

Audit and Finance Committee

M&A and Renewable Generation Update

March 8, 2011



Quick Facts about Collus Power



- Serves the Town of Collingwood, Thornbury, Stayner and Creemore.
- 14,400 Customers
 - 12,700 Residential
 - 1,700 Commercial and Industrial
- Distribution Revenue \$5.1M
- Total Assets \$21M
- Approximate Rate Base \$16.8M
- Debt: Equity 14%
- Net Income \$449K
- Financial information is from the respective 2009 financial statements for each utility.



Collus – Rate Base Multiple



Purchase price has historically been based on Rate Base multiple

Multiple	Price (\$000s)	
1.05	\$	17,623
1.1	\$	18,462
1.15	\$	19,302
1.2	\$	20,141
1.25	\$	20,980
1.3	\$	21,819
1.35	\$	22,658
1.4	\$	23,498



Total Bill Comparison





Collus Power



- We understand that the Collus' Audit and Finance Committee has engaged a consultant to value the utility in case of a potential sale.
- Through informal discussions with Senior Employees of Collus Power, it
 was suggested that PowerStream explore the potential of hiring Paul
 Bonwick as a consultant.
- Mr. Bonwick would assist PowerStream in navigating and advising PowerStream on how to best work with the Town of Collingwood's Council if an acquisition opportunity were to arise with Collus Power.
- Mr. Bonwick is the brother of the current mayor of Collingwood.



Paul Bonwick



- Mr. Bonwick was a Member of Parliament from 1997 to 2003 representing the Simcoe- Grey riding.
- Prior to serving as a Member of Parliament, Mr. Bonwick was a Municipal Councillor for Collingwood.
- Currently, Mr. Bonwick lives in the Town of Collingwood and operates a
 Government Relations and Communications firm servicing clients in
 Canada and the United States.



Collus Power (cont'd)



- The Deputy Mayor of Collingwood has confirmed that the Municipal of Conflict of Interest Act clearly identifies that a Member of Council is not deemed to be in conflict if it's the interest (direct or indirect) of a sibling.
- Should PowerStream pursue this arrangement, at a minimum we would want to ensure that there is full disclosure.
- Mr. Bonwick has proposed to PowerStream compensation of a work fee plus a success fee if PowerStream were to complete an acquisition of Collus.

