## Message

From:

Dale West [/O=TOC/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=DWEST]

Sent:

5/8/2012 7:15:02 PM

To:

Kevin Lloyd [/O=TOC/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Klloyd]

Subject:

RE: Central Park

yep

COUNCILLOR

TOWN OF COLLINGWOOD

DWEST@COLLINGWOOD.CA

Dale West

From: Kevin Lloyd

Sent: May 8, 2012 7:09 PM

To: Dale West

Subject: Re: Central Park

Sure there are going to be costs, but in order for us to succeed we need to make it more palatable. Rome wasn't built in

a day.

Kevin

 $\alpha$ 

Sent from Blackberry Mobile Device

From: Dale West

Sent: Tuesday, May 08, 2012 07:05 PM

**To**: Kevin Lloyd

Subject: RE: Central Park

a couple of months ago.. i said to marta and keith that as much i didnt want to talking about phasing... it may be the reality that was approaching (and as long as we deal with our ice issue that can happen)

yesterday i said to marta... that if we simply went back to the basic of doing the double rink and the pool and worried about connecting the building later to get to a price we can deal with..

more than anything i am worried about the time frame... we are running out of time to get this started

(but i think we have all the information we can get with out spending money... so there is still likely to be cost to get to the final answer.. we just need to get there )

COUNCILLOR

TOWN OF COLLINGWOOD

DWEST@COLLINGWOOD.CA

Dale West

From: Kevin Lloyd

**Sent:** May 8, 2012 6:28 PM

To: Dale West

Subject: RE: Central Park

Dale, we are at a critical point and I, like you, don't want to see this fall off the rails. However, I am hearing from many people on the street and elsewhere that we are way off base on the 35 million. If we have to adjust our strategy to save this project, then so be it. You don't see Intrawest building the village all at once, but in stages. It progresses as affordable.

A very astute, citizen of Collingwood, whose large family have resided here for generations, made it very clear to me, a few weeks ago, that Council was "Nuts and out of touch with reality on this one". He may not be completely wrong. There is no shame in reassessing our strategy and perhaps re planning the project in stages. I feel it may be a better way to go and stands a greater chance, in the long run, of achieving what we all want.

Ten million dollar increments over 12 years makes more economic sense. Here's what I think. Phase one, for example, 2 million to upgrade Eddie Bush, 2 million to cover the outdoor pad, 6 million to build a second reasonable indoor surface, 2,million on the pool and misc. We get to keep the ball parks. Additional parking may chew up one.

Phase two, incorporate the curling club and begin to close in the common areas etc, etc.

Ten to twelve million is easier to raise and justify than thirty- five.

The reality is, we need to reduce debt, not add to it. The world is in economic disarray and I predict 2013 to be monumental. We may not see the worst until then in the US, but believe me, after the cover-ups of this election year are over, we are in for a rough time This is not to mention Europe which is teetering on the brink of economic collapse. Austerity should be our watch word for the rest of our term. We started our term with that philosophy and we should stick by it.

We are dreaming if we think we are going to get large sums of money from government, for many years to come. They are broke. The private sector is strained to the limit and is already supporting as much as it can bear. With due respect, where are we going to raise 35 to 40 million?

We can retain the vision, but, approach it differently and achieve success.

I am learning in this job and if this project require a modification in my thinking, then I am comfortable with that. We all want what is right for the people of Collingwood, but not at the expense of its financial security and economic health.

Cheers,

Kevin

From: Dale West

**Sent:** Tuesday, May 08, 2012 5:19 PM

To: Kevin Lloyd

Subject: RE: Central Park

<u>mproctor@</u> is that someone else? or is that just an email of martas i dont know

between you and me.....

basically what it may come down to is that we change the direction we gave staff in the vote a few months ago..

we told them to do the market sounding that is outlined in last nights proposal and that includes looking at how it might possibly involve other properties

i have expressed my concern to that this route is starting to drift away for the basic adressing our ice and water needs...

but keith does feel the market sounding could provide a benefit we arent aware of... (marjorie told me last night after the meeting she feels we should take this step)

but if we dont do this then the direction would have to be clearly laid out that we focus our efforts on central park and eddie bush...

give me a shout if you want to have a coffee in the morning..

(i may do a full group email later tonight or later this week but we definitely are at a critical point)

COUNCILLOR

Dale West

TOWN OF COLLINGWOOD
DWEST@COLLINGWOOD.CA

From: Kevin Lloyd

**Sent:** May 8, 2012 4:19 PM

To: Sandra Cooper; Rick Lloyd; Dale West; Keith Hull; Marta Proctor; Ed Houghton

**Cc:** .Town - Councillors **Subject:** Central Park

Sorry everyone, I am referring to Central Park, not Heritage.

Kevin

From: Kevin Lloyd

**Sent:** Tuesday, May 08, 2012 4:00 PM

To: Sandra Cooper; Rick Lloyd; Dale West; Keith Hull; MProctor@

**Cc:** .Town - Councillors **Subject:** Heritage Park

Hello everyone,

Some food for thought.

We approved a new committee to investigate a funding formula for the complex. Why would we proceed with spending 44 thousand dollars on hiring a consultant before the committee responsible has had time to review its value and worth? PPP's are part of the funding strategy.

It would seem logical, that if we are forming a fund raising committee of skilled professionals, we should wave judgment until they report back to us. They might deem the process of little value and propose a more effective alternative. Please don't think I am in any way being critical of the current committee, I am impressed with their work. However, we must be realistic.

Also, I believe there should be a back up scenario developed that constructs the complex in stages, amortizing construction and costs over a number of years, perhaps 10. We might start with an upgraded pool and two ice pads, one new and cover the existing. Eddie Bush already has adequate seating capacity; can be upgraded and continue to operate in many capacities and, if lucky, house a new Junior team someday. The other ice rinks would, therefore, not require the seating capacity. We could keep the ball parks, or a portion of them, at the park. The integration of the buildings would have to wait.

I hate to be the one who rains on anyone's parade, however, we must be pragmatic. I believe this project will not fly at a price tag of 35 million (today). We can get what the public wants now and complete the vision over time.

We don't want to come out of this with nothing but bills and no bricks and mortar.

It's time to pinch ourselves, and face the facts.

Cheers,

Kevin

## M Kevin Lloyd

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