

FOUNDATION DOCUMENT

PART II: FUNDING THE RECREATIONAL FACILITIES AT CENTRAL PARK AND HERITAGE PARK

Chapter 3: Council Members Raise Concerns About the Multi-Use Recreational Facility Project, Defer Market Sounding and Hold a Planning Session to Identify Other Options; Deputy Mayor Rick Lloyd Suggests “Covering” the Existing Outdoor Ice Pad

Commissioner: The Honourable Frank N. Marrocco, Associate Chief Justice, Superior Court of Justice, Ontario

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Chapter 3: Council Members Raise Concerns About the Multi-Use Recreational Facility Project, Defer Market Sounding and Hold a Planning Session to Identify Other Options; Deputy Mayor Rick Lloyd Suggests “Covering” the Existing Outdoor Ice Pad

3.1 Council Defers Awarding a Contract for Market Sounding of Public Private Partnership Funding Opportunities

107. At a meeting held on May 7, 2012, Council received Staff Report PRC2012-08, “Central Park Community Recreation Centre – Funding Strategy Update” (the “Funding Strategy Update”). The Funding Strategy Update recommended that Council create a “Phase 2 Steering Committee” to guide the development of a funding strategy to provide funding options for the proposed Central Park MURF, as well as oversee fundraising, government relations, and the “future direction of the Eddie Bush Arena,” and to report to Council by September 28, 2012.

Council Agenda, May 7, 2012, [TOC0000653](#), p 14 - 17

Staff Report PRC2012-08, “Central Park Community Recreation Centre – Funding Strategy Update”, May 7, 2012, [TOC0000770](#)

Council Minutes, May 7, 2012, [CJ10008096](#)

Central Park Re-Development Phase Two Timelines, April 2012, [TOC0152514](#)

108. The Funding Strategy Update also recommended awarding the Market Sounding contract to Deloitte & Touche LLP.

Staff Report PRC2012-08, “Central Park Community Recreation Centre – Funding Strategy Update”, May 7, 2012, [TOC0000770](#)

109. Marta Proctor presented the Funding Strategy Update at the May 7, 2012 Council meeting, at which time, Councillor Ian Chadwick raised concerns regarding the status of the Eddie Bush Memorial Arena. He also advised that he would not support retaining Deloitte & Touche to complete market sounding, stating:

...I really don't think that we should be spending about \$43,000 on a process to tell us there may be money out there. I think we should determine that first and use

some of our own resources to find out before we start spending money to go and chase it, and I think we have quite capable staff who could give us a lot more information than to spend that money on consultants. So, I won't be supporting that part of the motion. I just think it is not money well spent.

Transcript of May 7, 2012 Council Meeting, [CJI0011236](#), p 4

110. Marta Proctor responded to Councillor Chadwick that Staff had attended workshops on PPP and, "we were all cautioned that to proceed into this area it is most appropriate to hire neutral external services to negotiate the process and really attract the type of investment that can leverage dollars in the best interests of the municipality".

Transcript of May 7, 2012 Council Meeting, [CJI0011236](#), p 4

111. Deputy Mayor Lloyd stated that he supported forming a Phase 2 Steering Committee but did not support retaining Deloitte & Touche to do the market sounding.

Transcript of May 7, 2012 Council Meeting, [CJI0011236](#), p 4-6

112. Treasurer Marjory Leonard advised Council that the budget for 2012 included \$100,000 to complete a market sounding and business case preparation for the Central Park recreation centre project.

Transcript of May 7, 2012 Council Meeting, [CJI0011236](#), p 6

113. Councillor Hull spoke in favour of appointing the Phase 2 Steering Committee and retaining Deloitte & Touche. Among other things, Councillor Hull stated:

I'm disappointed to be quite frank, that as one of two Parks, Rec and Culture Council Representatives, that I didn't hear a whisper until five-to-five that there were any concerns with your report this evening...

...

I don't see how approving \$43,000, which is a fraction of a percentage of the overall \$34 million estimated budget, can be considered not money well spent to ensure that the community is going to get the best opportunity for a multi-use facility within the coming years.

Transcript of May 7, 2012 Council Meeting, [CJI0011236](#), p 6-7

114. Councillors West, Edwards, Gardhouse and Cunningham followed Councillor Hull and each stated they supported retaining Deloitte & Touche. Councillors West, Edwards and Cunningham also stated they would support a deferral of the market sounding decision.

Transcript of May 7, 2012 Council Meeting, [CJI0011236](#), p 7-9

115. Council unanimously carried the motion to establish a Phase 2 Steering Committee. By a split vote, council deferred the question of retaining Deloitte & Touche for one week.

Transcript of May 7, 2012 Council Meeting, [CJI0011236](#), p 10-11

Council Minutes, May 7, 2012, [CJI0008096](#)

Council Resolution No 202, 203, May 7, 2012, [TOC0009559](#)

116. After the May 7, 2012 council meeting, the Town advertised for and received applications for volunteers to sit on the Phase 2 Steering Committee.

Email and attachment from Mandy Keast to Sara Almas, Megan Schollenberger and Marta Proctor, May 8, 2012, [TOC0154582](#) and [TOC0154583](#)

Email and attachment from Megan Schollenberger to Marta Proctor and Sara Almas, May 30, 2012, [TOC0164778](#) and [TOC0164779](#)

3.2 Councillors Raise Concerns about the Direction of the Central Park Multi-Use Recreational Facility Project

117. On May 8, 2012, several members of Council exchanged emails regarding the direction of the Central Park MURF project and whether Council should proceed with the recommendations for the Funding Strategy or consider other options. The emails between Council are outlined in [Summary Document 2-5](#).

[Summary Document 2-5](#): Council, Staff, and Public Discussions Related to the Town's Recreational Facilities, Chapter 1.1

118. In one such email exchange, Councillor Kevin Lloyd wrote:

...

We approved a new committee to investigate a funding formula for the complex. Why would we proceed with spending 44 thousand dollars on hiring a consultant

before the committee responsible has had time to review its value and worth? PPP's are part of the funding strategy.

It would seem logical, that if we are forming a fund raising committee of skilled professionals, we should wave judgment until they report back to us. They might deem the process of little value and propose a more effective alternative. Please don't think I am in any way being critical of the current committee, I am impressed with their work . However, we must be realistic.

Also, I believe there should be a back up scenario developed that constructs the complex in stages, amortizing construction and costs over a number of years, perhaps 10. We might start with an upgraded pool and two ice pads, one new and cover the existing. Eddie Bush already has adequate seating capacity; can be upgraded and continue to operate in many capacities and, if lucky, house a new Junior team someday. The other ice rinks would, therefore, not require the seating capacity. We could keep the ball parks, or a portion of them, at the park. The integration of the buildings would have to wait.

I hate to be the one who rains on anyone's parade, however, we must be pragmatic. I believe this project will not fly at a price tag of 35 million (today). We can get what the public wants now and complete the vision over time.

We don't want to come out of this with nothing but bills and no bricks and mortar...

Email chain and attachment including Kevin Lloyd, Sandra Cooper, Rick Lloyd, Dale West, Keith Hull, Michael Proctor, Town Councillors, Marta Proctor, Town Department Heads, Ed Houghton, Sara Almas, Larry Irwin and Marjory Leonard, May 8 and 9, 2012, [TOC0155056](#) and [TOC0155057](#)

119. PRC Director Marta Proctor replied to Councillor Lloyd's email, writing:

... I would like to respectfully mention that the recommendations you propose below would be outside the current Council approved mandate and would require a new feasibility study. We could certainly consider this option should that be the decision and direction of Council versus responding to the recommendations and directions presented in Central Park Steering Committee's final report.

Email chain and attachment including Kevin Lloyd, Sandra Cooper, Rick Lloyd, Dale West, Keith Hull, Michael Proctor, Town Councillors, Marta Proctor, Town Department Heads, Ed Houghton, Sara Almas, Larry Irwin and Marjory Leonard, May 8 and 9, 2012, [TOC0155056](#) and [TOC0155057](#)

120. Marta Proctor offered to meet with any Councillors who wanted to discuss the proposed market sounding process and wrote,

...I have attached the report that was presented to Council in early March that re-emphasizes the importance of this step. At today's Department Head meeting it was

re-stated that we do not have the internal expertise that would be needed to undertake a marketing sounding initiative of this scope.

Email chain and attachment including Kevin Lloyd, Sandra Cooper, Rick Lloyd, Dale West, Keith Hull, Michael Proctor, Town Councillors, Marta Proctor, Town Department Heads, Ed Houghton, Sara Almas, Larry Irwin and Marjory Leonard, May 8 and 9, 2012, [TOC0155056](#) and [TOC0155057](#)

3.3 Council Plans A Workshop to Discuss the Direction of the Central Park Multi-Use Recreational Facility Project

121. On May 13, 2012, Mayor Cooper sent an email to Acting CAO Ed Houghton, Councillor Kevin Lloyd, Clerk Sara Almas, and PRC Director Marta Proctor with the subject line, “Deferred motion”, writing:

Just a heads up I am hearing from some members of council making comment to the deferred motion of Central Park. It may be that this deferred motion continue to be deferred for approx one month. This can be discussed further at your 3 pm meeting with Councillor Lloyd. I would like a workshop of council within the timeframe being suggested. (30 days)...

Email from Sandra Cooper to Ed Houghton, Sara Almas, Marta Proctor and Kevin Lloyd, May 13, 2012, [TOC0156945](#)

122. Acting CAO Ed Houghton responded that the Mayor’s suggestion was a “great idea” and that “Spending time with Council finding out exactly their thoughts will be beneficial”. Marta Proctor sent a separate email to Mr. Houghton and Pam Hogg, agreeing that it was the best way to approach the project.

Email chain including Ed Houghton, Sandra Cooper, Sara Almas, Marta Proctor, and Kevin Lloyd, May 13, 2012, [TOC0156947](#)

Email from Marta Proctor to Ed Houghton and Pam Hogg, May 13, 2012, [TOC0156981](#)

3.4 Council Withdraws Motion to Award the Market Sounding Contract; a Strategic Planning Workshop for Recreation Facilities is Scheduled

123. Council met on May 14, 2012. The meeting agenda included the deferred motion to award the market sounding contract to Deloitte & Touche. The minutes of the Council meeting recorded that the motion was withdrawn and that a date for a “Strategic Workshop relating to Central Park” would be announced.

Council Agenda, May 14, 2012, [CJ10008043](#)

Council Minutes, May 14, 2012, [TOC0000655](#)

124. At the May 16, 2012 PRCAC meeting, Chair Penny Skelton and PRC Director Marta Proctor advised that the “Strategic Planning Session” for Central Park was planned for June 4, 2012, following which, “Council will be able to make a decision with respect to awarding the contract to Deloitte and Touche LLP.”

Parks, Recreation & Culture Advisory Committee Minutes, May 16, 2012, [TOC0159804](#)

125. The Strategic Planning Session was subsequently scheduled for June 11, 2012 at the Collingwood Public Library.

Department Head Meeting No 2012-20, May 22, 2012, [TOC0163722](#)

Council Minutes, May 28, 2012, [CJ10008098](#)

126. On May 22, 2012 Kevin Lloyd met with Mark Palmer of Greenland, the company working with Ameresco. The next day, Mark Palmer emailed Councillor Lloyd stating:

I have marked down June 2nd as the workshop date for the ongoing MURF process. I think it’s open to the public?

...

I will let the rest of the Ameresco team to remain patient while the MURF process starts up again on June 2nd. We are looking forward to the RFQ phase very soon or invitation to be added to a future consent agenda so that we can make a public deputation at Council about our DBF (Design-Build-Finance) team and via an open/transparent process.

Email and attachments from Mark Palmer to Kevin Lloyd, May 23, 2012, [TOC0160863](#), [TOC0160864](#), [TOC0160865](#) and [TOC0160866](#)

3.5 Deputy Mayor Rick Lloyd Attends the Federation of Canadian Municipalities 75th Annual Conference and Trade Show in Saskatoon

127. Deputy Mayor Rick Lloyd attended the Annual Conference of the Federation of Canadian Municipalities in Saskatoon from June 1 to June 4, 2012.

Email chain including Shelley Fuhre and Rick Lloyd, February 8-9, 2012, [TOC0098771](#)

Email from Shelley Fuhre to register@fcm.ca and Rick Lloyd, February 10, 2012, [TOC0099978](#)

3.6 Mayor Sandra Cooper Thanks the Central Park Steering Committee and Advises That its Work is Formally Concluded

128. On June 4, 2012, PRC Administrative Assistant Mandy Keast sent Marta Proctor a draft thank you letter to the members of the Central Park Steering Committee from Mayor Sandra Cooper. Mayor Cooper sent a revised version to each member later that day. The letter thanked the members for their participation and stated that “the work of the [Central Park] Steering Committee was formally concluded”.

Email and attachment from Mandy Keast to Marta Proctor, June 3, 2012, [TOC0167023](#) and [TOC0167024](#)

Email and attachment from Shelley Fuhre to Larry Young, Sandra Cooper, Marta Proctor, Mandy Keast, June 5, 2012, [TOC0168081](#) and [TOC0168082](#)

Email and attachment from Shelley Fuhre to Rob Armstrong, Sandra Cooper, Marta Proctor and Mandy Keast, June 5, 2012, [TOC0168084](#) and [TOC0168085](#)

Email and attachment from Shelley Fuhre to David Grass, Sandra Cooper, Marta Proctor and Mandy Keast, June 5, 2012, [TOC0168087](#) and [TOC0168088](#)

Email and attachment from Shelley Fuhre to Penny Skelton, Sandra Cooper, Marta Proctor, Mandy Keast, June 5, 2012, [TOC0168072](#) and [TOC0168073](#)

Email and attachment from Shelley Fuhre to Terry Geddes, Sandra Cooper, Marta Proctor and Mandy Keast, June 5, 2012, [TOC0168075](#) and [TOC0168076](#)

Email and attachment from Shelley Fuhre to Geoff Moran, Sandra Cooper, Marta Proctor and Mandy Keast, June 5, 2012, [TOC0168078](#) and [TOC0168079](#)

Email from Shelley Fuhre to Brian Saunderson, Sandra Cooper, Marta Proctor and Mandy Keast, June 5, 2012, [TOC0168066](#) and [TOC0168067](#)

Email from Shelley Fuhre to Claire Tucker-Reid, Sandra Cooper, Marta Proctor and Mandy Keast, June 5, 2012, [TOC0168069](#) and [TOC0168070](#)

3.7 Council and Town Staff Prepare for the June 11, 2012 Strategic Planning Workshop; Potential Use of Collus Funds Raised

129. On June 7, 2012, Ed Houghton emailed Council and Department Heads about the Strategic Planning Session scheduled for June 11, 2012. Mr. Houghton wrote that he

would start the session by explaining the workshop's goals and objectives, and Marta Proctor would provide a detailed summary of the work completed to date. Marjory Leonard would then provide "a very brief look at funding options which will include, money already identified, the money from the Collus PowerStream partnership, funding opportunities and debenture costs".

Email chain including Ed Houghton, Town Councillors, Department Heads, Ian Chadwick, and Kevin Lloyd, June 7 and 8, 2012, [TOC0169506](#)

130. Ed Houghton's email went on to explain that each Councillor would then have five minutes to share his or her views on how to proceed with the Central Park project. Mr. Houghton advised that he and Mayor Cooper would then facilitate a discussion, following which "we are hoping to arrive at a consensus on firm direction that staff can work towards."

Email chain including Ed Houghton, Town Councillors, Department Heads, Ian Chadwick, and Kevin Lloyd, June 7 and 8, 2012, [TOC0169506](#)

131. Councillor Ian Chadwick responded to Ed Houghton's email on June 8, 2012, suggesting that the Strategic Planning Session be televised to increase the audience and public engagement, adding:

...

I must have missed the discussion that said how or even if we would spend the Collus partnership money. If that discussion wasn't held, shouldn't it be held before we discuss the park project? To discuss it at the same time implies that decision has already been made. What if we decide later not to spend it and instead bank it in reserves?

...

Email chain including Ed Houghton, Town Councillors, Department Heads, Ian Chadwick, and Kevin Lloyd, June 7 and 8, 2012, [TOC0169506](#)

132. Deputy Mayor Rick Lloyd, and Councillors Sandy Cunningham and Kevin Lloyd also responded to the email chain. Deputy Mayor Lloyd wrote: "Put a floor in the Eddie bush and the upgrades necessary. Phase the central park project based on the finances available starting with the rink."

Email chain including Ed Houghton, Town Councillors, Department Heads, Ian Chadwick, and Kevin Lloyd, June 7 and 8, 2012, [TOC0169506](#)

Email chain including Ed Houghton, Town Councillors, Department Heads, Ian Chadwick, Kevin Lloyd, Rick Lloyd, and Sandy Cunningham, June 7 and 8, 2012, [TOC0169628](#)

133. In response to the suggestion that the meeting be televised, Mayor Cooper wrote: “As far as the public goes, the media have been invited. As the phase 1 task force completed their objective, they have also been informed. Minutes will be taken by the clerk.”

Email chain including Ed Houghton, Town Councillors, Department Heads, Ian Chadwick, Kevin Lloyd, and Sandra Cooper, June 7 and 8, 2012, [TOC0169564](#)

134. Deputy Mayor Rick Lloyd attended Ed Houghton’s office for a meeting at 10:00 am on June 11, 2012. At 10:53 am, Mr. Houghton forwarded an email he received from Sprung’s Pat Mills on May 3, 2012 in which Mr. Mills thanked Mr. Houghton for “taking the time to chat about Sprung Buildings...”

Email from Megan Schollenberger to Ed Houghton, June 11, 2012, [TOC0170085](#)

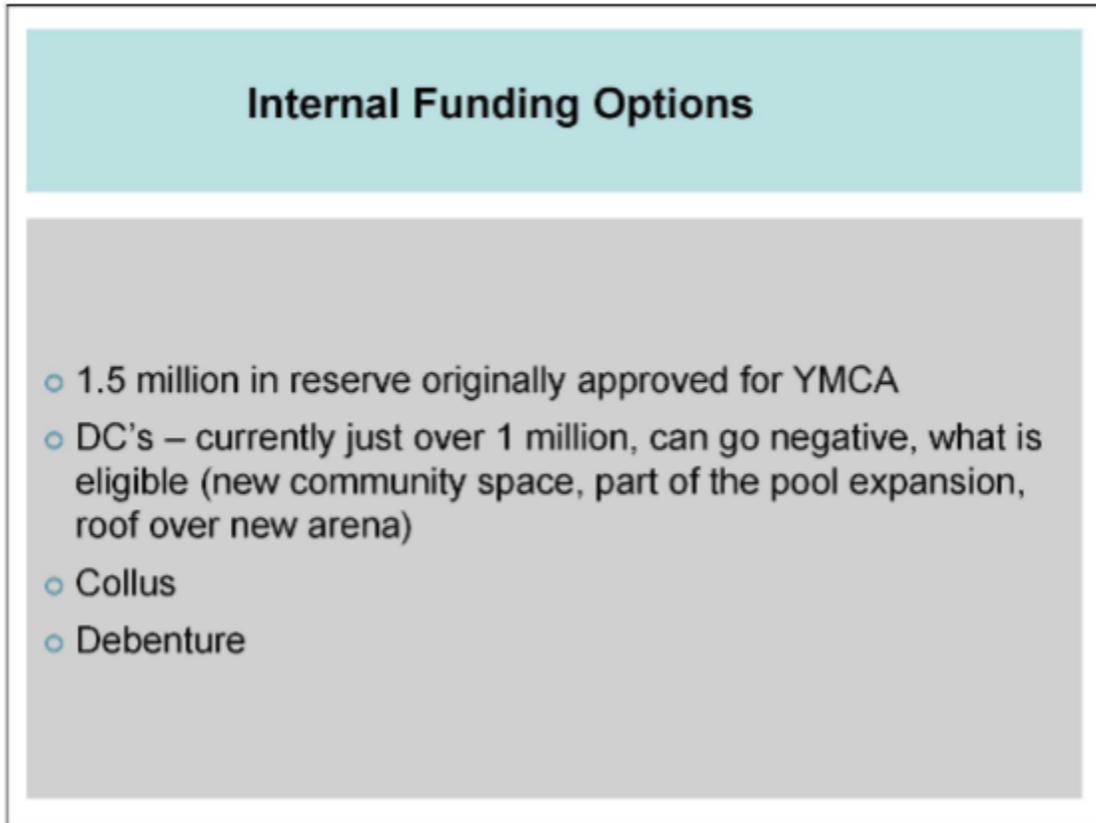
Email chain including Ed Houghton, Patrick Mills, Rick Lloyd, and Pam Hogg, May 3-June 11, 2012, [TOC0170110](#)

135. On June 11, 2012 at 10:59 am, Marta Proctor sent a draft slide presentation titled, “Central Park Redevelopment: Project Review” to Sara Almas, Marjory Leonard and Ed Houghton. The presentation identified four “Necessary Council decisions to move forward”:

- Is there still support for this project as presented by the Steering Committee?
- Commit funds to move forward with necessary steps on this project (Architecture, Engineering, legal, et cetera)?
- Confirm locations for displaced infrastructure/ball diamonds?
- Is the Town moving forward with market sounding?
- Is a steering committee needed to assist with next steps (define roles and responsibilities)?

Email and attachments from Marta Proctor to Ed Houghton, Marjory Leonard, and Sara Almas, June 11, 2012, [CPS0003369](#), [CPS0008213 0001](#), p 13 and [CPS0008214 0001](#)

136. The draft slide presentation provided a summary of another municipality’s experience with PPPs. It also included the following slide outlining internal funding options:



Central Park Redevelopment: Project Review, June 11, 2012, [CPS0008213 0001, p 11](#)

137. At 3:08 pm on June 11, 2012, Marjory Leonard emailed Marta Proctor a document titled “Potential Source of Internal Funding for Central Park Project” (the “Potential Sources Document”). The Potential Sources Document identified and considered available funding sources. It included the following summary:

YMCA funds set aside	\$ 1,500,000
Potential DC’s Indoor Sports	\$900,000
Potential DC’s Ice Rink Roof	\$360,000
Debenture (no tax increase)	\$2,700,000
COLLUS funds approximately	\$8,000,000
Total	\$13,460,000

Email and attachment from Marjory Leonard to Marta Proctor, June 11, 2012, [TOC0170298](#) and [TOC0170299](#)

138. With respect to the “COLLUS funds”, the Potential Sources Document stated,

The largest potential source of internal funding would be the proceeds of our COLLUS share sale. Council has committed to a public process to determine how best to allocate these funds and there is the potential that the public would like to see these funds applied to this project.

“Potential Funding Source of Internal Funding for Central Park Project”, June 11, 2012, [TOC0170299](#)

139. The Potential Sources Document also considered the cost per taxpayer of a \$10 or \$15 million debenture:

Our current annual repayment limit based on a 25 yr term at 3.67% would be \$46.3m

Based on today’s rates for a 25 year term debenture (3.67%) and a 40 year term debenture (3.87%) and using the current 2012 assessment values the following calculations provide information related to cost per taxpayer (average assessment \$251,880):

25 yr –

\$10m - \$47.29 or 2.55% increase over 2012 taxes reducing the borrowing limit to \$36.3m

\$15m - \$70.93 or 3.833% increase over 2012 taxes reducing the borrowing limit to \$31.3

40yr –

\$10m - \$37.97 or 2.05% increase over 2012 taxes reducing the borrowing limit to \$38.2m

\$15m - \$56.96 or 3.08% increase over 2012 taxes reducing the borrowing limit to \$34.2m

“Potential Funding Source of Internal Funding for Central Park Project”, June 11, 2012, [TOC0170299](#)

140. Marta Proctor circulated a revised slide presentation for the Strategic Planning Session to Ed Houghton, Larry Irwin, Sara Almas, Marjory Leonard, Dave McNalty, Robert Voight and Mandy Keast at 3:16 pm on June 11, 2012. The revised slide presentation included speaking notes, and the following new slides:

Goal of this session

To develop a cohesive go forward plan on the development of a recreation facility at Central Park, address the ancillary issues of Eddie Bush, relocation of the baseball diamond and the future public communication.

Debenture Implications

25 yr - \$10m - \$47.29 or 2.55% increase over 2012 taxes
\$15m - \$70.93 or 3.833% increase over 2012 taxes

40yr - \$10m - \$37.97 or 2.05% increase over 2012 taxes
\$15m - \$56.96 or 3.08% increase over 2012 taxes

Email and attachment from Marta Proctor to Ed Houghton, Larry Irwin, Sara Almas, Marjory Leonard, Dave McNalty, Robert Voigt, and Mandy Keast, June 11, 2012, [TOC0170302](#) and [TOC0170303, p 2, 14](#)

3.8 Council Holds a Strategic Planning Workshop on June 11, 2012

141. At 2:53 pm on June 11, 2012, Mayor Sandra Cooper emailed Deputy Mayor Rick Lloyd and said,

... Did Kevin L mention his idea for Central Park? If supported, we would change the direction further to ice and aquatics. I agree that invest in eddie Bush arena upgrades. Hard surface, when the pipes require replacement and expand uses. Market, ball hockey, arts group

Email from Sandra Cooper to Rick Lloyd, June 11, 2012, [TOC0170293](#)

142. Council met on June 11, 2012 at the Collingwood Public Library for the Central Park Strategic Planning Session. The Minutes reflected that all Council members attended the meeting, along with the following staff members: Ed Houghton, Sara Almas, Larry Irwin, Marta Proctor, Marjory Leonard, Nancy Farrer, and Trent Elyea. A letter from Ameresco dated June 19, 2012, stated that Ameresco representatives also attended the meeting.

Council Minutes, June 11, 2012, [TOC0000640](#)

Letter from Anthony DaSilva to Sandra Cooper, Rick Lloyd, Kevin Lloyd, Ian Chadwick, Dale West, Sandy Cunningham, Mike Edwards, Keith Hull and Joe Gardhouse June 19, 2012, [AME0000017](#)

143. The Council minutes indicated that the meeting ran from 5 pm to 7:13 pm, and recorded:

Acting CAO Ed Houghton clarified the goals of the session. Director of Parks, Recreation and Culture [Marta Proctor] provided an overview of the project completed to date, and what matters are outstanding.

Treasurer Marjory Leonard reviewed the internal funding options that are available for whatever direction that Council provides.

Each member of Council provided comments on their vision for this redevelopment. Comments included:

- Proceed with/without market sounding
- Should the recommended scenario be “phased-in”
- Priorities are ice pad and aquatic infrastructure
- Should the Eddie Bush be refurbished

- Should we look at a Performing Arts Centre
- Concept design has too much parking, need more civic space
- \$35M is too much / \$35M is needed to provide needed service
- Not considering use of COLLUS \$\$\$ at this point.
- Keep ball diamonds at park or determine where they are going
- Concern with limiting the location to Central Park/should another location be investigated
- Real or perceived economic impact of the downtown
- Convert Eddie Bush – need (or seasonal use?)
- Need to be responsible with finances
- Is there partnership opportunities with another municipality
- The concept is supported
- Cost of displaced infrastructure
- Cover the outdoor ice surface
- Should funds be given to the YMCA

Acting CAO Ed Houghton provided a brief summary and discussion on next steps. Staff will prepare options based on the discussion for consideration at a future Council meeting.

Council Minutes, June 11, 2012, [TOC0000640](#)

144. Mayor Sandra Cooper emailed Deputy Mayor Rick Lloyd at 6:23 pm on June 11, 2012 asking, “Same process as Collus going forward???” After the meeting ended, at 8:10 pm, Mayor Cooper emailed Deputy Mayor Lloyd, asking for a call.

Email from Sandra Cooper to Rick Lloyd, June 11, 2012, [TOC0170416](#)

Email from Sandra Cooper to Rick Lloyd, June 11, 2012, [TOC0170432](#)

145. At 8:22 pm on June 11, 2012, Nancy Farrer emailed Deputy Mayor Rick Lloyd and asked that he forward “...that planning file??” She added, “Also, if the outside rink was 3 mill vs. the 300K I thought (clearly I wasn't keeping up on that!) - we better figure out how to design around it. Surprised the other plan has gotten as far as it has???”

Email from Nancy Ferrer to Rick Lloyd, June 11, 2012, [TOC0170434](#)

146. A news article reported on the Strategic Planning Session. The article quoted Acting CAO Ed Houghton as saying at the beginning of the meeting that the Central Park project could be “the most important project this council will approve – or not approve – for many years” and that the “decision doesn’t have to be made tonight”. The article further reported on the issues raised by various members of Council. It stated that “Councillor Kevin Lloyd...presented a ‘three-stage’ scenario that would see the immediate needs of a second ice surface and new pool addressed, along with refurbishing the Eddie Bush...” With respect to Marjory Leonard’s presentation, the article reported:

Treasurer Marjory Leonard gave councillors a run-down on the financing end, explaining the municipality has 'internal' financing available up to \$13.46 million that would have no effect on taxpayers — including accessing development charges for part of the project, the proceeds from the sale of 50% of Collus to Powerstream (\$8 million), and \$2.7 million of debentures that would replace existing debt being paid off this year.

Email from Eric Fagen to Colin MacDonald, Sarah Griffiths, Carolyn Young and Daniel Miller, June 12, 2012, [ALE0002670](#)

147. On June 15, 2012, PRC Administrative Assistant Mandy Keast emailed Marta Proctor a spreadsheet entitled “06 June 11 20120_Summary of Council Comments.” In the covering email, Ms. Keast wrote: “Here is a summary of the notes (on flip chart paper) from Council’s Strategic Planning session for Central Park on June 11 2012.” On June 18, 2012, Ms. Keast sent a version of the summary in a Microsoft Word document. The summary included a note that Councillors Kevin Lloyd and Sandy Cunningham suggested “covering” the outdoor rink.

Email and attachment from Mandy Keast to Marta Proctor, June 15, 2012, [TOC0172485](#) and [TOC0172486](#)

Email and attachment from Mandy Keast to Marta Proctor and Robert Voigt, June 18, 2012, [TOC0173021](#) and [TOC0173022](#)

148. With respect to the Collus funds, the summary recorded Councillor Cunningham saying: “Collus \$: Concern, needs public input for use of it, still not confirmed.” The summary recorded Mayor Sandra Cooper as having said: “Collus funding needs to be discussed”.

*June 11th 2012 - Notes from Council Strategic Planning Session for Central Park Project, edited
June 18, 2012, [TOC0173022](#), p 2-3*