	299:25		324:16	54:10,23,
318:9		ALE49393	335 <b>:</b> 2	24 85:21
340:22	agreed 36:1	28:22	340:25	94:14,15
advisor	110:4	<b>ALE59</b> 71:4	341:25	121:24
92:18	122:6	81:6	<b>am</b> 23:10,14	134:18
224:2	146:14 342:3,13	278:4	27:14	137:17
advisors	J 42 • J , 1 J	ALE69	36:20	141:19

	re confindace		raye 340	01 117
145:14	anyone	278:16	<b>g</b> 217:14	247:3
148:12	145:15	342:5	approach	306:19
149:24	202:7	apologize	24:4 26:9	307:5
150:10	307:24	23:5	27:16	308:5
182:11	320:4	32:13	28:18	309:13
191:25	anyplace	36:19	29:20,21,	322:17,19
201:16	169:18	55:3,13	23.20,21,	323:1
209:8		58:21,24	78:10,23	324:14,15
210:12	anything	66:22	80:6 88:5	325:10,11
223:1	19:9	93:8	145:17	<b>,</b> 25
238:18	28:10	218:20	159:8	<b>area</b> 57:18
250:13	30:7 39:4	331:22	242:15	65:18
261:22	42:20	333:24	287:9	88:17
269:10	65:9 <b>,</b> 22	335 <b>:</b> 20	327:6	238:10
291:19,21	68:8		333:4	284:10
299:19	72:22,24	apologized	339:19	329 <b>:</b> 17
308:1	74:7 81:1	55:15		343:11
answered	86:21	apparent	approached	
81:13	111:1,15	124:10	27:8 30:1	arena
291:16	127:14	125:23	79:1 86:6	219:21
	131:14	334:2,11	96:14	248:11
answering	152:4	apparently	219:9	aren't
129:11	160:1	64:16	251:17	44:22
256:20	198:18	230:6	286:10	143:20
answers	200:9		approaches	arguably
53:25	212:16	appearance	88:7	221:12
54:2,6,11	221 <b>:</b> 2 227 <b>:</b> 18	139:21	approaching	233:10
183:1,2	227:18	appearances	72:14	236:17
191:17	235:4	2:1 91:23	75:9	
201:14,19	240:19	appeared		argument
340:3	244:25	115:7	appropriate	15:24 54:5
anybody	246:3		96:8	87:23
17:4	258:17	appears	102:6	
34:11	263:14	230:15	211:19 212:20	argumentati
39:4 43:6	276:22	305:7	238:8	<b>ve</b> 44:4,8
111:10	303:3	applicable		<b>ari</b> 76:10
202:24	318:8	293:24	approval	
216:8,13		application	207:24	<b>arisen</b> 76:10
236:5	anyway 10:8	180:15,22	304:2,5	76:10
238:20	57 <b>:</b> 15	·	305:3	arising
239:3	126:5	<b>apply</b> 293:5	327:4	285:11,18
242:13	136:18	appreciate	338:21	288:22
260:14	anyways	32 <b>:</b> 12	approved	327:9
301:7	244:20	112:1	338:20	329:4
302:13	328:17	117:12	<b>April</b> 11:19	<b>arms</b> 224:13
313:25	anywhere	144:14	17:10	arm's
337:12	99:9	167:1	151:21	212:19
anymore	128:14	228:24	171:18	212:19
143:21		339:5	187:8,9	ZZ4:10
173:8	apologies	appreciatin	189:12	arrange
	158:3		100.12	

	i ie eellingwo			0 = 1 = 7
167:16	209:23	attached	306:21,24	230:23
196:17	308:17	74:16	310:11	236:21
325:1,3	assistance	79:8	326:13 <b>,</b> 16	238:3,9,2
arranged	63:20	80:24	August	5
307:5	83:23	81:22	42:16	240:10,15
307:3	173:13	326:1		251:24
arrangement		327:24	194:6,7,2	274:13
121:10	304:16	333:9	3 195:4	275:17,25
124:25	320:6		austerity	301:23
125:6	325:6	attaches	123:14	308:24
146:12	assistant	278:10	authority	309:1
147:4,7	322:9	attempt	47:7	311:21
250:11	assisted	137:17	48:18,22	312:15
arranging	59:4	249:5	51:6	315:16
			52:14	316:5
202:8	Associate	attempting		340:24
arrival/	1:7 2:4	30:12	56:20,24	510.21
departure	assume	atten	114:19	awareness
184:21	74:22	333:16	<b>avail</b> 54:15	44:12
arriving	119:23	attend	available	away
329:4	161:6,7	164:21	238:7	79:15,17
articulates	170:7	333:1 <b>,</b> 13	308:11,12	80:2
20:11	217:4	attendance	322:10	108:16
	260:24	132:24	332:14	191:9
<b>aside</b> 93:25	297:18	332:8,13	aversion	219:3
94:12	298:25	332:0,13	104:25	305:17
107:15	299:15		126:7,9	awkward
139:18	317:1	attended	·	127:18
147:17,18	324:17,18	6:22	avoid 223:1	
209:11	338:17	39:20	316:15	В
307:15	assumed	204:10	317:3	background
aspect	119:17	209:2	aware	=
189:6	120:8	213:20	41:2,10,2	211:17 232:20
272:6	293:16	322:16	5 42:10	
		attendees	44:10	238:1
assert	assuming	332:12	45 <b>:</b> 17	259:14
90:20	100:5		46:9,14	262:18
assessment	106:17	attending	101:8	265:10
72:3	107:10,11	259:5	138:9	267:18
77:18	316:15	309:15	147:5,6	310:24
284:13	assumption	332:17	164:10	318:20
asset	127:15	333:13	180:22,24	<b>bad</b> 75:9
45:8,14	174:11,13	attention	181:2	179:2
220:11	175:19	190:9	194:17	263:14
	317:4	203:12,24	199:11	<b>Bain</b> 2:8
assets	assumptions	204:1,2,3	208:18,23	
17:23	119:11	<b>,</b> 6 218:25	210:21	balance
337:10	299:16	attic	212:1,6	188:12
assist		213:25	215:21	balancing
61:24	assurance	audit 64:5	218:23	54:19
84:14,24	127:8	audit 64:5	220:8,9	
1				

INQUIN	TE COLLINGWOO	JD 00-12-2019	rage 330	01 417
<b>ball</b> 98:17	261:11	52 <b>:</b> 14	243:1	30:12
hananaa	316:7	55 <b>:</b> 7	248:17	31:2,6,9,
<b>bananas</b> 104:21	321:12,13	203:13,15	261:15	20 33:5
104:21	<b>Bay</b> 24:9,14	210:17	262:16	34:2
Band		299:3	267:9,15,	41:9,17
59:12,17	<b>Beach</b> 252:7	309:2	23	42:17
60:18	262:22	behind	268:2,17,	43:2,18
Barrie	287:2	162:2	21 274:11	45:3
24:20	become	241:6	281:9	47:10
25:15	38:17		283:16	66:4
307:6	59:8 61:5	belief	284:7	67:3,5,12
309:14	65 <b>:</b> 17	251 <b>:</b> 22	285:7	<b>,</b> 17 72 <b>:</b> 14
310:21	101:22	316:8	288:25	80:6,24
	102:3	believe	289:3	81:22
<b>base</b> 318:15	148:20	14:12	293:14	82:16
based	165:11	17:4	297:18	83:2,3,20
105:18	173:19	39:10	301:9	84:20
125:11	177:7	42:13	304:12	85:9,21,2
131:2	200:19	48:1	309:25	4
198:10,24	283:20	56:17,19	310:21	86:5,13,1
202:18	338:8	57:1 64:1	311:1	8 88:6,9
203:15	340:23	65 <b>:</b> 22	315:9	91:4,9
219:4	hosomina	72:9 80:6	316:4	96:15
237:2	becoming	85 <b>:</b> 8	317:7	97:9,14,1
238:6	61:16 73:22	114:7	318:2,8	6 98:12
240:9	101:12	126:23	319:3	99:2,11
251:5	200:16	130:8	327:22	100:13,17
268:11	240:13	131:23	329:8	101:11
276:1	338:9	135:5,13	331:18	105:11
292:23		147:10	338:24	109:11
299:15	<b>beg</b> 307:20	148:3	believed	194:7
305:19	<b>begin</b> 22:20	150 <b>:</b> 15	292:3	202:22
306:10,25	138:1	153:9,20	293:17	203:25
318:16,19		168:1,22		204:5,12,
337:22	beginning	185:19	Belinda 2:8	, _ /
341:15	6:21 42:14	196:2	<b>bell</b> 59:21	205:2,9,1
basically	91:7	197:18	<b>Ben</b> 152:2	2 206:14
8:24 22:8	139:24	199:12		213:20
25:13	233:18	200:21	benefit	232:18
73:14	246:13	203:2,4	9:21	233:24,25
87:3	297:1,16	204:3	104:3	234:5,14
107:22	299:10	206:12	241:25	235:7,23
110:14	309:5	209:9	Bentz	236:1,14,
113:13		211:25	8:5,11,15	17
245:8	beginnings	214:3	9:2 14:20	237:2,10,
basis 27:8	6:13	215:3	15:1,4	20 238:8
105:5,7	begins	217:12	23:16,22	239:4,11
206:24	22:21	225:25	25 <b>:</b> 5	242:17
218:13	<b>begun</b> 65:10	229:10	27:9 <b>,</b> 22	243:14,23
231:25		233:7	28:5	249:6
	behalf	234:19	29:21,23	253 <b>:</b> 24
i	į l		I	

INCOLNI IC COMMINONOOD OO 12 2015 IGGC 331 OF 11	INOUIRY re	COLLINGWOOD	06-12-2019	Page	351	of	417
--	------------	-------------	------------	------	-----	----	-----

		JD 00 12 2013	rage 331	<u> </u>
254:5	25:2	124:19	240:12	101:12,21
255 <b>:</b> 7	54:20	137:19	247:24	<b>,</b> 22
257 <b>:</b> 25	107:6	157 <b>:</b> 3	248:8	103:4,22
259:4,12	163:16	158:25	263:6	105:12,17
260:18	187:21	161:21	308:8,9	106:7
261:18	236:19	162:1	314:1	107:2
263:14	271:23	185:12	316:5,20,	
266:17,22	282:21	187 <b>:</b> 6	21 320:24	111:15,19
268:24		199:25	322:24	113:1,6
269:12,15	Bevilacqua	200:15	330:5,12,	140:16
271 <b>:</b> 4	310:5,8	231:5	24 332:24	141:17
272:7	beyond	246:5,21		142:18
273 <b>:</b> 1	153:5	273:16	boardroom	144:10
278:9	221:12	274:5	196:2	152:3
284:25	262:20	296:17	204:13	154:3,8
290:2	318:7	327:1	209:6	159:14,23
291:4	331:2	331:13	<b>Boca</b> 186:17	
294:9,25	342:21	333:24	bones 30:8	19 163:3
295:5	<b>bid</b> 124:16		85:12	167:21,23
296:8,18,		<b>black</b> 228:1	83:12	168:3
24 301:23	211:3	BlackBerry	Bonwick	169:25
303:20	bidder	142:25	2:10 3:9	170:8
304:6,11	34:10	143:11,13	5:10 6:2	173 <b>:</b> 25
307:5	42:9	<b>,</b> 15	11:12,16	175:6,11
309:5,13,	111:8		12:21	179:18,25
20,21,25	bidders	blacked	13:2,15,2	180:9,20
310:20,22	28:8,19	170:19	5	181:2,19
310:20,22	39:21	<b>blow</b> 101:16	14:10,13	182:9,13,
321:13	40:5 44:2	<b>blue</b> 153:5	58:3,4,20	17,19
325:25	116:19		,24	183:25
329:9	199:11	board 7:1	59:1,3,8	184:24
330:2,3	275:23	8:22	60:13	185:2,15,
331:14,18		13:20	61:9	22 187:7
332:17	bidding	38:18,24,	63:10,12,	190:16,24
336:3	273:13	25 39:10	21 64:22	193:9,11,
338:14,16	<b>bids</b> 136:22	52:15	65 <b>:</b> 17	15,16,24
,17	biggest	55:9,13	66:4	194:14,20
339:3,7	182:1	56:7	67 <b>:</b> 3,7	,24
		75:14	73 <b>:</b> 25	195:5,11,
Bentz's	<b>bill</b> 60:18	76:14	74:10	17,25
79:7	billing	100:21	76:8,10	196:5,12,
232:8	270:4	128:1	78:21	15,18
234:11,18	<b>birth</b> 286:9	150:16	80:1,23	197:7,18,
295:12		159:3	81:1,9	21,25
<b>best</b> 56:18	<b>bit</b> 29:2	197:2	82:24	198:20
74:4,5	46:6	202:15	83:7	200:10
161:1	48:12	213:6	86:6,8,13	201:7,9,2
203:21	52 <b>:</b> 14	222:13,23	,15,19	2,25
253 <b>:</b> 7	53:5 <b>,</b> 13	225:4	88:7,10	202:4,9,1
256:8,18	54:19	227:5,9,1	98:4	1
better 17:2	57 <b>:</b> 19	3 229:2	99:13	203:2,6,1
		238:6	100:14	
	Ī			

INQUIRY	re	COLLINGWOOL	)	06-12-2019		Page	352	of	417	
---------	----	-------------	---	------------	--	------	-----	----	-----	--

INQUIRY	re COLLINGWOOI	06-12-2019	Page 352	of 417
0,25	0,15	,16,19	301:9,17	340:6,8,1
204:7,24	237:12,16	270:11,14	302:5,14	3,18
205:5,16	, 22	271:6,13,	303:3,10,	341:24
206:8,12,	238:17,22	18	13	342:23
20	239:8,14,	272:9,15,	304:7,10,	343:2,9
207:5,20	17	22	15,18	Bonwick's
208:10,13	240:9,25	273:3,9,2	305:4,13	62:8
,17,20,22	241:16,24	5	306:2,5	99:12
209:1,14,	242:12,22	274:8,11	307:11,19	101:5
18,25	243:6,17,	275:10,13	,22	104:16
210:3,17,	20	<b>,</b> 16	308:1,7,1	166:15
20,24	244:6,9,1	276:9,13	8,22	191:21
211:7,15,	1,14,18,2	277:1,8,1	309:8,16,	
25	1	1,18,22	19	book
212:5,8,1	245:10,14	278:2,14,	310:5,10,	282:20,21
2	,18	21	17	<b>born</b> 328:15
213:5,10	246:10,19	279:7,20,	311:11,14	329:16
214:3,6,2	247:13	23	,18	
	248:6,22	280:7,16	312:8,19	boss 27:11
215:2,14,	249:1,7,9	281:5,17,	313 <b>:</b> 22	51:13,16
17,21	250:1,6,1	22,25	314:11,24	bottom
216:4,10,	2,24	282:8,15,	315:2,22	166:7
14,17,20,	251:1,21	19	316:2,9,1	181:7
25	252:16	283:1,9	4	226:25
217:3,12	253:17,25	284:2,7,1	317:3,7,1	
218:3,10	254:6,12,	9	1,16,18	324:4,9
219:24	16,19,22	285:7,14,	318:1,14	·
220:15,23	255:16,24	20,25	319:3	bounce
221:18	256:5,10,	286:24	320:13,16	77:12
222:16,25	25	287:5,15,	,20	333:23
224:4,9	257:6,13	19	321:10	bounce-back
225:3,11,	258:6,10,	288:10,18	322:1,8	66:5
19	20	,25	323:5,11,	67:4,6
226:10,14	259:7,10,	289:3,14	18 324:17	bounced
227:11,15	13	291:5,15,	325:12,16	67:10
,19	260:10,16	18,25	326 <b>:</b> 7	296:17
228:18	261:2,6,2	292:12,17	327:12	
229:8,12,	1	<b>,</b> 19	328:9	<b>bout</b> 46:10
23	262:1,8,1	293:13	329:8,25	<b>box</b> 39:8
230:1,11,	1,16	294:1,14,	330:22	52 <b>:</b> 8
15	263:3,8,1	19,23	331:22	brain
231:13,18	1,19	295:6,9,1	332:2,5,9	102:23
232:11,15	264:1,19,	7,23	,22	
<b>,</b> 19	23	296:2,5,9	333 <b>:</b> 15	Brampton
233:16,19	265:4,8	297:14,25	334:7,25	127:4
,22	266:7,10,	298:4,13,	335:5,8,1	branch
234:1,15,	13,18	18,25	5,19,23	235:17
19	267:9,14	299:7,14,	336:4,7,1	
235:1,8,1	268:8,11,	18,22	0,13,19	branding
3,24	17	300:5,15,	338:4	200:20
236:3,6,1	269:1,3,8	24	339:16	breach

INQUINI	TE COLLINGWO	JD 00-12-2019	rage 333	01 41/
279:4	156:8,12,	46:2,5,6	Brown	112:19
<b>break</b> 57:18	17 157:7	56:6	131:20	<b>bus</b> 337:9
257:8,23	160:7	204:6	132:25	
319:14	162:25	237:17	133:8,18,	Bushey
320:1	164:17	268:20	24	146:25
	165:5	313:5	Brown's	160:11
breakfast	166:4	329:13	133:2	171 <b>:</b> 2
261:18	171:11	bringing		business
Breedon	175:4,23	253 <b>:</b> 6	Bruce	75 <b>:</b> 3
2:19	176:3,14,	255:19	324:24	150:2
129:12	19 177:15		<b>bud</b> 322:21	153 <b>:</b> 22
Brian 194:9	184:10	broad	<b>Budd</b> 140:19	163 <b>:</b> 15
278:9,16	189:15	197:25	141:12,22	178:8
296:24	190:4	225:13	141:12,22	195 <b>:</b> 15
303:20	192:13	343:3	145:3	199:17
334:13	194:4	broader	148:3	231:21
	196:10	75 <b>:</b> 1	152:3,18	237 <b>:</b> 1
<b>brief</b> 11:21	197:11	77:15 <b>,</b> 21	•	242:14
13:10	218:5	223:15	153:9 154:3	248:14
17:12	221:25	285:12 <b>,</b> 22		249:18,21
28:24	226:22	286:18	160:11 161:12	250 <b>:</b> 15
29:9	235:11	287 <b>:</b> 17		252:1,2,1
35:6 <b>,</b> 20	236:8	288:5	162:5,6,2 1 163:2	4 263:15
39:16	237:7	289:6	169:15	264:17
49:14,19	253:19	291:8		270 <b>:</b> 20
59:14	259:1	316:19	Budd's	274 <b>:</b> 18
62:4,14	269:22	327 <b>:</b> 18	164:23	280:9
63:23	273:7	328 <b>:</b> 5	budget	286:21
66:1,14,1	278:6	broadly	90:12	292 <b>:</b> 5
9	283:4	14:1	204:11	293:19
68:18,23	286:12		222:5	306:20
69:4 71:6	289:20	brother	246:13,22	329:21
82:20	290:18	12:11	247:4,6,1	331:6
89:3 90:8	294:5,17	250:23	6 <b>,</b> 20	337:9,10
91:1	296:12	274:3,5	260:22	341:17
104:10	302:18	275:21	314:2	<b>busy</b> 179:10
106:4	303:8,17	291 <b>:</b> 7	budgets	_
117:23	306:14	brothers	247:2	<b>buy</b> 37:11
118:8	316:12	265:16	247:2	39:6
120:23	318:12	brother's		114:16
121:5	325:21	273:13	<b>build</b> 60:7	150:12
134:21	330:18	274:17	building	207:19
137:3	333:21	275:3	55 <b>:</b> 8	buying
139:7	briefing		61:21	341:5
140:12	208:7	brought	328:22,23	<b>buzz</b> 245:21
142:6,11,	briefly	136:10	<b>bunch</b> 25:11	
16 144:24	85:2	159:3		C
151:11	90:11	203:12,23	123:15	
152:9,14		,25	178:7	calculation
155:13,20	briefs 91:9	204:1,2,3	Bursted	119:16
, 24	<b>bring</b> 45:25	212:20		121:17
I	I -			

INQUIRY	re COLLINGWOO	DD 06-12-2019	Page 354	OI 41/
camera	292:21	284:10	337:18	174:22
56:14	316:4,10	categorize	340:1,2	228:22
campaign	cares 22:11	58:14	341:2	277:15,17
223:9			certainly	290:2
	carried	caught	10:22	291:1,3
campaigned	98:14	77:11	15 <b>:</b> 25	324:5,6
56:22	113:15	245:21	45 <b>:</b> 13	chair 8:8
campaigns	carries	<b>cause</b> 95:16	58 <b>:</b> 12	100:3
318:9	18:8	133:5	85 <b>:</b> 10	124:8
camps 223:6	91:14	141:25	92:9	207:18
	112:7	248:2	98:5,6	308:8,9
Canada 60:4	146:8	caused	129:24	314:2
Canadian	<b>carry</b> 77:11	67 <b>:</b> 21	144:18	320:24
184:4	124:9	297 <b>:</b> 5	164:11	330:12,24
Cananzi	125:18	300:11	168:16	chairman
29:3	174:12	causes	198:2,5	314:1
candid	176:22	172:24	199:19	Chairmanaan
146:16	235:2		209:4	Chairperson 297:8
	268:15	cavalier	217:18	298:7,21
candidate	carrying	22:14	220:8	300:18
251:12,13	16 <b>:</b> 13	ceiving	224:14	
candidly	84:6	254:22	230:25	challenge
25 <b>:</b> 7	carts	cement	233:11 237:2	14:7
<b>CAO</b> 204:11	205:10	166:17	248:8	275:20,24
290:5		centre	240:0 251:24	challenged
314:1	<b>case</b> 54:3	339:23	264:12	9:22
315:10	57:7		279:10	14:5,6
330:9	94:10	centred	287:22	274:16
333:5	98:11	283:10	305:7	276:1
capable	201:5 211:5	286:2	310:21	challenges
140:24	234:22	centres	312:14	260:5
	244:7	248:13	321:3	297:6
capacity	247:2	268:2	330:14	300:11
59:20	279:17	<b>CEO</b> 105:1	332:14	chamber
60:8	280:6,17	140:7	Certificate	212:15
65:18	·	157 <b>:</b> 12	3:18	Chambers
145:17	cases	234:5		
157:12	249:12,15	245:1	Certified	1:18
capital	<b>cash</b> 124:16	271:2,11	343:21	champion
145:7	137:22	333:2	cetera	199:22
capture	138:1	340:21	38:25	chance
236:19	146:23,25	<b>CEOs</b> 236:18	138:25	108:14
<b>care</b> 54:1	161:14		145:12	change 16:8
	casual	certain 43:3	183:8,9	127:3
career	232:1	43:3 54:24	<b>CFO</b> 333:25	131:23
177:1	320:24	209:15	Chadwick	145:8
265:15	323:13	319:4	137:10	200:12
careful	catchment	320:10	<b>chain</b> 55:24	219:4
158:1	238:10	328:7	Chain 55:24	

INQUINI	Te COLLINGWOC	70 00 12 2013	rage 333	01 417
238:5	56:19	<b>clean</b> 107:6	291:2	clubhouse
changed	131:25	270:4	292:10,14	206:13
105:24	204:11	clear	<b>,</b> 20	clubs
	322:23	5:19,21	293:9 <b>,</b> 22	265:20
changes	choice 24:4	6:1 17:6	314:1	
62:19,21	274:13	90:13	315:9	<b>clue</b> 72:22
63:5,6		96:2	329:2	85 <b>:</b> 6
135:25	choose	123:4	333:5	111:16
270:7	312:1	126:19,25	334:3,5,1	155 <b>:</b> 2
<b>chat</b> 206:24	<b>chose</b> 333:1	130:4,16,	5 <b>,</b> 18	185:11
227:7	chosen	25 133:23	335:7 <b>,</b> 9	186:1
229:4	318:19	135:19	clerk's	<b>co</b> 85:24
chatting		144:11	276:4	168:17
227:13	circumstanc	154:5	277 <b>:</b> 13	209:11
	<b>es</b> 192:5	191 <b>:</b> 21	289:24	<b>coast</b> 59:9
CHEC	city 185:1	201:19	290:4,22	187:20,21
283:16,19	334:15,18	207:8	Clevelands	188:1,3
284:4,6,9	335:7,9	222:6		
<b>check</b> 9:20	<b>CJI</b> 166:2	255 <b>:</b> 17	7:17	cognisant
39:7 63:5	CJI 100:2	278:23	clever	252 <b>:</b> 4
293:22	CJI0008523	336:16	23:10	cognizant
343:12	4:5	340:13	client	97:17
Chenoweth	CJI0010484	341:9	210:18	coincided
2:16 3:7	4:17	clearance	clients	233:8
11:25	CJI0011185	334:18	249:11	<b>Col</b> 88:6
32:1,17,1	4 <b>:</b> 12	clearer	303:23	242:23
9	CJI10480	154:5	305:1	
53:14,19,	184:8		318:22	colleague
24 54:4		clearly	<b>clo</b> 315:14	129:12
69:24	CJI11187	54:24		Collingwood
70:11	68:21	82:3,6	clock	1:2,17,20
71:1	CJI1186	130:1	319:13	2:18 6:12
87:23	80:22	135:22	<b>close</b> 92:18	25:22
134:4,12	<b>clan</b> 163:6	210:4	295:1	58:18
136:8	165:21,23	222:17	317:22	59:4
164:20	167:21	244:6 279:14	328:7 <b>,</b> 12	67 <b>:</b> 25
188:6,21,		286:4	329:14	68:8
22,25	clarificati	301:1	closed	71:15
189:1,2,1	<b>on</b> 119:13	329:11	102:25	72:14,23
1,17,22	121:24	332:11	103:13	73:2,3,4
190:6,7,1	274:22,25	339:22	191:5,8	78:17,23
2,21 191:3,7,1	334:4	340:14	·	79:2,16,1
8,23	clarify	342:15	closest	7
192:4,9	134:17		25:3 <b>,</b> 12	80:2,7,25
	clarifying	clerk	closing	81:2,23,2
chief 1:7	279:3	273:12	54 <b>:</b> 5	4 82:3
49:3,25		274:23	87 <b>:</b> 22	85:24
50:9,13,1	clarity	275:1,5,9	137:8	86:3,9,16
7,23,25	88:23	277:10	<b>club</b> 267:5	88:7 96:16
51:8,9,13	119:8	290:12		90.10
1	I I			

INQUIRY re COLLINGWOOD 06-12-2019 Page 100 Page	ge 356	) Oİ	41/
---	--------	------	-----

INQUINI	TE COLLINGWOO	00 12 2017	rage 330	01 417
101:19,23	0 315:6	194:10,18	334:22	332:23
104:23	321:3	195:20	335:4	comments
105:9,19	326:21	196:2	336:12,17	65:4
129:2	330:9	197:8	<b>,</b> 19 343:1	85:13
132:11	331:6	198:5	colour	
140:1	336:12	199:5		133:25
152:5	337:18	202:15	228:1	205:17
163:7	339:15	211:12	coloured	207:2 209:24
171:3	340:12,21	215:7,17	229:19	209:24
173:15	341:2,23	216:6	comes	commercial
185:2	342:17,18	218:9	157:14	108:20
190:17		219:20	227:2	110:3
198:7	Collingwood	220:10,14		commerciall
199:6	's 27:5	,18	comfort	y 109:18
220:5	247:2	222 <b>:</b> 7 <b>,</b> 20	167:5	_
224:12,19	Collus 2:21	223:20	comfortable	Commission
231:22	6:16 <b>,</b> 17	227:9,13	96:10	5:14,24
232:4	9:8 <b>,</b> 23	232:5	98:3,13	12:25
237:20	10:1,18	238:12	99:11	192:6
239:11,19	13:3	239:20,23	108:3	Commissione
240:1,5	14:2,8	240:19	147:19	<b>r</b> 44:24
242:4,8,2	15:7 <b>,</b> 21	241:20,23	comfortably	55 <b>:</b> 4
4,25	17:22	242:18	342:3	57 <b>:</b> 17
243:14,22	18:5,12	243:25		85 <b>:</b> 16
244:5,17,	20:16	247:6,12,	coming 46:1	99:6
22	21:9	15,23	96:25	116:8
245:9,13	26:25	248:8	207:11	118:15
247:23	36:1	258:4,16	226:4	130:22
250:15	45:9,21	260:20	229:13	139:2
254:9	52:15	261:1,12	230:10,14	183:12
255 <b>:</b> 7	53:2 64:1	262:6	237:25	188:15
257:1,5,9	67:18	271:10,11	247:19	
258:16	73:22	272:14,24	265:1	Commissione
259:24	75:14	273:1	337:19	r's
262:21	84:2	297:13	<b>comm</b> 52:25	136:15
263:24	90:16,21	298:12		Commission'
264:17	91:18	301:7	commence	<b>s</b> 190:8
268:7	93:3,4,6	305:15 <b>,</b> 20	5:10 91:11	commitment
269:9	98:6	306:7	246:20	102:3
272:14,24	99:13	307:1,14,	297:10	268:14
273:2	126:15	25	298:9,23	326:24
274:19	127:10,24	308:6,12	300:20	
281:10	131:24	309:3	300:20	committed
285:13,24	140:7,22	310:14,16		80:1
286:9	148:5,24	313:5	comment	committee
287:1,13,	149:1,3,1	315:21	115:14,16	119:6
14,20	6,23,25	321:6	,20	297:3 <b>,</b> 20
288:24	150:2,22	326:21	145:13	300:8
311:4,9,2	153:17	330 <b>:</b> 5	334:10	306:22,24
2 313:21	157:13	331 <b>:</b> 5	commented	310:12
314:4,5,1	162:2	333 <b>:</b> 2		326:13 <b>,</b> 17

	. TO COLLINGWO	OD 00 12 2013	rage 337	O1 117
Committee's	264:8,11,	compass	183:14	272:18 <b>,</b> 21
114:16	21	72:19	computer	273:14
	265:12,17	150:6,7	144:3	305:12,14
common	,24 266:2		144.0	,18 306:6
313:24	267:21	Compenso	<b>con</b> 87:20	
316:19	276:16,18	67:24	174:13	concerned
337:8	287:23	71:13	188:11	53:15
340:19	316:22	146:24	247:8	73:4
communi	327:19,23	161:15	255 <b>:</b> 25	76:18
329:19	328:16	270 <b>:</b> 3	conceived	89:8
	329:21	278:10	30:24	104:15
communicate 321:24		327:5	30:24	105:3
	community-	Compenso/	concept	241:12
communicate	minded	PowerStre	30:23	252:9,12,
<b>d</b> 268:2	231:22	<b>am</b> 305:21	213:22	17
communicati	companies		332 <b>:</b> 19	253:2,11,
ng 267:24	29:20	competitive	concern	14 287:3
	46:25	26:4	67:21	329:3
communicati		competitor	68:3,5	concerning
on 324:25	company	115:14	72:12,13	176:7
325:3	46:4,18,2		73:15,20	326:20
communicati	5 62:7,8	competitors 114:21	75:7,18,2	
ons 40:18	74:24	114:21	0,21,22	concerns
69:7,10	77:15	complete	76:5,7,15	72:6,9
249:14	105:1	54:23	,17,20,23	81:1,13,1
	150:1,11,	89:24	, 17, 20, 23	4 96:9
283:11	12 152:23	128:5	77:4,5	99:16
communities	157:13	completed	· ·	105:5
200:17	158:7	64:15	79:8,9,15	191:1,8
248:12	160:12,21	93:14	80:11,13,	199:4
267:25	162:14		17	230:3
286:6	163:10	308:25	81:19,20	241:1
community	164:12	309:1,9	82:11	248:2
14:17	171:16	completely	95:16	250 <b>:</b> 8
17:3	173:5	16:14	96:14	254:25
	179:19	57 <b>:</b> 17	100:5,13	255 <b>:</b> 6
56:18	180:3	285:25	102:8	268:24
61:6 74:4	220:22	completing	105:7,17	271:12
84:13,24	245:1	54:9	108:12	284:16,17
88:16	251 <b>:</b> 12		128:9	285:11 <b>,</b> 17
129:2	257 <b>:</b> 11	complexity	198:23	287:18
198:24	267:10	132:20	218:1	288:16
200:12,21	276:18	complicated	239:10	concluding
,24	286:17	55 <b>:</b> 6	240:18	5:24
202:13,16	311:20		241:7,22	
203:14	312:2,24	component	242:5	conclusion
217:16	326:18	117:13	243:8,16,	5 <b>:</b> 22
220:11	337:1	136:22	19 254:3	192:24
224:22	338:8	components	257 <b>:</b> 4	condition
251:5		136:22	258:2,3,9	338:9
252:1	compared		,12	
253:7,8	110:9	compound	269:11	conditions

111201111	. IC COMMINGWOO	JD 00 12 2019	Tage 550	OI III
327:4	confirmatio	138:23	301:25	40:9,11,1
337:19	<b>n</b> 230:19	191:15,16	326:12	2 41:2
340:2	334:23	connect	considerati	216:7
341:2	confirmed	98:21	ons	234:18
conducting	166:21	249:5	103:22	235:7,23
248:14	175:9		126:13	contacted
	233:9	connected	130:6	304:1
confer	277 <b>:</b> 1	159:6	223:23	
249:20	315:10	connecting	246:14,23	contacting
conference		243:11	·	232:18
7:19	conflict	connection	considered	233:24
326:2	248:2,14,	234:25	18:18	234:13
conferring	17,18		231:23	304:4
35:4	249:4	Conservatio	248:1	contacts
	251:22	<b>n</b> 180:16	271:15	75 <b>:</b> 4
confess	252:19,22	conservatis	342:14	145:18
171:13	,24	<b>m</b> 223:10	considering	251:6
confiden	253:3,10		273:13	286:6,22
95:18	262:25	consider	311:5	contained
confident	271:12	19:9 48:5	considers	9:25
205:8	273:15	53:20 74:23	56:1	190:16
234:7	277:4,25	74:23		278:25
	278:24	237:24	consistent	301:5
confidentia	279:4,11 288:15,22	247:8	39:22,25	
1 22:8	·	250:21	43:23	contend
23:17	289:9,13, 25 291:9	271:7,18	335:25	260:1
27:9	292:7	280:11	consolidati	content
29:4,12	293:5,6,1	286:16	<b>on</b> 57:3	32:20
56:13	8	292:13	219:16	313:14
93:18	305:11,24	311:9	constructed	339:2
94:5	334:20		72:4	contents
95:8,10,1		considerabl	284:14	3:1
2,14,19,2	conflicts	<b>e</b> 265 <b>:</b> 25		208:19,24
5	253:1	considerabl	constructio	209:12
106:10,19	263:4	<b>y</b> 186:17	n	237:15
,25 108:10	275:1,6,9	considerati	274:17,18	context
110:5	,18	on	,20	16:19,20
113:4	288:17	126:17,19	consult	23:7 30:6
115:16,22	confuse	167:6	250:13	50:14
,24 116:1	130:10	224:19,23	271:8	71:22
178:7	confused	237:23	319:1	88:10,13,
249:16	87 <b>:</b> 20	244:23	consultant	14 108:25
292:20	269:10	248:7,9,1	60:13,19	118:11
		6 263:12	316:17	129:1
confidentia	confusing	264:13	consultant'	139:15
lity	130:13 136:3	276:7		157 <b>:</b> 12
106:20		281:11	<b>s</b> 105:2	192:1
111:2	confusion	283:18	consulting	223:3
confirm 5:4	136:20	287:22	223:14	268:6
167:24	137:19,21	288:11	contact	274:21

INQUINI	THE COLLINGWO	95 00 12 2019	rage 339	OI 4I/
281:1	controlled	277 <b>:</b> 25	19:5,6	281:15
282:7	159:11	283:23	43:2	289:24
283:25		289:11,15	44:9,15	296:20
292:10	conundrum	305:5	45:21	335:17,24
306:23	53:7	311:1	221:6,7	336:2
312:5	55:12	314:12	223:7,8	corner 34:1
328:5	conversatio	323 <b>:</b> 13	247 <b>:</b> 22	corner 34:1
	n	339:17	250:14	corporate
continually 17:1	19:6,24,2	341:12	251:16	50:14
1/:1	5 20:9	342:1,5	252 <b>:</b> 5	140:16
continue	40:18	343:7	280:4	200:20
9:11 52:5	65:3 68:2	conversatio	302:9	235:18
200:19	70:21	ns 30:19	319:7	245:3
343:11	73:10		329:1	246:21
continued	81:18	34:9	334:3	corporation
16:22	82:7,9,11	40:15	338:1,23	2:8,22
32:25	85:10,25	70:1	339:9	50:24
55:1,20	86:3	194:22,25	341:13	51:1
58:2	87:11	195:3		52 <b>:</b> 21
68:25	88:3 90:3	219:14	<pre>cooperated 36:13</pre>	53:1
70:6	100:3	231:6,9,1	30:13	55:10,25
94:22	101:25	1 <b>,</b> 16	coordinate	56:1,4
116:13	107:11	232:1	159:7,21	235:17
118:18	124:7,8	239:6,7	coordinated	
127:20,21	159:25	255:5,22,	160:24	
128:15	168:15	25 256 <b>:</b> 2		corporation
134:23	190:24	272:25	coordinatin	
190:6	206:13	274:2	g	263:16
257:21	208:6	276:6	161:22,23	correct
260:13	214:22	277:20 283:25	copied	8:5,6,9,1
280:1	216:16	283:25	12:13	3 9:5,9
319:25	218:12		71:11	10:12
	219:11	307:17,24 312:18	79:20	11:10,14,
continuing	223:22	339:8	111:24	17 14:20
113:3	226:20	339.0	120:13	17:8 21:3
contract	227:17	converse	153:4	23:20
275:22	229:7,17	254:11	170:5	25:22
282:10	230:16	convey 40:4	290:6	26:5,23
contracts	233:15	_	<b>copy</b> 70:3	27 <b>:</b> 6
249:23	234:3,4,1	conveyed 198:4	208:15	29:4,5
277:4	3 238:23	198:4	209:10,12	31:13,17
	239:12	convinced	,22	33:10
contrary	243:21	15 <b>:</b> 25	211:12,24	35:23 <b>,</b> 24
251:2	246:18	convoluted	221:9,17	36:3
contributor	255:12	147:16	232:8	37:24
131:6	257 <b>:</b> 24		254:14	38:4,12
control	262:2	Cooper 2:12	255:9	39:2
54:17	268:5	8:16	270:2,9	40:1,2,5,
199:6	274:10	9:8,14	271:4,8	9 45:9
225:22	275:3,12	12:12,17	272:12	46:16
	276:11	14:14	278:10	50:3
			2,0.10	

INQUIRY	re COLLINGWOO	DD 06-12-2019	Page 360	of 41/
55:11	256:5	220:9	county	131:10
56:8,14	294:1	222:9	250 <b>:</b> 16 <b>,</b> 17	crafted
57:10 <b>,</b> 12	317 <b>:</b> 11	224:14	251:7	19 <b>:</b> 2
58:11	343:21	225:15	287:23	19:2
59:10		237:24		<b>Craig</b> 63:15
60:5	correctly	238:4	couple	324:20
62:9,12,2	38:21	239:1	62:19	Craig's
1 63:21	201:13	240:11	70:8 97:1	63:18
64:2,23	205 <b>:</b> 7	242:6	123:3	
66:5,6	corresponde	246:9,12	168:23	Cranberry
67:18,19,	nce	247:9,11,	179:6	169:19,20
22 70:19	190:15	17,19	205:17	create
71:16	292 <b>:</b> 15	263:18,24	229:13	271 <b>:</b> 11
74:17	<b>-</b> 10.10	264:2,22	321:17	
75:15	cost 19:10	266:5,14,	course	created
77:23	145:11	20 270:19	5:18,20	17:2
78:23	163:16	275:19	51:24,25	70:13,17
79:2	costs 9:20	280:6	103:25	creating
83:13	240:13	289:8	128:12	226:3
86:10	Council	290:15	133:15	credible
89:12	1:18 9:19	318:5	156:6	233:12
90:21	12:10	327:21	193:17	233:12
92:19,23	14:6	328:8,11,	200:17	credit
100:22	45:2,17,2	13,15,19	221:20	24:23
101:1,2	3	329:5,7,2	259:20	criteria
107:3	47:14 <b>,</b> 17	3 330:5	311:2	43:14
109:19	48:8,14,2	332:20	319:2	117:12
114:11	0			
116:20	49:22 <b>,</b> 25	councillor	court 219:8	critical
121:18	50:10	180:7	228:20	79:25
126:15	51:6,15	181:19	282:20,21	106:20
132:3,12	52:25	250 <b>:</b> 17	cousin	128:11
139:13	55 <b>:</b> 7	251:3	252:8	133:24
157:21	56:11,24	274:15	262:22	149:20
158:7,8,1	57:8,12,1	councillors	287:1	164:6
3 161:16	4 74:6	202:14	cover	246:15,18
170:6	83 <b>:</b> 25	208:3	180:13	criticism
171:16	84:21	212:15	314:18	288:6
184:5,15	89:9,18,2	220:10		criticisms
190:11,20	5	252:20,22	covered	133:18
191:2,6	93:20,23	<b>,</b> 25 253 <b>:</b> 9	281:9	
204:24	94:9,18,1	councils	331:3	criticizing
215:14	9,25	47:14	CPS0010857_	87:13
232:15	114:18	246:20	00001	cross-
234:20	128:1		4:11	examinati
244:18	129:8	counsel	CPS4397	<b>on</b> 3:6
245:15	130:12	2:3,5,10,	106:14	6:6 136:9
249:25	131:7	14		189:23
250:1	136:20	5:14,15,1	CPS8331_000	319:7
253:23,25	204:13	7,24 6:11	<b>01</b> 23:12	cross-
254:19	212:15,17	148:7	craft	section

INQUINI	TE COLLINGWO	JD 00-12-2013	rage 301	01 417
330:11	219:8,25	deadlines	122:7	247:5,7,2
crystal	220:16	46:8	decide 13:1	0
98:17	233:1	<b>deal</b> 26:10	88:20	demonstrate
cultural	268:22	145:10	99:6	<b>d</b> 210:4
24:19	295:10	146:10,21	236:13	318:21
	296:10	214:13	244:19	
culture	302:7,8	223:4,5	332:20	demonstrati
198:8	308:24	228:10	decided 8:4	<b>ng</b> 199:20
curious	331:23,24	229:19	268:16	demonstrati
12:8	334:13	245:25		<b>ve</b> 151:3
128:25	dated	304:10	decision	<b>deny</b> 28:9
current	303:24	dealing	8:8	department
263:24	305:6	239:1	21:8,13,1 6,20,22,2	9:22 14:7
304:25	<b>dates</b> 30:17	270:21	4 22:2	45:22
305:6,10,	184:22	271:19	89:10	60:3
19 306:9	195:8	275:5 <b>,</b> 8	119:9	90:14,22,
318:22	236:11	dealings	125:12	24 222:6
cursor	281:7	141:15	155:16	223:19
280:21	313:9	249:21	158:13	225:5,6
	<b>day</b> 48:14	250:15	241:7	246 <b>:</b> 25
<b>cut</b> 36:19	68:16	270 <b>:</b> 18	267:1	departments
<b>cuts</b> 26:21	72:24	321 <b>:</b> 11	291:13	223:11,24
<b>cv</b> 60:25	77:2	deals	318:16	225:11,24
61:19	87:15	184:18	decisions	240:12
162:13	104:8		240:23	
	148:7	dealt	242:14	departure
	179:11	146:18,19	253:15	318:5 325:8
dad 265:14	205:6,14	276 <b>:</b> 2	declaration	
	206:8,10	<b>Dean</b> 120:13	338:20	depending
<b>dam</b> 59:19	215:24	debate		226:1
<b>dance</b> 79:25	228:11	158 <b>:</b> 10	declare	321:15
80:15	252:7 254:4,18	223:4	245:2	deputy
dancing	270:5	debating	252:25	204:11
220:15	302:21	258 <b>:</b> 22	253 <b>:</b> 10	223:8
danger			declaring	273:11,23
212:2	days 168:24	<b>debt</b> 27:5	252 <b>:</b> 18	274:15
	200:14	decade	definite	275:7
<b>data</b> 147:22	207:6 260:23	44:18	230:18	277:14
<b>date</b> 51:2,3	273:10	decare	definitely	279:3,19, 23 280:13
56:12	278:17	253:10	18:11	289:24
165:13,19	283:15	December	225:13,14	290:3,9,2
170:21	290:1	8:11,21	definition	5
181:14	294:10	9:2	342:9	291:2 <b>,</b> 23
194:19,25	313:23	30:22,23		293:12
197:17	<b>De</b> 30:22	33:6 34:2	degree	329:1
204:8,9,1		42:17	259:13	derogatory
8	deadline	44:1	deliberatio	73:25
213:6,13, 17 218:17	213:8	118:20	<b>ns</b> 83:25	186:13
1, 210.11				100.10

INQUIRY	re COLLINGWO	OD 06-12-2019	Page 362	of 417
describe	200:7	30:21	310:1	292:5
195:23	211:19,20	150:17	directed	328:17
342:8,9	214:7	158:15	51:1,2	331:8
described	239:24	252 <b>:</b> 3	207:23	director
28:15	265:13	different	237:1	140:6
37 <b>:</b> 21	310:18	6 <b>:</b> 22	309:6	247:23
104:18	311:24	12:20		263:6
190:19	318:2	13:13	directing	297:9
217:10,23	detailed	19:19	220:21	298:8,22
239:7	71:19	25:11	296:21	300:19
274:2	224:10	57 <b>:</b> 18	direction	315:21
306:8	237:17	64:25	8:16	
336:25	265:9	110:12	9:15,17,1	Directors
	274:23	124:2	8,25	247:24
describes	280:23	125:8	13:20	263:7
222:2	281:3	143:17	17 <b>:</b> 6	316:6
259:4	282:4	151:14	30:20	disagree
266:22	323:6	195:19	57 <b>:</b> 15	27:2
270:1		219:5	77 <b>:</b> 17	44:4,8,13
273:11	details	220:9,10	85 <b>:</b> 6	47:25
289:23	122:8,9	·	91:10	
303:20	130:10	225:6,7	135:22	disclose
306:18	208:5	232:2,3	213:1	77:3
325:24	215:9	246:21	221:14	111:1
341:10	219:2	270:18	222:10,12	263:5
describing	determine	323:23,24 328:1	,20,22	313:19
109:6	110:9	336:14	224:24	318:24
		341:11	225:14,18	329:6
description	detract		240:11	339:20
4:2 50:13	78:11	differentia	297 <b>:</b> 9	disclosed
265:10	287:10	ted	298:9,23	262:17,19
282:22	developed	113:22	299:4	,21
343:3	329:14	differently	300:20	319:12
desire	Development	98:19	301:2,13	disclosing
199:21	60:2	122:21	302:2	101:20
305:20		differing	308:8,10	250:4
313:19	devices	125 <b>:</b> 9	directions	263:10
desired	157:22		170:4	313:15
314:8	dialogue	difficult	312:21	disclosure
	54:17	33:24		97:22
detached	205:11	246:7	directive	
183:21	310:1	diligence	55:7,24	113:8
detail	321:20	47:24	56:2	204:21 250:3
104:19	dictate	316:16	directly	271:23
105:15,16	313:24		52 <b>:</b> 3	
,18 121:9	316:19	<b>dine</b> 218:19	202:15	272:6 285:1
124:5		direct	221:8	295:1
125:5	dictating	212:24	245:1	
131:12,13	314:17	242:25	277 <b>:</b> 5	297:19
136:2	difference	276:19	289:7	312:1,5,1
198:22	19:13	289:4	291:10	6,18,20,2
1			· ·	I

	INOUIRY re	COLLINGWOOD	06-12-2019	Page 363 of 417
--	------------	-------------	------------	-----------------

INQUIRI	re COLLINGWOO	DD 06-12-2019	Page 363	01 41/
1	226:8	198:13,21	42:2,4,6,	154:22
313:3,4,1	233:24	199:7,16,	9,13,16,2	distinction
4	256:24	23	0 43:19	19:22
314:4,8,1	259:12	200:16,22	44:11	257:12,14
5	267:2,8,1	201:2,3	45:2,3	·
315:14,24	2 278:19	213:16	64:12,21,	distributed
316:3	281:20	214:8,14,	25 65:9	146:24,25
320:2,15,	282 <b>:</b> 17	24 218:21	71:20	161:15
19 329:24	287:11	220:1,4,7	125:11	distributin
331:5	289:2	225:21	130:1	g
332:20	297 <b>:</b> 2 <b>,</b> 17	230:9,13	154:3	182:12 <b>,</b> 14
333:10	299:11	231:2	195:6,18	
334:3,17	309:18	232:23	199 <b>:</b> 24	distributio
335:3,12	324:16	235:5	214:9	<b>n</b> 180:20
336:23		238:24	219:1	340:22
337:22	discussing	242:3	223:18	distributor
338:10,11	14:1	256:14	224:6,7,1	182:9,17
341:18,20	89:15	259:23	0 225:17	·
	214:17,18	260:4	239:20	dividend
disclosures	255:18	261:5,15	258 <b>:</b> 8	136:21
334:12	283:25	262:4,5,1	259 <b>:</b> 18	138:7
discuss	324:20	0,12,14,1	261:19	<b>doc</b> 68:21
22:24	326:16	8,20,25	264:2	document
56:14	discussion	263 <b>:</b> 4	268:14	35:18
94:9	8:15,19	274:23	273 <b>:</b> 22	39:13
163:7	9:3 13:15	279:13	280:24	49:11
218:8	14:5	281:8	281:3	62:2
219:23	23:18	283:10	282:5,13	68:11
220:13	27:9,19,2	284:20	284:24	70:13,15,
232:18	1,22	289:16	285:4	17 118:6
248:23	28:13	308:2	286:2	151:9
284:4	30:1	311:16,22	306:25	165:8
287:13	31:6,7	312:10	310:8	169:6
294:9	34:21	313:18	320:11	189:19
310:13,15	42:24	314:7,13,	321 <b>:</b> 8	208:15
326:19	44:1,17	14,20	323:2,6,9	209:19,20
discussed	78:21	315:20,24	325:14	,22 211:6
8:7 14:10	81:10	320:21	333:12	221:23
38:14	84:19	321:2	337 <b>:</b> 25	231:17
70:11	85 <b>:</b> 22	326:4	339:11	258:25
78:12	97 <b>:</b> 1	330:15		264:25
91:8	113:1	331:17	disqualifie	269:25
129:7	114:14	332:16	<b>d</b> 212:3	273 <b>:</b> 5
170:15	118:24	338:5	disrespectf	278:10
171:6	125:22	339:22	<b>ul</b> 339:18	289:18
197:24	163:5	discussions	dissimilar	294:3
198:1,18	167:2,20		224:17	296:15
200:9	173 <b>:</b> 3	6:16 7:21		302:16
214:5	174:9,11,	31:8,18,2	dissuading	303:15
216:19	13 175:10	3 33:5	243:24	306:12
217:2	197 <b>:</b> 7	41:8,24,2 5	distance	322:12
		J		ÿ = = • ± =

			İ	
325:19	260:9,10	<b>dri</b> 252:4	328:10	6:9,18
333:19	261 <b>:</b> 10	drinking	<b>early</b> 57:19	7:6,13,18
documentati	downs 17:23	100:25	98 <b>:</b> 12	<b>,</b> 25
on 115:7	downstairs		222:9	8:6,9,13,
documents	204:13	drive	246:2	18
40:22		225:24	262 <b>:</b> 17	9:5,10,16
78:1	draft	240:14	283:15	10:3,12,1
117:2	11:9,13	drive-by	easier	7,22
136:7,10	12:3,9,10	87 <b>:</b> 22	185:13	11:5,10,1
169:3	67:24	driven		4,17
193:18	92 <b>:</b> 5	123:14	easily	12:22
213:18	130:17	245:24	25 <b>:</b> 25	13:4,23
228:20	131:22	duissan	<b>East</b> 59:9	14:4,12,2
	133:10	driver	<b>Ed</b> 13:20	1,24
dollars	135:7,24	26:20	52:6	15:2,9,14
93:15	136:11	<b>due</b> 197:16	71:19	<b>,</b> 19
184:13	189:5	316:16	84:11	16:8,15,1 8 17:8
DONALD 3:5	209:16	during	136:5	18:20,24
5 <b>:</b> 7	221:11	5:18 <b>,</b> 20	146:9,25	19:4,18,2
<b>done</b> 25:25	228:16	22:6 46:9	166:20	3
30:6	296:20	49:2	167:15	20:8,18,2
45:16	301:6,22	132:23	170:1	1,25
47:3,6	334:10	172 <b>:</b> 15	173:22	21:4,10,1
48:11	336:1,3	187 <b>:</b> 8	175:8	5,23
79:13	338:2 339:6	196:20	222:12,22	
99:16,25	342:4,14	209:5	223:21	,17,22
100:17		212:10	230:6	23:5,14,2
102:25	drafted	223:21	262:2	0,23
122:21,22	131:2	265:15	267:5	24:1,5,13
144:20	133:3,6,1	319:3	270:23	,17,21
145:23	9	323 <b>:</b> 22	280:20,23	
149:1	134:7,13	330 <b>:</b> 3	281:4	26:13,17,
159:5	296:7	duties	282:4	23
181 <b>:</b> 12	335:10,18	50:21	295:11,12	27:2,6,10
212 <b>:</b> 18	337:21	52:20	299:2	,14,18,23
220:22	338:13	56:3	301:22	28:2,14,2
232:19	339:9 342:22		304:1	0
235:15		E	305:10,13	29:5,14,1
274:21	drafting	ear 25:1	306:6	8,22
338:11	132:17		322:25	30:3,5,11
<b>donut</b> 25:14	209:19,20	<b>earl</b> 110:7	<b>Ed's</b> 170:2	31:10,14,
	229:20	earlier	172:6	19,24
<b>door</b> 161:25	299:3	231 <b>:</b> 7	173 <b>:</b> 23	32:13,22
doorstep	336:9	234:3	234:9	33:3,7,13
234:11	<b>draw</b> 91:14	255:18	education	,16,19,23
doubt	190:8	265:9	43:9	34:15,24
187:5,18	252 <b>:</b> 4	275:16	211:17	35:10,14,
241:5	341 <b>:</b> 15	284:20		24
	<b>drawn</b> 19:22	286:1	<b>Edwin</b> 2:16	36:3,7,15
downloading		327:19 <b>,</b> 25	3:5 5:5,7	,18,23
				1

INQUIR	Y re	COLLINGWOO	DD	06-12-2019	Page	365	of	417

_		,			
	37:4,7,9,	72:8,16	105:6,22	137:7,14,	170:6,11
	25	73:6,23	106:11,18	20	171:1,8,1
	38:4,7,12	74:3,11,1	<b>,</b> 23	138:2 <b>,</b> 5	7
	39:23	4,18	107:3,8,1	139:14,22	172:1,7,1
	40:2,6,10	75:6,11,1	7 <b>,</b> 21	140:2,8,1	0,20
	,21	6,19,25	108:6,13,	7,20,23	173:1,6,2
	41:4,12,1	76:4,9,16	22	141:1,5,8	4
	6,20	77:1,8,24	109:8,15,	,13,16,20	174:3,7,1
	42:1,5,12	78:5,14,1	20,25	<b>,</b> 24	0,24
	<b>,</b> 25	8,24	110:6,20	142:2,20	175:12 <b>,</b> 15
	44:3,14,2	79:3 <b>,</b> 18	111:3,9,1	143:2,8,1	<b>,</b> 18
	1	80:8,14	6,22,24	2,16,24	176:8,11,
	45:5,10,1	81:4,7,12	112:10,15	144:5,17	25
	2,19	<b>,</b> 25	<b>,</b> 21	145:4,19	177:5,21
	46:16	82:4,10,1	113:5,12,	146:2,22	178:5,9,1
	47:9,22	4,25	18 <b>,</b> 25	147:10	3,18,22
	48:10,19,	83:3,13	114:6,10	148:6,10,	179:5,22
	24	84:4,17	115:2,18,	13	180:2,10,
	49:4,7,23	85:1,17,2	23	149:2,6,1	17 <b>,</b> 24
	50:3,15,2	3	116:2,21,	0	181:4,8,1
	0	86:2,7,11	25	150:3,14	6,21
	51:12,21	<b>,</b> 17	117:4,9,1	151:6 <b>,</b> 19	182:3,21
	52:2,9,16	87:9,19,2	5 <b>,</b> 25	153:2,7,1	183:16,20
	<b>,</b> 22	5 88:12	118:4,22	3	184:1,5,1
	53:6,10	89:13,21	119:1,20,	154:10,12	5,19,25
	55:11	90:2,18,2	24	,15,20,24	185:6,10,
	56:5,15	2	120:5,10,	155:2,4	18,25
	57:11	91:12,20	18	156:3,10,	186:19,24
	58:6,12,1	92:2,7,20	121:2,7,1	14,21	187:1,5
	9,23	,24	8 <b>,</b> 25	157:1,9,1	188:2,8,1
	59:3,10,2	93:5,12,2	123:10,19	5,21,24	4 189:10
	2	2	,24	158:3,8,1	190:2,11,
	60:5,10,1	94:1,7,16	124:13,17	4	20
	4,21	95:1,3,6,	125:2,17,	160:5,14,	191:2,6
	61:3,8,15	9,13,21	20	17	192:19
	, 20	96:2,6,17	126:9,16,	161:16,20	193:1
	62:9,12,1	,20	22	162:8,10,	effect
	6,20,25	97:3,13,2	127:1,12,	15,18	127:20
	63:11,17,	4	21,25	163:12,20	efficiencie
	22	98:5,8,16	128:17,21	,23	<b>s</b> 225:23
	64:3,7,18	99:1,4,7,	129:4,9,1	164:3,9	226:3
	,23	15,22	4,18,23	165:1,9,1	
	65:1,12,2	100:1,6,1	130:19,24	8,22	efficiently
	0 66:6	0,16,23	131:19	166:8,10,	223:16
	67:1,7,19 ,22	101:2,6,1 3,18,24	132:6,12,	13,23 167:12,18	effort
	,22 68:1,12		15,22		253 <b>:</b> 23
	69:12,25	102:5,13, 16,20	133:5,11, 14,22	,22 168:6,21,	efforts
	70:14,20	103:5,9,1	134:3	25	173:13
	71:10,16,	2,15	135:20	169:4,7,1	308:10,17
	25	104:5,17	136:24	2,22	,20,21,23
	20	101.0,11	100.21	<i>-,</i>	, 20,21,23
- 1		1		1	1

INQUIRY re COLLINGWOOD	06-12-2019	Page 366 of 417
------------------------	------------	-----------------

	TE COULTINGWOO	D 00-12-2019	rage 300	01 417
309:2	8:1 59:20	120:15,19	255:3,9,1	228:25
eight 85:8	65 <b>:</b> 22	121:1	4 256:23	244:24,25
87:5	72 <b>:</b> 25	125:21	257:9 <b>,</b> 25	322:3
228:24	105:23	130:9,25	258:2,5	emanating
265:16	220:6	144:16,17	268:19	285 <b>:</b> 23
299:24	element	147:14,19	269:15	
	247:8	149:7	273:11,23	embark
either		152:1 <b>,</b> 12	277:10,15	57 <b>:</b> 17
102:17	Eleven	155:17	,16	embarrassed
165:12	185:18	158:16	278:8,11,	161:2
199:12	eliminating	159:18	13 285:3	embraced
202:20	75:1	161:11	289:25	
208:5,7	286:19	163:3,22	290:2,23,	47:17
214:14	eloquent	166:7,8,9	25 291:2	48:15
219:14	203:19	<b>,</b> 15	293:9	emotional
248:4		168:12,20	295:16	91:22,25
256:18	<b>else</b> 25:25	170:5	296:20,23	139:10,11
265:22	28:6	171:24	299:3,6	<b>,</b> 15
268:14	34:11	172:16	300:3,23	emphasis
288:1,16	39:4	173:21	301:1,4,1	311:25
295:18	96:11	174:22	8,19	
300:25	102:9	178:17	302:21,22	employees
301:24	115:10	179:1	303:1,4,2	128:3
325:10	175:17,19	182:9	0,25	235:15
328:17	198:18	185:8	305:22	employment
elaborate	202:24	186:16	322:20	127:20,22
176:6	216:8,13	194:7	324:5,6,9	128:15
elaborated	228:23	202:20	<b>,</b> 25	enamoured
259:14	236:5	220:24	325:3,23,	123:21
	260:14	221:1,2	24 333:25	
elected	301:7	222:2,15	334:24	encapsulate
238:4	302:13	224:7	emailed	342:4
248:13	313:25	226:17	67 <b>:</b> 9	encompass
252:25	else's	227:2,10	147:18	284:6
280:9	293:15	228:13,14	260:19	energy
284:21	<b>email</b> 23:13	,15,22	emails 65:9	64:22
286:25	66:4,25	229:25	83:6	146:20
287:1,6	67:3,8,12	230:18	91:15	218:22
289:5,8	,14,16	232:8,15	96:3	
291:8	71:9	234:20	137:15	Energy's
292:4	73:11	235:7,14,	147:16	38:24
293:20	79:7	18,22	151:4	engage
314:20 328:21	80:24,25	237:9,11	168:8	232:2
328:21	81:16,22	238:21	172:11	252 <b>:</b> 23
329:15,18	82:2,16,2	242:16,20	174:18	264:16
330:12,24	3 93:9	245:11	177:1	295:11
	99:20	246:6 247:25	179:11	305:21
election	101:11	247:25 248:21,24	180:7	312:1
223:4	111:21	253:22,23	184:21	318:16
electric	118:20	254:5,15	187:13	engaged
		4J4.J,1J		g - g
1	l I			

	i ie eoddingwo		1 age 307	<u> </u>
113:21	ensured	30:13	even-handed	103:19
211:9	64:13	34:3 57:2	20:17 <b>,</b> 18	104:4
285:22	entail	<b>equal</b> 21:3	evening	106:7,9
287:17	312:18	40:17	226 <b>:</b> 17	112:9
288:5				129:6
289:7	enter 48:9	equality	event 8:4	130:16
291:10	128:13	22:1,20	41:13	131:1
295:12	250:10	equally	63:19	134:6
301:10	316:1	117:17	161:22	135:21
314:4	entered	<b>era</b> 163:4	171 <b>:</b> 2	143:23
330:6	121:10		173 <b>:</b> 10	145:13
334:5	122:2	<b>error</b> 136:6	events	146:16
338:8,9	125:7	178:3	69:10	163:2
339:23	128:22	279 <b>:</b> 8	143:10	175:16
340:24	335:13	errors	217:14,15	185:22
engagement		106:1	218:14	188:12
207:10	entering		232:3	189:4,6,1
212:22	57:7	especially	234:7	2 190:9
241:2,20	271:9	87:14	268:12	192:24
272:3	enters 55:8	249:12	323:25	210:5
276:19	128:19	espouse		213:21
282:23	enthusiasti	56 <b>:</b> 7	eventually 65:16	224:1
285:12	<b>c</b> 144:12	establish	216:13	226:6
286:8		265:25		229:11
295:18	enthusiasti		everybody	239:10
305:16	cally	established	21:18	243:13
310:2,23	37:21	146:11	25 <b>:</b> 25	253 <b>:</b> 22
311:19	entire	<b>et</b> 38:25	28 <b>:</b> 6	255:5,11
313:12	16:21	138:24	35 <b>:</b> 15	258:14,20
315:8,17	120:19	145:12	40:13	274:1
331:8,14	121:1	183:8 <b>,</b> 9	111:11	282:20
336:21	127:24	evaluate	201:11	294:25
339:12,14	168:12	37 <b>:</b> 23	228:23	341:13
engaging	209:10		everyone	evidenced
74:23	256:20	evaluating	166:17	87 <b>:</b> 15
77:14	329:15	38:3	everything	evidence-
267:10	330:10	127:20	46:19	in-chief
286:16	entirely	evaluation	98:19	190:23
316:17	205:5	17 <b>:</b> 21	145:11	
		18:5		evident
Enhanced	entity	19:14,17	evidence	342:12
69:7,9	224:13,22	91:11	5:12	evolved
ensure	envious	92:11	11:12,19	207:9
20:23	183:23	95:10	12:2 19:3	<b>ex</b> 32:8
67 <b>:</b> 25	environment	109:6	23:25	<b>ex</b> 32:8 93:12
68:7	6:19,20	113:24	36:11	93:12 125:6
105:9	57:6	116:16,18	43:4 45:2	
106:20	245:4	128:13	70:11,18	<b>exact</b> 204:9
132:2		evaluation'	76:13	205:18
293:22	environment	s 93:14	100:22	213:6
	<b>al</b> 9:11	<u> </u>	101:7	219:2,7,2
Ť.	I		i	

INQUINI	TE COLLINGWOO	70 00 12 2013	rage 300	OI 417
5 232:25	11:24	100:15	341:21	265:21
311:23	149:18	expect	explaining	extra
338:5	171:5	20:25	341:9	278:17
339:17	180:9,11	52:4	explicit	extremely
340:14	184:23	93:13	9:25 10:9	25:23
exactly	185:8	105:15	335:3	140:5
8:19	210:23	expectation		170.10
18:10	227:3	<b>s</b> 90:15	exploratory	198:14
20:12	303:1		35 <b>:</b> 9	190:14
26:1 37:7	exclusive	222:7 239:23	exploring	
63:6	125:6	239:23	101:12	F
80:10	exclusivity	expenses		<b>face</b> 160:23
109:2	121:10	260:3	express	183:6
147:15	122:2,11	experience	217:25	face-to-
199:13	124:25	6:25 76:9	326:17	face
331:18	125:6,15	85 <b>:</b> 20	expressed	295:15
exaggeratio	126:2	147:8	68 <b>:</b> 5	
n 179:12	120.2	167:9	79:8,15	facing
	excuse	210:9	81:13	260:6,7
examination	283:11	211:18	100:12,13	261:8
3:7 5:24	excused	212:14,21	102:8	311:2
189:1	309:25	251:5,10	105:17	<b>fact</b> 8:21
190:13		253:1	239:10	15:22
Examination	executive	259:14,15	255:6	64:14
-in-Chief	49:3,25	268:3	258:1	76:14 <b>,</b> 24
3:10	50:9,14,1	270:21,24	263:22	77 <b>:</b> 25
193:13	7,23,25 51:8,10,1	289:4,6	268 <b>:</b> 25	79:1
	3 56:19	291:6	expressing	85 <b>:</b> 23
examine	127:10,24	experienced	72:9	86:24
129:16	140:6	146:18	241:22	92 <b>:</b> 17
308:11	297:8			105:18
examined	298:8,22	experiences	extended	115:7
74:17	300:19	263:15	14:8 167:7	127:3
examining		275:5,8,1	192:23	136:15
288:2	exercise	8 276:21		140:3
	15:22	284:8	extension	151:20
<b>example</b> 21:18	48:13	expertise	322 <b>:</b> 24	165:25
26:16	248:20	61:2	extensive	170:12
33:12	exercising	128:12	328:20	180:3
127:9	47:23	132:14,16	extent	181:3
	exhibit 4:2	145:18	41:2,8	186:1
examples	113:17	158:12	41:2,8 54:10	190:15
248:12		explain	105:21	199:9
excellent	Exhibits	303:25	106:9	201:2 202:7
203:16	3:3 4:1	305:12	108:10	202:7
	existing		109:5	204:21
<b>except</b> 43:20	126:15,20	explained	210:13	203:2,13,
43:20 169:18	exiting	197:5	210:13	20 206:19
	99:13	258:1	229:17	212:23
exchange	J J • ± J	290:11	227.11	212:23

	i ie eoddingwe	OB 00 12 2019	1 age 305	OI 4I/
215:22	332:15	211:16	309:6	267:19
217:14	333:12,17	232:11	federal	268:2
220:9	335:3	247:14	211:3	271:22
224:11	336:21	266:14		272:18
230:9,14	338:5	316:23	212:21,25	291:22
232:24	339:13		251:7	332:23
234:5,6	342:2	<b>fall</b> 6:23	318:6	
236:5,21	343:16	7:17 8:4	<b>fee</b> 74:25	<b>fi</b> 172:11
238:3,6,9		65 <b>:</b> 11	286:18	fiduciary
,25	fact-	219:20	6	52:20,24
240:11	finding	familiar	feedback	55 <b>:</b> 9
241:5	197:9	23:13	112:5	149:25
	factor	71:9	199:24	
244:21	246:16,18	111:21	204:16,17	<b>field</b> 341:7
248:24		145:3	205:1,6,2	fifteen
250:21	factual	223:2	3 206:2	143:17
251:17,25	85:16	234:4	207:4	
252:4,18,	<b>fade</b> 191:9	234:4	211:2	fighting
23		·	219:18	150:4
253 <b>:</b> 2 <b>,</b> 6	Fagen	,16	246:24	figure
255:21	321:15	248:11	267:21	216:12
257:4	failed 36:9	275:20	276:3	243:11
258:4		327:20	313:11	244:12
261:18	failing	families	<b>feel</b> 96:9	
262:14,19	212:3	265:18	l	<b>file</b> 98:6
,21	<b>fair</b> 7:12		147:19	99:13
265:11,25	15:8,15	family 47:5	161:2	132:25
267:24	19:1 45:1	75:4	248:17	final
274:13	90:25	183:14	269:4	114:18
275:17,25	95:5	265:11	331:12	173:3
276:14	108:19	286:22	feeling	221:11
279:10	135:18	328:17	205:20	339:6
285:18	138:4	famous	206:15	
288:23	183:17	107:2	332:10	finalized
289:23	229:23			135:11
292:14	232:6	farmer's	feelings	finally
295:11	343:5,9	161:24	203:20	165:25
301:7,23	343:3,9	father	<b>fees</b> 223:14	172:24
302:11,13	fairly	58 <b>:</b> 15	fellow	
308:24	50:17	fault	271:2	Finance
309:2	176:6		2/1:2	306:22,24
311:12,21	210:8	149:11	<b>felt</b> 7:13	310:12
	218:13	<b>FD</b> 35:17	42:19	finances
312:12,15	226:1	180:5	48:12	224:21
313:19	265:9,17	feature	56:20	238:14
314:5,7	328:20	128:25	115:3,9	239:2
315:20	fairness		128:2	259 <b>:</b> 25
317:13	<b>fairness</b> 12:1 40:1	February	198:5,23	
318:25		91:4	203:16,17	financial
319:4	42:11	246:23	,21 206:6	26:25
329:13,16	64:7	296:23	211:10	116:22
330:5	133:8	302:10,20	231:1	117:13
331:10,12	201:13	303:21	251:2,3,4	118:1
1	ĺ			

TNOUTRY	re COLI	LINGWOOD	(
	T — (.()		

Firman 64:9	223:9,10	focussed	<b>forth</b> 46:2
firmed 9:14	225:1,10	298:4	110:13
	fiscally	focussing	172:3
firms 251:9	_	-	323:14
first			338:6
10:4,23			<b>forty</b> 184:3
11:8 19:9			_
36 <b>:</b> 12	64:12		forward
55 <b>:</b> 16	<b>fit</b> 24:19		7:14
58:7 59:8	150:6		16:22
60 <b>:</b> 8	five 87.16		17:1,3
81:9 <b>,</b> 19		•	47:12,18
83:6			154:9
92 <b>:</b> 17		313:5	166:16
97 <b>:</b> 7		followup	205:24
100:2		275:3	230:6
107:17		foot 43.8	231:1
117:5			232:5
120:15		_	241:4,13
125:3		11:16	247:16
130:17	228:7	forefront	268:15
135:7	fixing	148:18	274:22
144:12	106:1	format	275:24
159:14 <b>,</b> 18	flate	_	287:20
<b>,</b> 23			290:1 301:25
160:18			301:25
184 <b>:</b> 17		-	307:12
	85:11	42:18	
-	flippant	<b>form</b> 34:9	forwarded
·	112:22	38:6	253 <b>:</b> 22
	Florida	48:15	275:6
		191:13	277:15
		338:11	291:4
		formal	301:19
•	·		forwarding
	·	•	230:17
			foundation
·	274:19		35 <b>:</b> 18
	fluid		39:13
	202:13	311:20	62:2
	207:15	formatting	64:18
	flux 240.22	246:7	118:6
		former 60.3	
	<b>fly</b> 65:14		221:23
	flying		258:25
	160:23	·	269:25
	focus 21.2		273 <b>:</b> 5
		202:20	289:18
	focuses	Formusa	294:3
fiscal	285:13	29:13,14	296 <b>:</b> 15
			-
	firmed 9:14  firms 251:9  first     10:4,23     11:8 19:9     36:12     55:16     58:7 59:8     60:8     81:9,19     83:6     92:17     97:7     100:2     107:17     117:5     120:15     125:3     130:17     135:7     144:12     159:14,18     ,23     160:18	firmed 9:14 firms 251:9 first 10:4,23 11:8 19:9 36:12 55:16 60:8 60:8 61:9,19 83:6 92:17 97:7 100:2 107:17 100:2 107:17 117:5 125:3 130:17 135:7 135:7 135:7 135:7 144:12 159:14,18 184:47 199:1 106:1 159:14,18 184:17 189:5 184:17 194:8,23 195:24,25 198:12 207:12 21:13,14 213:11 217:17,18 1,23 218:8 219:22 21:21 220:13,20 221:14 232:17 234:21 235:22 249:24 282:2 249:24 282:2 249:24 282:2 298:5 306:25 312:4 320:12 338:14 focuses	firmed 9:14         225:1,10         298:4           firms 251:9         fiscally 240:13         focussing 225:12           first         63:16         63:8         88:20           36:12         55:16         64:12         88:20           58:7 59:8         150:6         109:22           60:8         five 87:16         123:21           81:9,19         155:18         184:4           92:17         199:1         70:24           92:17         199:1         70:24           184:4         313:5         185:11           92:17         199:1         275:3           100:2         221:21         275:3           107:17         294:10         50ct 43:8           117:5         324:23         footing           125:3         130:17         628:7         forefront           135:7         fixing         11:16         forefront           144:12         106:1         forefront         148:18           159:14,18         106:1         foregot           189:5         85:11         42:18           194:8,23         112:22         38:6           194:8,23         113:3         338:1

INQUIRY re COLLINGWOO	D 06-12-2019	Page	371	of	417
-----------------------	--------------	------	-----	----	-----

	TC COHHINOWOO	D 00-12-2019	rage 3/1	<u> </u>
302:16	2:16 3:7	314:19	63:3,10,1	323:8
306:12	32:1,19	331:5,17	2	325:14
322:12	53:14,19,	332:19	gather	generic
326:3	24	333:10	163:6	293:1,3
333:19	134:4,12	336:21		·
<b>frame</b> 231:5	188:22,25	337:22	gathered	genesis
242:2	189:1,2,1	fully	59:18	8 <b>:</b> 25
322:18	1,17,22	106:21	gathering	46:10
323:21	190:6,7,1	145:24	108:10	gentleman
	2,21	340:24	165:21,23	63:14
framework	191:3,7,1		167:21	gentlemen
225:21	8,23	fulsome	<b>Gemba</b> 62:7	206:3
329:20	192:4,9	19:7 20:9	63:25	274:3
frank 1:7	frequency	330:8	63:23	2/4:3
5:9 6:3	195:14	332 <b>:</b> 23	general	geographic
32:3,7,11		333:10	163:10	198:10
,16	friend	functions	195:18	geographica
54:8,14	17:16	50:18	197:7	<b>1</b> 25:20
55 <b>:</b> 17	53:16,20	Fund 180:16	198:20	
57:20	189:3		199:23	geography
68:13	190:13	fundamental	213:15	198:8
69:20,23	328:12	40:1	215:20	geopolitica
94:13	friendly	fundamental	219:11	<b>1</b> 236:23
116:4	270:15	<b>ly</b> 157:20	224:18	George 2:12
118:12	friends	160:10	225:21	
134:16	58:4		235:5	<b>gets</b> 66:4
188:9,20,	128:7	fussed	262:20	82 <b>:</b> 23
23	265:22	158:20	263:22	getting
189:20,24	266:8,12	161:6	264:6	7:22 9:20
191:14,20	324:1	future 6:17	283:9,22	10:10
192:2,7,1	328:10	43:10	320:20	23:4
7,21	329:17	148:4,20	generalize	112:19
193:3,8		268:11	201:10	137:22
257:7,15	friendships		generalized	138:21
260:8	266:19	G	199:7	179:10
279:18,22	329:5	Gajos 2:21	238:24	221:1
314:20	front 44:24	game 35:23		236:24
319:16,19	47:20	41:21	generalizin	246:24
331:17	173:21	43:18	<b>g</b> 206:15	256:22
343:13	209:3	205:1	generally	269:10,20
frankly	245:6	267:4	210:22	274:22
34:19	Fryer 2:14		212:2	301:5
37:19	5:13	garner	219:19	306:9
40:20		202:18	246:20,22	341:6
46:18	<b>full</b> 19:7	266:1	259:23	given
79:24	27:11	garnered	260:4	31:10,11,
102:9	113:8 192:5	259 <b>:</b> 20	264:5	14,15
107:5	285:1	garnering	265:21	47 <b>:</b> 7
149:19	312:16,18	267 <b>:</b> 20	280:7	57 <b>:</b> 15
Frederick	,19,21		294:24	84:12,23
	, 1 2 , 4 1	gas	299:22	
i I	1			

	TE COLLINGWOO		Page 372	<u> </u>
105:8	41:9,12	gratifying	52:5	91:17
134:6	204:15	55:18	66:11	93:3
190:9	324:24	00.16	84:4	handed 63:7
237:25	gone 15:24	<b>grave</b> 99:16	87:23	64:10
255:11	49:1	<b>great</b> 87:22	91:14	258:18
301:14		91:5	103:1	258:18
	57:8,9	112:18	111:19	handle
<b>gives</b> 33:9	138:12	136:5	113:25	110:15,17
giving 19:1	206:16	198:22	119:6	198:15
24:22	330:1	200:7	136:11	265:2
29:3 31:2	<b>goods</b> 158:5	211:20	140:25	handled
43:12	Googled	214:13	145:20	110:18,21
52:13	59 <b>:</b> 23	223:4,5	162:6	,22
92:21		239:24	169:7	
93:9	gotten	265:13	178:5,18,	hands
95:24,25	64 <b>:</b> 15	304:10	20 179:2	152:21
221:9	216:3	310:18	181:17	<b>handy</b> 49:11
292:10	governing	greater	329:25	hang 52:18
299:4	315:7	9:21		94:3
317:23	government		guessing 201:8	229:16
glean 24:7	25 <b>:</b> 2	greatest	201:8	
	200:2	106:21	guidance	happen 14:2
gleaned	211:4	<b>Green</b> 176:7	43:8	52:4 88:4
219:14	212:11,13	177:18	guidelines	92:14
Glicksman	,14	178:11,14	278:25	147:24
103:21	223:15	179:21	279 <b>:</b> 5	168:16
104:15	224:16	180:1,2,8		200:19
112:3	225:7	<b>,</b> 20	gulf	302:3
202:21	226:4	181:3,19,	188:1,2	happened
301:10	235:17	23	guy	22:11
321:12,20	251 <b>:</b> 8	182:12,14	36:13,14	26:16
,23 334:1	259 <b>:</b> 15	<b>,</b> 17 <b>,</b> 18 <b>,</b> 20	37 <b>:</b> 1	47 <b>:</b> 16
338:18	260:3	<b>,</b> 22 183:6	97:11	88:4
glowing	261:12	ground	140:25	98:14
236:16	289:8	146:6	185:23	99:6
	291:11	147:23	186:14	105:13
Gmail	293:20	150:22	<b>guys</b> 147:20	137:13
142:19		281:9	153:10	141:11,22
143:23	governments			168:15
<b>golf</b> 35:23	238:13	group 46:24	<b>guy's</b> 39:11	233:18,21
41:21	246:22	47:1,5		258:21
43:18	251:6	59:8	Н	313:3
205:1	259:23	127:24	ha 276:22	happens
267:4	260:6	153:25	<b>habit</b> 106:1	26:14
323:22	261:7	283:16		
332:15	311:2	284:4,6	half 179:13	<b>happy</b> 94:18
golfed	government'	<b>grow</b> 58:18	221:20	126:3
41:16	<b>s</b> 7:2	growth	<b>Hall</b> 1:17	138:14,21
205:8,9	grammatical	284:5	<b>hand</b> 55:6	146:5,6
	272:1		82:3	272:12
golfing		guess 13:1	J2 • J	343:11

INQUIRY	re COLLINGWO	OD 06-12-2019	Page 373	of 417
hard 19:17	282:13,20	251 <b>:</b> 24	Henderson	227:5
hat 55:23	289:8	256 <b>:</b> 19	321:14	229:2
	293:20	319:6	here's	322:21
hats 140:5	294:12,22	333:3	34:13,17	<b>Hi</b> 178:1
248:4	299:2	hearing	48:4 51:5	194:9
haven't	305:5 <b>,</b> 25	193:18	86:5	278:16
30:6 85:5	308:2	242:1	115:14,15	<b>hide</b> 244:25
114:1	314:19	<b>he'd</b> 170:9	150:11	
256 <b>:</b> 21	328:19		151:14	<b>high</b> 200:5
269:17	<b>head</b> 48:8	heels	159:16	267:15,16
300:23	49:22	112:25	171:24	274:2
having 6:24	50:10	261:7	hers 17:7	high-level
8:15	239:21,22	heightened		259:22
25:18	240:6	305:18	herself	highlighted
39:6	headed	<b>held</b> 1:16	14:6	136:1
45:3,16	29:12	306:4	<b>he's</b> 32:7	182:8
48:18	heading		54 <b>:</b> 4	330:14
55 <b>:</b> 12	69:7	he'll	61 <b>:</b> 21	h i ah l
77:9		179:18 324:23	65:5 72:9	highly
91:22	heads 9:22		74:4,16	133:9,11
97:1	14:7	<b>help</b> 14:17	75:12,18	high-
98:17	45:22	196:6	77:21	powered
115:20	90:14,23,	201:15	83:22	26:9
161:23,24	25 200:3	211:2,10	84:2	<b>hind</b> 77:2
171:15 174:9	222 <b>:</b> 6 246 <b>:</b> 25	216:21	85:19 90:19	hindsight
175:13		227:20	91:3,17,1	57 <b>:</b> 13
215:5	<b>hear</b> 73:15	233:14	8,19	77:2,5,9
220:24	89:22	243:11,18 246:17	92:7,18,2	
223:17	104:5	265:2	1	271:19
224:6,7	113:6	280:21	93:3,8,20	301:17
226:4,15	115:13	281:16	94:6	330:1
227:17	160:10	296:16	95:24,25	hire 26:8
230:9,13	242:13	300:13	108:10	88:21
231:2,11	heard 23:24	303:4	113:3,21	158:11
235:4	44:14	306:17	133:18	159:16
236:21	45:1	330:20	136:16	250:22
238:12	47:10	helped	140:21	
242:5	65:5	209:16	146:17,20	hired 98:4
243:4	104:4	210:25	147:4,5	103:25
248:10	106:6,8	244:1	159:17	104:2
249:18	112:9,10 129:6		186:3,12,	160:11 275:23
255:22,25	204:8	helping	13 230:17	288:7
256:1	204:0	221:14	260:24	328:2
259:18	210:6,7,1	267:21	285:3	
260:1	0 213:21	283:14	294:10	hiring
264:9,10	221:5	helps	324:23	103:22
271:24 272:2	223:25	200:13,14	hesitant	155:16
280:5	236:15,16	hence 243:3	331:13	history
200.5	245:20		<b>Hey</b> 226:25	16:21
1	1		-	

	INQUIRY	re COLLINGWOO	00-12-2019	Page 3/4	OI 41/
	259:17	343:13	18:20,24	49:4,7,23	84:4,17
	310:24		19:4,18,2	50:3,15,2	85:1,17,2
	328:19	hope 102:11	3	0	3
١.		326:3	20:8,18,2	51:12 <b>,</b> 21	86:2,7,11
	hitting	hopefully	1,25	52:2,9,16	
	271:1	177 <b>:</b> 8	21:4,10,1	,22	87:9,19,2
	Hoffa	188:11	5,23	53:6,10	5 88:12
	343:15	1	22:3,7,13	55:11	89:13,16,
Ι.		hoping	,17,22	56:5,15	21
'	Hogg	23:17	23:5,14,2	·	90:2,18,2
	196:19,20	37:16	0,23	58:6,12,1	2
	holding	38:1	24:1,5,13	9,23	91:12,20
	257 <b>:</b> 10	328:4		59:3,10,2	92:2,7,20
Ι,	hole 25:14	Horizon	,17,21 25:9,23	2	
		37 <b>:</b> 10			,24
	home 144:2	38:10	26:13,17, 23	60:5,10,1	
	187:15	40:16		4,21	2
	267 <b>:</b> 5	104:1	27:2,6,10	61:3,8,15	
	honest 86:5	114:21	,14,18,23	,20	95:1,3,6,
	102:10,12	115:14	28:2,14,2	62:9,12,1	
		124:1	0	6,20,25	96:2,6,17
	Honour	199:9	29:5,14,1	63:11,17,	
	32:1,20	horses	8 <b>,</b> 22	22	97:3,13,2
	53:14	93:11	30:3,5,11	64:3,7,18	4
	55:13		31:10,14,	,23	98:5,8,16
	134:4	host 31:8	19,24	65:1,12,2	99:1,4,7,
	192:20	267 <b>:</b> 4	32:13,22	0 66:6	15,22
	193:2	hosted	33:3,7,13		100:1,6,1
] :	HONOURABLE	204:10,14	,16,19,23 34:15,24		0,16,23 101:2,6,1
	5:9 6:3	217:15	35:10,14,	68:1,12 69:9,12,2	3,18,24
	32:3,7,11	Houghton	24	5	102:5,13,
	<b>,</b> 16	Houghton	36:3,7,15	70:14,20	16,20
	54:8,14	2:16 3:5	,18,23	70:14,20	103:5,9,1
	55:17	5:3,5,7	37:4,7,9,	25	2,15
	57 <b>:</b> 20	6:8,9,18	25	72:8,16	104:5,17
	68:13	7:6,13,18		73:6,23	104.5,17
	69:20,23	<b>,</b> 25	38:4,7,12 39:23	74:3,11,1	22
	94:13	8:6,9,13,	40:2,6,10	4,18	106:11,18
	116:4	18	,21	75:6,11,1	,23
	118:12	9:5,10,16	41:4,12,1	6,19,25	107:3,8,1
	134:16	10:3,12,1	6,20	76:4,9,16	7,21
	188:9,20,	7 <b>,</b> 22	42:1,5,12	77:1,8,24	108:6,13,
	23	11:5,10,1		78:5,14,1	22
	189:20,24	4,17	,25 44:3,14,2		
	191:14,20	12:3,22	1	8,24 79:3,18	109:8,15, 20,25
	192:2,7,1	13:4,23	45:5,10,1	80:8,14	110:6,20
	7,21	14:4,12,2	2,19	81:1,4,7,	111:3,9,1
	193:3,8	1,24	46:16	12,25	6,22,24
	257:7 <b>,</b> 15	15:2,9,14			
	260:8	<b>,</b> 19	47:9,22 48:10,19,	82:4,10,1	112:10,15
	279:18,22	16:8,15,1	48:10,19, 24	4,25 83:3,9,13	,21 113:5,12,
	319:16,19	8 17:8,18	<u>4</u> ط	03.3,9,13	113.3,12,
- 1				i l	

INQUIRY re COLLINGWOOD	06-12-2019	Page 375 of 417
------------------------	------------	-----------------

_	INQUINI	Te COLLINGWOOD	D 00 12 2019	Page 373	01 417
ſ	18 <b>,</b> 25	146:2,22	178:5,9,1	239:2,6,9	25
	114:6,10	147:1,10	3,18,22	240:18	171:7 <b>,</b> 9
	115:2,18,	148:6,10,	179:5 <b>,</b> 22	241:1,17,	172:6,15
	23	13	180:2,10,	22	173:23
	116:2,15,	149:2,6,1	17,24	242:21,23	174:2,9
	21,25	0	181:4,8,1	243:24	183:19
	117:4,9,1	150:3,14	6,21	253:21	186:17
	5,25	151:6,19	182:3,21	254:15	187:16
	118:4,22	153:2,7,1	183:16,20	255:4,23	h a sa a la a a a i a
	119:1,20,	3	184:1,5,1	257 <b>:</b> 24	housekeepin
	24	154:10,12	5 <b>,</b> 19 <b>,</b> 25	261:19,20	<b>g</b> 272:1
	120:5,10,	,15,20,24	185:6,10,	268:25	Howard
	18	155:2,4	18,25	270:2,5,9	163:14
	121:2,7,1	156:3,10,	186:19,24	,15,16	164:21
	8,25	14,21	187:1,5	271:5,24	hundred
	123:10,19	157:1,9,1	188:2,8,1	272:8,16	43:14
	,24	5,21,24	4	281:15,21	93:14
	124:13 <b>,</b> 17	158:3,8,1	189:3,10	282:14,18	128:18
	125:2,17,	4	190:2,11,	283:7	160:14,17
	20	160:5,14,	20	284:1,4	165:23
	126:9,16,	17	191:2,6,2	295:3,18	179:11
	22	161:16,20	1	299:2	184:4
	127:1,12,	162:8,10,	192:18,19	301:4,19,	
	21,25	15,18	193:1	22 302:21	hundreds
	128:17,21	163:12,20	195:12	303:2,24	228:25
	129:4,9,1	,23	203:3	304:4,21	Hurontario
	4,18,23	164:3,9	204:2,15	305:3,5	1:19
	130:19,24	165:1,9,1	205:3,9,1	308:10	hybrid
	131:3,19	8,22	2	322:19	210:6
	132:6,12,	166:8,10,	206:11,14	323:3,6,1	
	15 <b>,</b> 22	13,23	207:4	7 <b>,</b> 19	<b>hydro</b> 29:13
	133:5,11,	167:12,18	208:2	324:9,22	37:12
	14,22	<b>,</b> 22	213:14,20	325:10	38:9 61:2
	134:3,9,1	168:6,21,	215:22	328:25	118:25
	8	25	216:2	333:1,12	119:11
	135:6,20	169:4,7,1	217:25	Houghton's	120:1
	136:13,24	2,22	218:8,11	68:10,15	121:23 123:4,18,
	137:7,14,	170:6,11	219:9	221:5	21
	20	171:1,8,1	220:13,17	229:11	124:16,23
	138:2,5	7	223:21	234:9	124:10,23
	139:14,22	172:1,7,1	226:17	237:2	126:5,24
	140:2,8,1	0,20	227:3,13,	243:8,12	127:4,9,1
	7,20,23	173:1,6,2	17 228:9	258:14	1 128:5
	141:1,5,8	4	230:13,23	269:11	198:25
	,13,16,20	174:3,7,1	231:15,18	hours	
	,24	0,24	,24	206:21	hydroelectr
	142:2,20	175:12,15	232:8,18, 25 233:25		ic
	143:2,8,1 2,16,24	,18 176.8 11		house 7:17	59:19,20
	2,16,24	176:8,11, 25	234:13 235:25	20:5,6	hypothetica
	144:3,17	177:5,21	233:23	168:9,17	<b>1</b> 99:23
	14J.4,13	111.0,21	230.23	170:2,10,	
- 1		į			i l

	. 1e COLLINGWOO	D 00 12 2019	Page 370	01 417
163:15	305:23	72:19	187:13,19	301:12
	identifying	73 <b>:</b> 19	188:2,4	302:6,8
	9:4 242:4	74:16	194:20	304:18
I"m 16:11	268:19	76:3 <b>,</b> 18	199:13	305:16
1"111 10.11		77 <b>:</b> 24	200:5	306:16
i.e 47:5	305:15	79:18 <b>,</b> 24	201:1,13,	
148:5	I'11 7:8	81:15	18 203:6	313:3,8
I'd 43:2	11:2 68:6	82:6,7	205:7	314:23
63:5 65:4	116:5	86:5	206:1	315:6
147:19	148:20	87:9 <b>,</b> 12	207:7	317:3
225:8	209:7	89 <b>:</b> 21	210:12	319:12,13
265:9,20	212:13	95 <b>:</b> 17	211:21	323:12
268:12	225:20	97 <b>:</b> 7	215:23	325:6
269:3	242:13	98:3,12	216:20	328:4
319:10	250:12	99 <b>:</b> 11	217:6	331:23
	251:15	106:12,16	218:16	332:10
<b>ID</b> 68:21	261:3	107:9,10,	219:8	333:23
idea 7:22	264:9	11	220:24	335:24
10:10	266:1	108:2,3	221:9	336:13
34:6	274:13	109:18	223:21	339:18 <b>,</b> 20
38:10	278:11	115:18	228:23,25	<b>,</b> 23
60:25	316:2	127:16,17	230:3	341:10 <b>,</b> 14
104:25	I'm 6:10,11	128:11	235:3,9,1	<b>,</b> 18
133:3	8:19	129:1	6 236:10	342:12,17
148:14	14:13	132:18,24	237:16	343:10,11
225:9	16:12,19	133:14	242:1,14	
285:1	18:14,24	136:5,16	243:4	<b>imagined</b> 170:9
314:19	19:12,23	144:12	244:9	170:9
ideal 198:6	21:4	145:15,20	246:2	immediate
251:12,13	22:13,24	147:7,12	251:24	191:8
253:7	23:5,6,9	149:5,6,1	254:6,12	immediately
	24:8	5	255:3,13	46:20
identified	27:23	150:10,16	256:8,11,	
75:18	30:9	151:23,25	17 257 <b>:</b> 7	immerse
77:20	31:24	153:15,18	260:1	231:19
88:23	32:13,14,	<b>,</b> 22	268:21	impact
206:3	17,20	154:24	269:8	199:5
260:25	33:23,24	156:21	271:1,15,	261:12
285:18	34:14,18	159:5 <b>,</b> 10	16,19	impacted
300:23	36:10	160:2	272:2,12	253:15
305:20	37:13	164:4,5,6	273:18	
325:17	41:19	<b>,</b> 9 165:22	275 <b>:</b> 2	impediment
327:19	42:7 43:3	171:14	279:7,21	251:15,17
331:15	44:3,7,15	172:16	281:5,6	,20
332:12	, 23	174:3,4	282:19	implement
340:25	51:9,21	178:1,2,1	283:21	56 <b>:</b> 2
identifies	53:15	9 179:22	294:14	implicit
75:8	57 <b>:</b> 17	181:9,11,	295:11	26:11
identify	58:16 <b>,</b> 19	12,22,24	297:18,23	
167:14	66:8	183:23	299:23	impolite
277:6	71:11	184:22	300:24,25	170:8

INQUIRY	re COLLINGWOO	DD 06-12-2019	Page 3//	O1 41/
importance	225:17	121:8,11	89:17	291:24
38:16	329:23	124:4	93:18 <b>,</b> 19	292:11
326:23	337 <b>:</b> 2	125:4	94:5,24	293:23
important	included	190:23	95:8,24	301:15
10:14,17,	223 <b>:</b> 19	260:21	100:18	304:20
21,25	225:14	265:9	106:7	308:20
94:17	281:7	indicates	107:12,16	311:8
117:8,13,	304:22	81:18	,18,24	342:21
16,17,18	339:14	277:14	108:11,15	informed
119:23	342:10	301:2	<b>,</b> 16	119:9
123:9,11			110:4,10	290:10
126:13	including	indication	112:9,14,	
128:3	242:1	267:18	18,23	infrastruct
191:24,25	243:22	indirectly	113:2,4,1	ure
229:18	254:9	289:7	6	7:23,24
272:6	264:22	292:5	115:1,16,	8:1
291:13	inconsequen	individual	17 <b>,</b> 22	inherent
	tial	207:23,25	117:1	106:21
impossible	215:9	252:20	119:22	initial
85:14	incorporate		121:20	29:21
impression	127:10	industrious	122:2	31:6
33:9	337:13,17	185:23	123:5	34:21
199:10	341:1	industry	124:20,24	39:20
219:3	342:16	6:20 9:12	125:15	112:5
308:23		30:14	131:2,8,1	116:18
334:16	incorporate	64:22	0,16	130:9
improper	<b>d</b> 208:6	65:4,6,23	132:23	140:15
73:21	incorrect	73:1	136:13	144:9
	112:16,23	146:20	176:7	161:11
impropriety	114:2,11	200:13	178:8	243:22
91:23	115:24	219:19	183:8	250:13
139:12,20	127 <b>:</b> 15	233:1,11	193:19,20	282:10,13
, 21	130:20	236:18	<b>,</b> 23	312:9
impulsive	increase	infancy	200:11	initiate
186:13	226 <b>:</b> 5	68 <b>:</b> 4	202:18,23	
INAC 60:2,3			203:19 209:6,15	91:7 297:1,16
·	independent	infer 60:19	210:22	299:10
inappropria	317:1,6	inference	210:22	
<b>te</b> 73:21	Indian 60:3	170:24	213:23	initiated
107:16	indicate	inform	213.23	196:14
inappropria	22:23	38:15	214:10	297:7
teness	119:14	206:18	219:5,13	298:15
113:2	121:15	information	233:9	300:12
inaugural	213:19		234:18	initiative
146:10	227:8	20:24	238:7	36:2
		21:3 22:25	247:11	157 <b>:</b> 17
in-camera	indicated	24:25 24:6,7	259:19	199:18
131:7	65:17	43:13	266:1	initiatives
include	80:3	43:13	273:16	176:7
76:24	83:21	61:11,24	282:21	199:22
	119:5	01.11,24		100.22
,	1			-

INQUIRY	re COLLINGWOO	D 06-12-2019	Page 3/8	OI 41/
200:12	integrity	313:23	309:22	172:18
Inn	326:24	interested	310:22	180:9
169:19,20	intelligenc	15:5 27:5	introductio	181:19,23
	<b>e</b> 93:10	39:21	ns 309:24	182:20
input 134:9	112:19,20	147:12		199:17
209:18	112:19,20	148:4	introductor	202:15
211:1	intend 91:6	151:24	<b>y</b> 35:9	212:16
267:20	intent	173:14	286:5	221:13
331:8	34:25	198:21	329:9	228:2
inquire	35:1	213:24	invested	236:25
217:5	36:25	213.24	145:8	240:24
	37:15	236:24		241:18
inquiring	61:16		investment	243:25
276:2		263:18	7:23	248:10
inquiry 1:3	interact	341:5	177:10	249:13
2:3,4	252 <b>:</b> 15	interests	invitation	260:22
121:23	interaction	56:18	192 <b>:</b> 23	270:16,17
148:7	<b>s</b> 218:14	74:5		283:12
201:12,15	319:4,11	245:3	involve	314:13
245:6	322:5	internal	183:2	321:8
339:17	323:23	158:13	276:18	333:2
insight			340:11	involvement
325:5	interest	internet	341:22	71:22
	15:6,11	107:20	involved	73:1
installatio	74:4	interpret	59 <b>:</b> 1,8	99:12
<b>ns</b> 162:1	132:19	337:22	60:13,15	101:5
instance	134:8	interpretat	61:16	196:20
76:13	147:7	ion	63:13	200:21
176:6	150:1,13	198:25	64:8	205:4,15
179:3	161:19	207:1	65:18 <b>,</b> 23	206:6,19
	171:16,21	290:14	72 <b>:</b> 25	212:24
instances	,22	292:24	73:22	241:3,13
320:10,18	172:25		86:9	249:17,19
instead	173:4,7	interview	96:15	252:1
172:21	178:11,14	111:4	101:12,22	281:1,19
instinct	179:4,19	162:5,11	102:4	282:7,17
16:5	180:1	interviews	103:22	333:8
	248:2,18	109:23	144:13	
instinctive	252:19,23		147:11,12	involvement
<b>ly</b> 24:3	253:1	introduce	,13,20,21	<b>s</b> 218:12
25:18	262:25 263:22	213:22	148:5,20,	involving
institution	278:1	introduced	24	245:17
<b>al</b> 60:2,8	279:4,12	311:14,15	149:15,22	284:6
	288:15	introductio	150:15,16	313:21
instructed	289:13,25	n	,18,19	
309:1	291:9	39:22 <b>,</b> 25	151:17,24	<b>ir</b> 218:13
instructing	291.9	43:24	152:2,3,4	irregular
18:4	296:25	73:12	165:11	321:12
integrated	296:23	239:19	166:19	irrespectiv
200:16,20	297:13	243:23	168:14	<b>e</b> 114:16
	200.0	244:5	170:17	122:17
				⊥∠∠•⊥ <i>1</i>

INQUIRI	re COLLINGWOO	JD 06-12-2019	Page 3/9	OL 41/
131:25	327:6,8,1	151:15,18	224:8	<b>July</b> 29:17
138:19	3 <b>,</b> 17	155:6	227:4,14,	30:22
249:17		164:12	18 231:5	31:9 33:6
	issued	165:15	236:14	213:19
I's 81:17	56:14	167:24	237:10,21	217:10
isn't 24:9	208:16,20	168:12,13	246:23	
92:16	214:20	170:14	256:23	jump 27:24
93:17	216:23	171:2	257 <b>:</b> 25	31:5 37:1
94:4	231:17	173:16	258:18	38:18
101:6	issues	192:23	259:5	39:10
160:12	40:17	200:13	266:23	43:22
241:14	55:7 <b>,</b> 24	201:10	267:13	46:14
ISSI 157:13	59:19	204:8	270:2	73:18
	70:12 <b>,</b> 23	205:17	273:12	98:24
158:13	74:1	210:7,25	275 <b>:</b> 12	108:9
159:3	76:10	210.7,23	273:12 277:15	319:14
161:2,19	121:9,11	213:16	277:13	jumped
163:4,9	125:5	214:10	278:9 281:16	38:23,24
173:8,9	163:8			·
179:23	195:19	227:19	289:25	jumping
issue 9:7	198:1	230:1	294:7	273 <b>:</b> 9
14:1	252:23	232:24	jealously	<b>June</b> 1:23
27:21	288:22	235:15	76:11	46:9,15
32:20	320:22	237:25	<b>Jeff</b> 41:22	57 <b>:</b> 9
51:17	328:2	252:3		97 <b>:</b> 23
52:14	329:4	267:17	<b>job</b> 9:11	103:19
57 <b>:</b> 13		279:17	30:13	104:8
62:8 77:3	items 201:6	292:22	35:1,3	142:13
79:5,6	<b>iter</b> 143:17	302:5	45 <b>:</b> 6	164:14
80:1		305:1,4	94:19	169:9
93:16,18	iteration	313:22	109:10,11	204:9,20
95:15	159:16	324:18	151 <b>:</b> 7	216:22
100:9,11	iterations	325 <b>:</b> 17	256:11	217:9
102:25	143:17	333 <b>:</b> 7	<b>John</b> 2:4	333:14
103:7,13	it'll	341:25	117:1	
114:17	201:15		334:1	Justice 1:7
123:20		J		
131:20	I've 41:16	January 9:3	join 162:14	K
141:15	54:3,8,15	13:3,4	joined	<b>Kate</b> 2:3
191:4,8,9	56:12	14:18,22	145:10	3:10
227:22,23	60:17	16:6 57:9	218:19	68 <b>:</b> 20
239:18	72:21	80:23	<b>ju</b> 121 <b>:</b> 22	69:18 <b>,</b> 22
241:17	77 <b>:</b> 25	85 <b>:</b> 5	_	192 <b>:</b> 15
254:8	79:13	129:8	<b>judge</b> 97:18	193:13,14
255:19	96:2,7,8	163:7	judgment	, 17
258:23	97:14	166:15	16:6	194:1,6,1
272:17	102:7	170:21	96:7,10,1	7,21
276:20	128:7	174:21	9,21,23	195:2,9,1
291:8	133:23,24	179:9	97:7	3,23
305:14	<b>,</b> 25 136:1	187:9		196:3,6,1
321:5,6,1	146:3	190:16	judicial	3,16
6	147:11	222:3	1:3 245:6	197:4,13,
V				

INQUIRY re	COLLINGWOOD	06-12-2019	Page	380	of	417
------------	-------------	------------	------	-----	----	-----

	TE COLLINGWOOD		raye 300	01 417
19,23	17	3,21	21,24	329:22
198:17	233:14,17	264:14,20	296:3,6,1	330:20
200:8,25	,20,23	<b>,</b> 24 265 <b>:</b> 5	4 297:23	331:20 <b>,</b> 25
201:8,18,	234:12,17	266:4,8,1	298:2,6,1	332:4,6,1
23	<b>,</b> 22	1,15,21	4,19	8
202:2,6,1	235:6,21,	267:11	299:5,8,1	333:11 <b>,</b> 18
0,24	25	268:4,9,1	7 <b>,</b> 20	<b>,</b> 23 334:8
203:4,8,2	236:4,13	3 <b>,</b> 23	300:1,7,1	335:1,6,1
3	237:4,9,1	269:2,6,1	6	0,16,21
204:5,19,	3,19	3,17,24	301:3,12	336:2,5,8
25 205:13	238:15,19	270 <b>:</b> 12	302:1,10,	<b>,</b> 11 <b>,</b> 15
206:1,9,1	239:5,9,1	271:3,7,1	15 <b>,</b> 20	337 <b>:</b> 25
7	5	4	303:5,12,	339:4
207:3,11	240:3,17	272:5,11,	14,19	340:4,7,9
208:8,11,	241:11,21	20 <b>,</b> 23	304:8,13,	<b>,</b> 16 341:8
14,18,21,	242:10,16	273 <b>:</b> 4	16	342 <b>:</b> 20 <b>,</b> 24
23	243:4,7,1	274:1,9	305:2,8,2	343:5,10
209:11,16	8	275:7,11,	2	keen
,21	244:3,8,1	14	306:3,11,	15:6,10
210:1,15,	0,13,15,1	276:5,10,	16	136:16
19,21	9	24	307:15,20	
211:5,11,	245:8,11,	277:6,9,1	,23	<b>key</b> 69:10
23	17	2,19,23	308:4,15,	185:4
212:1,6,9	246:4,11	278:3,8,1	19	<b>Kim</b> 290:5
213:2,7,1	247:10,21	5 <b>,</b> 22	309:4,11,	<b>l-i-d-</b> 24.10
8	248:19,23	280:1,2,1	17	kinds 24:10
214:4,15,	249:2,8,2	1,19	310:3,7,1	25:1 34:8 42:19
25	2	281:14,18	1	42:19 85:13
215:12,15	250:2,7,1	,23	311:7,12,	86:21
<b>,</b> 19	9,25	282:2,12,	16	87:4
216:1,8,1	251:19	16,24	312:3,17	88:17
2,15,18,2	252:11	283:6,24	313:13	97 <b>:</b> 12
1	253:13,21	284:3,12	314:6,22	98:18
217:1,9,2	254:1,10,	285:2,9,1	315:1,19,	114:8
2 218:7	14,17,20	6,21	23	147:22
219:22	255:4,20	286:14	316:7,25	151:2,3
220:12,19	256:3,7,1	287:3,8,1	317:5,9,1	153:18
221:16,22	7	6	2,17,21	174:15
222:1,18	257:3,21,	288:4,13,	318:10,23	219:1
223:25	22	20	319:10,18	283:7
224:5,25	258:7,13,	289:1,10,	<b>,</b> 25	315:13
225:8,16	24	17,22	320:1,14,	320:2
226:6,12,	259:3,8,1	290:20	17	
16,24	1	291:12,17	321:7,22	knew
227:12,16	260:13,14	,20	322:2,11	23:1,21
228:12	,19	292:8,13,	323:7,16	42:19,24
229:5,9,2	261:4,17,	18	324:3,19	43:2
0,24	24	293:8,21	325:13,18	58:10
230:8,12	262:3,9,1	294:2,7,2	,23	101:22
231:4,14	3,24	1,24	326:10	132:3
232:7,13,	263:5,9,1	295:7,13,	328:6,24	137:21,23
1				

	I IC COHHINGWO	00 12 2013	rage 301	O1 117
138:23	265:11,18	159:13	177:18	<b>leave</b> 28:12
161:20	,21	<b>LDC</b> 37:6	leader	55 <b>:</b> 5
202:19	larger	47 <b>:</b> 11	122:18	93:24
217:25	230:25	65:18		94:11
270:23	232:20	78 <b>:</b> 11	leaders	120:16
309:23	268:1	145:9	202 <b>:</b> 16	126:20
310:21	316:16	146:10	233:3,5,1	127:9
311:8	337:23	152:19	1 236:18	151:3,6
317:8	337:23		leading	192:22
331:12	Largest	200:23	31:9	193:2
	201:22	219:4,12,	214:24	268:9
knowledge	last 57:5	23	323:2	291:13
27:11	63:18	225:10,12	334:21	307:15
29:24	64:13	226:9		
84:13,23	152:20	231:20	<b>Leaf</b> 176:7	leaving
104:3	164:10	236:19	177 <b>:</b> 18	107:15
269:14		238:25	178:12,14	139:18
knowledgeab	166:20	241:19	179:21	149:3
<b>le</b> 198:2	175:8	245:9,13	180:1,3,8	209:11
	200:14,17	259 <b>:</b> 21	<b>,</b> 20	<b>led</b> 80:5
<b>known</b> 54:3	221:20	260:21	181:3,19,	99:13
91:25	259:20	261:1	23	100:14
140:19	313:23	263:7	182:12,14	148:3
215:24	<b>late</b> 246:23	270:22	,17,18,20	206:3
KPM0001905	<b>1</b> - <b>+</b>	271:9	,22 183:6	218:11
4:8	later 67:14	287:7,10,		234:11
	85:9 87:6	21 297:13	leaking	289:11,15
KPM1762	165:13	298:12,16	64:6	İ
117:21	260:23	301:7,14	learn	leeway
KPM1905	290:1	336:18 <b>,</b> 19	104:15	54:24
120:21	latitude	337:11,23	236:4	leg
KPMG	19:2	339:15,23	learned	34:10,22
116:16,18	launched	<b>,</b> 24	66:10	legal 150:9
117:25	212:23	340:12	97 <b>:</b> 14	224:12
119:22,23	283:13	341:23	279:10,17	l
120:4		342:19	301:13	279:2,9
129:16,19	Laura	343:1		290:11
308:16	29:12,14	LDCs	learning	Lehman
300.10	lawyer	77:19,22	302:12	41:22
<del></del>	69:15,16	78:7 81:3	least	204:3,4,1
L	70:2	105:24	15:4,23	2,14
laboratory	81:17	145:17	81:19	205:8,11,
46:19	140:21	199:21	114:20	14,19
landed	141:4,5	200:16	123 <b>:</b> 7	206:5
48:12	146:18	238:10	195:6	331:14,15
	275:24	284:10	268:19	length 49:2
language	337:21		269:14	91:5
292:22		286:2	271:22	212:19
large	lawyers	341:7	323:19	l
198:24	223:14	<b>LDC's</b> 37:2	330:2	224:13,18
212:18	layer	<b>lead</b> 110:11	331:13	lengthy
214:18			2 - 1 - 2	223:1
1	1			1

lens 220:25	181:6,25	21	likely	listening
328:1	182:1,7	letterhead	24:19	258:23
lense 252:3	205:24	338:25	99:12	literally
333:8	226:20	330.23	100:14	122:9
333:8	229:21	letters	216:5	122:9
Lerner	231:5,14	109:22	231:23	litmus
152:17	303:5	229:21	245:24	36:5,9,12
163:14	339:4	269:10,18	288:6	<b>,</b> 25 37:17
164:22	letter	303:22	318:4	38:15
less 9:21	9:8,14	304:25	323:19,20	little 29:2
54:9	10:9 11:8	<pre>letting 7:1</pre>	330:2	36 <b>:</b> 14
161:6	12:20	<b>level</b> 43:8	limited	46:6 47:8
267:25	15:20	75:1	51:10	53:15
288:6	17:6 18:3		337:2	57 <b>:</b> 19
321:15	19:3	77 <b>:</b> 15		89:6
	52:23,24	131:15	limits 73:5	124:19
let's 7:5	56:6,11,1	167:5	line 78:9	134:5
20:14	3 92:5	200:6	79 <b>:</b> 4	137:19
23:12	182:16	207:10	103:20	157:3
28:12	204:23	212:21,25	114:15	158:25
29:1	220:20	238:2	134:5	185:12
33:2,21	220:20	241:19	172:25	187:6
35:4		260:3	189:13,18	199:25
49:9,16	226:8,11,	267:15,16	215:20	200:15
50:7	15 228:16	274:2,24	226:24	212:15
51:18	268:19	282:23	252:5	246:5
55:5 59:6	269:4,6	285:22	271 <b>:</b> 22	273:16
62:2	296:1,7	286:8,19	278:20	274:5
65:24	299:6	287:17		296:17
66:7 70:8	300:22	315:17	lines 246:8	327:1
71:2,4	301:6,22	316:16	links 198:7	333:24
80:21	302:6,9	321:18		338:14
82:16	303:24	340:19	list 3:3	
83:18	304:2,5,2	levels	4:1 50:12	lived
117:21	2	159:6	169:3	265:17
120:21	305:10,19	liberations	266:13	<b>lives</b> 185:2
125:18	306:4,9		328:14	
126:12	309:3	247:17	329:25	living
134:11,14	324:15	library	330:9,10	169:20
,17 139:4	332:1	341:6	332:11,23	185:1
140:9	334:10	<b>life</b> 182:4	333:9	Lloyd
151:8	335:11,17	309:23	listed	195:12
152:11	,24,25	310:4	110:1	204:1
155:10	336:1,14		155 <b>:</b> 17	205:2
162:22	337:15,20	light 72:24	listen	206:17,22
164:14	,22	154 <b>:</b> 22	242:10	,25 208:2
166:6,11	338:12,13	lightning		273:11,23
171:25	,15	74:1	listened	274:14,15
172:4,5	339:7,9	likelihood	201:10	275:2,8
173:21	340:15,21		242:9	277 <b>:</b> 15
175:1	341:10,16	261:14	313:22	289:12,16
	342:4,13,			
i .				

INQUIRY	re COLLINGWOO	D 06-12-2019	Page 383	OI 41/
,24	123:21	288:6	116:4	34 <b>:</b> 5
291:1,2	176:22		118:12	53:19,24
329:2	182:3	manner 72:5	134:16	79:4 81:2
	185:13	77:20	188:9,20,	82 <b>:</b> 17
Lloyd's	198:7	201:17	23	90:11
290:23	199:8,15	240:2	189:20,24	
291:6,23	205:10	284:15	191:14,20	7 101:16
<b>lobby</b> 315:9	214:7	manufacture	192:2,7,1	104:14
local	251:8	<b>rs</b> 177:19	7,21	122:13
340:22	270:22,23	Ma ala	193:3,8	124:1,2
	323:22	March	257:7,15	127:18
location	328:21	181:14	260:8	134:15
48:12		246:24	279:18,22	159:7
locations	lots 138:10	marginal	319:16,19	163:5
47:11	270:24	37 <b>:</b> 12	343:13	180:11
	<b>loud</b> 190:1	Marine		181:22
logically	<b>1</b> 107 01	211:1,3	Marron 2:12	183:4
83:8	<b>love</b> 187:21		marshalling	
long 7:9	low 226:1	mark 62:11	34:23	223:1
42:17	luck 179:2	142:24		237:24
47:13		213:13	material	245:3
51:19	lump 137:22	marked	127:7	247:9,11
54:4 58:5	lunch	292:20	materials	247.9,11
65 <b>:</b> 8	218:19		60:17	250:9,22
79:25	lunchbreak	market	Mather 2:4	265:10
135:4	188:11	26:12		269:9
147:16	100:11	161:24	<b>Matt</b> 325:6	282:9
148:12		marketer	matter 21:8	284:5
149:15	M	152:19	42:8,11	288:2
159:25	<b>M&amp;A</b> 306:20	marketers	198:10	292:23
169:3	ma 172:20	145:9	229:1	296:8
199:6			241:3,13,	312:9
210:12	maintain	marketing	14 273:21	336:5,13
216:16	16:7 57:1	145:12	276:3	338:3
221:21	<b>major</b> 46:25	158:6	313:23	339:5,10
241:2,3,1	majority	163:9	326:20	
2 259:17	295:17	Markham	327:14,24	<b>maybe</b> 22:24
longer	321:10,19	307:6	matters	28:15
146:17	·	309:14	5:18,20	36:23
149:1	makers	310:20	230:25	42:15
	21:9,13,1	Marrocco	250:23	52 <b>:</b> 2
long-term	6,22 22:2	1:7 5:9	264:7	92:14
199:1	man 141:1,3	6:3	337:3	115:25
loop 295:1		32:3,7,11	340:24	131:22
	manage			148:20
lose 25:8	267:22	,16 54:8,14	<b>Max</b> 29:3	149:1
loss 199:6	management	55:17	maximum	150:9
lot 16:9	61:2	57:20	25 <b>:</b> 21	158:24,25
91:6	managing	68:13	26:3,25	160:25
97:14	241:8	69:20,23	·	168:25
106:7,13		94:13	may	179:6,7
100.7,10	mandate	74.10	19:16,21	220:1
1			İ	

	. IC CODDINGNO			O1 417
252:16	276:8	50:22	21	60:1,6,12
323:20	277:14	307 <b>:</b> 6	29:1,6,11	
mayor 8:16	279:3,14,	309:13	,16,19,25	61:7,12,1
9:8,14	19,21,24	Mayor's	30:4,9	8
11:3	280:4,14	11:19	31:4,12,1	62:1,6,10
12:19	285:12,19	50:6	6 <b>,</b> 21	,18,22
13:18	288:7,23	250:23	32:6,9,25	63:9,15,1
14:14	289:24	309:3	33:1,4,11	9,24
17:6,16,2	290:4,10		,15,18,20	64:4,16,2
4	291:1,2,2	McDowell	34:13,17	0,24
19:1,5,6,	3	2:18 3:6	35:2,8,12	65:7,16,2
21 26:20	293:11,12	6:4,6,7,1	,17,22,25	4
27:5	299:3	0,11	36:4,10,1	66:3,7,16
40:25	301:6	7:4,7,16,	7,20	,21
41:22	302:9	20	37:3,5,8,	67:2,15,2
43:2	310:5,6,8	8:3,7,10,	18	0,23
44:9,15	<b>,</b> 20	14	38:2,5,8	68:9,15,2
45:21	311:13,22	9:1,6,13,	39:12,18,	
48:20	312:21,22	24	24	70:6,7,16
49:3	314:1	10:7,13,2	40:3,7,19	71:2,8,12
51:7,8,16	316:21,22	0	<b>,</b> 24	<b>,</b> 17
,18,23,25	317:14	11:2,7,11	41:7,14,1	
52:12,13,	318:4,17,	,15,18,23	8 <b>,</b> 23	73:3,17
24	18	12:24	42:3,7,22	
55:6,23	319:2,7,1	13:7,12,2	43:21	,15,19
75:10,14,	2 320:6,7	4	44:6,19,2	75:7,13,1
24 76:14	321:4	14:9,18,2	3	7,22
90:12	327:11,15	3,25 15:3,13,1	45:7,11,1	
91:17	,16 329:1	6	5	,21
92:19	331:15	16:2,11,1	46:13,23	77:6,10
94:6 96:1	334:3,15	6	1	78:3,8,16
100:20,21	335:6,8	17:5,9,14	48:7,17,2	
101:4,16	338:1,15,	18:22,25	3	79:14,22
123:14	23	19:15,20	49:1,6,9, 16,21,24	80:12,20 81:5,11,2
204:4,10,	339:9,20 340:20	20:7,13,2	50:4,16	1
11	341:13	0,22	51:4,14,2	
205:11,19		21:2,6,12	4	,15,22
221:6,7	mayoral	,17,25	52:7,11,1	
223:6,7,8	55 <b>:</b> 23	22:5,10,1	8	84:5,18
227:23	mayors	5 <b>,</b> 18	53:4,8,12	85:15,19
230:24	309:22	23:3,9,15	,18,22	86:1,4,8,
247:22	310:1,4,1	,21,24	54:1,13	12
248:9,16	6 312:15	24:2,11,1	55:1,2,15	87:8,18,2
250:14	314:16	5,18	,20,21	1 88:2,25
251:16,22	322:16	25:6 <b>,</b> 17	56:9,23	89:5,14,2
252:5,7	329:10	26:6,15,1	57:16 <b>,</b> 22	3
262:15,19	331:19	9,24	58:2,3,9,	
,22 263:2 273:11,23	mayor's	27:4,7,12	16,21,25	9,24
273:11,23	49:22	,15,20,25	59:6,11,1	91:3,13,2
274:13		28:12,16,	6	1
2/3.0	Mayors			

 1112011(1	TE COTTINGMOC	00 12 2019	rage 303	01 117
92:6,15,2	9,23	7 150:8	15,20,24	3
1	119:3,21,	151:5,8,1	179:21,24	204:5,19,
93:2,7,17	25	3	180:4,12,	25 205:13
,24	120:6,11,	152:6,11,	18	206:1,9,1
94:3,11,2	20,25	16	181:1,6,1	7
2,23	121:13,21	153:3,8	3,17,25	207:3,11
95:2,5,7,	123:2,12,	154:6,11,	182:6	208:8,11,
11,17,23	22	13,17,21,	183:11,18	14,18,21,
96:4,12,1	124:11,15	25	,22	23
8,22	,21	155:3,10,	184:3,6,1	209:11,16
97:8,20,2	125:13,18	15,22	2,16,20	,21
5	126:7,11,	156:1,5,1	185:3,7,1	210:1,15,
98:7,9,23	18,24	9,23	4,20	19,21
99:2,5,8,	127:6,16,	157:11,19	186:15,21	211:5,11,
19,24	23	,22,25	,25	23
100:4,8,1	128:10,19	158:4,9	187:3,25	212:1,6,9
1,19,24	,23	160:3,9,1	188:4	213:2,7,1
101:3,9,1	129:5,10,	6	189:3	8
4,21	15,21	161:9,17	190:14	214:4,15,
102:1,11,	130:15,21	162:4,9,1	191:4,11	25
15,18	131:18	2,17,20	·	215:12,15
103:2,6,1	132:5,8,1	163:1,13,	McFadden	,19
0,13,17	3,18	21	6:25 7:10	216:1,8,1
104:7,12,	133:1,7,1	164:1,5,1	15:18	2,15,18,2
24 105:20	3,15	3,19	30:18	1
106:6,12,	134:1,11,	165:2,7,1	43:5	217:1,9,2
19,24	14,19,23,	0,20	McGrann 2:3	2 218:7
107:4,14,	24	166:1,6,9	3:10	219:22
19	136:14,25	,11,14,24	17 <b>:</b> 17	220:12,19
108:5,8,2	137:5,8,1	167:13,19	68:20	221:16,22
1	6 <b>,</b> 25	168:5,19,	69:18 <b>,</b> 22	222:1,18
109:4,13,	138:4	23	145:14	223:25
17,24	139:1,9,1	169:2,5,8	149:18,19	224:5,25
110:2,17,	7,23	,14,24	192:15	225:8,16
24	140:3,9,1	170:7,18	193:13,14	226:6,12,
111:6,14,	4,18,21,2	171:4,13,	<b>,</b> 17	16,24
18,23	4	23	194:1,6,1	227:12,16
112:1,12,	141:3,6,1	172:2,9,1	7,21	228:12
17,24	0,14,18,2	3,22	195:2,9,1	229:5,9,2
113:10,14	1,25	173:2,20,	3,23	0,24
, 23	142:3,8,1	25	196:3,6,1	230:8,12
114:3,9,1	3,18,21	174:5,8,2	3,16	231:4,14
2	143:3,9,1	0	197:4,13,	232:7,13,
115:15,21	4,18	175:1,6,1	19,23	17
<b>,</b> 25	144:1,7,2	3,16,20,2	198:17	233:14,17
116:7,13,	1 145:1,5	5	200:8,25	,20,23
14,24	146:1,7	176:5,9,1	201:8,18,	234:12,17
117:3,6,1	147:2,25	6,21	23	, 22
1,20	148:8,11,	177:3,12,	202:2,6,1	235:6,21,
118:3,5,1	21	17,22	0,24	25
0,14,18,1	149:4,7,1	178:6,10,	203:4,8,2	236:4,13

INQUINI	TE COTTINGMOOD	00 12 2019	rage 300	01 417
237:4,9,1	269:2,6,1	6	0,16,21	means
3,19	3,17,24	301:3,12	336:2,5,8	16:9,20
238:15,19	270 <b>:</b> 12	302:1,10,	,11,15	33:11
239:5,9,1	271:3,7,1	15,20	337:25	52 <b>:</b> 10
5	4	303:5,12,	339:4	119:6
240:3,17	272:5,11,	14,19	340:4,7,9	<b>meant</b> 42:23
241:11,21	20,23	304:8,13,	,16	105:16
242:10,16	273:4	16	341:4,8	264:21
243:4,7,1	274:1,9	305:2,8,2	342:20,24	326:8
8	275:7,11,	2	343:5,10	341:14
244:3,8,1	14	306:3,11,	McNalty	342:6
0,13,15,1	276:5,10,	16	64:10	
9	24	307:15,20		measures
245:8,11,	277:6,9,1	<b>,</b> 23	mean 10:18	315:5 <b>,</b> 16
17	2,19,23	308:4,15,	15:21	<b>media</b> 337:6
246:4,11	278:3,8,1	19	16:9	340:1
247:10,21	5,22	309:4,11,	19:25	342:8,9
248:19,23	280:1,2,1	17	20:1 24:5 25:10	<b>meet</b> 46:7
249:2,8,2	1,19	310:3,7,1	25:10 27:18	167:15
2	281:14,18	1	27:18 51:5 53:1	169:17
250:2,7,1	,23	311:7,12,	73:24	170:1
9,25	282:2,12,	16	79:4,19	171:25
251:19	16,24	312:3,17	88:3 92:9	172:4,5
252:11	283:6,24	313:13	97:14	173:22
253:13,21	284:3,12	314:6,22	100:24	174 <b>:</b> 2
254:1,10,	285:2,9,1	315:1,19,	100:24	202:21
14,17,20	6,21	23	102:19	207:14,18
255:4,20 256:3,7,1	286:14 287:3,8,1	316:7,25 317:5,9,1	112:22	242:19
256:3,7,1 7	287:3,8,1 6	2,17,21	114:6	260:23
257:3,21,	288:4,13,	318:10,23	116:23	266:25
22	200.4,13,	319:10,23	118:13	322 <b>:</b> 5
258:7,13,	289:1,10,	,25	126:8	330:24
24	17,22	320:1,14,	130:4,8	meeting 9:2
259:3,8,1	290:20	17	133:16	35:9,11,1
1	291:12,17	321:7 <b>,</b> 22	138:9,10	5 39:22
260:13,14	,20	322:2,11	172:14	43:17,23,
<b>,</b> 19	292:8,13,	323:7,16	174:6	24 56:7,8
261:4,17,	18	324:3,19	186:12,13	97:22
24	293:8,21	325 <b>:</b> 13 <b>,</b> 18	187:8	98:2
262:3,9,1	294:2,7,2	<b>,</b> 23	197:15	109:3
3,24	1,24	326:10	199:1	110:19
263:5,9,1	295:7,13,	328:6,24	201:10	111:4
3,21	21,24	329:22	229:15	129:8
264:14,20	296:3,6,1	330:20	279:19	135:1
,24 265:5	4 297:23	331:20,25	282:24	165:12
266:4,8,1	298:2,6,1	332:4,6,1	295:14	166:21
1,15,21	4,19	8	298:19	170:10,13
267:11	299:5,8,1	333:11,18	340:2	,21
268:4,9,1	7,20	,23 334:8	meaning	172:17,23
3,23	300:1,7,1	335:1,6,1	257:10	174:9

INQUINI	TE COLLINGWOO	DD 00-12-2019	raye 307	01 417
175:9,14,	315:20	311:4	328:9	285:4
17	322:15	327:21	333:7	meting
194:8,13,	324:12,16	328:7,11	mentioning	196:14
16,23	326:15	329:5 <b>,</b> 23	228:17	
195:4,25	328:25	338:6	262:2	<b>M-hm</b> 61:7
196:1,4,1	329:9,10	memo 107:2		74:2
7,23	330:4,16,	177:24	<b>merge</b> 16:25	
197:3,5,1	25	202:20	merger	92:6
4,20	331:1,3,4	208:7	210:9	117:3
198:19	,10	301:20,21	246:1	168:5
200:9	332:7,13,	326:1,6	261:16	Michael 2:7
201:24	17	memories	264:3	mid
202:8,25	333:13,14	44:22	266:3	241:2,12
204:8,10,	meetings	44:22	mergers	321:18
14,18,20	6 <b>:</b> 22	memory	24:25	
205:21	39:20	200:15	219:15	mid-2010
206:16	131:5,7	227:21	232:22	64:22
207:1,12	193:21	343:6	233:5	65 <b>:</b> 15
208:1,2,3	195:7,16,	memos	284:11	middle
,4,12	18	140:16		134:18
213:3,12,	207:24,25		merits	255 <b>:</b> 8
19,21	209:1,5	mental	318:20	Midland
214:1,5,1	217:20	248:20	message	339:21
7,19,22,2	218:14	mention	13:13	
5 215:13	219:5,14	80:25	17:19	million
216:22	238:2	81:23	67 <b>:</b> 5	93:15
217:10,23	311:24	84:9 86:3	90:12	130:3,7
,24 218:1	312:5	177:18	154:7,9,1	137:11,12
227:5,9,1 4 229:2	315:13	261:23	8 222:4,8	138:7,12,
259:4,6,9	320:23	268:24	225:2,10	17,18
	321:11,19	mentioned	241:9	mind
,12 260:15,17	<b>,</b> 23	14:16	254:2	35:11 <b>,</b> 12
261:1,20	325 <b>:</b> 15	28:3	271 <b>:</b> 2	43:25
262:7,15	member	84:11	317:25	44:24
266:16	52 <b>:</b> 15	85:24	320 <b>:</b> 7	73:20
267:13	58 <b>:</b> 7	131:17	messages	93:1
268:10,23	76 <b>:</b> 15	139:15	182 <b>:</b> 19	102:25
286:5	88 <b>:</b> 15	213:17	messaging	103:14
295:15	251:3	223:13	267:22	128:14,20
297:3,21	members	226:7		,22
300:9	109:6	231:9	met 8:11	148:15,17
307:4	136:20	232:24	14:19,20	149:14
309:12,15	193:20	261:18,25	15:1	200:6
,18,20,21	194:22	266:16	70:10	241:9
310:9,13,	195:1,3,6	267:17	152:19	242:2
18 311:13	,10	271:3	165:14,15	244:24
312:7,9,1	202:16	286:1	197:22	247:17
4	242:6	310:18	208:9 217:11,12	271:22 287:24
313:3,5,1	266:5,19	324:19	,13,17	304:22
0 314:1,7	284:9	327:25	,13,17 234:7	312:19
			Z34:/	312:19

	· · · · · · · · · · · · · · · · · · ·	00 12 2019	Tage 500	<u> </u>
315:3	269:9	morning	<b>MP</b> 328:19	231:10
332:19	mistrust	6:7 <b>,</b> 9	329:14	299:4
mindful	142:1	57 <b>:</b> 18	multiple	302:9
114:20		109:12,16	28:8	329:1
	misundersta	170:21		muni 252:18
minds	nding	174:21	multitude	
136:20	334:2,12	194:11	195:19	municipal
240:20	model 43:20	222:4	212:25	49:10
mine 128:9	214:9	227:6,9	multi-	114:18
143:19	261:13	229:3	utility	200:3
210:25	models	325:8,10	43:20	223:4
Minister	163:16	motivation	199:25	224:13,16
25:2	199:17	276 <b>:</b> 5	200:4	225:7
			214:8	238:12
ministers	moment	mouth 243:9	<b>Mun</b> 109:13	246:9,12,
218:16	22:21	mov 307:2		20,22
minor 270:6	27:13	move 7:14	Muncaster	248:18
338:25	94:12	16:22	8:8 30:16	
minute	183:12	20:14	34:4	259:23
236:12	Monday 25:7	44:25	37 <b>:</b> 23	260:5 261:7
324:12	money	97:21	39:19	275:19
	123:15,16	106:13	42:24	279:1,11
minutes	,18	136:19	43:4	289:7
110:25	173:15	165:3	91:10	290:14
111:5	225:24	192:8	98:2	291:11
116:6		205:24	100:6	292:24
257:16	month 91:16	237 <b>:</b> 24	108:4	311:2
319:20	184:4	241:3	109:2,12,	315:7
mis 33:19	258:18	246:24	18	318:6
miscommunic	323:19,20	247:16	110:4,7,1	328:19
ated	months	267 <b>:</b> 2	4 113:9	329:20
292:22	29:20	287 <b>:</b> 20	122:6	334:19
	31:2	307 <b>:</b> 9	125:11,14	
misleading	87:1,2,6	343:10	,16,21 195:11,14	municipalit
129:13,14	173:18	moved 47:17	,21	ies
, 17	183:25	110:23	196:1,23	259:25
130:13	185:21,23	213:1	202:8	287:7
132:7	186:20	231:1	203:1,11,	288:1
138:22	198:9	336:20	12 204:12	municipalit
missing	221:20		205:3,15	<b>y</b> 50:1,10
269:18	237:25	moving 17:3	206:4,5,1	217:15
Mississauga	259:20	27:21	8 207:12	248:15
26:16	274:12	116:5	208:4,9	275 <b>:</b> 22
	297:4,22	213:2	213:3,14,	276:19
misspoke	300:10	232:5	20 214:19	277 <b>:</b> 5
254:7	337:19	241:13	215:4,6	280:10
misstated	Moraine	274:22	216:6	284:22
116:1	251:10	301:25 307:12,25	217:11,13	292:6
mistaken	moral 150:6	307:12,25	,24 218:1	313:6
		200.13	221 <b>:</b> 15	323:25

INQUIN	TE COLLINGWOO	JD 06-12-2019	Page 369	01 417
328:23	124:9	329:18	302:25	131:4
337:9,11	negotiating	non-	notice	occasion
municipally	125:24	financial	266:25	202:21
263:16	negotiation	122:18,23	330:13	275:25
mutual	s 249:13	<b>nor</b> 207:24	343:14	occasions
324:1		208:5	notificatio	195:22,24
1 <i>E</i>	neighbourin	333:5	<b>n</b> 330:4	229:13
<b>myself</b> 69:16	<b>g</b> 24:16	337:9	notwithstan	235:15
70:2 71:1	neither	342:8,9		274:14
135:23	42:23	<b>north</b> 251:9	<b>ding</b> 343:16	276:1,21
214:23	333:4			277 <b>:</b> 2
231:19	network	Northern	November	occur 43:16
232:20	266:1	60:4	23:16	144:10
252 <b>:</b> 5	267:18	<b>note</b> 29:2	24:3	168:18
321:20	NFL 172:15	79:1	145:2	occurred
328:18,20		135:25	197:16	43:17
	nice 183:18	136:16	<b>np</b> 2:21	
N	217:19	137:23	nuances	occurring
narrow	night	138:24	267:24	92:8,11
50:18	166:20	145:2	<b>nub</b> 73:19	October
56:20	175:8	181:8 266:22		196:7
Nations	325:10	200:22	nutshell	197:15
59:8 60:8	<b>nine</b> 19:5	notepad	73:7	256:16
	44:17	235:2		<b>odd</b> 115:3
natural	85:9 87:5	<b>notes</b> 28:11	<u> </u>	<b>offer</b> 37:12
10:4	nobody	68:10,12,	oath 5:4	39:3
nature 21:1	22:11	14 69:24	<b>obey</b> 212:3	119:11,17
22:8 23:1	95:21	80:22 <b>,</b> 25	object	120:3
249:16	187:12,16	86:25	188:6	236:23
318:24	noise 74:8	88:20		253 <b>:</b> 7
320:15,24		201:23	objection 11:24	271 <b>:</b> 25
<b>NDAs</b> 249:19	Nolan 202:22	208:12		offered
necessarily	321:14	259:9 324:23	obligations	37:10 <b>,</b> 11
15 <b>:</b> 21	338:18		335 <b>:</b> 12	268:17
211:17		<b>noth</b> 101:19	obligatory	286:9
245:15	<b>non</b> 250:2	nothing	11:24	319:7
286:8	nondescript	16:21,22	observer	offering
337:21	107:24	66:24	214:23	39 <b>:</b> 11
necessary	111:13	67 <b>:</b> 25	obsession	115:10
269:5	non-	71:14	133:3	offers
needlessly	disclosur	75:23		119:8
39:6	<b>e</b> 249:11	76:15	obvious	
	271:23	89:25	25:19	office
<b>negative</b> 272 <b>:</b> 4	none	108:20 141:10,21	192:6	197:2
	42:18,23	164:7	341:10	213:6 215:7,18,
negotiable	230:11	207:22	obviously	215:7,18, 24 216:6
121:11		210:3	111:7	276:4
negotiate	non-elected	292:19	117:17	2/0•4

	. IC COHHINGWO		rage 370	
290:5	314:23	143:9	<b>older</b> 58:19	329:11
295:19	<b>okay</b> 6:3	146:1,7	164:4	330:7
321:21,24	7:4,6 9:1	147:25	onboard	opinions
officer	14:24	151:5	37:1	125:9
49:3,25	18:17	155:3		277 <b>:</b> 7
50:9,14,1	25:6	156:1	ones 11:1	
7,23,25	26:19	157:4,9,1	66:9	opportuniti
51:8,10	27:4,12,1	0,11	68:16	<b>es</b> 16:24
56:19	5 28:21	158:24,25	87:6	18:1,13,1
132:1	31:5,10,1	159:1	114:11	6 46:12
. ££:	4 33:3,7	160:16	115:3	47:13
offices	34:24	162:4,17	one's 29:11	243:2
214:17	35:2,17	163:13,24	119:11	285:23
329:20	37:18	165:2	124:16	321:1
official	40:23	174:20	ongoing	324:21
280:9	48:23	175:1	131:20	opportunity
284:21	49:6 51:4	176:8	168:3,6	17:3 32:4
286:25	57:16	177:11	250:14	40:13
287:1	58:25	178:9	251:23	72:15
289:5,8	60:1,6,16	180:17	274:16	78:11
291:8	61:7	184:6		179:18
292:4	62:1,22	185:7	Ontario	187:24
293:20	64:4,20	195:2	1:20	205:10
officially	65 <b>:</b> 24	197:23	151:1	209:4
177:19	67:1 <b>,</b> 20	202:2	<b>OPA</b> 177:8	232:1
	69:1 70:7	206:1	180 <b>:</b> 15	250:9
officials	71:2	207:11	<b>open</b> 148:25	287:10
248:13	73:17	216:10	_	326:14,15
252:25	74:15	227:16	operate	338:7,19
287:6	76:4,6,21	231:4	223:16	opposed
314:21	78:8	243:6	operation	190:25
328:21	80:19,20	245:5	250 <b>:</b> 3	230:4
329:15,18	81:5 83:4	251:1		
,19	85:15	254:16	operator 326:9	opposite
330:12,24	87:8	255:20	320:9	271:13,17
331:5 332:25	88:25	258:7 264:14	opinion	<b>optic</b> 75:9
	91:20,21		15 <b>:</b> 18	optics
<b>oh</b> 38:23	94:11	278:22 281:17	122:3	242:3
51:21	95:1	291:20	219:11	243:22
76:4 83:3	99:19	294:19	234:10	252:9,11
93:7	100:19	297:25	237:23	253:2,11,
105:6	103:6	304:19	277 <b>:</b> 3	13 257:1
129:21	104:24	309:11	279:2	284:20
132:5	106:12	314:25	280:13	285:10,17
154:12,20	109:17	319:10,18	289:12	287:18
156:21	118:4	328:6,24	290:11	305:14
158:24	119:3	336:4	292:23	326:20
216:10	120:20	340:8	293:3	327:7,8,9
254:10	123:2,12		305:9,23,	,13,18
297:25	128:23	<b>old</b> 7:24	25 306:4	328:3,5
303:13	140:9,18		315:3,15	

INQUINI	TE COTTINGMOC	70 00-12-2019	rage 391	01 41/
329:4	23:1	<b>p.m</b> 170:2	258 <b>:</b> 25	202:19
option 7:15	27:16	188:17,18	259:3	participate
15:17	30:17,18	257:18,19	264:25	210:25
17:4	38:15	319:22,23	266:21	211:22
26:7,8	61:17	343:20	269:25	330:15
252:18	131:3	page 3:2	270:1	331:10
267:2,7,1	134:9	4:2 11:19	273:5,10	332:3
0,12	136:13	17:10	277:13,14	
	192:24		280:20	participate
options 9:7	198:21,23	69:2,22	282:3	<b>d</b> 209:2
10:6	284:25	82:18	289:18,22	210:2,16
13:3,5	286:10	83:18	294:3	participati
48:6,11		103:20	296:15	ng 326:2
240:7	ourselves	104:8	297:24	_
288:3	17:2 47:1	120:2	299:24	participati
308:11	203:22	122:12	302 <b>:</b> 16	<b>on</b> 203:13
311:5,9	outset	123:7	303:15,19	particular
Orangeville	259 <b>:</b> 16	134:15	306:12,17	114:25
153:17	outside	164:15	322:12	165:19
339:21	276:16,18	165:3	324:8	194:25
	328:23	180:19	325:19,24	200:23
<b>order</b> 39:25	340:22	181 <b>:</b> 7	333:19	215:10
119:9		189:13,18	335:17	224:22
151:15	outstanding	245:7		226:2
209:23	197:14	<b>pager</b> 123:6	paragraphs	230:20
organizatio	218:2	paid	125:3	235:16,17
n 332:11	outward	60:18 <b>,</b> 19	pardon	236:25
	8:23 45:6	146:4	173:1	248:15
organize	47 <b>:</b> 12		262:5	299:24
267:3	249:13	palatabilit	291:17	321:5,15
orient	overall	<b>y</b> 114:7	307:21	327:14,24
281:18	71:20	Pam 196:19	parents	
296:16	75 <b>:</b> 21	nanan	58:10,14	particularl
original	141:19	<b>paper</b> 326:12		<b>y</b> 169:18
36:25	280:24	320.12	<b>Park</b>	parties
67:14,16	282:5	paragraph	218:13,22	53:17
92:5		39:13	233:10	167:8
117:2	overlap	62 <b>:</b> 2	Parliament	partner
154:7	214:18	118:6	58:8	38:17
177:9	owes 52:20	121:15	88:15	117:18
291:3	<b>owing</b> 56:3	124:23	251 <b>:</b> 3	146:3,4
originally	_	125:1,3	270:19	153:21,22
196:19	owned	151:9	partial	,23
	263:16	152:7	27 <b>:</b> 1	159 <b>:</b> 18
Orillia	287:7	162:22	147:17	164:12
339:21	288:8	176:17		173:19
osmosis	ownership	177:25	<pre>partially 324:7</pre>	181:11
131:9	114:23	180:5,6		198:6
others		221:23	participant	214:12
15:18	P	222:1 226:19	<b>s</b> 20:23	partnering
10.10		220:19	21 <b>:</b> 7	Par 31161 1119
1				

INQUIRY	re COLLINGWOO	D 06-12-2019	Page 392	OI 41/
198:22	197:7,18,	232:11,15	264:1,19,	7,23
partners	21,25	<b>,</b> 19	23	296:2,5,9
37:24	198:20	233:16,19	265:4,8	297:14,25
38:3	200:10	<b>,</b> 22	266:7,10,	298:4,13,
152:20	201:7,9,2	234:1,15,	13,18	18,25
152:20	2,25	19	267:9,14	299:7,14,
180:19	202:4,9,1	235:1,8,1	268:8,11,	18 <b>,</b> 22
	1	3,24	17	300:5,15,
partnership	203:2,6,1	236:3,6,1	269:1,3,8	24
153:24	0,25	0,15	,16,19	301:9,17
157:17	204:7,24	237:12,16	270:11,14	· · · · · · · · · · · · · · · · · · ·
159:19,20	205:5,16	<b>,</b> 22	271:6,13,	303:3,10,
245:20	206:8,12,	238:17,22	18	13
341:6	20	239:8,14,	272:9,15,	
<b>party</b> 78:1	207:5,20	17	22	15 <b>,</b> 18
96:8	208:10,13	240:9,25	273:3,9,2	
131:8	,17,20,22	241:16,24	5	306:2,5
<b>pass</b> 96:25	209:1,14,	242:12,22	274:8,11	307:11,19
-	18,25	243:6,17,	275:10,13	· ·
passed 36:5	210:3,17,	20	,16	308:1,7,1
passing	20,24	244:6,9,1	276:9,13	8,22
260:2	211:7,15,	1,14,18,2	277:1,8,1	
past 146:20	25	1	1,18,22	19
147:4	212:5,8,1	245:10,14	278:2,14,	
147:4	2	,18	21	17
210:4	213:5,10	246:10,19	279:7,20,	· ·
232:22	214:3,6,2	247:13	23	,18
276:21	1	248:6,22	280:7,16	312:8,19
318:22	215:2,14,	249:1,7,9	281:5,17,	
328:18	17,21	250:1,6,1	22,25	314:11,24
	216:4,10,	2,24	282:8,15,	<u> </u>
<b>path</b> 20:3	14,17,20,	251:1,21	19	316:2,9,1
74:6	25	252:16	283:1,9	4
96:13	217:3,12	253:17,25	284:2,7,1 9	317:3,7,1
318:3	218:3,10 219:24	254:6,12, 16,19,22	9 285:7,14,	1,16,18 318:1,14
Patrick	219:24 220:15,23	255:16,24	285:7,14,	318:1,14
2:21	220:13,23	256:5,10,	286:24	320:13,16
Paul 2:10	222:16,25	256:3,10,	287:5,15,	,20
3:9 6:2	224:4,9	257:6,13	19	321:10
146:9,14	225:3,11,	258:6,10,	288:10,18	322:1,8
157:2	19	20.0,10,	,25	323:5,11,
180:19	226:10,14	259:7,10,	289:3,14	18 324:17
193:11,16	227:11,15	13	291:5,15,	325:12,16
,24	,19	260:10,16	18,25	326:7
194:14,20	228:18	261:2,6,2	292:12,17	327 <b>:</b> 12
,24	229:8,12,	1	,19	328:9
195:5,11,	23	262:1,8,1	293:13	329:8,25
17,25	230:1,11,	1,16	294:1,14,	330:22
196:5,12,	15	263:3,8,1	19,23	331:22
15,18	231:13,18	1,19	295:6,9,1	332:2,5,9
	,	·	, ,	, , ,
i I				

333:15		. IC CODDINGNO			OI 417
333:15	,22	162:25	25:15	117:7	57:5 83:8
334:7,25					100:7
335:5,8,1				· ·	156:20
5,19,23         171:11         61:23         130:2,7         159:3           336:4,7,1         175:4,23         73:9         138:8,13,         16,21           0,13,19,2         176:3,14,         88:17         160:15,18         217:3           339:16         184:10         98:18         165:23         235:2           340:6,8,1         189:15         102:17         percentages         251:3           3,18         190:4         107:23         146:13         280:8           341:24         192:13         108:11         perception         252:13         290:1           342:23         194:4         114:13         54:10         290:1         290:1           343:2,9         196:10         130:11         252:13         291:6         291:6           17:12         221:25         171:7         256:7         perfect         292:2         29:13           29:9         235:11         183:1         133:23         29:11         23:19         265:7         perfectly         11:4           29:9         235:11         183:1         133:23         perfectly         11:4         259:1         251:1         29:1         249:3         279:2         25:1 <t< th=""><th></th><td></td><td></td><td></td><td>158:11</td></t<>					158:11
336:4,7,1					159:9,13,
0,13,19,2				· ·	
5 338:4         19 177:15         95:19         160:15,18         217:23           339:16         184:10         98:18         165:23         235::3           340:6,8,1         189:15         102:17         percentages         251::2           3,18         190:4         107:23         146:13         280:8           341:24         192:13         108:11         perception         295:1           343:29         196:10         130:11         252:13         299:5           pause 11:21         197:11         158:21         perfect         292:1           17:12         221:25         171:7         256:7         perfectly           11:4         23:10         21:6         222:2           29:9         235:11         183:1         133:23         perfectly           11:4         29:6         223:7         187:14,15         perform         265:1           49:14,19         253:19         202:14         249:3         25:14           62:4,14         273:7         187:14,15         perform         perspe           59:14         26:2,4,14         273:7         252:4,15         18:10         9:12           68:18,23         286:12					212:20
339:16   184:10   96:18   165:23   235:24   23		· · ·			217:24
340:6,8,1   189:15   102:17   percentages   251:2   3,18   341:24   192:13   108:11   perception   295:13   343:2,9   196:10   130:11   55:13   221:12   221:25   171:7   256:7   perfect   292:2   29:9   235:11   183:1   133:23   25:14   249:3   25:14   249:3   25:14   249:3   25:14   249:3   25:14   249:3   25:14   249:3   25:14   249:3   25:14   26:24   24:25   221:25   221:25   271:4   249:3   25:16   24:14   273:7   187:14,15   259:1   228:2   229:18   24:14   273:7   252:4,15   26:14   273:7   252:4,15   28:14   273:7   252:4,15   28:14   273:7   252:4,15   23:10   81:16   29:14   26:14   278:6   268:1   23:10   81:16   29:14   283:4   283:12   169:16   92:14   290:18   315:16   236:19   23:19   20:14   25:11   25:14   25:11   25:14   25:11   25:14   273:7   25:14   25:12   25:14   273:7   25:14   273:15   273:13   273:15   273:13   273:15   273:13   273:15   273:13   273:15   273:13   273:15   273:13   273:15   273:13   273:15   273:13   273:15   27					
3,18					
341:24					
194:4   114:13   194:40   114:13   343:2,9   196:10   114:13   54:10   252:13   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   291:6   292:2   292:				146:13	
114:13   136:10   130:11   136:11   252:13   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   252:13   291:6   291:6   252:13   291:6   291:6   252:13   291:6   291:6   252:13   291:6   291:6   252:13   291:6   2			108:11	perception	
pause 11:21         130:10         130:11         252:13         person.           17:12         221:25         171:7         256:7         perfect           28:24         226:22         182:25         perfectly         11:4           29:9         236:8         183:1         133:23         person.           39:16         237:7         187:14,15         perform         265:1           49:14,19         253:19         202:14         249:3         255:16           55:14         273:7         228:2         229:18         perform           62:4,14         273:7         252:4,15         18:10         79:12           66:1,14,1         278:6         268:1         23:10         81:16           9         286:12         305:1         221:12         95:14           66:18,23         289:20         313:15         233:3         153:3           89:3 90:8         294:5,17         317:24         252:2         183:5           89:3 90:8         294:5,17         317:24         252:2         183:5           91:1         302:18         321:18         309:10         237:2           106:4         303:8,17         328:15,22         perio			114:13		293:10
Pause 11:21	343:2,9		130:11		personal
13:10	<b>pause</b> 11:21		158:21		291:6,23
28:24	13:10		161:23,24	_	292:2
28:24	17:12		171:7	256:7	personally
29:9	28:24		182:25	perfectly	
35:6,20	29:9		183:1		
39:16 49:14,19 51:19 59:14 269:22 29:18 62:4,14 273:7 255:4,15  66:1,14,1 9 68:18,23 69:4 71:6 82:20 89:3 90:8 89:3 90:8 99:1 104:10 106:4 117:23 118:8 1106:4 117:23 118:8 120:23 118:8 120:23 118:8 120:23 118:8 120:23 121:5 139:7 140:12 142:6,11, 161:424 155:13,20 124:15 155:13,20 124:15 156:8,12, 17:157:7  Penetang  118:10 249:3 25:16 249:3 249:3 249:3 249:3 249:3 249:3 249:3 249:3 25:16 249:3 265:3 249:3 249:3 249:3 255:16 249:3 265:3 249:3 255:16 249:3 255:16 249:3 265:2 270:12 23:10 23:10 23:10 23:10 221:12 95:14 23:12 25:14 25:12 25:14 25:14 25:22 183:25 25:14 26:12 23:10 23:1	35:6,20		185:1		personnel
49:14,19         253:19         202:14         249:3         perform           51:19         259:1         228:2         249:3         25:16           59:14         269:22         229:18         perhaps         54:20           66:1,14,1         278:6         268:1         23:10         81:16           66:1,14,1         283:4         283:12         169:16         92:12           68:18,23         286:12         305:1         221:12         95:14           69:4 71:6         289:20         313:15         233:3         153:3           82:20         290:18         315:16         236:19         ,23:1           89:3 90:8         294:5,17         317:24         252:2         183:5           91:1         302:18         320:7         259:17         231:2           104:10         303:8,17         328:15,22         309:10         237:1           106:4         303:8,17         328:15,22         period 7:21         241:1           118:8         316:12         331:12         36:14         329:21           118:8         31:12         33:12         46:10         259:1           137:3         330:18         people's         144:8	39:16		187:14,15		265:15
51:19         259:1         228:2         229:18         25:16           59:14         273:7         252:4,15         18:10         79:12           66:1,14,1         278:6         268:1         23:10         81:16           9         283:4         283:12         169:16         92:12           68:18,23         289:20         305:1         221:12         95:14           69:4 71:6         289:20         313:15         233:3         153:1           82:20         290:18         315:16         236:19         ,23:1           89:3 90:8         294:5,17         317:24         252:2         183:2           91:1         302:18         321:18         309:10         237:1           104:10         302:18         321:18         309:10         237:1           106:4         303:8,17         328:15,22         period 7:21         241:1           117:23         316:12         331:12         46:10         259:1           120:23         318:12         332:7         65:2         270:2           121:5         330:18         44:22         168:14         288:1           139:7         pausing         per 228:25         270:17			· ·	_	perspective
59:14         269:22         229:18         perhaps         54:20           62:4,14         278:6         252:4,15         18:10         79:12           66:1,14,1         288:6         268:1         23:10         81:16           9         283:4         283:12         169:16         92:12           68:18,23         289:20         305:1         221:12         95:14           69:4 71:6         289:20         313:15         233:3         153:15           82:20         290:18         315:16         236:19         ,23:1           89:3 90:8         294:5,17         317:24         252:2         183:5           91:1         302:18         321:18         309:10         237:1           104:10         303:8,17         328:15,22         period 7:21         241:1           117:23         316:12         331:12         31:9         242:1           118:8         316:12         33:12         46:10         259:1           120:23         318:12         332:7         65:2         270:2           134:21         333:21         44:22         168:14         288:1           139:7         pausing         perceived         270:17				249:3	
62:4,14 66:1,14,1 9 278:6 283:4 283:12 169:16 92:12 68:18,23 69:4 71:6 290:18 315:16 290:18 315:16 236:19 236:19 290:18 315:16 252:2 104:10 302:18 303:8,17 306:14 303:8,17 306:14 31:12 31:18 306:14 31:12 31:18 309:10 277:12 31:23 318:12 318:18 316:12 318:18 316:12 318:12 318:18 318:12 318:13 318:12 318:13 309:10 237:13 31:9 244:13 31:9 244:13 31:9 244:13 31:9 244:13 31:12 32:13 32:	59:14		229:18	perhaps	
66:1,14,1   278:6   283:4   283:12   169:16   92:12   95:14   68:18,23   289:20   313:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   153:15   233:3   233:15   233:15   233:15   233:15   233:15   233:15   233:15   233:17   231:2   233:17   231:2   233:17   231:2   233:17   231:2   233:17	62:4,14		252:4,15	18:10	
9				23:10	81:16,17
68:18,23 69:4 71:6 82:20 89:3 90:8 91:1 104:10 106:4 117:23 118:8 120:23 118:8 120:23 118:8 120:23 118:8 120:23 118:8 120:23 118:8 120:23 118:8 120:23 118:8 120:23 121:5 120:23 121:5 120:23 121:5 120:23 121:5 121:5 122:11 139:7 140:12 142:6,11, 16 144:24 155:13,20 124 155:13,20 125:25 127:57 128:25 129:27 121:8 120:23 120:23 120:23 120:25 120:20 12				169:16	· ·
69:4 71:6       289:20       313:15       233:3       153:1         82:20       290:18       315:16       236:19       ,23 1         89:3 90:8       294:5,17       317:24       252:2       183:5         91:1       302:18       320:7       259:17       231:2         106:4       303:8,17       328:15,22       period 7:21       241:1         117:23       316:12       329:21       31:9       242:1         118:8       316:12       331:12       46:10       259:1         120:23       318:12       32:7       65:2       270:2         121:5       325:21       30:18       44:22       168:14       288:1         137:3       33:21       people's       144:8       288:3         139:7       pausing       per 228:25       270:17       323:2,23       225:2         142:6,11,       pay 145:15       288:17,22       323:2,23       123:1         151:11       paying       12:18       28:17,22       323:2,23       23:2         155:13,20       12:18       43:14       48:16       44:23       permitted       54:23       142:2         170:17       270:2       270:2       270:2 </th <th>68:18,23</th> <th></th> <th>305:1</th> <th>221:12</th> <th></th>	68:18,23		305:1	221:12	
82:20     290:18     315:16     236:19     ,23 1       89:3 90:8     294:5,17     317:24     252:2     183:5       91:1     302:18     320:7     259:17     231:2       104:10     303:8,17     321:18     309:10     237:1       106:4     303:8,17     328:15,22     period 7:21     241:1       117:23     316:12     329:21     31:9     242:1       118:8     316:12     331:12     46:10     259:1       120:23     318:12     332:7     65:2     270:2       121:5     330:18     44:22     168:14     288:1       137:3     33:21     people's     144:8     288:1       139:7     pausing     per 228:25     270:17     s 25:2       142:6,11,     pay 145:15     288:17,22     323:2,23     perspectived       151:11     paying     288:17,22     323:2,23     123:1       155:13,20     112:18     43:14     48:16     permitted     54:23     persua       156:8,12,     170:57     144:23     person     146:2       170:77     157:7     151:3     156:8     34:10     151:3				233:3	153:16,19
89:3 90:8     294:5,17     317:24     252:2     183:8       91:1     302:18     321:18     309:10     237:1       106:4     303:8,17     328:15,22     period 7:21     241:1       117:23     316:12     331:12     46:10     259:1       118:8     316:12     331:12     46:10     259:1       120:23     325:21     325:21     325:2     270:2       121:5     330:18     44:22     144:8     283:1       137:3     333:21     per 228:25     168:14     288:1       139:7     pausing     per 228:25     16:22     perspectived       142:6,11,     288:17,22     323:2,23     123:1       151:11     pay 145:15     288:17,22     323:2,23     123:1       155:13,20     112:18     43:14     48:16     142:2       156:8,12,     pof 152:25     144:23     permitted     54:23     Peter       156:8,12,     pof 152:25     114:23     person     146:2       157:7     Penetang     115:6     34:10     34:10     151:1	82:20			236:19	,23 155:9
91:1 104:10 106:4 117:23 118:8 120:23 121:5 134:21 137:3 139:7 140:12 142:6,11, 16 144:24 155:13,20 17 157:7  104:10 106:4 302:18 302:18 321:18 329:21 329:21 329:21 31:9 46:10 259:17 309:10 237:1 231:2 231:2 231:2 231:2 231:2 231:2 231:2 241:1 309:10 237:1 241:1 329:21 31:9 46:10 259:1 32:1 32:7 65:2 270:2 26:22 270:2 26:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 216:22 270:17 208:5 25:21 31:1 242:1 31:1 242:1 31:1 242:1 31:1 242:1 31:1 242:1 31:1 242:1 31:1 31:1 242:1 31:1 242:1 31:1 242:1 31:1 31:1 242:1 31:1 242:1 31:1 31:9 46:10 259:1 31:1 242:1 31:1 31:9 46:10 259:1 31:1 242:1 31:1 31:9 242:1 31:9 242:1 31:9 242:1 31:1 31:9 242:1 31:1 242:1 31:9 242:1 31:9 242:1 31:9 242:1 31:9 242:1 31:9 242:1 32:1 242:1 31:9 24:1 24:1 31:9 24:1 24:1 31:9 24:1 24:1 31:9 24:1 24:1 24:1 31:9 24:1 24:1 24:1 24:1 24:1 24:1 24:1 24:1		294:5,17		252:2	·
104:10     302:18     303:8,17     321:18     309:10     237:1       106:4     303:8,17     328:15,22     period 7:21     241:1       117:23     316:12     329:21     31:9     242:1       118:8     318:12     331:12     46:10     259:1       120:23     325:21     325:21     270:2       134:21     330:18     44:22     144:8     283:1       137:3     333:21     44:22     168:14     288:1       139:7     pausing     per 228:25     270:17     312:2       140:12     161:10     perceived     270:17     525:2       142:6,11,     pay 145:15     288:17,22     323:2,23     123:1       151:11     paying     288:17,22     323:2,23     123:1       155:13,20     112:18     43:14     48:16     9ermission     208:5       156:8,12,     162:3     48:16     54:23     142:2       156:8,12,     17:57:7     Penetang     115:6.8     34:10     34:10		296:12		259:17	231:21,22
106:4     303:8,17     328:15,22     period 7:21     241:1       117:23     316:12     329:21     31:9     242:1       118:8     316:12     331:12     46:10     259:1       120:23     325:21     332:7     65:2     270:2       121:5     330:18     44:22     144:8     288:1       137:3     333:21     perople's     144:8     288:1       139:7     pausing     per 228:25     170:17     312:2       140:12     161:10     perceived     270:17     323:2,23     25:2       142:6,11,     288:17,22     323:2,23     23:1       151:11     paying     288:17,22     323:2,23     23:1       155:13,20     12:18     43:14     48:16     54:23     44:7       156:8,12,     pDF 152:25     114:23     person     146:2       17 157:7     Penetang     115:6.8     34:10     151:1		302:18			•
117:23       306:14       329:21       31:9       242:1         118:8       316:12       331:12       36:10       259:1         120:23       325:21       325:21       270:2         121:5       330:18       44:22       144:8       283:1         137:3       333:21       44:22       168:14       288:1         139:7       pausing       per 228:25       170:17       312:2         140:12       161:10       perceived       270:17       216:22       perspectived         142:6,11,       16 144:24       218:25       327:6,8,1       323:2,23       123:1         151:11       152:9,14       12:18       percent       208:5       permission       208:5         155:13,20       12:18       48:16       54:23       142:2         156:8,12,       17:157:7       Penetang       115:6.8       34:10       34:10		303:8,17			
118:8     316:12     331:12     46:10     259:13       120:23     325:21     332:7     65:2     270:2       121:5     330:18     people's     144:8     288:1       137:3     333:21     people's     168:14     288:1       139:7     pausing     per 228:25     170:17     312:2       140:12     161:10     perceived     270:17     323:2,23     perspendent       142:6,11,     pay 145:15     288:17,22     323:2,23     permission       151:11     paying     288:17,22     327:6,8,1     323:2,23     permission       155:13,20     paying     112:18     43:14     permitted     54:23     persual       156:8,12,     pof 152:25     144:23     person     146:2       17 157:7     Penetang     115:6.8     34:10     151:1		306:14			
120:23     318:12     332:7     65:2     270:2       121:5     330:18     people's     144:8     283:1       134:21     333:21     44:22     168:14     288:1       139:7     pausing     per 228:25     170:17     312:2       140:12     161:10     perceived     270:17     s 25:2       142:6,11,     pay 145:15     288:17,22     323:2,23     perspective       151:11     3,17     permission     permission     persual       155:13,20     12:18     43:14     48:16     142:2       156:8,12,     pDF 152:25     14:23     person     146:2       17 157:7     Penetang     115:6 8     34:10     34:10		316:12			
121:5       325:21       325:21       330:18       283:1         134:21       330:18       44:22       144:8       283:1         137:3       pausing       per 228:25       170:17       312:2         140:12       161:10       perceived       270:17       s 25:2         142:6,11,       pay 145:15       288:17,22       323:2,23       perspendent         151:11       paying       permission       persual         155:13,20       12:18       43:14       54:23       permitted         156:8,12,       pDF 152:25       14:23       person       146:2         17 157:7       Penetang       115:6 8       34:10       34:10		318:12			
134:21     330:18     330:18     44:22     168:14     288:13       137:3     pausing     per 228:25     216:22     perspectived       142:6,11,     pay 145:15     288:17,22     323:2,23     permission       151:11     paying     percent     208:5     permitted       155:13,20     12:18     43:14     54:23     permitted       156:8,12,     pDF 152:25     114:23     person     146:2       17 157:7     penetang     115:6     8     34:10     34:10		325:21			
137:3     pausing     per 228:25     170:17     312:2       140:12     161:10     perceived     270:17     s 25:2       142:6,11,     pay 145:15     288:17,22     323:2,23     123:1       151:11     paying     perceived     208:5     permission       155:13,20     paying     208:5     permitted     permitted       156:8,12,     pof 152:25     14:23     person     14:23       17 157:7     penetang     115:6.8     34:10     34:10		330:18			
139:7     pausing     per 228:25     216:22     perspendent       140:12     161:10     perceived     270:17     s 25:25       142:6,11,     pay 145:15     288:17,22     323:2,23     123:1       151:11     paying     permission     persual       155:13,20     12:18     percent     permitted     permitted       156:8,12,     pDF 152:25     14:23     person     146:2       170:17     216:22     perspendent       20:17     20:17     20:17     20:17       20:18     20:17     20:17     20:17       30:19     20:17     20:17     20:17       30:19     20:17     20:17     20:17       30:10     20:17     20:17     20:17       30:17     20:17     20:17     20:17       30:17     20:17     20:17     20:17       30:17     20:17     20:17     20:17       40:17     20:17     20:17     20:17       40:17     20:17     20:17     20:17       150:18     10:17     20:17     20:17       150:18     20:17     20:17     20:17       150:18     20:17     20:17     20:17       150:18     20:17     20:17		333:21	44:22		
140:12		nausing	<b>per</b> 228:25		312:20
142:6,11,     pay 145:15     288:17,22     323:2,23     123:1       16 144:24     218:25     327:6,8,1     permission     persual       151:11     paying     208:5     44:7       155:13,20     112:18     percent     43:14     permitted     54:23       156:8,12,     pDF 152:25     114:23     person     146:2       17 157:7     Penetang     115:6,8     34:10     34:10			_		perspective
16 144:24 151:11 152:9,14 155:13,20 ,24 156:8,12, 17 157:7  10 144:24 218:25 218:25 218:25 218:25 227:6,8,1 3,17 208:5 208:5 208:5 208:5 208:5 208:5 208:5 208:5 208:5 208:7 208:5 208:5 208:5 208:7 208:5 208:5 208:7 208:5 208:7 208:5 208:7 2			_		<b>s</b> 25:11
151:11 152:9,14 155:13,20 162:3 17 157:7  Penetang  151:11 3,17 permission 208:5 permitted 43:14 48:16 114:23 person 115:6.8 3,17 permission 208:5 44:7 permitted 54:23 person 146:2 151:1			· ·	323:2,23	123:1
151:11 152:9,14 155:13,20 162:3 156:8,12, 17 157:7  157:7  158:11  159:13d  208:5  permitted 44:7  permitted 54:23  142:2  142:2  156:8,12, 17 157:7  Penetang 115:6.8  3,17  percent 43:14 48:16 114:23  person 115:6.8  34:10  151:1		218:25		permission	
155:13,20 ,24 156:8,12, 17 157:7 Penetang  percent 43:14 48:16 114:23 person 146:2 151:1		paving	3,17	_	_
162:3 43:14 48:16 54:23 Peretang 115:6.8 Peretang 115:6.8 34:10 Peter 151:1			percent		44:/
156:8,12, 17 157:7 Penetang 48:16 114:23 person 146:2			43:14	l =	Peter
156:8,12, 17 157:7 Penetang 114:23 person 146:2				54:23	142:24
17 157:7 Penetang 115.6.8 34:10 151:1		<b>PDF</b> 152:25		person	146:24
		Penetang		_	151 <b>:</b> 1
	160:/		,		

INQUIRY re COLLINGWOOD	06-12-2019	Page 394 of 417
------------------------	------------	-----------------

INQUIRI	re COLLINGWOO	OD 06-12-2019	Page 394	O1 41/
159:15	145:22	192:8	54:7	269:13
160:19	159:20	194:2	60:15 <b>,</b> 20	271:20
162:6	161:1	195:24	79 <b>:</b> 23	274:24
165:14	168:3,6	221:23	85:4,7,11	279:14
166:16	170 <b>:</b> 13	237 <b>:</b> 5	,13 88:22	281:4
	213:25	244:13	91 <b>:</b> 14	283:16
Phillip		250 <b>:</b> 25	92:16	285:2
162:5,10	<b>pizza</b> 218:18	258 <b>:</b> 25	94:24	286:24
phone		264:25	97:2,21	287:12
29:4,12	places	266:24	98:12	288:13,20
79:21	107:20	269:25	108:14	293:2
89:16	183 <b>:</b> 21	273 <b>:</b> 5	114:13	299:1
98:25	186:2	278 <b>:</b> 4	122:16	301:10
144:3,6,8	placing	285 <b>:</b> 14	123:25	306:7
164:4	38:11	288:19	126:5	307:7 <b>,</b> 20
172:21		289:18	131:21	308:16
215:3,5,6	<b>plan</b> 48:13	290:9,16	133:16	309:9
,11,13,16	79:5,10,1	294:3	142:23	310:23
216:9,13,	1 329:24	296:15	144:6	318:24
23 230:16	<b>plane</b> 45:22	302:16	162:5	331:2
231:25	planning	303:11,15	164:7	335:1
295:19	6:21	305:12	169:6	336:20
296:18	199:1	306:12	180:23	342:7
322:7,9	307:2,9	315:1	181:2,18	pointed
325:3	337:5	322:12	182:1,4,2	114:24
phonetic	339:25	324:4	4 186:5	279:9
150:12	plans	325:19	199:9	
343:15	163:10	333:19	205:25	points
phrase		335:21	208:24	81:8,9 121:24
134:8	platform	pleased	217:21	167:2
190:24	223:9	205:4,15	219:10,17	314:18
245:21	<b>play</b> 198:9	206:6	223:8,19,	342:14
266:2	played	podium	22	
phrases	332:15	275 <b>:</b> 21	225:20,25	police
224:2			229:16	225:5
	playing	point 8:22	232:7 233:7	policy
pick 19:17	91:19	13:6	233:7 240:23	230:25
268:14	playoffs	15:12	240:23 242:4 <b>,</b> 9	political
322:7,8	172:15	16:1,23	242:4,9	55:12
325:6	please 68:6	24:24	,23	92:18
picture	72:20,24	25:24 29:23	246:1,3	158:12
228:5,13,	73:14	29:23 30:7 <b>,</b> 25	247:14,18	218:15
17	76:20	30:7,25	,22	224:2
229:6,19	78:22	34:4 40:25	250:19	248:10
pictures	121:3	40:25	257 <b>:</b> 2	317:15,19
228:1	156:10,15	43:1,3,22	258:22	·
	165:25	44:2,5	261:14	politics
pigeonhole	167:14	44:2,3	263:4	318:6
323:21	170:2	52:1,12,1	267:16	populated
<b>pilot</b> 37:2	183:10	3 53:2	268:4,20	316:21
		5 55.4	. , = •	<b>[</b>

INQUINI	. IC COHHINGWO	JD 00-12-2019	rage 393	O1 117
<b>port</b> 63:23	<b>post</b> 148:5	potentially	98:3,14	24
portion	post-	13:5	105:2	292:1,9,1
63:23	engagemen	15:11	106:8	6
130:3	t 321:11	30 <b>:</b> 17	112:5,7	293:2,11,
		39:21	113:3	17 295:3
pose 186:4	Post-RFP	43:9,13,1	114:5,13,	
263:1	196:12,13	7 108:11	24 122:17	307:8,17,
poses	<b>pot</b> 286:20	124:1	123:1	24 311:20
288:16	potential	127 <b>:</b> 3	124:10	312:1,6,2
position	10:6,15	153 <b>:</b> 17	125:23,24	
90:20	28:18	203:14	126:19	316:1,5
140:6	34:10	246:15	130:6	318:23
162:7	37:23	261:12	153 <b>:</b> 17	320:5
198:1	38:3	274 <b>:</b> 5	198:1,6,1	321:9
203:21	46:11	337 <b>:</b> 17	3 202:7	322:17,22
241:6	67:17	341:1	203:13,16	, ,
248:9,16	70:23	342:16	,18,21	15 324:13
265:7	70.23	power	207:13	325:15
293:7	77:19	211:13	208:9,15,	326:25
313:9	88:6	215:6	24	327:5
336:20	91:18	220:14	209:2,22	329:7,13
	220:18	227:9,13	210:8	330:23
positioned	241:14	247:23	211:14	331:7
198:16	242:18	257 <b>:</b> 11	213:23	332:10
232:21	244:22	262:6	214:9,23	334:1
positive	260:20	307:1,14,	233:8,10	335:2,13
15:4	261:1	25 308:6	234:6,10	337:8
198:14	262:25	315:21	236:16,23	338:2,7,2
203:6,14	263:24	338:6	241:23 243:2	2 339:12 340:11
205:23	264:3,9	powers	243:2	341:5
217:7	266:3	50:6,12	248:3	342:25
272:4	275:1	241:2	249:23 250:11,20	
positively	284:16,17		250:11,20	PowerStream
206:18	286:19	PowerStream	251:15 253:6 <b>,</b> 16	' <b>s</b> 25:8
	288:15	2:21	258:19	38:23
possession 193:19	307:3,10,	14:20	264:15	92:12
	13 <b>,</b> 25	15:5,10	270:3	199:21
possibility	308:3	24:4 25:1,3,4	272:3	209:17
148:25	310:2,13,	26:1,10	276:7	213:6
218:8	15 312:23	27:8	278 <b>:</b> 11	214:17
219:23	313:20	34:20	280:4,15	267:1
220:13	326:16	36:1,5	282 <b>:</b> 23	306:21
262:4,6	327:18	40:9	283:8,14	307:1
308:6	334:21	41:3,9,24	284:6,24	327:10
possible	336:17 <b>,</b> 25	74:23	285 <b>:</b> 5	341:17
148:2	338:1,7	75 <b>:</b> 9	286:16	precedent
207:8	339:12,14	77:14,18	287 <b>:</b> 24	292:6
226:12	340:11	93:8,21	288:8,14,	293:18
261:24	341:22	94:5	21 289:15	precise
339:14	343:1	95 <b>:</b> 24	291:7,14,	233:21

~ -	· · · · · · · · · · · · · · · · · · ·			01 417
predicate	234:5	principle	97:10	240:1
318:15	236:18	42:8	problems	249:12
predicated	245:1	<b>prior</b> 45:3	97:12	306:7
75:4	271:11	234:8		profiling
286:22	333:2	263:14	proceed	198:13
331:11	340:21	312:7	5:12 <b>,</b> 13	242:8
	presses	325:8	proceeded	
predicating	174:19	326:1	84:7	program
241:6			process	60:3,7
<b>pref</b> 249:16	pressure	private	15 <b>:</b> 25	progressed
preliminary	182:4	315:12	20:15,17	65:10
119:16	260:22,24	privileged	22:1,19	progressive
121:16	pressures	209:15	25:19,21	65:13
	261:8	<b>privy</b> 12:18	26:14	
prepare	presume	220:7	91:8	project
11:9	149:24		97:15,19	37:2 41:6
77:18		<b>pro</b> 67:11	100:22	59:7 61:1
130:23	pretense	105:10	122:22	139:5,24
prepared	306:9	152 <b>:</b> 23	197:8	144:13
31:3	pretty 7:24	283:13	202:17	145:22
69:14,24	48:8 66:9	proactive	210:6,23	150:25
71:21	124:18	200:23	212:17,18	153:19
106:16	128:4,7,1	315:5 <b>,</b> 16	,23	161:1
123:18	8 135:19	probably	246:12	168:4,7
130:17	158:17	28:7,8,13	260:22	170:13,14
135:1,7	159:10	39:2	283:13	173:9
271:25	183:8	51:15	287 <b>:</b> 21	174:16
280:25	198:15	57 <b>:</b> 4	297:2,6,1	177:7
282:6	205:7	79:20	7,19	180:19
preparing	prevail	97 <b>:</b> 16	298 <b>:</b> 15	181:12
11:8	337:8	108:19	299:11,12	213:25
34:21		115:23	300:12	projections
	prevented	122:4		152:23
prerequisit	250:4	147:16	<pre>processes 212:2</pre>	153:12,15
<b>e</b> 315:25	previous	155:16	212:2	projects
presentatio	50:22	179:12,13	produce	59:1,4
<b>n</b> 194:11	129:25	181:4	166:18	i i
306:19,24	130:1	277 <b>:</b> 24	produced	promised
	223:3		- 68:16	34:19
presentatio	231:23	problem		promissory
<b>ns</b> 194:18	309:23,24	51:5	products	137:23
247:1	310:4	54:15	150:13	138:24
presented	previously	55:22	professiona	promoted
129:8	3:5 5:7	86:5	<b>1</b> 60:2	199:19
328:3	110:8	91:16	153:9	284:25
presently		133:8	profile	
78:12	price	271:16 <b>,</b> 19	249:17	promotion
287:11	20:4,5	problematic	251:25	223:5
	120:8	92 <b>:</b> 17	283:14	promotions
president	123:8	93:11 <b>,</b> 25		181:11
29:13		94:4	profiled	

	. IC COLLINGWO	OD 00 12 2013	- rage 337	OI 417
promptly	280:25	326 <b>:</b> 17	320:5	264:11 <b>,</b> 21
178:16	281:6,8,1	proudly	328:5	265:3
proper	1,15	318:3	330:4	266:2
25:21	282:6,11,		providing	purchase
72:13,17,	14	<b>prov</b> 293:23	9:21	120:8
18 126:4	284:1,15	provide	114:22	123:8
	285:6	63:20	209:23	
properly	294:9	67 <b>:</b> 11	211:1,19	purpose
199:4	296:19	92:4	224:24	74:21
214:16	proposals	119:12	225:15	197:6
254:13	116:16,19	120:1	240:11	204:21
260:17	118:1	121:19	249:13	310:12
288:12	163:18	122:1,12	283:2	330:25
proponents		123:5	292:21,23	331:1,4
126:14	propose	124:24	293:23	336:23
	74:22	142:21	304:2,5	purposes
proposal	77:13	194:9	313:16	13:13
60:22	170:1	211:9	315:18	98:10
61:9,21	173:22	222:10	318:22	167:3
62:11,23	285:10	230:24	333:10	213:22
63:1	286:15	271 <b>:</b> 25	334:4	
64:11	327:6	283:8	337:2	<pre>pursuing 250:9</pre>
67:24	328:25	305:19	342:14	263:15
68:7	329:6,23	314:4		276:16,17
71:13,14,	332:6	319:1	provincial	
21 72:5 74:17	proposed	326:3	200:2	<b>push</b> 147:17
77:20	37:3	331:5	238:2	putting
78:4	140:15	342:4	251 <b>:</b> 7	26:3
80:24	170:21	provided	proximity	60 <b>:</b> 22
81:10,22,	172:23	22:25	198:11	87 <b>:</b> 14
23	174:1	70:2	public	103:3
104:16,20	proposing	204:16,17	132:11	161:25
,22	172:14	205:1	133:9	273:14 <b>,</b> 15
105:2,10,	186:16	208:25	139:25	
18 112:6	285:17	209:18	249:14	
113:21,24	330:23	219:18	283:10	qualificati
114:5,22		228:19	337 <b>:</b> 4	ons
144:9	proposition	240:10	339:25	86:19,22,
151:15	268:20	265:8,9	341:6	23 87:4
171:5	proprietor	277 <b>:</b> 3	342:8	
190:15	180:21	279:2,16		qualify
258:15,18	181:3	280:13	<b>pull</b> 11:19	230:22
268:15,18	<b>prose</b> 107:7	281:15	28:22	quarrel
270:3,9	_	284:19	36:21	51 <b>:</b> 15
271:1,5,8	prospect	289:12	59 <b>:</b> 7	Queen's
,10	53:20	301:2	155:17 226:20	218:12,22
272:8,13,	prospective	303:23	258:24	233:10
24	167:21	304:23	290:16	
278:11 <b>,</b> 18	proud	306:21	331:23	queried
,20	150:24	308:8,9		230:19
	100.21	309:21	pulse	
i	1		i e e e e e e e e e e e e e e e e e e e	

111201111	- IC COLLINGWO		rage 330	01 11,
<b>query</b> 232:3	70:9	279:8	214:24	283:11,12
question	116:15		225:12	reach-out
11:25	129:11	R	226:4	249:24
16:3	135:3	Rainy 86:15	238:25	
31:22	145:14	_	252 <b>:</b> 9	reacted
32:23	183:13,24	raise	253:11	159:14,23
52:19	188:7	128:24	258:22	161:8
53:17,21	192:10,16	269:11	291:7	190:18
65:21	232:4	271:12	314:18	reacting
80:18	288:14	272:16,17	320:23	121:12
99:9	quick	raised	rational	201:1
107:9	252:17	27 <b>:</b> 22	115:19	reaction
111:17	334:9	36:11		91:25
128:24		89:11	re 90:12	120:15
133:6	quicker	96:13	125:20	
136:21	172:21,23	103:7	217:17	reader
137:18	quickly	144:12	222 <b>:</b> 5	293:9
141:19	28:7	230:3	reach 8:4	reading
148:7	49:12	276 <b>:</b> 20	25 <b>:</b> 4	20:10
149:20	quite 8:1	305:14	202:13	115:13
150:9	25:7	306:6	203:11	127:7
151:14	46:17	312:7	206:4,9	147:14
161:18	102:9	328:16	207:7	156:22,24
182:11,16	126:19	329:16	231:24	174:18
186:4,22	131:20	raises	235:16	279:21
187:2,23	140:4	273 <b>:</b> 14	236:14	299:15
196:22	161:21		237:19	304:19
209:8	162:1	raising	238:8,15	336:14
237:17	191:21	239:18	287 <b>:</b> 24	reaffirm
246:5	202:13,19	241:1,17	reached	112:4
254:13	210:11	254 <b>:</b> 8	31:19	
256:20	235:19	<b>range</b> 50:18	34:7 43:5	real
269:11	247:1,2	197 <b>:</b> 25	83:8	93:16,18
288:19	251:1	225:13	197 <b>:</b> 1	127:8
291:3	271:13	328:20	206:22,25	261:11
304:14	318:3	ranging	232:24	288:16,22
319:15	319:7	195:19	233:25	realities
340:3	327:20	rare 202:21	234:14	252 <b>:</b> 10
questioned	328:7	rare 202:21	236:1	253 <b>:</b> 12
327:20	333:10	rarely	304:21	reality
	quo 7:11,14	143:24	reaches	242:25
questioning	15:17	144:1	322:20	292:20
5:17,21,2	16:3,7,9,	rate 186:18		
3 134:6	13,20	188:5	reaching	realize
190:14,22	17:4 57:2	199:4	228:9	273:20
271:22			238:20	333:16
questions	quoted	rather	239:4,10	337:20
5:15 6:13	84:22	76:11	241:23	realized
7:8 23:11	quoting	127:10 208:6	243:13	67:16
54:11	184:13	208:6	255 <b>:</b> 7	106:21
		۷11:9		

INQUIN	r te confingmod	7B 00 12 2019	rage 399	01 417
really	250:21	3	ation	recognized
30:24	272:16	226:10,14	131:13	6 <b>:</b> 19
31:21	rebate	227:10,12	138:6,24	recognizing
37:13	186:8	228:6,8,2	rece 254:24	56 <b>:</b> 21
43:22		1 230:8		224:17
54:15	rec 234:1,9	231:2	receive	250:16
64:8	255:17	232:25	209:12	258:11
73:12	reca 214:6	233:2	296:20	
75:21	recall	234:2	received	recollect
76:23	85 <b>:</b> 10	235:9	8:16	35:15
79:23	104:14	238:18	91:10	64:14
92:16	134:6,8	239:25	190:15	105:13
104:21	135:14	241:1,16	206:2	154:1
105:4	148:14,19	242:5	209:9	recollectio
111:9	149:16	249:18	220:24	<b>n</b> 28:3
128:11	156:19	254:24	221:4	85:3
138:9	162:15,19	255 <b>:</b> 2	226:16	87:7 <b>,</b> 10
151:14	163:5	256:1	233:9	115:4,13
158:12	173:6	258:10,21	255:9	174:25
160:11	176:9,12,	259:18,22	257:25	229:6
187:12	23	260:17	261:11	309:21
198:12	177:20,22	261:22	290:4	312:6
199:8	180:9,10	262:1	297:9	recollectio
226:3	189:9	263:3	298:9,23	ns 70:25
259:16	194:14,15	264:1,6	300:19	
299:17	,24	266:18	301:1,4	recommend
reason 57:1	195:8,22	268:8	302:2,6	142:23
95:18	196:1,5,2	277:8	334:17,22	recommendat
178:16	1,22,24	282:9	receiving	ion 48:4
211:11	197:13	295:19	227:10	228:4
229:10	198:4,22	296:9	229:25	237:3
241:5	199:3	299:23	254:3,21,	311:25
243:3	201:7	305:5	23,24	327:3
313:25	204:8,9,1	307:11 308:2	255:15	330:3,8,1
314:3	8	310:17	275:21	4
reasonable	205:18,20	311:11	277:16	331:11,21
200:7	206:23	312:13	295:4	recommendat
218:21	207:5	315:12	334:24	ions
241:9	208:10	320:21	recessing	212:19
272:19	209:3	323:5	57:24	284:23
301:21	212:16	325:13	116:10	326:22
308:14	213:5,10,	333:5	188:17	
manage hales	11,15	338:4	257:18	recommended
reasonably 203:18	214:7,8,9	339:16	319:22	313:2
203.10	,13	340:14		recommendin
reasons	215:3,4	341:21	recognition	<b>g</b> 312:4
112:15	217:6		234:8,9	314:17
144:14	218:17	recalling	recognize	record 6:11
179:6,7	219:2,24,	219:7	154:5	40:20
190:18	25	recapitaliz	177:8	55 <b>:</b> 16
	221:1,8,1			55.10

INQUIRY	re COLLINGWOO	DD 06-12-2019	Page 400	of 417
68:20	258:4	114:19	reiterate	280:24
179:1	267:23	199:14	254:2	282:5
220:24	304:24	238:14		relation
318:21	309:12	276:23	reiteration	70:12
records	315:4	286:15	164:10	86:15,16
217:4	319:4	regarded	relate	141:22
217:4	references	270:24	342:18	151:17
219:8	304:11	2/0:24	related	251:9
227:0	318:22	regarding	198:16	
Re-direct		84:1	199:24	relation/
3:7 189:1	referencing	165:16	211:2	public
reducing	68 <b>:</b> 8	220:4	232:4,22	251 <b>:</b> 8
240:13	239:18	241:15	240:12	relations
	301:1	254:8	241:19	249:14
re-	304:20	regardless	247:9,20	283:10
examinati	307:13 <b>,</b> 16	110:3	250:14	337:4,6
on 188:21	referring	267:1	255:1	339:25
191:12,16	204:20		259:25	340:1
refer 82:3	239:6	regards	262:18	342:8
297:12	266:19	40:12	263:4	
298:11	267 <b>:</b> 8	200:11	264:3	relationshi
reference	269:7	274:16	265:22	<b>p</b> 75:3
36:22	277 <b>:</b> 7	318:8	266:1	76:8
73:10	279 <b>:</b> 6	region	275:1,21	128:15
83:15	280:3,5	198:2	281:10	166:18
167:2	286:23	236:24	284:10	217:20
189:3,6,9	287:14	286:3	285:23	234:6
,18	299:13	310:25	287:21	245:19
190:8,17	327:9	311:5	289:6	247:16
194:12,16	328:8	329:15	305:16	248:1
216:22	330:21	region/	314:5,9	249:12,18
224:6	reflect	district	315:14	251:14
228:13,23	152:22	259 <b>:</b> 15	323:14	252:13
229:15	229:1		326:20	253:9,15 263:1
242:1,7,2	272:10	REGISTRAR	331:6,14	
4 257:9	276:14	5:3	337:4,18	270:15,16 276:8
258:16		registratio	339:24	283:18
272:14	reflection	<b>n</b> 315:9	340:25	285:11
299:5	223:20	regular	341:1	286:21
300:17,22	reflective	206:24	342:16,23	293:14,16
303:22,24	130:12	218:13	,24	295:14,10
304:22,25	reflects	231:25	relates	312:25
305:19	40:20	261:11	194:10	313:16
306:6	82:8	321:13	251:23	317:22
312:4			264:11	318:17,25
324:15	refresh	regulations	308:12	320:3
336:12,17	200:14	315:7	313:11	323:4
referenced	227 <b>:</b> 20	regulatory	331:8	326:16
228:19	regard	159 <b>:</b> 4		327:10,16
243:3	74:20	rein 223:12	relating	329:6
240.0	77 <b>:</b> 13		71:20	
1				i

331:7	198:17	296:3,6	<b>rep</b> 177:19	reputation
relationshi	200:6,7,8	300:13	repeat	326:25
<b>ps</b> 198:9	201:6,13,	301:5	239:1	request
242:6	20 205:7	302:8,11	285 <b>:</b> 15	13:21
249:10	213:7,13	303:1	288:18	17 <b>:</b> 21
263:15	214:5,16,	304:4,9,1	341:25	73:5
265:19	18	1		197:20
266:5	215:5,9	305:2,25	repeatedly 149:19	221:14
328:21	216:15,18	306:3	149:19	222:14,24
329:14,17	217:1	307:7	rephrase	232:12,14
,18	221:16	308:4	261:3	295:4,8,1
relatively	222:15,18	309:14,18	rephrasing	2 332:7
267:15	226:13	311:23	300:6	requested
	227:17,22	313:18		
relatives	229:12,24	314:6,22	<b>reply</b> 334:9	303:22
328:18	230:13	321:7	report	
released	231:11	323:7	39:19	requesting
196:7	233:23	325:9	45:25	223:23
197:16	234:23	334:6,24	129:7,13,	226:9
1	235:21	336:8	24 130:18	304:11
relevance	239:12,16	340:10	131:11	305:6,9
41:21	,18,25	remembered	132:16,17	require
relevant	242:2	44:16	133:4,19	290:8
21:3	254:3,7,8	remind	134:25	required
291:7	,20,22	111:11	135:23	119:7
292:1,3,9	255:12,15		189:5,8	228:8
reliance	,17,18,22 ,24	remove	207 <b>:</b> 23	249:21
38:11	256:22,24	272:19	208:5,8	274:25
	258:17	291:2	reporting	335:3
reluctance	259:5,11,	removed	202:11	336:21
114:17	16,22	73:16	207:15	
rely 61:23	261:5,17,	199:13	reports	requirement
92:22	251.3,17,	290 <b>:</b> 25	77:19	207:22
rema 239:17	262:3,5,1	removing		requires
	0	272:24	representat	170:3
remain	263:9,13,	281:10	ion 286:5	res 32:14
114:20	21 265:5	rent 185:16	representat	
remarks	267:7,11	186:16	ive	research
12:9	268:13		307:14	107:25
32:21	270:8	rental		317:2,6
remember	274:4,7,1	184:18	representat	reserve
63:18	0 277:16	rented	ives	226:2
80:10	278:12,19	183:25	303:22	reserves
87:13	281:20	184:7	307:1	225:24
157:2	282:12,17	185:21	represented	226:1
164:11	283:7		243:1	
169:13	289:1	renting 185:15	332:24,25	residents
194:21	294:12,21		representin	199:5
195:3	295:4,7,1	rents 186:2	<b>g</b> 5:11	resource
197:4,24	3,21		<i>y</i>	211:21
1				

INQUIKI	. ie collingwoc	00-12-2019	raye 402	01 41/
resources	163:22	responsible	204:22	338:25
34:23	302:24	209:20	250 <b>:</b> 20	<b>RFP</b> 6:13
61:10	324:11	211:8	296:1	22:4,5,6,
117:19	responded	240:13	316:1	9,19,21
respect	114:4	265:15	320:19	25:7 26:3
21:13	163:24	290:13	327:10	27:16,22
32:21	179:13,14	responsive	335:13	28:4,8,18
38:11	191:5	32:10,14	338:2	30:2
50:17	206:18	54:11	retains	38:6,11
83:24	270:5		114:18	39:4 40:1
89:9		rest 88:5		43:13
90:21	respondents	137:13	retreat	84:8,10,1
93:3	212:3	177:2	7:17,19	1,15,25
123:7	responding	304:19	returned	86:20
128:1,2	84:14,25	result	338:20,21	106:22
167:4	209:23	53 <b>:</b> 15	revenues	117:2
189:4	213:24	72:3	240:14	126:14
190:9,14	260:24	165:24		127:18
217:22	293:10	246:14	review	196:7
231:8	responds	249:5,20	11:13	197:14
239:5	136:4	253:9	62:17,19	198:16
241:13		275:4	105:10,15	208:15,25
247:12	response	277:4	,21	209:3,10,
263:1,17	120:12	284:13	211:6,12,	13,15,17
264:17	191:22	291:9	16	210:2,16,
268:6	197:20	297:7	221:6,7	23
270:23	208:25	298:3,7,2	230:4	211:6,10,
272:17	209:17	1 299:1	237:14	13,16,19,
275:9	276:25	300:18	326:1	24
280:14	277:13	resulted	338:19	212:2,17,
281:19	290:3,22	298:15	reviewed	22
282:16	334:4 336:24		64:11	213:9,23
284:3	330:24	results	71:13	214:7,19
309:11	responses	153:11	81:8	217:2
313:13	197:17	resume	104:16,18	218:2
334:14	211:20	343:17	105:18	231:8,16,
respected	213:8	resuming	221:19	17
23:25	responsibil	5:1 57:25	254 <b>:</b> 25	262:6,12
133:9,12	ities	116:11	270:6	334:21
233:4	337:17	188:18	339:1	335:4
236:18	342:15	257:19	reviewing	<b>RFPs</b> 210:14
	responsibil	319:23	104:19	212:25
respectfull	ity 45:6	retain	105:2	RFP's
<b>y</b> 167:5	47:24	97:10,11	reviews	216:23
respond	52:25	·	236:16	
32:5	55:10	retained		ribbed
121:9	132:1,9	308:16	revised	274:4
124:5	225:1,10	318:24	269:4,6	Rick 118:24
125:5	252:20	320:10,15	revisions	329:2
136:6	202.20	retainer	135:9,15	riding
				TIGING

INQUIRY	re COLLINGWOO	D 06-12-2019	Page 403	of 41/
93:11	210:22	sales	99:20	226:25
236:22	212:4	145:11	102:24	246:4
251:4		152:22	105:23	277 <b>:</b> 12
	ruling	155:9	131:22	290:21,23
rightly	192:8	162:7	152:25	303:10
96:14	ruminating		160:24	324:11,22
252 <b>:</b> 24	9:7	salient	161:10	,24
279:9,15		42:20	167:25	325:2,4
ring 59:21	run 160:12	44:5	167.23	326:5
	163:15	81:8,9		
ripe 77:22	253:5	110:11	324:10	327:1
<b>River</b> 59:18	323:12,24	Sandra 2:12	<b>scan</b> 9:11	scrolling
86:16	<b>,</b> 25	14:13	30:14	12:14
183:8	running	228:4	34:3 57:2	17 <b>:</b> 15
	150:10	230:4	scenario	66 <b>:</b> 17
riveting	182 <b>:</b> 22		114:23	82 <b>:</b> 22
193:2	223:6,9	247:21	337:13	89:1,5
road	270:20	251:14	337:13	106:14
47:6,11,1		316:5	scene	118:24
3 200:2	rural	319:5	100:15	142:14,19
244:1	248:12	322:23	schedule	143:3
263:17	267 <b>:</b> 25	Sandra's	215:23	163:17
274:17	<b>Ryan</b> 2:19	76:18	313:10	164:19
312:11	_	319:6		169:15
			scheduled	175 <b>:</b> 2
Rockx 117:1		<b>sat</b> 131:4,6	294:8,9	177:13
118:2,21	<b>sake</b> 226:19	200:13	297:4,21	182:10
123:5	<b>sale</b> 10:15	275:18	300:9	
124:22	15:11,21	316:5	322 <b>:</b> 6	<b>seat</b> 318:5
<b>rod</b> 74:1	16:1,10	321:18	326:3	<b>sec</b> 51:7
role 49:25	27:1	328:19	scheme 92:9	53 <b>:</b> 8
	67:17	satisfactio		
207:7	84:1 88:6	<b>n</b> 335:12	screen	second 26:7
318:8	218:8	satisfactor	106:2	32:17
319:2	219:23		322:14	94:4
320:6	220:13,18	<b>y</b> 74:25	326:9	122:18
331:15	237:20	286:17	screens	124:23
roles 76:25	238:20	satisfied	209:5	126:1,12
roll 158:17	241:14	338:21		139:25
160:2	242:18	339:2	scroll 29:2	
177:6	245:9,12,	satisfy	66:8 89:6	161:3
	16 246:1	71:13	104:8,13	191:12
rolled	260:20	338:16	118:10	213:3
160:24	261:1		121:2	217:24
room 55:9	263:25	<b>save</b> 92:13	137:5,9	227:1
111:11	264:3,9	123:15	145:1,6	230:5
317:20	266:3	124:5	152:7	237:14
	307:3,10,	savings	155:22	297:24
Rotary	13,25	26:20	156:14	307:4
265:20	308:3,6	225:23	158:19	313:1
rule 21:18	310:13,15		163:14	327:17
rules	336:17	<b>saw</b> 67:4	166:6	secret
10163		96:15	182 <b>:</b> 7	
1	I			

INQUIRY	re COLLINGWOO	D 06-12-2019	Page 404	of 417
197:2	seemed 15:4	248:24	114:7	242:17
	121:22	268:15	150:19	247:25
secretary's	205:3,23,	278:9,20	153 <b>:</b> 22	248:21,25
197:2	24 241:9	295:16	181:12	254:4,14
secretly		296:8	200:18	255:14
150:11	seems 12:19		243:23	256:23
section	43:24	sending	244:23	266:22
49:17	135:4	135:22	247:7	269:14,17
	189:5	178:7	264:6,11	270:2
50:7,19	245:21	187 <b>:</b> 13	270:25	273:11,24
51:11	334:11	222:15	270:25	277:20
210:9	<b>seen</b> 60:17	226:8	313:24	285:3,5
233:6	77:9 82:5	230:20	316:19	289:24
270:5	96:3	242:21	337:8	292:15
sections	97:4,9	244:25	337:0	
50:5	99:25	270:9		294:10
sector	171:2	271:1,8	340:19	296:19
	200:25	273:18,23	sensitive	299:2
211:1,3	210:10	277:24	240:1,4	301:22
218:22	287:12	278:12	242:23	302:9,21
219:4,12	330:15	301:20	264:7	303:20
236:20,25	330:13	339:6	sensitiviti	322:3
259:21	<b>sees</b> 72:23	340:21	<b>es</b> 306:10	325:24
270:22	segue	<b>sends</b> 12:10	es 300:10	336:3
315:12	203:16	66:4	sensitivity	338:14,23
secure		80:23	73:14	339:2
304:1,5	seized	81:21	78:22	sentence
securing	114:14	163:3	102:2	72:2
277:4	select	171:24	103:8,11	282:2
	169:16	222:8	139:20	separate
Securities	selfishly	302:21	327 <b>:</b> 23	121:14
26:8,10	- 1	302:21	<b>sent</b> 11:16	
seeing	160:25	senior	17:6	154:18
47:12	self-	128:15	60:25	separately
154:1	sufficien	132:10	62:10	151:16
164:11	<b>t</b> 61:5	133:9,20	67:8,13	September
176:23	<b>sell</b> 10:19	140:5	109:22	151:22
177:2,20,	20:5,16	313:5	118:20	
23 178:19		321:18	122:5	servant
221:17	48:4,5 57:5	330:11,25	130:25	132:11
	57:5	senior-most	130.23	133:9
seek 209:21	selling	139:25		139:25
211:12	17:23		141:17	served
213:23	47:1	<b>sense</b> 24:19	152:1,17	265:20
331:7	<b>send</b> 61:19	25:4,14	168:21	
seeking	67:5	46:3	170:20	service
83:24	113:19	51:10	176:6,23,	265:20
284:18	154:7,8	58:17	24 178:1	services
304:25	172:16	73 <b>:</b> 25	179:1	237:21
	172:16	79:8	182:17	257:9
seem 207:21		86:14	222:17	267:19
215:4	179:2 245:11	95 <b>:</b> 8	238:21	268:18
	/// 5 • 1			<del></del>

INQUIRI	. Te COLLINGWOO!	D 00-12-2019	rage 403	01 41/
283:1,8	214:10	265:14	327:16	287:23
312:23	219:13	Shirley	siblings	similar
313:15	223:20	186:9	248:13	5 <b>:</b> 12
337:1	264:6	187:7	251:23	207:2
339:24	276:15		289:6	238:11
343:4	281:6	shoot		240.2
session	289:3	144:15	<b>sides</b> 91:19	309:19
6:21	shareholder	<b>shop</b> 274:19	159:24	310:19
	45:9	_	sight	
<b>sets</b> 146:13		<b>short</b> 34:19	146:10	simple
277:13	46:4,20	145:7		31:22
setting	239:22	259:17	<b>sign</b> 249:10	simply 81:6
70:17	240:5,19	266:25	335:11	88:24
196:23	264:8	shorten	338:15	239:17
	286:7	98:24	signature	242:3
<b>seven</b> 29:20	342:19		132:2,10	250:17
31:2	shareholder	shortly	339:7	253:10
155:18	s 47:4	86:25		
228:24	238:13	318:5	signed	258:23
several	286:7	shoulder	220:21	285:13,22
33:14	287:6	312:1	249:19,23	300:25
259:20	326:25		250 <b>:</b> 20	314:18
274:14		shout	295:25	<b>sir</b> 188:22
274:14	shares	172:24	339:2	192:9
	107:2	showed 15:4	340:15	194:13
286:6	sharing	46:11	342:13	
327:20	93:20	130:5	significanc	sister
328:16	113:2	showing	<b>e</b> 43:7	75:10,23
shaken	146:11	193:19		76:8,11,1
141:11	147:3,7	193:19	significant	
<b>shape</b> 34:9	259:18	shown	40:23	77:7
48:15	271:4,10	208:14	99:16	92:19
	291:23	322:14	130:10	96:1
share	292:15	shows 82:6	131:11,12	220:21
93:19,23	331:13	133:10,20	,13	222:2
94:24		135:21	166:19	224:1
107:5	<b>shed</b> 154:22		199:20	228:16
138:8	<b>she'd</b> 48:21	<b>sib</b> 293:16	210:8	229:21
153:6	ahaat	sibling	218:24	247:21
203:17	sheet	248:1	219:4	248:3,25
272:20	152:25	252 <b>:</b> 13	220:1	249:20
276:23	<b>she's</b> 20:11	275 <b>:</b> 18	significant	250:5,8,1
326:22	51:9,12,1	276:8	ly 170:15	3 252:15
shared	3 52:15	277 <b>:</b> 4	_	262:14,19
15:17	56:2	280:5,8,9	<b>signs</b> 15:4	263:2,6
100:5	75:14	284:21	silliness	286:25
106:8	92:22	285:11	227:25	288:7,16,
107:10,11	132:10	291:9		23 289:5
198:23	135:22	292:4	silly	293:11
	159:5	292.4	251 <b>:</b> 12	296:8,21
200:11	178:7	5,16,19	Simcoe	311:13,21
205:17,19			250:16	312:12
207:2	shipyard	318:17		1

INQUINI	TE COLLINGWOO	00 12 2019	rage 400	01 417
315:21	253:4,6,8	323:23	182:8	180:5,14
317:13	279 <b>:</b> 5	socializing	somehow	181:9
318:25	280:3,4,5	324:2	75 <b>:</b> 3	197:15
320:3	284:14		252:13	198:5
335:11,18	292:2	solar 36:2		204:4
339:19	293:10,24	40:12,16	253:15	206:14
340:10	305:11,24	41:6 42:6	286:21	210:12
341:12,18	·	43:17	someone	216:10,11
342:2	situations	139:4,24	6 <b>:</b> 25	220:15
	252 <b>:</b> 8	141:15,22	146:17	221:19
sisters	<b>six</b> 131:5,6	153 <b>:</b> 24	147:8	223:3,10
265:16	<b>size</b> 129:2	157 <b>:</b> 17	153:9	225:20
sister's	288:1	159:20	280:5	236:11
204:23	200:1	161:22	sometime	244:10
285:18	sizing	171 <b>:</b> 2	67:13	251 <b>:</b> 15
339:7	224:21	174:15	174:21	254:12
0C.7	<b>sky</b> 153:5	177:6		261:21
sit 96:7	_	199:18	219:9	269:8,16,
97:7	slice	213:25	246:23	20 276:17
217:18	218:18	214:14	255:8	279:20
321:13	slide		256:4	280:8
<b>site</b> 235:18	106:14	<b>sold</b> 15:23	275 <b>:</b> 3	281:25
sits 52:17		<b>sole</b> 25:24	somewhat	281:25 287:6
55:8	slides	26:1 28:6	107:12	
100:21	46:11	45 <b>:</b> 8	180:11	294:14,19 297:25
280:6	106:16	252:20	202:17	297:25
	129:16,19	331:1,4	215:8	304:18
sitting	130:5,11	solicitor	224:13	
12:1 56:3	138:11	279:1,16	251:15,16	314:14,23
76:22	sloppily	280:13	<b>son</b> 162:6	,24
86:14	300:25			325:24
88:5	<b>slow</b> 326:8	289:12	328:12	326:7,15
166:17		somebody	<b>sor</b> 201:25	330:20,22
209:3	<b>small</b> 7:11	15:23	<b>sorry</b> 14:24	331:15
212:17	37 <b>:</b> 2 <b>,</b> 5	24:8,9	27:24	336:13
221:21	39:11	30:15	32:17	338:18
248:8	43:22	88:16	51:21	<b>sort</b> 38:13
252:21	128:18	96:11	66:11	39:5
316:22	252:6	133:20	77:11	54:17
320:24	265:24	151 <b>:</b> 17	80:5	107:24
324:20	smaller	168:21	82 <b>:</b> 25	127:17
340:20	199:21	171:24	89:21	137:18
ai tuata	288:1	185:13		139:2
situate	200.1	235:16	93:7	172:24
306:17	smart	265:22	109:14	185:4
situation	141:1,3	293:15	113:10	187 <b>:</b> 23
70:10	soccer	308:2	118:15	200:5,18,
72:4	341:7	315:12	137:1	20 205:24
73:22		328:1	149:9	206:13
86:10	social		154:24	218:16
105:8	41:21	somebody's	156:21	219:18
238:11,12	165:14	172:14	158:22	224:15,18
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

INQUIRY	re COLLINGWOO	DD 06-12-2019	Page 407	of 41/
229:17	260:5	320:22	225:22	132:16,17
233:3	264:5	327:15		133:3,19
236:22	265:21	332:17	<b>spoke</b> 8:15	134 <b>:</b> 25
239:22	279:8	341:7	13:17 31:20	135:23
264:16	280:7	343:6	33:16,19	189:5,8
283:22	292:14	specificall	34:2	212:20
sound	325 <b>:</b> 9	<b>y</b> 17:20	102:7,24	218:15
251:12	speaks	<b>y</b> 17:20 48:5	102.7,24	241:7
252:6	331 <b>:</b> 9	73:24	125:21	242:6
265:23		187:18	133:2	314:20
	special	196:22	167:25	321:18
sounds	135:25	201:5	168:2	330:11,25
193:2	217:15	222:16	195:15,21	332:25
source	333:8	223:7	199:3,18	stage 68:4
25 <b>:</b> 24	Specifi	225:7	217:7	272 <b>:</b> 18
216:5	256 <b>:</b> 25	227:11	222:11,21	315:8
277:7	specific	234:23	226:13	
sourced	28:3 76:5	239:19	250:8	standalone
26:1	171:5	259:24	340:23	127:5
	193:25	263:16		STANDS
sourcing	195:7,17	267:20	spoken	193:6
28:6	198:25	270:22	43:2,4 105:17	<b>Star</b> 245:7
<b>spare</b> 145:8	208:6	272:13	170:9	
speak 13:2	211:9,18	273:1	226:15	<b>start</b> 33:2
107:22,23	214:14,22	280:14	322:23	87:14
108:3	218:22	282:9	339:13	174:18
166:20	219:10,15	284:9		220:20
175:8	220:16	293:10	spouse	246:7,22 251:15
179:18	223:18	311:3	184:17	324:4
210:8	228:9	312:24	187:4	
215:11,25	229:6	313:19	spreadsheet	started
238:19	238:5	314:8	152:22	22:8
256:8,18	241:17	316:18	spring	96:13
257 <b>:</b> 10	242:5,7	320:4	99:10	151:20
287:25	243:21	323:12	267:4	171:18
342:7	247:18	326:20	323:16	220:17
speaking	256:25	speculating	Sprung	231:19,23 ,24 291:1
14:1	259:21	215:23	177:18,19	317:19
32:18	261:16	235:3	182:10,13	
83:22	262:2	spelling	,18	starters
113:9	264:2	106:1		335 <b>:</b> 7
146:20	266:19	107:7	<b>St</b> 38:24	starting
193:22	275:5,18	131:24	199:12	30:7
219:20	276:22	136:6	staff	179:10
220:17	282 <b>:</b> 22 286 <b>:</b> 9	272 <b>:</b> 1	95:15,16	195:13
226:11	291:6		126:15,20	206:4
239:3	292:24	spend 91:6	129:7,13,	241:7
240:2	295:10	spending	24	297:19
246:20	299:4	26:21	130:11,18	starts
259 <b>:</b> 24	304:14	223:11,12	131:11	227:3

INQUIRI	Te COLLINGWOO	00-12-2019	Page 400	01 41/
246:9	207:10	158:10	88:8	233:5
280:20	268:16	301:18	226:24	Sudbury
startup	Stevens	strong 57:8	229:1	24:14
145:7	118:24	163:24	286:17	
state	stick	220:1	327:4	<b>sudden</b> 159:12
240:22	143:19	311:25	337:18	
270:4		330:11	340:2	suggest
	stipulate	strongly	341:2	15:23
stated	21:21	248:17	submission	44:15
318:3,4	<b>stock</b> 14:19		181:14	45:16
336:23 337:16	<b>stood</b> 83:12	structural	211:8	46:24 81:6
			submit	132:21,23
statement	stop 119:4 132:8	structure	114:22	202:12
5:17	158:23	74:25	167:6	210:10
15:15	174:19	128:16	subsequent	212:13
53:11	337:7	140:16	224:15	243:10
275:17		163:16	239:20	300:25
states	strage	202:12 207:15	243:25	305:17
331:1	337:4	286:18	270:20	315:3
342:15	straightfor		301:19	316:3,19
status	ward	structures	subsequentl	332:21
7:11,14	210:14	199:4	y 170:14	337:12
15:17	strateg	struggle	270:19	suggested
16:3,7,8,	153:24	149:12	301:20,23	232:9
9,13,20	strategic	struggling	308:9	233:8
17:4 57:2	6:20	148:14	338:13,23	318:8
217:5 308:21	39:19	149:5	substance	suggesting
323:3	41:1,5	238:13	290:8	30:10
	117:18	<b>STT</b> 108:11	substantial	72 <b>:</b> 20
stay	131:5	110:19,25	117:19	98:18
79:15,17	245:20	114:4		99:20
80:2 192:25	337:3,5	119:7	<pre>substantive 21:1 23:1</pre>	127.13717
	339:25	193:20,22		153:9
staying	strategical	194:8,12,	subtle	159:17
322:17	<b>ly</b> 231:1	16,22,25	336:22	174:4 228:14
steam 48:9	strategy	195:3,7,1	succeeded	256:14
Stec 176:6	284:5	8 202:16	36:13	
	street 1:19	STT's	37:19	suggestion
steering 119:5	95:19,22	113:24	success	179:3
	l ' '	195:15	37:14	204:22 225:1
step	strength	<b>stuck</b> 115:8	167:10	
10:4,14,1	329:12	stuff	199:20	suggestions
8,21,23	strengthen	108:18	successes	139:12,20
11:3 212:13	211:2,10	187:13	163:9	suggests
	strengths	200:6	successful	137:18
steps 9:25	251:11	subject	173:9,10,	298:15
10:9,24	string	74:24	11,12	summarized
93:9			<b>,</b> - <b>-</b>	
1	1			İ

INQUINI	. Te COLLINGWOC	D 00-12-2019	rage 409	01 41/
324:7,10	104:22	227:25	236:11	talking
summary	109:18	262:12	256:15	20:1
120:2,4	113:20	287 <b>:</b> 25	263:22	22:3,23
120:2,4	115:18	328:3	278:16	28:4
	123:7		<b>+-11</b> - 04.0	40:11
226:18	129:1	suspect	talk 24:8	50:2
264:25	136:16	13:12	26:7	53:17
303:15	177:3	223:22	30:14	54:16
325:19	178:1,2	230:17	37:13	75:20,21
summer	187:19	235:2	53 <b>:</b> 9	84:2
65:10	199:13	261:2,15	88:21	
256:14	207:7	272 <b>:</b> 15	94:18,19	103:21
		279:7,8	102:23	114:4,8
<b>Sun</b> 172:5	223:21	281:12	105:12	116:21
Sunday	228:24	302:7	113:21	147:4
165:12	246:2	sustainable	126:12	155:8
166:15,21	254:6,13	7:14	149:9	156:25
172:4,5,1	255 <b>:</b> 21		158:1	158:16
5 175:9	256:19	150:25	171 <b>:</b> 25	161:12
227:4	268:22	<b>Sworn</b> 3:5,9	172 <b>:</b> 15	163:3
230:20	271:16	5 <b>:</b> 7	182:25	165:7,19
230.20	275:2	193:11	183:1,10	168:3
supplier	281:5		186:7,9	174:14
157:13	287:21	sympathetic	202:6	179:23
supply 61:1	295:11	311:3	220:20	201:6,9
113:3	302:6	synopsis	242:17,19	220:20
117:19	309:8	308:14	•	222:19
117.19	313:3,8	system	245:9,12	231:6
supplying	314:17	_	260:25	256:13,15
113:15	315:6	127:11	265:1	257:23
157:20	323:12		301:6	276:6
158:5	335:24	Т	326:23	280:15
support		table 3:1	339:8	283:7
318:15	surmising	55:9 56:3	talked	299:21,23
310:13	234:24	212:17	8:20,21,2	300:2
supportive	surprise	252:21	5 9 <b>:</b> 19	
13:21	28:4	255:19	19:6,8	315:25
222:13,23	221:3	268:21	20:2 30:6	322:15
<b>sure</b> 8:19			34:4	337:23
14:13	surrounded	tailored	38:20	340:20
18:14	76:7	81:14	41:5	<b>talks</b> 82:23
19:13	surrounder	takeaway	45:20	161:14
21:7	287:25	279:15	46:10,11	163:14
		takeover	91:22	171:15
22:25	surrounding	128:5	124:3	tanks
37:14	6:13 73:1	140:3		
39:7	163:8	taking	127:4	63:3,10,1
44:24	195:19	14:19	139:10	2 64:5
46:21	197:8	35:16	170:12	target
64:5 66:8	200:16,22	69:17	199:25	105:1
79:18	210:22	136:16	231:10	Task 39:19
95:15	214:9	146:15	281:24	
98:6	215:10	219:1	283:16,18	41:1,5

	. TE CONDITIONO	JD 00-12-2019	rage 410	01 417
131:5	164:4	283:17	77:12	there's
tate 194:18	168:7	284:23	176:22	10:24
	172:11	286:10	326:6	11:23
taxes 226:5	tends 333:8	305:15	<b>thank</b> 80:19	21:21
TB/PB		310:1,21	82:14	24:18
145:10	tense	315:7 <b>,</b> 16	83:4	30:21
<b>TD</b> 26:8,10	146:21	318:21	116:7	31:1,5,6,
· ·	147:4	319:8	124:9	8 33:8
<b>te</b> 170:22	161:12	322 <b>:</b> 25	126:9	39:1 40:8
<b>team</b> 39:19	term 50:22	327 <b>:</b> 4	157 <b>:</b> 4	46:6 47:6
40:8	199:6	333:10	188:8,14,	62:7 69:6
41:1,5,10	222:9	342:10	25	78 <b>:</b> 6
,15,24	241:2,3,1	343:3	190:2,13	93:10
42:10	2 260:2	terrible	192:10,17	97:14
44:12	266:6	106:1	,18,19	105:5
109:6	282:10,13	terrific	202:5	108:19
131:5	terminology	54 <b>:</b> 5	255 <b>:</b> 16	120:25
180:19	126:5		256 <b>:</b> 6	121:23
195:7	242:23	test	260:10	125:2
284:24	264:10	36:5,9,12	266:22	129:2
329:13	terms	<b>,</b> 25 37:17	270:8	130:4
338:7	107:24	38:15	285:20	131:1
technology	163:24	46:20	290:24	137:10,15
173:11	198:7,8,1	testified	294:20	138:10
tolonkono.	5 199:1	64:9	300:5	141:21
telephone 217:8	200:2,20	65 <b>:</b> 21	322 <b>:</b> 25	151:22,23 154:7,18
254:3,21	203:20	129:11	325 <b>:</b> 5	158:24
255:13,15	205:18	135:6	326:14,15	164:7
256:22	207:10	169:9	334:9	170:14
257:23	210:6	testify	336:7	171:14,17
294:8,12,	214:11	147:6	thanks	,18 172:2
22 321:25	219:19	++:	49:12	173:7
325:1	221:3	testimony 5:19	266:24	177:18
	223:6,15	40:25	267:6	178 <b>:</b> 15
temperature	224:20	49:2	theirs	179:3,6
263:23	225:13	192:18	25 <b>:</b> 16	182:3
tempted	231:25	199:14		185:8,12
188:5	232:20	205:17	themselves	186:15
ten 110:1	233:12	210:5,7	53:17 232:21	187 <b>:</b> 16
199:1	238:1,12	221:5	232:21	189:25
200:1	239:1	227 <b>:</b> 20	thereafter	191:15,16
257:15	245:18	228:19	87 <b>:</b> 1	226:18
260:7	259:19	230:6	191:10	228:12,13
319:19	261:8,10	240:10	there'd	,14,16
tend 210:14	264:12	242:1	41:2	235:14
232:6	266:3	251 <b>:</b> 24	44:10	244:23
242:24	270:18	286:1	200:12	246:25
	272:1,3	333:4	therefore	251:8
tendency	274:24	<b>text</b> 67:4	67:24	290:22
74:1	279:9,13		J, • 2 1	324:25

INQUIN	IC COLLINGWOO	3B 00 12 2013	, rage 411	01 417
they'd 47:7	66:11	TOC0325145.	343:17	250:15
they're	throughout	<b>0001</b> 4:16	tone 310:19	253:16
25:15	143:10	TOC133498	tool 38:2	263:18,24
34:25	329:15	180:13		264:22
46:21	throwing	<b>TOC19</b> 137:1	top 154:14	265:3
118:1	159:13		topic 116:5	266 <b>:</b> 5 273 <b>:</b> 13
121:8,23	Thud 24:9	TOC261265	311 <b>:</b> 15	274:6,18
138:13,16	Thua 24:9	176:1	Toronto	277:10
,21 140:5	Thudbury	TOC325145.0	245:7	279:1,16
156:24	24:12	<b>01</b> 182:6	328:2	280:13
157:20	Thunder	TOC33719	total	288:8
158:5 159:12	24:9,14	59 <b>:</b> 7	137:12	289:11
160:19	tie 142:25	TOC36843		326:21
179:7		65:25	totally	329:7,20,
207:19	ties 236:23		19:19	23 330:9
246:21	tighten	TOC38162	touch 232:9	
253:1,11	223:10	13:8 90:6	323 <b>:</b> 17	332:20,25
337:14	Timothy	TOC38291	touched	337:18
they've	2:14	303:6	199:9	341:2 342:16,18
25:19	tinker	TOC45155	touching	•
47:7	153:10	324:4	200:5	Town's 45:8
125:10	titled	TOC48018	<b>tough</b> 87:13	138:1
128:6,7	306:20	140:10	_	track
199:17		TOC49530	tour 213:12	256:11
210:10	Tobique	142:9	toward	318:21
302:2	59:11,18		118:13	tracks
<b>third</b> 126:3	<b>TOC</b> 226:20	<b>TOC51620</b> 29:7	towards	188:12
214:25	TOC0033719		139:11	transaction
215:12	4:6	TOC5379	209:19	48:9 57:8
280:20	TOC0036843	144:22	245:24	241:14
thirteen	4:7	TOC59013	246:6	264:17
173:16,17	TOC0038291	107:1	274:20	271:10
Thomas	4:18	TOC60031	Town 1:2,17	313:20
38:24		152 <b>:</b> 12	2:18	314:9
199:12	TOC0051620 4:4	today 12:2	10:14,21	339:15 340:12
Thomson		221:19	21:14,16,	341:22
46:24,25	TOC0060031	261:25	19 22:2	343:1
47:5	4:10	267 <b>:</b> 3	26:22 45:2,8,17	
thorough	TOC0133497	343:17	52:14	transaction s 218:24
247:15	4:14	Tom 146:24	59:4	
313:6	TOC0133498	167:4	62 <b>:</b> 23	transcribin
thoughts	4:15	170:3	64:1	<b>g</b> 19:16
121:14	TOC0192460	tomorrow	117:8,14,	transcript
160:25	4:9	227:6	16 119:7	3:18
219:19	TOC0261265	229:3	173:15	36:21
326:12,22	4:13	324:13	224:12	37:20
three-o		325:7	247:23	82:17
i	I			

INQUIRY	re COLLINGWOO	DD 06-12-2019	Page 412	of 41/
158:2	145:16	73:19	39 <b>:</b> 13	246:25
164:14	<b>truly</b> 56:17	80:9,16	49:16	249:10
342:1	crury 50.17	85:9	80:22	321:21
transparans	<b>trust</b> 74:13	87:16	103:19	
transparenc	141:8,11	110:7	111:20	————
<b>Y</b> 56:10,16	trusted	122:7	117:21	ultimately
326:24	74:10,12	123:13	134:14,17	220:21
320:24	103:3	124:19	136:25	
transpire	141:6	145:20,21	139:4	umbrella
247:5	224:1,2	<b>,</b> 22	140:10	224:16
transpiring	317 <b>:</b> 15 <b>,</b> 19	147:21,22	142:8	unassisted
219:12	329:17	148:14	161:13	65 <b>:</b> 8
240:16	<b>truth</b> 157:2	150:4	162:22	unavoidable
	truth 157:2	153:23	164:14	127:19
transportat	<b>try</b> 31:3	171:19	170:24	
ion 170:4	35 <b>:</b> 1	177:6	176:16	uncomfortab
treat	110:9	181:12	180:19	<b>le</b> 108:9
126:15	143:5	182:23	194:1	underlying
treated	146:5	183:9	231:14	123:20
40:5	152 <b>:</b> 21	206:1	332:18	
	177 <b>:</b> 7	211:2	turned	undermine
treatment	201 <b>:</b> 15	215:2	47:14	272 <b>:</b> 25
22:20	202:18	220:24		understand
trend 288:2	203:19	223:10,11	turns	6:15 23:7
tried 17:1	207 <b>:</b> 8	, 15	124:22	44:20
18:20	218:25	225:22,23	twelve	60:11
26:2 46:7	223:1	235:16	110:1	63 <b>:</b> 25
67:3	231:19	236:10	185:18	64:21
130:9	232:3	244:24	twenty-four	66:10
133:23,24	235:23	256:11	206:21	67:3
,25 136:1	243:18	260:1		69:21
157:16	244:11	261:9	twice	82:13
199:13	trying	272:2	139:18	84:21
265:24	16:19	281:6	168:13	108:7
270:4	23:6,7	294:15	two-fold	109:9
+ mi agono d	24:6,7	301:12	327:13	117:21
triggered 99:21	27 <b>:</b> 24	304:19	<b>type</b> 13:19	123:20,22
100:22	30:19	317:3 318:14	210:25	145:24
	31:24	323:21	222:12,22	147:3,8
trouble	32:8,14,1	323:21	315:17	154:17
96:19	5 33:24	324:23		179:25
134:5	34:12,14	337:14	<b>typed</b> 69:15,25	184:2
146:16	43:8	339:18	70:2,14,1	185:15 191:24
234:25	44:4,7	341:11,15	8,24	204:13
243:4	48:21	,18		206.2
troubled	54:16		<b>types</b> 61:10	230:5
171:14	57 <b>:</b> 5	tune 221:14	typically	240:7,21
troubling	58:17	<b>turn</b> 13:8	187:14	241:21
178:25	60:15	17:10	227:24	243:19
	61:5,9	35 <b>:</b> 4	235:1	246:17
true 133:21	70:22			210.1
1	i			

111001111	. IC CODDINGNO	OD 00 12 2013	1490 415	OI 417
255 <b>:</b> 21	78 <b>:</b> 4	unpack	283:17	18:14
257 <b>:</b> 4	102:2	123:3	utility	19:12,14,
264:15	103:11	271:15	7:11	17
277 <b>:</b> 23	161:18	unpaid	10:5,16	34:5,6,8
291 <b>:</b> 21	191:1	61 <b>:</b> 13	13:3	45:16
292:9	243:12,15		15:11	47:2,6
293:4	<b>,</b> 19	unrelated	20:16	48:18
301:5 <b>,</b> 13	244:16	321 <b>:</b> 6	24:16	56 <b>:</b> 25
307:16	254:13	unreserved	84:1	92:3
330:21	258:3	326:24	86:16	220:21
333:1	288:12		88:7	226:9
335:2,18	329:12	unsolicited	91:11	296:22
337:14	undertake	319:8	207:18	297:10
341:8,11,	17:21	unsure	220:5,6	298:10 <b>,</b> 24
15 <b>,</b> 19	18:4	342:17	224:8,10,	300:20
342:6,17		unsustainab	11,17	302:2,12
understandi	undertaken	le 7:12	225:2,17	308:25
ng 61:4	296:22		237:20	309:6
113:19	underway	unusually	238:5,21	valuator
124:18	197:8	140:4	241:15	9:4 31:7
192:5		update	243:3	
196:25	undisclosed	194:10	257:9	value
190:25	150:1	306:20	258:5	10:5,15
207:9	unfolding		263:25	19:11
214:16	337:19	<b>upon</b> 5:1	264:4,8,1	25 <b>:</b> 21
231:20	340:2	57:24,25	8 286:7	26:3 <b>,</b> 25
234:16	341:3	116:10,11	288:8	106:21
243:5,21	unfortunate	188:17,18 257:18,19	296:22	108:20
244:4	<b>ly</b> 201:12	268:16	297:11,12	110:3,9
247:15	297:2,20	319:22,23	298:10,11	124:16
251 <b>:</b> 7	300:8	343:20	,24	267:18
252 <b>:</b> 19	341:25		300:21	301:14
263:23		<b>upped</b> 130:6	302:12	value-added
264:21	unhappy	<b>ups</b> 17:22	307:2,9	268:19
273:16,19	47:8		311:6,10	valued
278 <b>:</b> 24	unique	<b>upset</b> 48:14	316:6,16,	298:16
283:19	210:6	up-to-date	17 <b>,</b> 18	301:8
285:10	293:15	323 <b>:</b> 8	utilization	
293:2	uniqueness	urban	255:1	Various
307:2	199:16	248:12	255.1	107:20
308:5 <b>,</b> 7		268:1		218:14
312 <b>:</b> 22	unless	1101177 40.21		223:5,11
313:7	122:2	<b>usurp</b> 48:21	valuable	238:2
320 <b>:</b> 22	124:24 125:15	utilities	45:8,13	249:10
341:16 <b>,</b> 17	128:15	2:7	109:19	276:21 321:2
understands	170:8	223:24	220:11	
80:11,12,	249:21	225 <b>:</b> 5	264:12	Vaughan
17 102:8		232:21	267:20	307 <b>:</b> 6
	unnecessari	240:12	valuation	309:13
understood	<b>ly</b> 54:18	246:25	10:11	310:6
19:13 <b>,</b> 25			17:7	
	i	i l	1	

INQUIR	Y re COLLINGWO	OD 06-12-2019	Page 414	of 417
<b>vent</b> 36:2	views	101:8	140:4	<b>we're</b> 14:15
40:12	193:20	102:3	248:5	20:2
41:6	263:23	111:4	website	22:23
139:4,24	331:13	112:18	235:14	31:1,2
141:15	vigilant	147:20		38:22
171 <b>:</b> 2	54:9	149:2,13	Webster's	47:1,2,24
174:15		150:18	342:10	<b>,</b> 25 53 <b>:</b> 15
213:25	villa	160:18	we'd 28:8	56 <b>:</b> 13
214:14	183:20	162:3	43:25	65:8 85:6
<b>vents</b> 40:16	184:18	167:23	48:10,11	97 <b>:</b> 11
42:6	186:17	173:13,18	weeds	123:7
43:17	village	181:23		124:3
141:23	252 <b>:</b> 7	182:13	227:24	126:3
		195:17	week 152:20	130:16
verbal	virtue	199:11	228:25	138:14
208:7	332:14	211:15	297:7	145:7
Veridian	vouched	220 <b>:</b> 7	300:12	153:11
37:11	83:11	223:18	weekend	154 <b>:</b> 25
40:15		234:7	169:10	160:1
104:1		241:12,24		170:12
	wait 137:11	249:19	weeks 13:19	174:14,15
version	160:22	257 <b>:</b> 13	97:1	177:6
13:1		263:18	222:11,21	178:25
98:25	waiting	314:5	237:25	243:11
99:3	136:5	316:3	256 <b>:</b> 12	273:9
336:1	walk 278:11	318:14	weigh	300:4
versus		320:24	162:13	322:13,17
161:1	walked	333:16		340:20
228:1	310:23	watch	weighting	
260:6	339:5		117:12	west 22:11
268:1	walls	192:25 274:13	<b>we'll</b> 5:12	<b>we've</b> 15:24
viable	109:1,2,7	2/4:13	14:16	23:24
	111:12	watched	66:16	38:13
16:4,7,13	Wasaga	87 <b>:</b> 11	71:3	42:5 45:1
vice-	252:7	water 61:2	72 <b>:</b> 12	91:5 <b>,</b> 16
president	262:22	100:25	124:6,9,2	106:6,8
159:4	287:2	220:7	1 161:9	122:13
<b>view</b> 7:10		224:17	162:21	138:12
12:20	wasn't 7:18		188:10,13	145:7
90:3	15:17	Waters	216:12	146:17
224:3	16:6	169:21	231:4	157 <b>:</b> 16
251:19	27:13	Watson 2:7	324:4	213:21
	39:5	20.2	343:17	221:21
viewed	44:10	ways 39:2	well-known	223:25
203:13	49:7	110:22	327:22	231:10
214:23	56:10,16	240:14	321:22	254:25
251 <b>:</b> 14	72:17	263:17	well-	270:16 <b>,</b> 17
252 <b>:</b> 2	76:5 78:1	wealth	respected	281:9
272:4	80:9	166:19	234:11	287:12
287 <b>:</b> 22	88:12	wearing	Wendy	322:2
328:1	90:3 95:4	55:23	343:24	324 <b>:</b> 15 <b>,</b> 16
		55.25	J=J•Z=	
			,	

	ie comminance	OB 00 12 2013	1490 419	O1 117
340:25	,4 213:23	William	35:2,8,12	65:7,16,2
whatever	225:4,5	2:18 3:6	,17,22,25	4
5:15	241:18	6:6,7,10	36:4,10,1	66:3,7,16
14:17	245:25	7:4,7,16,	7,20	,21
15:12	246:1	20	37:3,5,8,	67:2,15,2
22:10	248:1	8:3,7,10,	18	0,23
79:11	249:4	14	38:2,5,8	68:9,15,2
85:4,5	255:2	9:1,6,13,	39:12,18,	5 69:1,6
95:18	271:8,10,	24	24	70:6,7,16
111:12	16 284:25	10:7,13,2		
122:4	291:8	0	,24	<b>,</b> 17
138:17	293:3,6	11:2,7,11	41:7,14,1	
151:21	295 <b>:</b> 25	,15,18,23		73:3,17
157 <b>:</b> 17	306:8	12:24	42:3,7,22	
171:19	315:24	13:7,12,2		,15,19
	316:17	4	44:6,19,2	
whatsoever	319:13	14:9,18,2		7 <b>,</b> 22
212:22,24	320:4	3,25	45:7,11,1	
whereby	whichever	15:3,13,1		,21
248:13	111:8	6	46:13,23	77:6,10
253:8	white 74:8	16:2,11,1		78:3,8,16
312:14		6	48:7,17,2	
wherever	228:1	17:5,9,14		79:14 <b>,</b> 22
185:1	<b>whoa</b> 160:22	18:22,25	49:1,6,9,	· ·
	172:17	19:15,20	16,21,24	81:5,11,2
whether	whoever	20:7,13,2		1
15:5	74:6	0,22	51:4,14,2	
16:3,12,2	159:9	21:2,6,12		,15,22
4 19:13	whole 25:11	,17,25	52:7,11,1	
37:19,21 38:20	31:8 68:4	22:5,10,1		84:5,18
40:16	97:15	5,18	53:4,8,12	
47:21	100:22	23:3,9,15	,18,22	86:1,4,8, 12
72:23	158:10	,21,24	54:1,13 55:1,2,15	
80:1,3	172:12	24:2,11,1	,20,21	1 88:2,25
86:20	174:22,23	5,18 25:6,17	56:9,23	89:5,14,2
111:15	178:7	26:6,15,1	·	3
128:14	329:7	9,24	58:2,3,9,	
148:15		27:4,7,12		9,24
151:16	<b>whom</b> 309:23	,15,20,25		•
158:11	who's 29:13	28:12,16,	6	1
162:13	30:15	21	60:1,6,12	92:6,15,2
170:10	133:11	29:1,6,11		1
173:4	156:20	,16,19,25		93:2,7,17
186:22	161:25	30:4,9	8	,24
187:4,10,	316:20	31:4,12,1	62:1,6,10	
17 194:15	Whose 68:13	6,21	,18,22	2,23
201:15		32:6,9,25	63:9,15,1	· ·
202:14	wider 286:9	33:1,4,11		11,17,23
206:23	287:22	,15,18,20	64:4,16,2	
208:1,2,3	wild 22:11	34:13,17	0,24	8 <b>,</b> 22
		·		

	ic collinowed	3 00 12 2013	1490 410	01 117
97:8,20,2	125:13,18	15,22	2,16,20	5 <b>:</b> 25
5	126:7,11,	156:1,5,1	185:3,7,1	112:8
98:7,9,23	18,24	9,23	4,20	114:24
99:2,5,8,	127:6,16,	157:11,19	186:15,21	193:18
19,24	23	<b>,</b> 22 <b>,</b> 25	<b>,</b> 25	201:1,11
100:4,8,1	128:10,19	158:4,9	187:3 <b>,</b> 25	315:4
1,19,24	<b>,</b> 23	160:3,9,1	188:4	wonder
101:3,9,1	129:5,10,	6	191:11	243:9
4,21	15 <b>,</b> 21	161:9,17	willing	
102:1,11,	130:15,21	162:4,9,1	119:15	wondered
15,18	131:18	2,17,20	121:16	111:10
103:2,6,1	132:5,8,1	163:1,13,		wondering
0,13,17	3,18	21	willingness	227:7
104:7,12,	133:1,7,1	164:1,5,1	38:17	229:4
24 105:20	3,15	3,19	wine 218:19	271:15
106:6,12,	134:1,11,	165:2,7,1	Wingrove	319:13
19,24	14,19,23,	0,20	129:6,11	Woodworth
107:4,14,	24	166:1,6,9	133:13	343:24
19	136:14,25	,11,14,24	134:7	
108:5,8,2	137:5,8,1	167:13,19	135:2,12,	worded
1	6 <b>,</b> 25	168:5,19,	16	149:8
109:4,13,	138:4	23	189:4,7	288:11
17,24	139:1,9,1	169:2,5,8	190:10	300:25
110:2,17,	7,23	,14,24	290:5	wording
24	140:3,9,1	170:7,18	329:1	205:18
111:6,14,	4,18,21,2	171:4,13,		224:20
18,23	4	23	Wingrove's	288:12
112:1,12,	141:3,6,1	172:2,9,1	189:12	340:14
17,24	0,14,18,2	3,22	winner	work 26:11
113:10,14	1,25	173:2,20,	123:1	36:1
,23	142:3,8,1	25	124:10	38:1 <b>,</b> 15
114:3,9,1	3,18,21	174:5,8,2	125:23	46:21
2	143:3,9,1	0	winter	63:25
115:15,21	4,18	175:1,6,1	99:10	64:13,15
,25 116:7,13,	144:1,7,2 1 145:1,5	3,16,20,2 5		74:7
14,24	146:1,7	176:5,9,1	wish 167:22	145:15
117:3,6,1	147:2,25	6,21	wished 52:3	159:5
1,20	148:8,11,	177:3,12,	190:8	160:12
118:3,5,1	21	17,22	withdrawn	161:21
0,14,18,1	149:4,7,1	178:6,10,	199:12	162:2
9,23	7 150:8	15,20,24		187 <b>:</b> 6
119:3,21,	151:5,8,1	179:21,24	witness	199:21
25	3	180:4,12,	32:4	200:4
120:6,11,	152:6,11,	18	53:16,21	211:13
20,25	16	181:1,6,1	54:5,9,22 55:4	232:20
121:13,21	153:3,8	3,17,25	193:6	249:14,15
123:2,12,	154:6,11,	182:6		251:9,13
22	13,17,21,	183:11,18	witnessed	268:6
124:11,15	25	,22	210:13	273:13
,21	155:3,10,	184:3,6,1	witnesses	274:18

INQUIRY	re COLLINGWOC	D 06-12-2019	Page 417	of 417
276:16,17	18:11	338:12	307:6	
277:5			309:14	
309:24	wow 63:4	wrong 36:21	333:3	
334:20	wrapped	66:22		
340:11	200:3	105:25	<b>you've</b> 9:7	
341:22	239:21,22	116:3	22:19	
342:24	240:6,20	149:21,22	24:19	
	write 17:19	wrongly	49:1	
worked	18:3	279:15	52:13	
24:20	131:16	wrote 52:23	55:23	
79:11	144:11		60:25	
146:14		56:6	78:21	
236:21	194:8	222:19	79:15	
265:14	222:3	266:23	91:22	
305:1	235:4	280:12	123:3	
328:22	278:15,22	281:24	140:18	
working	284:12	296:24	144:12	
74:4,5	286:14	298:17	145:17	
81:1	287:8	338:2	173:4	
145:6	290:2		174:8	
241:19	296:24	Y	190:19	
249:10	297:24	yesterday	206:3	
266:5	298:6	14:16	239:7	
273:1	299:8	45:21	251:24	
274:5	300:7	140:15	255:11	
313:20	324:14	149:18	269:14	
	325:4	168:1,20,	285:3,4,1	
314:9	writer	22	7 290:25	
329:14	107:6		302:3	
335:4 338:6		<b>yet</b> 302:25	309:4	
339:14,20	writes	York 185:1	312:4	
	273:17	you'll 5:21	319:6	
works 26:10	334:8	134:7	325:25	
world	writing	189:9	326:2,11	
172:14	56:10	200:25	339:5	
231:20	147:9	222:5		
246:21	163:22	256:19		
	164:2,7	271:14,21		
worried	227:3	330:13		
27:13	287:13			
96:25	300:3,14	young 63:14		
Worship	322:20	yours		
14:5,6,14	334:1	190:25		
20:11	337:23	yourself		
30:18	written	yoursell 5:11		
45:20	56:12	71:13		
48:19	75:12			
57 <b>:</b> 14	221:12	189:21,25		
102:7,23	285:3	215:20		
135:23	326:11	248:3		
would've	334:4,23	293:11,25 306:1		
	554.4,25	200:1		